

# **Needham Public Schools**

FY19 Town Meeting Approved Operating Budget

A school and community partnership that creates excited learners, inspires excellence, fosters integrity.

# FY19 Budget Message and Overview



## Needham Public Schools Office of the Superintendent

A school and community partnership that creates excited learners, inspires excellence, fosters integrity.

February 22, 2018

To: Needham School Community

From: Daniel E. Gutekanst, Ed.D., Superintendent of Schools

Re: FY19 School Committee's Budget Proposal

#### Introduction

Enclosed, please find the School Committee's proposed FY 2018/19 operating budget for the Needham Public Schools. The proposed plan totals \$71,105,943 and represents a \$2,755,860 (4.03%) increase over the current budget year. This recommendation was endorsed by the Finance Committee on February 22, 2018 and incorporates several adjustments to the Superintendent's original recommendation of \$71,485,377 (dated December 11, 2017), which are detailed starting on page 14 of this document. It also excludes a \$350,000 placeholder request for funds to implement Full-Day Kindergarten in FY19/20, since the Town is setting aside recurring revenues for that purpose. Finally, it includes a \$29,000 request to transfer existing budget funds from the Public Facilities Department to the School Department to support the installation of a new District-wide phone system after July 1.

This budget proposal outlines the resources the schools need to support an excellent educational program for our students, one that is consistent with the District's core values of Scholarship, Citizenship, Community, and Personal Growth.

The FY19 budget plan was developed to address contracted salary increases, growing special education costs, expanded student enrollment, and targeted program improvements.

Several key budget "drivers" are impacting the proposed FY19 budget plan. Among them:

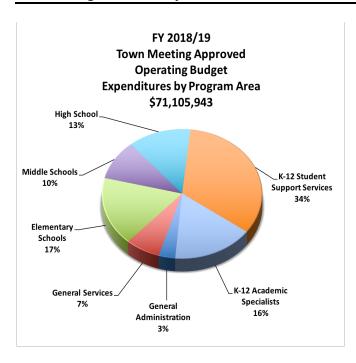
- **Contractual Salary Increases.** Negotiated contracts for all existing employees account for \$1.8 million, over half of the total requested increase. In order to recruit, support, and retain a talented faculty and staff, we must provide reasonable yet competitive salaries for our staff, teachers, and school leaders.
- Enrollment, Class Size, Program support. While overall enrollment is projected to increase only slightly next year, there remains a need to ensure that class sizes stay

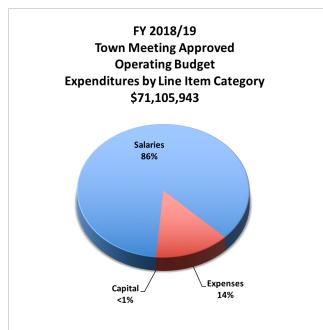
within acceptable School Committee policy guidelines. I propose a net increase of 7.72 Full Time Equivalent (FTE) teachers at the elementary and secondary levels to keep class sizes steady and provide for special education programming and support. I also propose 2.17 net new FTE paraprofessionals and administrative support staff to ensure student needs are addressed and to provide ongoing support and training for the professional staff.

- Increased Special Education and Student Support Service Costs. Increases in the number of special education students being served, special education tuition, and other mandated costs amount to \$376,097 of the new funds requested.
- Targeted Program Improvements. The FY19 budget plan includes \$216,165 for targeted program improvements. These improvements include: \$40,533 to provide expanded math coaching services at the elementary schools; \$10,208 to provide funding for the Launching Scholars program at Pollard Middle School; \$6,748 to launch a Unified Sports Program at NHS; \$5,000 for cultural responsiveness training for staff members; \$21,600 to create building-based permanent substitutes to help fill teacher absences; \$6,780 for a beginning band music teacher at High Rock School; \$30,192 to add afterschool late buses at the secondary schools for students who wish to participate in extracurricular activities or access homework help; and \$65,700 to add an additional bus to reduce the number of students on the wait list for transportation and help with overcrowding on the buses.

This proposed budget has been carefully considered and reflects the School Committee and community's high expectations for its young people. Additional details about the budget plan follow.

#### **FY19 Budget Summary**





#### **FY19 Budget Development Process and Priorities**

The FY19 budget development process began earlier in the school year, when the School Committee identified budget priorities to guide the administration in the budget planning process. These included:

- The District's values and goals
- The need for highly qualified staff, teaching within established student/teacher ratio guidelines.
- The ongoing refinement of curriculum, instruction and assessment practices; and
- The need to develop and maintain educational resources and a technology infrastructure that supports student learning and meets District goals.

Administrators developed budget requests in the Fall and submitted them for consideration and discussion in November. The Central Office Administration then met with principals and program directors to review and discuss budget requests in light of the School Committee's identified priorities and district goals. The Superintendent then consulted with the Town Manager and the School Committee and Finance Committee budget liaisons to understand Town and School needs as they relate to the overall budget planning process. The School Committee deliberated the budget in December and January and voted a recommended budget request at the end of January. The FY19 budget calendar is summarized below:

- December 11th and subsequent meetings in January: School Committee reviewed the Superintendent's budget request
- December 14th: School Committee and Finance Committee liaisons budget workshop
- December and January: Finance Committee liaisons met with School Committee liaisons and Central Office staff to review and discuss requests.
- $\bullet\,$  January  $2^{\text{nd}}\!\!:\,$  Town Manager consulted with School Committee about budget plan.
- January 16<sup>th</sup>: School Committee held public hearing on the budget plan.
- January 24<sup>th</sup>: The Finance Committee reviewed the School budget proposal.
- January 24<sup>th</sup>: The School Committee voted budget plan and sent budget to Town Manager and Finance Committee.
- January 31<sup>st</sup>: Town Manager Balanced Budget recommendation sent to the Finance Committee for consideration.
- February 22<sup>nd</sup>: The Finance Committee voted a draft budget recommendation to Town Meeting.
- May 7<sup>th</sup>: May 2018 Annual Town Meeting begins.
- May 9<sup>th</sup>: May 2018 Special Town Meeting begins.
- July 1<sup>st</sup>: Start of FY 2018/19.

### **Capital Priorities for FY19**

The FY19 recommended capital budget request totals \$999,842 and includes \$864,842 in technology and equipment replacement requests, plus \$135,000 in facility-related requests. The facility requests include \$70,000 to 'refresh' the feasibility study conducted in 2013 of Emery Grover School Administration Building renovation options, and \$65,000 to study the possibility of phasing improvements to the Pollard Middle School.

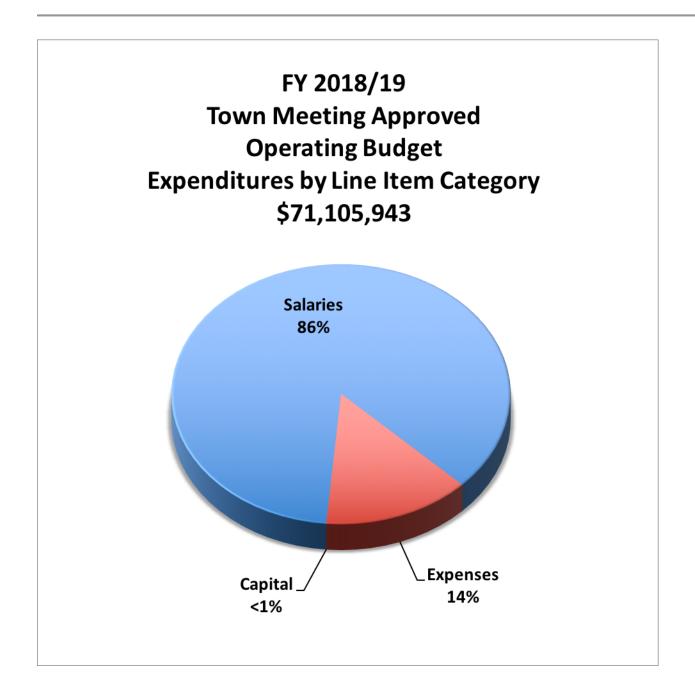
The technology and equipment replacement requests include:

- \$303,600 for school technology;
- \$319,000 to replace school phone systems;
- \$60,500 for school furniture;
- \$84,190 for copier replacement; and
- \$97,552 for school vehicle replacement.

#### **Next Steps**

The School administration is eager to present this proposed budget to Town Meeting and members of the community in May.

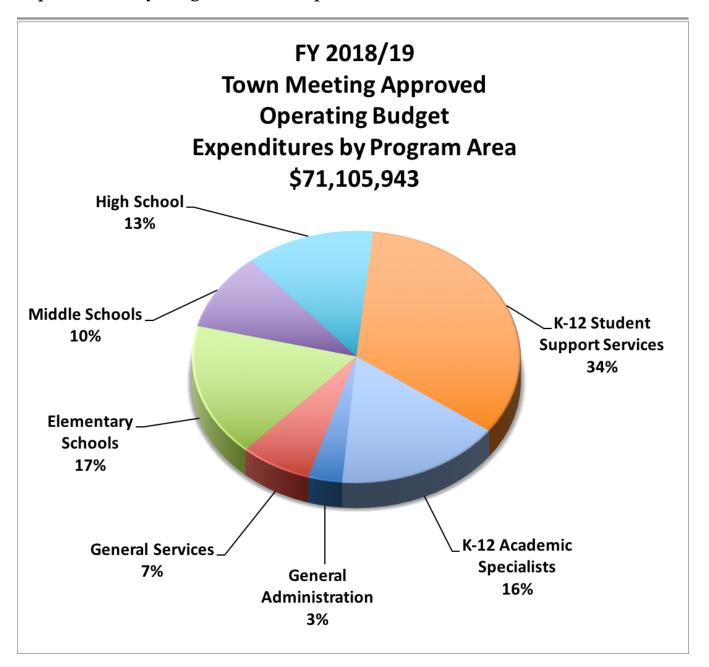
# FY 2018/19 School Operating Budget



## **Expenditures by Line Item Category:**

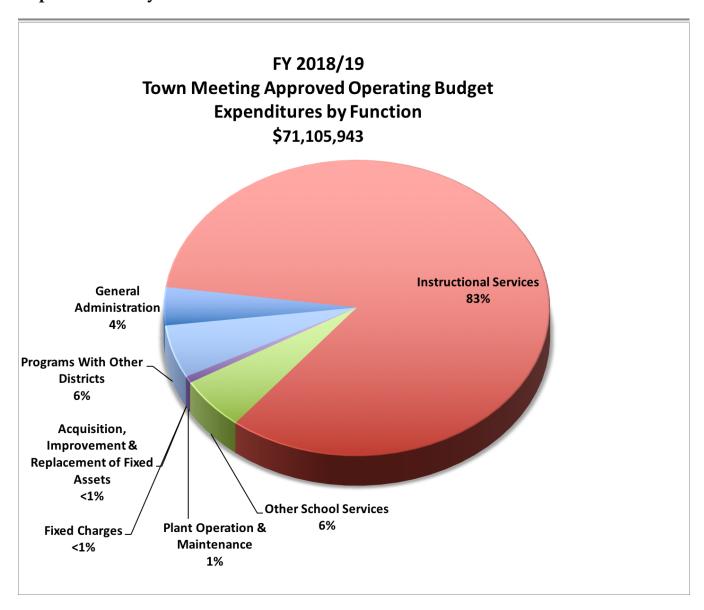
Category/ Line Item	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries	50,041,511	52,001,816	54,593,817	58,736,969	62,236,245	61,116,729	2,379,760	4.05%	86.0%
Expenses	7,821,348	8,939,434	10,027,061	9,608,364	10,595,151	9,984,463	376,099	3.91%	14.0%
Capital Outlay	11,102	20,641	16,515	4,750	4,750	4,750		0.00%	0.0%
GRAND TOTAL	57.873.958	60.961.890	64.637.394	68.350.083	72.836.146	71.105.943	2.755.860	4.03%	100.0%

## **Expenditures by Program Area/ Department:**



Program Area/Department	FY15 Actuals	FY16 Actuals	FY17 Budget	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
General Administration	1,864,635	1,898,708	2,175,778	2,296,440	2,536,601	2,384,596	88,156	3.8%	3.4%
General Services	3,456,224	3,889,078	4,212,854	4,793,777	5,742,177	4,991,638	197,861	4.1%	7.0%
Elementary Schools	10,405,294	10,623,383	11,196,940	11,755,309	12,288,879	12,186,744	431,435	3.7%	17.1%
Middle Schools	5,723,086	6,190,895	6,399,280	6,840,377	7,077,509	7,081,186	240,809	3.5%	10.0%
High School	7,393,632	7,820,455	8,245,330	8,661,316	9,228,612	9,086,816	425,500	4.9%	12.8%
K-12 Student Support Services	19,988,088	20,549,379	21,809,872	22,722,199	24,210,253	23,751,122	1,028,923	4.5%	33.4%
K-12 Academic Specialists	9,042,999	9,989,990	10,597,339	11,280,664	11,752,114	11,623,839	343,175	3.0%	16.3%
GRAND TOTAL	57,873,958	60,961,890	64,637,394	68,350,083	72,836,146	71,105,943	2,755,860	4.03%	100.0%

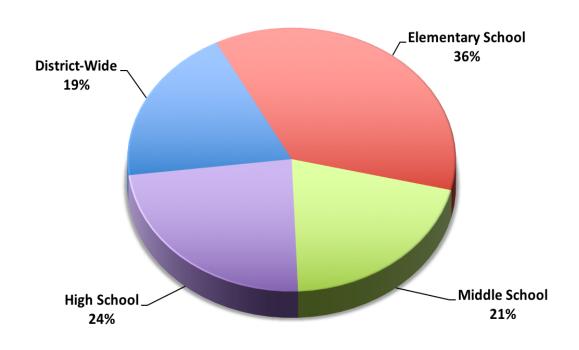
## **Expenditures by Functional Area:**



Expenditure Classification	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
General Administration (1000)	2,136,747	2,271,521	2,593,362	2,819,121	3,180,246	2,962,006	142,885	5.07%	4.2%
Instructional Services (2000)	48,367,094	50,848,863	54,305,080	57,156,788	60,528,779	59,424,627	2,267,839	3.97%	83.6%
Other School Services (3000)	3,373,701	3,533,347	3,927,998	3,961,425	4,418,151	4,088,341	126,916	3.20%	5.7%
Operation & Maintenance of Plant (4000)	357,668	421,669	444,165	468,440	477,852	506,852	38,412	8.20%	0.7%
Fixed Charges (5000)	19,000	12,500	2,000	2,000	2,000	2,000	-	0.00%	0.0%
Acquisition, Imp. & Repl. of Fixed Assets (7000)	11,102	20,641	4,750	4,750	4,750	4,750	-	0.00%	0.0%
Programs With Other School Districts (9000)	3,608,651	3,853,351	3,912,558	3,937,558	4,224,367	4,117,365	179,807	4.57%	5.79%
GRAND TOTAL	57,873,958	60,961,890	65,189,914	68,350,083	72,836,146	71,105,943	2,755,860	4.03%	100.0%

## **Expenditures by Level:**





Expenditures by Level	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
District-Wide	11,014,702	11,792,474	12,830,579	13,623,699	14,749,993	13,736,839	113,140	0.83%	19.3%
PreK- Elementary									
Broadmeadow	4,481,673	4,524,953	4,695,133	4,920,143	5,170,348	5,094,644	174,501	3.55%	7.2%
Eliot	3,375,454	3,473,291	3,637,755	3,868,153	4,005,868	3,968,236	100,083	2.59%	5.6%
Hillside	3,888,381	4,038,244	4,232,320	4,513,733	4,977,131	4,859,858	346,125	7.67%	6.8%
Mitchell	3,432,176	3,637,197	3,767,716	4,015,403	4,336,142	4,287,315	271,912	6.77%	6.0%
Newman	5,228,243	5,312,295	5,658,319	6,051,674	6,541,491	6,467,785	416,111	6.88%	9.1%
Preschool	801,582	983,903	1,020,774	1,029,577	1,217,170	1,208,447	178,870	17.37%	1.7%
Totals	21,207,509	21,969,883	23,012,017	24,398,683	26,248,150	25,886,285	1,487,602	6.10%	36.4%
Middle School									
High Rock	4,404,297	4,745,375	5,043,017	5,273,788	5,462,065	5,455,279	181,491	3.44%	7.7%
Pollard	7,925,495	8,037,448	8,452,743	9,040,319	9,260,939	9,191,568	151,249	1.67%	12.9%
Totals	12,329,792	12,782,823	13,495,760	14,314,107	14,723,004	14,646,847	332,740	2.32%	20.6%
High School	13,321,955	14,416,711	15,299,039	16,013,593	17,114,998	16,835,970	822,377	<u>5.14</u> %	23.7%
GRAND TOTAL	57,873,958	60,961,890	64,637,394	68,350,083	72,836,146	71,105,943	2,755,860	4.03%	100.0%

# **Expenditures by Line Item Detail:**

Category/ Line Item	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries:									
<u>Salaries</u>	50,041,511	52,001,816	54,593,817	58,736,969	62,236,245	61,116,729	2,379,760	4.05%	86.0%
Subtotal	50,041,511	52,001,816	54,593,817	58,736,969	62,236,245	61,116,729	2,379,760	4.05%	86.0%
Purch Svc/ Expense									
Repairs & Maintenance	198,296	127,375	128,236	177,818	152,418	149,918	(27,900)	-15.69%	0.2%
Rentals & Leases	-	-	-	-	-	-	-	0.00%	0.0%
Professional & Technical Svcs.	786,708	654,093	1,026,495	729,106	758,896	728,896	(210)	-0.03%	1.0%
Advertising	5,016	8,037	6,828	15,000	15,000	15,000	-	0.00%	0.0%
Tuition	3,683,965	3,940,682	4,249,458	4,007,808	4,294,617	4,187,615	179,807	4.49%	5.9%
Transportation	1,546,852	1,676,801	1,793,659	1,904,143	2,229,525	1,937,924	33,781	1.77%	2.7%
Communication	4,958	11,034	7,060	5,320	5,320	34,320	29,000	545.11%	0.0%
Mail/Postage	56,135	73,409	37,617	59,710	59,710	59,710	-	0.00%	0.1%
Printing & Binding	6,770	7,515	7,778	7,493	7,493	7,493	-	0.00%	0.0%
Other Services	328,591	363,256	595,213	385,944	521,395	495,645	109,701	28.42%	0.7%
Office Supplies	26,568	24,814	40,837	46,181	48,773	47,473	1,292	2.80%	0.1%
Medical & Surgical Supplies	6,438	12,847	9,430	8,779	7,649	7,649	(1,130)	-12.87%	0.0%
Educational Supplies	438,037	757,475	762,038	623,922	595,548	580,548	(43,374)	-6.95%	0.8%
Testing Supplies	17,524	36,380	20,167	23,305	23,805	23,805	500	2.15%	0.0%
Instructional Classroom Reference	152,605	188,620	147,614	180,331	181,631	181,631	1,300	0.72%	0.3%
Textbooks/ Workbooks	61,379	41,936	26,134	138,180	127,309	125,809	(12,371)	-8.95%	0.2%
Instructional Equipment	31,249	78,846	53,486	95,841	109,726	95,026	(815)	-0.85%	0.1%
Instructional Hardware	82,002	89,716	39,031	46,431	15,931	15,931	(30,500)	-65.69%	0.0%
Instructional Sofware	48,291	78,080	83,401	188,302	298,317	206,182	17,880	9.50%	0.3%
Instructional Technology	19,089	439,066	644,367	648,518	695,918	669,518	21,000	3.24%	0.9%
Instructional Tech Supplies/Toner	. 5,505	.55,555			116,700	86,700	86,700	0.00%	0.1%
All Other Supplies	1,621	1.035	2.623	933	933	933	-	0.00%	0.0%
In-State Travel/Conferences	96,050	80,618	105,076	65.830	85.864	82.064	16,234	24.66%	0.1%
Out-State Travel/Conferences	12,213	12,148	23,503	10.137	10,206	10,206	69	0.68%	0.0%
Dues/Memberships	57,654	108,379	66,285	94,780	97,999	97,999	3,219	3.40%	0.1%
Insurance Premiums	2,000	3,070	2,000	3,100	3,100	3,100	3,213	0.00%	0.0%
Other Expenses	151,336	124,202	148,725	141,452	131,368	133,368	(8,084)	-5.72%	0.2%
Subtotal	7,821,348	8.939.434	10.027.061	9,608,364	10.595,151	9.984.463	376.099	3.91%	14.0%
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Capital Outlay									
Buildings			_	_	-	-	-	0.00%	0.0%
Equipment	11,102	20,439	11,765	_	-	-	-	0.00%	0.0%
Motor Vehicles	- 1,102		- 1,1 00	_	-	-	_	0.00%	0.0%
Capital Technology	_	202	4,750	4,750	4,750	4,750	_	0.00%	0.0%
Subtotal	11,102	20,641	16,515	4,750	4,750	4,750		0.00%	0.0%
GRAND TOTAL	57,873,958	60,961,890	64,637,394	68,350,083	72,836,146	71,105,943	2,755,860	4.03%	100.0%

# **Expenditures by Program Area/Department Detail:**

	FY15	FY16	FY17	FY18	FY19	FY19	\$ Inc/(Dec)	%	%
Program/Department	Actuals	Actuals	Actuals	Budget	Request	TM Approved	Over FY18	Inc/ (Dec)	FY19 TL
General Administration									
School Committee	168,933	134,196	253,820	123,071	123,071	123,071	-	0.0%	0.2%
Superintendent	326,099	346,515	362,589	374,133	387,719	392,719	18,586	5.0%	0.6%
Personnel Resources	527,647	527,414	538,728	683,459	727,826	687,391	3,932	0.6%	1.0%
Student Development	193,785	209,360	217,816	246,565	336,864	294,308	47,743	19.4%	0.4%
Program Development	225,484	236,867	248,153	260,640	270,521	270,106	9,466	3.6%	0.4% 0.9%
Financial Operations External Funding	402,181 20,506	412,394 31,962	514,897 39,775	569,075 39,497	660,046 30,554	617,001	47,926 (39,497)	8.4% -100.0%	0.9%
Subtotal					2.536.601	2 204 500			
Subtotal	1,864,635	1,898,708	2,175,778	2,296,440	2,536,601	2,384,596	88,156	3.8%	3.4%
General Services									
Professional Development	294,715	307,799	334,875	285,284	302,255	302,252	16,968	5.9%	0.4%
Employee Assistance Program	8,000	8,000	8,000	8,000	8,000	8,000	-	0.0%	0.0%
Staff 504 Accomodations	599	990	180	1,000	1,000	1,000	(25.207)	0.0%	0.0%
Lane Changes/Sick Buy Back Substitutes	305,956	266,889	550 326,047	393,853 444,330	708,546 556,929	358,546 492,129	(35,307) 47,799	-9.0% 10.8%	0.5% 0.7%
Curriculum Development	119,951	149,473	195,576	150,467	152,404	152,404	1,937	1.3%	0.7%
General Supplies, Services & Equip.	220,807	325,429	283,841	218,460	219,060	219,060	600	0.3%	0.3%
Production Center/Mail Room	113,884	128,004	111,347	121,038	122,114	122,114	1,076	0.9%	0.2%
Administrative Technology	582,429	748,173	850,231	933,893	1,063,193	1,019,058	85,165	9.1%	1.4%
Transportation	1,809,883	1,954,321	2,102,207	2,237,452	2,608,676	2,317,075	79,623	3.6%	3.3%
Subtotal	3,456,224	3,889,078	4,212,854	4,793,777	5,742,177	4,991,638	197,861	4.1%	7.0%
Elementary Schools Broadmeadow Elementary	2,402,997	2,484,512	2,603,351	2,702,518	2,703,337	2,690,422	(12,096)	-0.4%	3.8%
Eliot Elementary	1,630,186	1,668,728	1,776,915	1,831,385	1,908,474	1,898,059	66,674	3.6%	2.7%
Hillside Elementary	1,947,860	2,018,322	2,143,674	2,241,531	2,335,908	2,335,493	93,962	4.2%	3.3%
Mitchell Elementary	1,888,000	1,969,302	2,019,404	2,185,205	2,328,539	2,314,924	129,719	5.9%	3.3%
Newman Elementary	2,536,251	2,482,519	2,653,596	2,794,670	3,012,621	2,947,846	153,176	5.5%	4.1%
Subtotal Elementary	10,405,294	10,623,383	11,196,940	11,755,309	12,288,879	12,186,744	431,435	3.7%	17.1%
,	10,100,201	10,020,000	11,130,310	11,133,303	12,200,013	12,100,144	401,400	5.770	171170
Middle Schools	1,954,141	2,161,076	2,250,506	2,375,956	2,477,178	2 470 702	100 007	4.20/	2.50
High Rock School Pollard Middle School	1,000,000		, ,	,	-, ,	2,476,763	100,807	4.2%	3.5%
Subtotal Middle	3,768,945 5,723,086	4,029,819 6,190,895	4,148,774	4,464,421 6,840,377	4,600,331 7,077,509	7,081,186	240,809	3.1% 3.5%	6.5% 10.0%
Subtotal Middle	5,723,086	6,190,895	6,399,280	6,840,377	7,077,509	7,081,186	240,809	3.5%	10.0%
High School									
High School	6,915,358	7,346,078	7,758,148	8,147,366	8,688,727	8,566,031	418,665	5.1%	12.0%
High School Athletics	478,274	474,377	487,182	513,950	539,885	520,785	6,835	<u>1.3</u> %	0.7%
Subtotal High School	7,393,632	7,820,455	8,245,330	8,661,316	9,228,612	9,086,816	425,500	4.9%	12.8%
K-12 Student Support Services									
Guidance	2,503,104	2,604,005	2,713,156	2,825,793	2,993,109	2,858,511	32,718	1.2%	4.0%
Psychology	431,595	412,168	443,228	484,996	536,476	529,008	44,012	9.1%	0.7%
Health/Nursing	817,843	856,746	855,833	873,064	918,799	900,982	27,918	3.2%	1.3%
Special Education	10,504,848	10,763,253	11,521,961	12,264,170	12,837,726	12,777,861	513,691	4.2%	18.0%
SPED Out of District Tuition	3,599,080	3,841,323	4,167,294	3,924,596	4,206,896	4,099,894	175,298	4.5%	5.8%
Vocational Education		-	-	-	-	-	-	0.0%	0.0%
Regular Education Tuition	9,572	12,028	8,432	12,962	17,471	17,471	4,509	34.8%	0.0%
English Language Learners (ELL)	282,679	326,079	390,858	445,225	608,276	585,890	140,665	31.6%	0.8%
Translation & Interpretation Svcs.	23,759	24,471	38,548	24,800	29,800	24,800		0.0%	0.0%
Reading Special Instruction	1,185,707	1,132,567	1,190,438	1,236,370	1,375,250	1,325,237	88,867	7.2%	1.9%
Math Special Instruction	626,196	574,487	468,080	623,466	677,808	622,825	(641)		0.9%
Student 504 Compliance	2 705	266	10,248	3,114	4,999	5,000	1,886	60.6%	0.0%
K-12 Attendance Subtotal	3,705 19,988,088	1,986	1,796	3,643	3,643	3,643	1 000 000	0.0%	0.0%
Subtotal	19,988,088	20,549,379	21,809,872	22,722,199	24,210,253	23,751,122	1,028,923	4.5%	33.4%
K-12 Academic Specialists									
Science Center	283,439	272,811	309,522	330,358	368,347	347,018	16,660	5.0%	0.5%
Computer Education	1,252,634	1,678,647	1,977,729	2,163,120	2,325,808	2,277,691	114,571	5.3%	3.2%
Media Services	1,181,939	1,262,589	1,288,170	1,366,266	1,347,224	1,347,226	(19,040)		1.9%
Physical Education	1,519,541	1,684,142	1,743,361	1,842,122	1,872,600	1,865,901	23,779	1.3%	2.6%
Health Education K-12 Health & Phys Education	56,340 124,511	60,364 126,920	65,663 130,676	70,589 132,609	66,158 157,977	66,158 139,318	(4,431) 6,709	-6.3% 5.1%	0.1% 0.2%
Fine Arts (Art)	1,289,521	1,385,839	1,430,588	1,520,586	1,526,662	1,526,662	6,076	0.4%	2.1%
Performing Arts (Music)	1,022,129	1,131,457	1,157,486	1,261,800	1,327,227	1,318,754	56,954	4.5%	1.9%
K-12 Fine & Performing Arts	162,827	166,573	177,800	183,693	179,217	179,217	(4,476)	-2.4%	0.3%
World Languages	2,031,565	2,096,005	2,195,658	2,283,031	2,447,755	2,422,755	139,724	6.1%	3.4%
6-12 World Language Director	118,553	124,643	120,686	126,490	133,139	133,139	6,649	5.3%	0.2%
Subtotal	9,042,999	9,989,990	10,597,339	11,280,664	11,752,114	11,623,839	343,175	3.0%	16.3%
CRAND TOTAL	E7 072 0E0	60.061.000	64 627 204	60 350 000	72 020 140	71 105 072	2 755 000	4.000	100.004
GRAND TOTAL	57,873,958	60,961,890	64,637,394	68,350,082	72,836,146	71,105,943	2,755,860	4.03%	100.0%

## **Expenditures by Functional Area Detail:**

Program/Department	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
General Administration (1000) School Committee (1110) District Administration (1200) Finance & Administrative Services (1400) Subtotal	12,661 1,168,901 955,185 2,136,747	11,919 1,232,996 1,026,606 2,271,521	11,441 1,290,812 1,299,186 2,601,439	12,750 1,459,837 1,346,534 2,819,121	12,750 1,566,280 1,601,216 3,180,246	12,750 1,504,240 1,445,016 2,962,006	44,403 98,482 142,885	0.00% 3.04% <u>7.31</u> % 5.07%	0.0% 2.1% 2.0% 4.2%
Instructional Services (2000) District-Wide Academic Leadership (2100) School Building Leadership (2200) Instruction - Teaching Services (2300) Instructional Materials & Equipment (2400) Guidance, Counseling & Testing Services (2700) Psychological Services (2800) Subtotal	1,159,121 4,704,217 38,588,479 1,138,525 2,345,157 431,595 48,367,094	1,164,039 5,119,592 39,713,543 1,992,067 2,447,454 412,168 50,848,863	1,198,512 5,253,864 42,066,307 2,119,382 2,551,085 443,228 53,632,378	1,239,947 5,600,368 45,074,191 2,099,341 2,657,945 484,996 57,156,788	1,339,907 6,003,105 47,647,029 2,195,367 2,806,895 536,476 60,528,779	3,831,422 4,286,775 45,976,408 2,113,717 2,687,297 529,008 59,424,627	2,591,475 (1,313,593) 902,217 14,376 29,352 44,012 2,267,839	209.00% -23.46% 2.00% 0.68% 1.10% <u>9.07</u> % 3.97%	5.4% 6.0% 64.7% 3.0% 3.8% 0.7% 83.6%
Other School Services (3000) Attendance & Parent Liaison Services (3100) Health Services (3200) Student Transportation Services (3300) Food Services (3400) Athletic Services (3510) Other Student Activities (3520) Subtotal Middle	21,670 824,739 1,814,083 478,274 234,935 3,373,701	18,493 859,704 1,954,321 - 474,377 226,452 3,533,347	30,149 866,168 2,099,603 - 487,182 236,349 3,719,451	28,443 880,374 2,237,452 513,950 301,206 3,961,425	28,443 926,278 2,608,676 539,885 314,869 4,418,151	28,443 908,461 2,317,075 520,785 313,577 4,088,341	28,087 79,623 - 6,835 12,371 126,916	0.00% 3.19% 3.56% 1.33% 4.11% 3.20%	0.0% 1.3% 3.3% 0.0% 0.7% 0.4% 5.7%
Operation & Maintenance of Plant (4000) Networking & Telecommunications (4400) Technology Maintenance (4450) Subtotal	303,669 53,999 357,668	342,226 79,443 421,669	387,904 85,482 473,386	370,110 98,330 468,440	381,620 96,232 477,852	410,620 96,232 506,852	40,510 (2,098) 38,412	10.95% - <u>2.13</u> % 8.20%	0.6% 0.1% 0.7%
Fixed Charges (5000) Employer Retirement (5100) Subtotal	19,000 19,000	12,500 12,500	18,500 18,500	2,000 2,000	2,000	2,000	<u> </u>	0.00% 0.00%	0.0% 0.0%
Acquisition, Improvement & Replacement of Fixed Acquisition & Improvement of Equipment (7300) Replacement of Equipment (7400) Acquisition of Motor Vehicles (7500) Subtotal		20,641	16,515 - - 16,515	4,750 - - - 4,750	4,750 - 4,750	4,750		0.00%	0.0% 0.0% 0.0% 0.0%
Programs With Other School Districts (9000) Programs with Other Districts in Mass (9100) Tuition to Out-of-State Schools (9200) Tuition to Non-Public Schools (9300) Tuition to Collaboratives (9400) Subtotal	8,392 182,361 2,550,882 867,016 3,608,651	13,308 303,025 2,859,354 677,664 3,853,351	9,922 272,404 3,140,438 752,962 4,175,726	14,659 33,565 3,319,966 569,368 3,937,558	22,815 68,789 3,669,619 463,144 4,224,367	21,597 68,789 3,562,617 464,362 4,117,365	6,938 35,224 242,651 (105,006) 179,807	47.33% 104.94% 7.31% -18.44% 4.57%	0.0% 0.1% 5.0% 0.7% 5.8%
GRAND TOTAL	57,873,958	60,961,890	64,637,394	68,350,083	72,836,146	71,105,943	2,755,860	4.03%	100.0%

## **Expenditures by Level, School and Line Item Category:**

District Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries Purchase of Service	4,281,542	4,692,724	4,970,819	6,066,919	6,352,270	5,848,954	(217,965)	-3.59% 0.00%	8.2% 0.0%
Purch of Svc/ Expense Capital Outlay	6,722,058 11,102	7,079,311 20,439	7,847,995 11,765	7,556,780	8,397,723	7,887,885	331,105	4.38% 0.00%	11.1%
Totals	11,014,702	11,792,474	12,830,579	13,623,699	14,749,993	13,736,839	113,140	0.83%	19.3%
Elementary Expenditures	ı								
Broadmeadow Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries Purchase of Service	4,389,558	4,393,177	4,536,870	4,765,434	4,994,625	4,936,496	171,062	3.59% 0.00%	6.9%
Purchase of Service Purch of Svc/ Expense Capital Outlay	92,115	131,776	158,263	154,709	175,723	158,148	3,439	2.22% 0.00%	0.0%
Totals	4,481,673	4,524,953	4,695,133	4,920,143	5,170,348	5,094,644	174,501	3.55%	7.2%
Eliot Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries Purchase of Service	3,303,671	3,356,054	3,482,213	3,710,062	3,857,361	3,834,504	124,442	3.35% 0.00%	5.4% 0.0%
Purchase of Service Purch of Svc/ Expense Capital Outlay	71,783 -	117,237	155,542	158,091	148,507	133,732	(24,359)	-15.41% 0.00%	0.0%
Totals	3,375,454	3,473,291	3,637,755	3,868,153	4,005,868	3,968,236	100,083	2.59%	5.6%
Hillside Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries Purchase of Service	3,807,231	3,911,782	4,124,599	4,415,979	4,842,565	4,729,067	313,088	7.09% 0.00%	6.7% 0.0%
Purch of Svc/ Expense Capital Outlay	81,150 -	126,462	107,721	97,754	134,566	130,791	33,037	33.80% 0.00%	0.2%
Totals	3,888,381	4,038,244	4,232,320	4,513,733	4,977,131	4,859,858	346,125	7.67%	6.8%
Mitchell Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries Purchase of Service	3,347,572	3,496,746	3,623,317	3,877,414	4,176,257	4,146,705	269,291	6.95% 0.00%	5.8% 0.0%
Purchase of Service Purch of Svc/ Expense Capital Outlay	84,604	140,451	144,399	137,989	159,885	140,610	2,621	1.90%	0.0%
Totals	3,432,176	3,637,197	3,767,716	4,015,403	4,336,142	4,287,315	271,912	6.77%	6.0%
Newman Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL
Salaries Purchase of Service	5,895,942	6,113,650	6,429,661	6,867,769	7,541,795	7,462,666	594,897	8.66%	10.5%
Purch of Svc/ Expense Capital Outlay	133,883	182,548	249,432	213,482	216,866	213,566	84	0.00% 0.04% 0.00%	0.0% 0.3% 0.0%
Totals	6,029,825	6,296,198	6,679,093	7,081,251	7,758,661	7,676,232	594,981	8.40%	10.8%
Subtotal Elementary	FY15	FY16	FY17	FY18	FY19	FY19	\$ Inc/(Dec)	%	%
Expenditures	Actuals	Actuals	Actuals	Budget	Request	TM Approved	Over FY18	Inc/ (Dec)	FY19 TL
Salaries Purchase of Service	20,743,974	21,271,409	22,196,660	23,636,658	25,412,603	25,109,438	1,472,780	6.23% 0.00%	35.3% 0.0%
Purch of Svc/ Expense Capital Outlay	463,535 -	698,474 -	815,357 -	762,025 -	835,547	776,847	14,822	1.95%	1.1%
Totals	21,207,509	21,969,883	23,012,017	24,398,683	26,248,150	25,886,285	1,487,602	6.10%	36.4%

## **Expenditures by Level, School and Line Item Category:**

Middle School Expenditures												
High Rock Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL			
Salaries Purchase of Service	4,310,752	4,386,712	4,622,559	4,818,956	5,022,832	5,019,046	200,090	4.15%	7.1% 0.0%			
Purch of Svc/ Expense Capital Outlay	93,545 -	358,663	420,458	454,832	439,233	436,233	(18,599)	0.00% -4.09% 0.00%	0.6% 0.0%			
Totals	4,404,297	4,745,375	5,043,017	5,273,788	5,462,065	5,455,279	181,491	3.44%	7.7%			
Pollard Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL			
Salaries Purchase of Service	7,750,003	7,766,283	8,181,458	8,732,167	8,942,487	8,877,616	145,449	1.67% 0.00%	12.5% 0.0%			
Purch of Svc/ Expense Capital Outlay	175,492	271,165	271,285	308,152	318,452	313,952	5,800	1.88% 0.00%	0.4% 0.0%			
Totals	7,925,495	8,037,448	8,452,743	9,040,319	9,260,939	9,191,568	151,249	1.67%	12.9%			
Subtotal Middle School Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL			
Salaries Purchase of Service	12,060,755	12,152,995	12,804,017	13,551,123	13,965,319	13,896,662	345,539	2.55% 0.00%	19.5% 0.0%			
Purch of Svc/ Expense Capital Outlay	269,037	629,828	691,743	762,984	757,685	750,185	(12,799)	-1.68% 0.00%	1.1% 0.0%			
Totals	12,329,792	12,782,823	13,495,760	14,314,107	14,723,004	14,646,847	332,740	2.32%	20.6%			
High School Expenditures	3 I	ı										
High School Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL			
Salaries Purchase of Service	12,955,239	13,884,688	14,622,322	15,482,268	16,506,052	16,261,674	779,406	5.03% 0.00%	22.9%			
Purchase of Service Purch of Svc/ Expense Capital Outlay	366,716 -	531,821 202	671,967 4,750	526,575 4,750	604,196 4,750	569,546 4,750	42,971	8.16% 0.00%	0.8%			
Totals	13,321,955	14,416,711	15,299,039	16,013,593	17,114,998	16,835,970	822,377	5.14%	23.7%			
Total Expenditures	FY15 Actuals	FY16 Actuals	FY17 Actuals	FY18 Budget	FY19 Request	FY19 TM Approved	\$ Inc/(Dec) Over FY18	% Inc/ (Dec)	% FY19 TL			
Salaries Purchase of Service	50,041,510	52,001,816	54,593,818	58,736,968	62,236,244	61,116,728	2,379,760	4.05% 0.00%	86.0% 0.0%			
Purch of Svc/ Expense Capital Outlay	7,821,346 11,102	8,939,434 20,641	10,027,062 16,515	9,608,364 4,750	10,595,151 4,750	9,984,463 4,750	376,099	3.91% 0.00%	14.0%			
Totals	57,873,958	60,961,890	64,637,394	68,350,083	72,836,146	71,105,943	2,755,860	4.03%	100.0%			

Request	Supt Rec	SC Rec							
TL	TL	TL	District		D	Total	Supt	SC	Final SC
FTE	FTE	FTE	Goal/ Objective	Description of Budgetary Increase	Department/ School	Request	Proposed	Chg	Proposed
739.42	739.42	739.42		Approved FY18 Budget		68,350,083	68,350,083	-	68,350,083
				Level Service/ Contractual Salary Increases					
				Level Service/Contractual Salary Increases:					
-	-	-	Goal 3.0	Contractual Salary Increases (FY18 Adopted FTE)		1,787,271	1,787,271	-	1,787,271
				Level Service Requests: Elementary					
0.10	0.10	0.10	Goal 1.0	Expand Assistant Principal from 0.5 FTE to 0.6 FTE	Mitchell Elementary	11,934	11,934		11,934
0.23	0.23	0.20	Goal 1.1	Increase Operating Funding for Class-Size Teacher (Grant Cut)	Newman Elementary	20,569	20,569	(2,683)	17,886
1.00	1.00	_	Goal 1.1	First Grade Teacher for Enrollment	Newman Elementary	61,677	61,677	(61,677)	-
0.75		0.20	Goal 2.0	Expand Guidance Counselor (\$1300 Laptop)	Guidance/ Mitchell	48,058	12,836	( , , , , , , ,	12,836
0.40	0.30	0.30	Goal 2.0	Expand Guidance Counselor	Guidance/ Newman	27,183	20,387		20,387
0.30	-	-	Goal 2.0	Expand Guidance Counselor	Guidance/ Hillside	31,190	-		-
0.50	_	-	Goal 1.1	Part-Time Special Education Teacher (\$1300 Laptop)	Special Education/ Broadmeadow	32,639	-		-
0.16	0.16	0.16	Goal 1.1	Expand Occupational Therapist	Special Education/ Mitchell	13,852	13,852		13,852
0.16	0.16	0.16	Goal 1.1	Expand Occupational Therapist	Special Education/ Hillside	13,853	13,853		13,853
0.20	0.20	-	Goal 1.1	Special Education Teaching Asisstant	Special Education/ PreK	8,723	8,723	(8,723)	-
0.77	0.77	0.77	Goal 1.1	Special Education Teaching Asisstant	Special Education/ Newman	23,058	23,058		23,058
0.30	0.30	0.30	Goal 1.1	Expand ELL Teacher	ELL/ Mitchell	30,668	30,668		30,668
0.40	0.30	0.30	Goal 1.1	Expand ELL Teacher	ELL/ Broadmeadow	38,646	28,984		28,984
0.20	0.20	0.20	Goal 1.1	Expand ELL Teacher	ELL/ Hillside	19,323	19,323		19,323
0.20	0.20	0.20	Goal 1.1	Expand ELL Teacher	ELL/ Newman	20,445	20,445		20,445
0.20	0.20	0.20	Goal 1.1	Shift Title I Teacher from Grant to Operating (Grant Cut)	K-8 Reading/ Eliot	18,423	18,423		18,423
0.10	-	-	Goal 1.1	Expand Literacy Specialist	K-8 Reading/ Mitchell	9,123	-		-
-	-	-	Goal 3.2	Additional Funding for Toner (Elementary)	Educational Technology/ All Middle	15,000	-		-
-	-	-	Goal 1.0	Additional Funding for Visual Arts Supplies	Fine Arts/ All Elementary	1,672	1,672		1,672
-	-	-	Goal 1.0	Additional Funding for Musical Instrument Repairs & Maintenance	Performing Arts/ All Elementary	1,400	-	-	-
5.97	4.32	3.09		Subtotal		447,436	306,404	(73,083)	233,321
				Level Service Requests: Middle					
0.05	0.05	0.05	Goal 2.0	Shift ESH Nurse to Operating Budget (Grant Cut FY19)	Nursing/ High Rock	3,853	3,853		3,853
0.20	0.10	0.10	Goal 2.0	Expand Guidance Counselor	Guidance/ High Rock	20,066	10,221		10,221
0.60	0.60	0.60	Goal 1.1	Special Education Teaching Asisstant	Special Education/ Pollard	16,420	16,420		16,420
-	-	-	Goal 3.2	Additional Funding for Toner (Middle School)	Educational Technology/ All Middle	7,000	· -		-
-	_	-	Goal 1.0	Additional Funding for Visual Arts Supplies	Fine Arts/ High Rock	191	191		191
0.10	-	-	Goal 1.1	Expand Performing Arts Teacher	Performing Arts/ Pollard	6,473	-	-	-
0.95	0.75	0.75		Subtotal		54,003	30,685	-	30,685

Request	Supt Rec	SC Rec							
TL	TL	TL	District			Total	Supt	SC	Final SC
FTE	FTE	FTE	Goal/ Objective	Description of Budgetary Increase	Department/ School	Request	Proposed	Chg	Proposed
				Level Service Requests: High School					
0.40	0.20	0.20	Goal 1.0	Part-Time Math Teacher	Needham High School	24,671	12,335		12,335
0.40	0.20	0.20	Goal 1.0	Part-Time Science Teacher (\$1300 Laptop)	Needham High School	25,971	12,335		12,335
0.50	0.25	0.25	Goal 1.0	Part-Time English Teacher (\$1300 Laptop)	Needham High School	32,139	15,420		15,420
0.40	0.20	0.20	Goal 1.0	Part-Time Social Studies Teacher (\$1300 Laptop)	Needham High School	25,971	12,335		12,335
0.40	0.30	0.30	Goal 1.0	Shift Interdisciplinary Learning Specialist Teacher to Operating Bud	ŭ	20,898	15,673		15,673
-	-	-	Goal 1.3	Social Studies Textbooks (with Ongoing Subscription)	Needham High School	1,500	-		-
_	_	_	Goal 1.1	Ongoing Funding for Student Paper Evaluation Software	Needham High School	4,750	_		_
0.40	_	_	Goal 2.0	Expand Adjustment Counselor	Guidance/ High School	36,545	_		_
1.00	0.80	0.80	Goal 1.0	Full-Time Psychologist/ Team Chairperson (\$1300 Laptop)	Psychology/ High School	63,477	49.842		49,842
0.05	0.05	0.05	Goal 1.0	Shift ESH Grant Nurse to Operating Budget (Grant Cut FY19)	Nursing/ High School	4,543	4,543		4,543
0.30	0.10	0.10	Goal 3.0	Expand Nurse (0.3 FTE to 0.6 FTE)	Nursing/ High School	26,725	8,908		8,908
0.20	0.20	0.20	Goal 1.1	Part-Time Pathways Math Teacher	Special Education/ High School	10,449	10,449		10,449
0.20	-	-	Goal 1.1	Part-Time Pathways Science Teacher	Special Education/ High School	12,335	-		-
-	_	_	Goal 3.2	Additional Funding for 1:1 Chromebooks	Educational Technology/ NHS	26,500	26,500		26,500
0.20	0.20	0.20	Goal 3.2	Expand TV & Communications Teacher (0.6 FTE to 0.8 FTE)	Educational Technology/ NHS	15,551	15,551		15,551
-	-	-	Goal 3.2	Additional Funding for Toner (High School)	Educational Technology/ NHS	4,000	,		,
0.15	0.15	0.15	Goal 3.2	Expand Instructional Technology Specialist to Full-Time (0.85 FTE to	<del>-</del>	8,829	8,829		8,829
0.20	0.10	0.10	Goal 1.0	Expand Physical Education Teacher	Physical Education & Wellness/ NHS	10,397	5,198		5,198
-	-	-	Goal 2.0	Ongoing Funding for Prescription Drug Prevention Digital Course	Physical Education & Wellness/ NHS	2,000	2,000		2,000
_	_	_	Goal 1.0	Adobe Cloud Software Subscription for Fine Arts Labs	Fine Arts/ NHS	2,500	2,500		2,500
0.20	0.20	0.20	Goal 1.0	Expand Performing Arts Teacher	Performing Arts/ NHS	14,271	14,271		14,271
_	_	_	Goal 1.0	Additional Funding for Musical Instrument Repairs & Maintenance	- · · · · · · · · · · · · · · · · · · ·	600	-		-
0.20	0.20	0.20	Goal 1.0	Part-Time Spanish Teacher	World Language/ NHS	11,772	11,772		11,772
0.60	0.60	0.60	Goal 1.0	Part-Time Spanish Teacher	World Language/ NHS	37,020	37,020		37,020
0.20	-	-	Goal 1.0	Part-Time Mandarin Teacher	World Language/ NHS	11,250	-		-
0.20	_	_	Goal 1.0	Part-Time NHS Latin Teacher	World Language/ NHS	11,250	_	_	_
6.20	3.75	3.75		Subtotal		445,914	265,480	_	265,480
0.20	3.73	3.73		Subtotur		445,514	203,400	_	203,400
				Level Service Requests: District					
-	-	-	Goal 3.0	Time and Attendance Software	Human Resources	14,100	-		-
0.16	-	-	Goal 3.0	Payroll Coordinator Overlap Days	Human Resources	10,920	=		=
1.00	0.50	0.50	Goal 3.2	Full-Time Accounts Payable/Receivable Clerk (40 Hours, 12 Months	) Financial Operations	53,807	26,904		26,904
-	-	-	Goal 3.2	Expand 35-Hour/Week AP/AR Clerks to 40 Hours	Financial Operations	15,726	-		=
-	-	-	Goal 3.2	PowerSchool License/ EMS Tech Services	Administrative Technology	9,400	9,400		9,400
-	-	-	Goal 3.2	Licensing for Additional Wireless Access Points	Administrative Technology	1,500	1,500		1,500
-	-	-	Goal 3.2	Network Application Management Licenses	Administrative Technology	1,400	1,400		1,400
-	-	-	Goal 3.2	Additional Funds for Toner (Administration)	Administrative Technology	4,000	-		-
-	-	-	Goal 3.2	Anti-Virus Software Licenses	Administrative Technology	9,240	9,240		9,240
-	-	-	Goal 3.0	Increase Operating Subsidy for Fiscal Sustainability	Transportation	49,012	49,012		49,012
		•							

Request	Supt Rec	SC Rec							
TL	TL	TL	District			Total	Supt	SC	Final SC
FTE	FTE	FTE	Goal/ Objective	Description of Budgetary Increase	Department/ School	Request	Proposed	Chg	Proposed
_	-	-	Goal 1.1	Mandated Professional Development/ Training	Special Education/ Newman	25,000	25,000		25,000
-	-	-	Goal 1.1	Increased Funding for Special Education Out-of-District Tuitions	Special Education Tuitions	282,300	175,298		175,298
-	-	-	Goal 1.1	Increased Funding for Regular Education Out-of-District Tuitions	Regular Education Tuitions	4,509	4,509		4,509
-	-	-	Goal 1.1	Increased Funding for Translation & Interpretation Services	Translation/ Interpretation	5,000	-		-
-	-	-	Goal 1.1	Additional Funding for Student 504 Compliance	Student 504 Compliance/ District	1,885	1,885	-	1,885
1.16	0.50	0.50	-	Subtotal		487,799	304,148	-	304,148
14.28	9.32	8.09	_		Subtotal Level Service	3,222,423	2,693,987	(73,083)	2,620,905
	5.52	0.00			545-15-41	3,222,123	_,000,007	(75,555)	_,0_0,000
			Pro	gram Improvement Increases					
				Program Improvement Requests: Elementary					
_	_	_	Goal 1.0	Contribution Towards Funding of Full-Day Kindergarten in FY20	Lane Changes/ Sick Buy Back	350,000	350,000	(350,000)	_
2.00	1.00	1.00	Goal 3.0	Building Based Permanent Substitutes (Elementary)	Substitutes	43,200	21,600	(330,000)	21,600
-	-	-	Goal 1.2	Interactive Whiteboards and Document Cameras (One Time)	Broadmeadow Elementary	12,500	-		-
_	_	_	Goal 1.1	Interactive Whiteboards (One Time)	Eliot Elementary	10,000	-		_
_	_	_	Goal 1.1	Homework Club Stipend	Mitchell Elementary	1,730	1,730		1,730
-	-	-	Goal 3.0	Replace Teacher Desks & Technology Stations (One Time)	Mitchell Elementary	13,200	-		-
0.50	0.50	0.50	Goal 1.1	Expand Math Coach to Full-Time (\$1500 Computer)	Elementary Math/ Eliot	11,194	9,694		9,694
0.50	-	-	Goal 1.1	Expand Math Coach to Full-Time	Elementary Math/ Hillside	51,983	-		-
0.50	0.50	0.50	Goal 1.1	Expand Math Coach to Full-Time (\$1500 Computer)	Elementary Math/ Mitchell	32,339	30,839		30,839
0.57	-	-	Goal 3.3	Part-Time Science Center Program Assistant	Science Center/ All Elementary	21,329	-		-
0.08	0.08	0.08	Goal 1.0	Convert 0.22 FTE Library Teaching Assistant to 0.3 FTE Library Tea	ch Library Media Services/ Newman	8,617	8,617		8,617
		-	Goal 1.3	World Language Professional Development Funds	World Language/ Hillside	500	500	(500)	
4.15	2.08	2.08		Subtotal		556,592	422,980	(350,500)	72,480
				Program Improvement Requests: Middle					
1.00	- 1	-	Goal 3.0	Building Based Permanent Substitutes (Elementary)	Substitutes	21,600	-		-
-	-	-	Goal 2.2	Launching Scholars	Pollard Middle School			10,208	10,208
-	-	-	Goal 3.0	Reclassify Full-Time Office Aide to 10-Month Secretary	Pollard Middle School	5,701	-		-
0.40	-	-	Goal 1.1	Expand Literacy Specialist	K-8 Reading/ Pollard	40,890	-		-
0.10	0.10	0.10	Goal 1.1	Beginning Band Music Teacher	Performing Arts/ High Rock	6,780	6,780		6,780
			Goal 1.3	World Language Professional Development Funds	World Language/ Pollard	500	500	(500)	
1.50	0.10	0.10		Subtotal		75,471	7,280	9,708	16,988

Request	Supt Rec	SC Rec							
TL	TL	TL	District			Total	Supt	sc	Final SC
FTE	FTE	FTE	Goal/ Objective	Description of Budgetary Increase	Department/ School	Request	Proposed	Chg	Proposed
				Program Improvement Requests: High					
1.00	_	_	Goal 3.0	Building Based Permanent Substitutes (High)	Substitutes	21,600	_		_
	_	_	Goal 3.0	Graduation Ceremony Sound System Services	Needham High School	3,000	_		_
1.00	_	_	Goal 3.0	DaVinci Lab Program Specialist	Needham High School	41,459	_		_
-	_	_	Goal 3.0	Stipend for Own Your Peace/Piece Advisor	Needham High School	10,000	<u>-</u>		-
_	_	_	Goal 3.2	Expand 0.5 FTE METCO Bookkeepr from 11 to 12 Months (Grant F	· ·	,	<u>-</u>		-
_	_	_	Goal 2.1	Unified Sports Program Coaching Stipends & Program Expenses	Needham High School Athletics	6,748	<u>-</u>	6,748	6,748
_	_	_	Goal 2.1	Purchase and Maintenance AED's (\$10,200 One Time)	Needham High School Athletics	11,700	<u>-</u>	-,	-,
_	_	-	Goal 2.1	Online Registration Program	Needham High School Athletics	2,400	_		-
_	_	-	Goal 2.1	Increase Salary of Asst. Athletic Director (\$5000 Offset by Revolving	· ·	5,000	_		-
_	_	-	Goal 3.0	Wellness Teacher Leader Stipend	Physical Education & Wellness/ NHS	1,500	_		-
-	_	-	Goal 1.3	World Language Professional Development Funds	World Language/ NHS	1,500	1,500	(1,500)	-
2.00				Subtotal		104,907	1,500	5,248	6,748
2.00	_	_		Subtotui		104,507	1,500	3,240	0,740
				Program Improvement Requests: District					
-	-	-	Goal 3.1	MA Pay Equity Act Consultant	Human Resources	15,000	_		-
0.57	-	-	Goal 3.1	Convert Student Services 0.43 FTE Bookkeeper to 1.0 FTE Financia	al A Student Services	49,695	-		-
-	-	-	Goal 3.2	District Survey Software	External Funding	23,000	-		-
-	-	-	Goal 3.0	Stipend Increase for New Administrator Mentors	Professional Development	2,000	2,000		2,000
-	-	-	Goal 2.2	Professional Learning & Training for Cultural Responsiveness	Professional Development			5,000	5,000
-	-	-	Goal 3.2	Upgrade MS Office Operating System District-Wide	Administrative Technology	69,135	-		-
-	-	-	Goal 3.2	Door Access Maintenance	Administrative Technology	7,000	7,000		7,000
-	-	-	Goal 3.0	(2) Additional Buses to Address Wait List and Overcrowding	Transportation	131,400	65,700		65,700
-	-	-	Goal 3.3	Driver Safety Certification ("Smith System")	Transportation	5,500	5,500		5,500
-	-	-	Goal 3.3	Afternoon Late Buses for Secondary Students	Transportation	30,192	-	30,192	30,192
-	-	-	Goal 3.3	Additional Buses for Friday Morning Delayed Start at NHS	Transportation	40,515	-		-
-	-	-	Goal 3.3	Reduce Bus fee from \$415 to \$318 (Comparable Average)	Transportation	155,386	-		-
-	-	-	Goal 2.0	Mental Health Review Consultant	Guidance/ District	15,000	-		-
-	-	-	Goal 1.2	Upgrade ELL Coordinator to Unit B	ELL/ District & Hillside	12,723	-		-
-	-	-	Goal 1.2	Upgrade Science Curriculum Specialist to Unit B	Science Center/ All Schools & District	4,557	4,557		4,557
0.19	-	-	Goal 3.2	Expand Technology Technician from 0.3 FTE to 0.49 FTE	Educational Technology/District	13,479	-		-
0.43	-	-	Goal 3.2	Technology Co-op Student	Educational Technology/District	8,640	-		-
0.50	-	-	Goal 3.0	Part-Time Senior Bookkeeper/ Secretary	Physical Education & Wellness/ NHS	18,659	-		-
1.69	-	-		Subtotal		601,881	84,757	35,192	119,949
								(000 000)	
9.34	2.18	2.18		Subtotal Program Improvement Budget Increases		1,338,851	516,517	(300,352)	216,165

Request TL FTE	Supt Rec TL FTE	SC Rec TL FTE	District Goal/ Objective	Description of Budgetary Increase	Department/ School	Total Request	Supt Proposed	SC Chg	Final SC Proposed
			-	Reductions to Existing Budget/ Other Adjustments					
_	-	-	Goal 3.0	Reduce Funds for Special Education Transportation	Transportation	(50,000)	(50,000)	(30,000)	(80,000)
-	-	-	Goal 3.0	Salary Budget Correction	Admininstration	-	-	(5,000)	(5,000)
-	(0.20)	(0.20)	Goal 1.0	Reduce Unfilled Newman Elementary Media Teacher	Media/ Newman	(12,335)	(12,335)	-	(12,335)
-	(0.10)	(0.10)	Goal 1.0	Reduce Unfilled NHS Media Aide	Media/ NHS	(3,839)	(3,839)	-	(3,839)
-	-	-	Goal 2.0	Reduce Unused BCBA Per Diem Days (Total 18)	Special Education/ All	(8,728)	(8,728)	-	(8,728)
	(0.08)	(0.08)	Goal 3.0	Reduce Unfilled Science Center Summer Animal Caregiver	Science Center/District	(308)	(308)	<u>-</u>	(308)
-	(0.38)	(0.38)				(75,210)	(75,210)	(35,000)	(110,210)
763.04	750.54	749.31		SUBTOTAL FY19 BUDGET		72,836,146	71,485,377	(408,435)	71,076,943
23.62	11.12	9.89		\$ Increase/(Decrease) over FY18		4,486,063	3,135,294		2,726,860
0.03	1.5%	1.3%		% Increase/(Decrease) over FY18		6.56%	4.59%		3.99%
-	-	-	Goal 3.2	Operational Funds - Phone System	Administrative Technology	-	-	29,000	29,000
763.04	750.54	749.31		GRAND TOTAL FY19 BUDGET (WITH TXFR FROM TOWN)		72,836,146	71,485,377	(379,435)	71,105,943
23.62	11.12	9.89		\$ Increase/(Decrease) over FY18		4,486,063	3,135,294		2,755,860
3.2%	1.5%	1.3%		% Increase/(Decrease) over FY18		6.56%	4.59%		4.03%

FY19 Operating Budget Staffing Detail by Department:

	Total	Total	Total	Admin	Teacher	Aide	Non Instr	Total	Total	Admin	Teacher	Aide	Non Instr	Total
	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Budget	FY18 Budget	FY18 Budget	FY18 Budget	FY18 Budget	FY19 Total Reg	FY19 SC Rec				
Administration	Accuai	Actual	Accuai	budget	budget	Daaget	Duaget	Duaget	rotal Roq	oo nee	00 1100	oo nee	00 1100	OC NCC
School Committee	-	-	-	-	-	_	-	-	_	-	-	-	-	_
Superintendent	2.00	2.00	2.00	1.00	-	-	1.00	2.00	2.00	1.00	-	-	1.00	2.00
Director of Human Resources	7.07	5.85	5.85	1.00	-	-	5.85	6.85	7.01	1.00	-	-	5.85	6.85
Director of Student Development	2.00	2.00	2.00	1.00	-	-	1.43	2.43	3.00	1.20	-	-	1.52	2.72
Director of Student Learning	2.00	2.00	2.00	1.00	-	-	1.00	2.00	2.00	1.00	-	-	1.00	2.00
Director of Financial Operations	6.20	5.94	5.94	1.00	_	_	4.94	5.94	6.94	1.00	_	_	5.44	6.44
Director of External Funding	0.19	0.29	0.29	0.20			0.09	0.29	0.29					
Subtotal Administration	19.46	18.08	18.08	5.20	-	-	14.31	19.51	21.24	5.20	-	-	14.81	20.01
General Supplies & Services Professional Development	_	_	_	_	_		_	_	_	_	_	_	_	
District	_	_	_			_	_	_	_	_			_	_
Broadmeadow	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Eliot	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Hillside	-	_	_	_	_	-	_	-	_	-	-	-	-	-
Mitchell	-	_	_	_	_	-	_	-	_	-	-	-	-	-
Newman	-	-	_	_	-	-	_	_	_	-	-	_	-	-
High Rock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pollard	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Assistance Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staff 504 Accomodations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Salary Supplemental	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Callers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Substitutes	2.47	2.46	2.47	-	2.00	-	0.47	2.47	6.47	-	3.00	-	0.47	3.47
Curriculum Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Supplies, Services & Equip	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Production Center/Mail Room	1.00	1.00	1.00	-	-	-	1.00	1.00	1.00	-	-	-	1.00	1.00
Administrative Technology	4.50	6.00	6.00	-	-	-	6.00	6.00	6.00	-	-	-	6.00	6.00
<u>Transportation</u> Subtotal Gen. Supply & Svc.	9.11 <b>17.08</b>	9.11 18.57	9.31 <b>18.78</b>		2.00	<del></del>	9.13 16.60	9.13 <b>18.60</b>	9.14 <b>22.61</b>	<del></del>	3.00	<del></del>	9.14 16.61	9.14 19.61
<u>Elementary</u>														
Broadmeadow	30.31	29.31	29.31	1.80	24.00	-	3.51	29.31	29.31	1.80	23.00	-	3.51	28.31
Eliot	21.39	21.16	21.39	1.30	16.50	-	3.59	21.39	21.39	1.30	16.50	-	3.59	21.39
Hillside	24.60	25.10	26.10	1.40	21.00	-	3.70	26.10	26.10	1.40	21.00	-	3.70	26.10
Mitchell	27.16	27.16	27.16	1.50	22.00	1.00	3.66	28.16	28.26	1.60	22.00	1.00	3.66	28.26
<u>Newman</u>	34.33	33.33	34.43	2.00	27.77	<del></del>	4.66	34.43	35.66	2.00	28.97	<del></del>	4.66	35.63
Subtotal Elementary	137.78	136.06	138.39	8.00	111.27	1.00	19.11	139.38	140.71	8.10	111.47	1.00	19.11	139.68
<u>Middle</u>														
High Rock	24.33	25.83	26.00	2.70	20.60	-	3.14	26.44	26.44	2.70	20.60	-	3.14	26.44
Pollard Middle School	48.87	50.87	51.17	5.10	41.40		5.00	51.50	52.50	5.10	42.40	=	5.00	52.50
Subtotal Middle School	73.20	76.70	77.17	7.80	62.00	-	8.14	77.94	78.94	7.80	63.00	-	8.14	78.94
High School														
Needham High School	83.24	85.94	88.02	7.20	75.30	-	6.82	89.32	92.62	7.20	76.65	-	6.82	90.67
High School Athletics	2.50	2.50	2.50	1.00			1.50	2.50	2.50	1.00			1.50	2.50
Subtotal High School	85.74	88.44	90.52	8.20	75.30	-	8.32	91.82	95.12	8.20	76.65	-	8.32	93.17

	Total FY15 Actual	Total FY16 Actual	Total FY17 Actual	Admin FY18 Budget	Teacher FY18 Budget	Aide FY18 Budget	Non Instr FY18 Budget	Total FY18 Budget	Total FY19 Total Req	Admin FY19 SC Rec	Teacher FY19 SC Rec	Aide FY19 SC Rec	Non Instr FY19 SC Rec	Total FY19 SC Rec
Student Services	20.40		20.40					00.40	00.45	4.00				
Guidance	29.10	29.10	30.40	1.00	27.40	-	2.00	30.40	32.45	1.00	28.00	-	2.00	31.00
District	2.00	2.00	2.00	1.00		-	1.00	2.00	2.00	1.00		-	1.00	2.00
Broadmeadow	2.36	2.30	2.30	-	2.30	-	-	2.30	2.30	-	2.10	-	-	2.10
Eliot	1.00	1.20	1.40	-	1.40	-	-	1.40	1.40	-	1.20	-	-	1.20
Hillside	1.54	1.40	1.50	-	1.50	-	-	1.50	1.80	-	1.50	-	-	1.50
Mitchell	1.00	1.00	1.00	-	1.00	-	-	1.00	1.75	-	1.40	-	-	1.40
Newman	2.00	2.00	2.00	-	2.00	-	-	2.00	2.40	-	2.40	-	-	2.40
High Rock	2.50	2.50	2.50	-	2.50	-	-	2.50	2.70	-	2.70	-	-	2.70
Pollard	3.70	3.70	3.70	-	3.70	-		3.70	3.70	-	3.70	-		3.70
HS	12.60	12.60	13.60	-	12.60	-	1.00	13.60	14.00	-	12.60	-	1.00	13.60
Preschool	0.40	0.40	0.40	-	0.40	-	-	0.40	0.40	-	0.40	-	-	0.40
Psychology	5.60	5.30	5.50	-	5.50	-	-	5.50	6.00	-	5.90	-	-	5.90
Broadmeadow	0.80	0.50	0.50	-	0.50	-	-	0.50	0.50	-	0.50	-	-	0.50
Eliot			-	-	-	-	-		-	-	-	-	-	
Hillside	0.50	0.50	0.50	-	0.50	-	-	0.50	0.50	-	0.50	-	-	0.50
Mitchell	0.30	0.30	0.50	-	0.50	-	-	0.50	0.50	-	0.50	-	-	0.50
Newman	0.60	0.60	0.60	-	0.60	-	-	0.60	0.60	-	0.60	-	-	0.60
High Rock	0.30	0.30	0.30	-	0.30	-	-	0.30	0.30	-	0.30	-	-	0.30
Pollard	0.70	0.70	0.70	-	0.70	-	-	0.70	0.70	-	0.70	-	-	0.70
HS	2.40	2.40	2.40	-	2.40	-	-	2.40	2.40	-	2.40	-	-	2.40
Preschool	-	-	-	-	-	-	-	-	0.50	-	0.40	-	-	0.40
Nursing	9.56	10.86	11.06	1.00	9.81	-	-	10.81	11.21	1.00	10.01	-	-	11.01
District	1.00	1.00	2.00	1.00	1.00	-	-	2.00	2.00	1.00	1.00	-	-	2.00
Broadmeadow	1.00	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Eliot	1.00	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Hillside	1.00	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Mitchell	1.00	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Newman	1.00	2.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
High Rock	0.46	0.46	0.56	-	0.56	-	-	0.56	0.61	-	0.61	-	-	0.61
Pollard	1.50	1.50	1.50	-	1.50	-	-	1.50	1.50	-	1.50	-	-	1.50
HS	1.20	1.50	1.60	-	1.35	-	-	1.35	1.95	-	1.75	-	-	1.75
Preschool	0.40	0.40	0.40	-	0.40	-	-	0.40	0.15	-	0.15	-	-	0.15
Special Education	185.35	194.29	194.93	8.47	84.34	105.67	1.06	199.54	202.93	8.47	85.24	107.16	1.06	201.93
District	9.42	9.61	9.00	3.00	5.06	-	0.86	8.92	3.86	3.00	-	-	0.86	3.86
Broadmeadow	14.16	12.28	11.11	0.70	4.54	7.07	-	12.31	11.99	0.70	5.22	5.57	-	11.49
Eliot	13.29	15.74	15.84	0.70	5.34	11.50	-	17.54	17.32	0.70	5.62	11.00	-	17.32
Hillside	22.74	22.18	19.63	0.60	4.64	15.59	-	20.83	22.13	0.60	5.94	15.59	-	22.13
Mitchell	9.38	10.46	10.27	0.70	3.77	6.00	-	10.47	9.54	0.70	3.84	5.00	-	9.54
Newman	20.96	22.15	25.42	0.80	9.71	15.68	-	26.19	30.50	0.80	10.92	18.78	-	30.50
High Rock	17.73	15.83	17.83	1.00	7.83	9.00	-	17.83	18.00	1.00	8.00	9.00	-	18.00
Pollard	33.87	32.67	33.52	0.47	15.95	16.00	-	32.42	32.59	0.47	16.12	16.00	-	32.59
HS	30.72	34.97	35.42	-	20.42	16.00	-	36.42	39.19	-	20.89	18.00	-	38.89
Preschool	13.08	18.40	16.89	0.50	7.08	8.83	0.20	16.61	17.81	0.50	8.69	8.22	0.20	17.61
Summer Special Education	3.51	-	-	-	-	-	-	-	-	-	-	-	-	-
Special Education Tuitions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vocational Educaiton	- 1	-	-	-	-	-	-	-	-	-	-	-	-	-

District         -         0.40         0.40         -         0.60         -         -         0.60         0.60         -           Broadmeadow         0.30         0.50         0.50         -         0.50         -         0.50         0.80         -           Eliot         1.00         1.00         1.00         -         1.00         -         -         1.00         1.00         -           Hillside         1.00         1.00         1.00         -         1.20         -         -         1.20         1.20         -           Mitchell         0.30         0.30         0.20         -         0.20         -         -         0.20         0.50         -           Newman         0.80         1.00         1.10         -         1.10         -         -         1.10         1.30         -           High Rock         0.40         -         0.20         -         -         -         0.70         -         0.70         -         -         0.30         -           Pollard         0.20         0.20         0.50         -         0.70         -         -         0.50         0.50         -	6.80     -     -     6.80       0.60     -     -     0.660       0.70     -     -     0.760       1.00     -     -     1.00       1.20     -     -     1.20       0.50     -     -     0.50       1.30     -     -     0.30       0.30     -     -     0.30       0.70     -     -     0.70       0.50     -     -     0.50       1.35     -     -     12.35
Broadmeadow         0.30         0.50         0.50         -         0.50         -         -         0.50         0.80         -           Eliot         1.00         1.00         1.00         -         1.00         -         -         1.00         1.00         -           Hillside         1.00         1.00         1.00         -         1.20         -         -         1.20         1.20         -           Newman         0.80         1.00         1.10         -         1.10         -         -         0.20         0.50         -           High Rock         0.40         -         0.20         -         -         -         1.10         1.30         -           Pollard         0.20         0.20         0.50         -         0.70         -         -         0.70         0.70         -           HS         0.70         0.50         0.50         -         0.50         -         -         0.50         -         0.50         -           Reading         12.05         11.25         11.45         1.00         11.15         -         -         12.15         12.85         1.00         1	0.70     -     -     0.70       1.00     -     -     1.00       1.20     -     -     1.20       0.50     -     -     0.50       1.30     -     -     1.30       0.30     -     -     0.30       0.70     -     -     0.70       0.50     -     -     0.50
Eliot         1.00         1.00         1.00         -         1.00         -         -         1.00         1.00         -         -         -         1.00         1.00         -         -         -         1.00         1.00         -         -         -         -         1.00         1.00         -         -         -         -         1.20         1.20         -	1.00     -     -     1.00       1.20     -     -     1.20       0.50     -     -     0.56       1.30     -     -     1.30       0.30     -     -     0.33       0.70     -     -     0.70       0.50     -     -     0.50
Hillside         1.00         1.00         1.00         -         1.20         -         -         1.20         -         1.20         -         -         1.20         -         1.20         -         -         1.20         -         -         1.20         -         -         1.20         -         -         1.20         -         -         1.20         -         -         1.20         -         -         1.20         0.50         -         -         0.20         0.50         -         0.20         -         -         1.10         -         1.10         -         1.10         -         1.10         -         1.10         1.30         -         -         -         1.30         -         -         -         1.30         -         -         -         -         1.30         -         -         -         -         0.30         -         -         -         0.30         -         -         -         0.70         0.70         -         -         0.70         0.70         0.70         -         -         0.50         -         0.50         -         0.50         -         0.50         -         0.50         -	1.20     -     -     1.20       0.50     -     -     0.56       1.30     -     -     1.30       0.30     -     -     0.36       0.70     -     -     0.70       0.50     -     -     0.50
Mitchell         0.30         0.30         0.20         -         0.20         -         -         0.20         0.50         -           Newman         0.80         1.00         1.10         -         1.10         -         -         1.10         1.30         -           High Rock         0.40         -         0.20         -         -         -         -         -         0.30         -           Pollard         0.20         0.20         0.50         -         0.70         -         -         0.70         0.70         -           HS         0.70         0.50         0.50         -         0.50         -         -         0.50         0.50         -           Reading         12.05         11.25         11.45         1.00         11.15         -         -         12.15         12.85         1.00         1           Broadmeadow         2.00         2.00         0.20         2.00         -         -         2.20         2.20         0.20	0.50     -     -     0.50       1.30     -     -     1.36       0.30     -     -     0.36       0.70     -     -     0.70       0.50     -     -     0.50
Newman         0.80         1.00         1.10         -         1.10         -         -         1.10         -         1.10         1.30         -           High Rock         0.40         -         0.20         -         -         -         -         -         0.30         -           Pollard         0.20         0.20         0.50         -         0.70         -         -         0.70         0.70         -           HS         0.70         0.50         0.50         -         0.50         -         -         0.50         0.50         -           Reading         12.05         11.25         11.45         1.00         11.15         -         -         12.15         12.85         1.00         1           Broadmeadow         2.00         2.00         2.00         2.00         -         -         2.20         2.20         0.20	1.30     -     -     1.30       0.30     -     -     0.30       0.70     -     -     0.70       0.50     -     -     0.50
High Rock         0.40         -         0.20         -         -         -         -         0.70         -         -         0.70         -         -         0.70         0.70         0.70         -         -         0.70         0.70         0.70         -         -         0.50         -         -         0.50         -         -         0.50         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         0.50         0.50         -         -         -         12.15         12.85         1.00         1         -         -         -         2.20         2.20         2.20         0.20         -	0.30     -     -     0.30       0.70     -     -     0.70       0.50     -     -     0.50
Pollard         0.20         0.20         0.50         -         0.70         -         -         0.70         0.70         0.70         -           HS         0.70         0.50         0.50         -         0.50         -         -         0.50         0.50         -           Reading         12.05         11.25         11.45         1.00         11.15         -         -         12.15         12.85         1.00         1           Broadmeadow         2.00         2.00         2.00         2.00         -         -         2.20         2.20         0.20	0.70 0.70 0.50 0.50
HS         0.70         0.50         0.50         -         0.50         -         -         0.50         -         0.50         -           Reading         12.05         11.25         11.45         1.00         11.15         -         -         12.15         12.85         1.00         1           Broadmeadow         2.00         2.00         2.00         -         -         2.20         2.20         0.20	0.50 0.50
Reading         12.05         11.25         11.45         1.00         11.15         -         -         12.15         12.85         1.00         1           Broadmeadow         2.00         2.00         2.00         -         -         -         2.20         2.20         0.20	
Broadmeadow 2.00 2.00 2.00 0.20 2.00 2.20 2.20	1.55
	2.00 2.20
Eliot 1.40 1.40 1.25 0.20 1.25 1.45 1.45 0.20	1.25 1.45
	1.80 2.00
	1.50 1.70
	2.20 2.40
	2.00 2.00
	0.60 0.60
	4.52 - 5.02
	1.00 1.50
Eliot 0.63 0.63 0.63 - 0.51 0.51 1.01 -	1.01 1.01
Hillside 0.63 0.63 0.63 - 0.51 0.51 1.01 -	0.51 0.51
Mitchell 0.50 0.50 0.50 - 0.50	1.00 1.00
Newman 1.13 1.13 - 1.01 1.01 1.00 -	1.00 1.00
High Rock 1.00 1.00 1.00	
Pollard 1.00	
Student 504 Compliance	
K-12 Attendance	<del></del>
Subtotal Student Services 255.88 259.71 262.75 11.97 148.52 105.67 3.05 269.21 277.85 11.97 15	1.82 107.16 3.05 274.00
K-12 Specialist Instruction	
	1.10 2.60 0.21 4.51
	0.12) - 0.21 0.21
	0.08
	0.08
	<del>0.90                                   </del>
Educational rectificity 1.50 5.70 5.00 5.94 - 5.94 6.58 -	- 5.96 - 5.96
	1.00 - 1.00
	1.00 - 1.00
	1.00 - 1.00
	1.00 - 1.00
	1.00 - 1.00
	1.50 1.50
	1.80 1.80
	2.20 1.00 - 3.20

	Total FY15 Actual	Total FY16 Actual	Total FY17 Actual	Admin FY18 Budget	Teacher FY18 Budget	Aide FY18 Budget	Non Instr FY18 Budget	Total FY18 Budget	Total FY19 Total Req	Admin FY19 SC Rec	Teacher FY19 SC Rec	Aide FY19 SC Rec	Non Instr FY19 SC Rec	Total FY19 SC Rec
Media Services	13.06	13.27	13.35	-	8.82	3.31	1.60	13.73	13.72	-	8.82	3.00	1.60	13.42
District	1.00	1.21	1.00	-	-	1.00	-	1.00	1.00	-	-	1.00	-	1.00
Broadmeadow	1.20	1.20	1.20	-	1.00	-	0.20	1.20	1.40	-	1.20	-	0.20	1.40
Eliot Hillside	1.00 1.00	1.00 1.00	1.00 1.20	-	0.80 1.00		0.20 0.20	1.00	1.00 1.10	-	0.80 0.90	-	0.20 0.20	1.00 1.10
Mitchell	1.20	1.20	1.20	-	1.00		0.20	1.20 1.20	1.10	-	1.00	-	0.20	1.10
Newman	1.42	1.42	1.42		1.42	0.22	0.20	1.84	1.72		1.32		0.20	1.52
High Rock	1.00	1.00	1.00	_	1.00	-	-	1.00	1.00	_	1.00	_	-	1.00
Pollard	1.60	1.60	1.60	_	1.00	_	0.60	1.60	1.60	_	1.00	_	0.60	1.60
HS	3.64	3.64	3.73	_	1.60	2.09	-	3.69	3.70	_	1.60	2.00	-	3.60
K-12 Dir. Media & Tech Services	2.00	2.00	2.00	1.00	-	-	1.00	2.00	2.00	1.00	-	-	1.00	2.00
Physical Education	20.60	21.10	21.20	-	21.40	-	-	21.40	21.50	-	21.40	-	-	21.40
Broadmeadow	1.60	1.60	1.60	-	1.60	-	-	1.60	1.60	-	1.60	-	-	1.60
Eliot	1.40	1.10	1.10	-	1.10	-	-	1.10	1.10	-	1.10	-	-	1.10
Hillside	0.80	1.10	1.40	-	1.40	-	-	1.40	1.40	-	1.40	-	-	1.40
Mitchell	1.60	1.40	1.40	-	1.40	-	-	1.40	1.50	-	1.50	-	-	1.50
Newman	2.00	2.20	2.00	-	2.20	-	-	2.20	2.00	-	2.00	-	-	2.00
High Rock	2.00	2.00	2.00	-	2.00	-	-	2.00	2.00	-	2.00	-	-	2.00
Pollard	4.20	4.20	4.20	-	4.20	-	-	4.20	4.20	-	4.20	-	-	4.20
HS	7.00	7.50	7.50	-	7.50	-	-	7.50	7.70	-	7.60	-	-	7.60
Health Education	1.00	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
High Rock Pollard	1.00	1.00	1.00		1.00	-	-	1.00	1.00		1.00		-	1.00
HS	7.00	7.00	7.00		-		-	7.00	1.00	Ī	-		-	-
K-12 Dir. Health & Phys. Ed.	1.00	1.00	1.00	1.00	-	-	_	1.00	1.50	1.00	_	-	_	1.00
Fine Arts	15.90	16.20	16.30	-	16.40	_	_	16.40	16.40	-	16.40	_	_	16.40
Broadmeadow	0.90	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Eliot	0.80	0.76	0.80	-	0.80	-	-	0.80	0.40	-	0.40	-	-	0.40
Hillside	0.80	0.70	0.70	-	0.70	-	-	0.70	1.10	-	1.10	-	-	1.10
Mitchell	0.70	0.74	0.74	-	0.74	-	-	0.74	0.74	-	0.74	-	-	0.74
Newman	1.20	1.20	1.16	-	1.16	-	-	1.16	1.16	-	1.16	-	-	1.16
High Rock	0.70	0.80	0.90	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Pollard	3.00	3.00	3.00	-	3.00	-	-	3.00	3.00	-	3.00	-	-	3.00
HS	7.80	8.00	8.00	-	8.00	-	-	8.00	8.00	-	8.00	-	-	8.00
Performing Arts	13.88	14.45	13.88	-	14.20	0.57	-	14.77	14.93	-	14.40	0.43	-	14.83
Broadmeadow	1.49	1.41	1.33 0.93	-	1.30 0.90	0.08	-	1.38 0.94	1.48		1.40 1.00	0.08 0.04	-	1.48 1.04
Eliot Hillside	1.13 1.03	0.94 1.30	1.13	-	0.90 1.20	0.04 0.09	-	1.29	1.04 1.34	-	1.00 1.26	0.04		1.04
Mitchell	1.03	1.37	1.13		1.30	0.09	-	1.29	1.34		1.30	0.08	-	1.34
Newman	1.57	1.69	1.66		1.80	0.10	-	1.90	1.72		1.64	0.08		1.72
High Rock	1.90	1.96	1.90	_	1.90	0.06	_	1.96	2.04	_	2.00	0.04	_	2.04
Pollard	2.73	2.84	2.73	_	2.70	0.14	_	2.84	2.83	_	2.70	0.03	_	2.73
HS	2.70	2.94	2.90	_	3.10	-	_	3.10	3.10	_	3.10	-	-	3.10
K-12 Dir. Fine & Perf. Arts	1.90	1.90	1.90	1.00	-	-	1.15	2.15		1.00	-	-	1.15	2.15

World Languages	Total FY15 Actual 27.40	Total FY16 Actual 27.40	Total FY17 Actual 27.50	Admin FY18 Budget -	Teacher FY18 Budget 27.90	Aide FY18 Budget -	Non Instr FY18 Budget -	Total FY18 Budget 27.90	Total FY19 Total Req 29.10	Admin FY19 SC Rec	Teacher FY19 SC Rec 28.70	Aide FY19 SC Rec	Non Instr FY19 SC Rec	Total FY19 SC Rec 28.70
Broadmeadow	1.20	1.20	1.20	-	1.20	-	-	1.20	1.20	-	1.20	-	-	1.20
Eliot	0.80	0.80	0.80	-	0.80	-	-	0.80	0.80	-	0.80	-	-	0.80
Hillside	1.00	1.00	1.00	-	1.00	-	-	1.00	1.00	-	1.00	-	-	1.00
Mitchell	1.00	1.06	1.10	-	1.10	-	-	1.10	1.10	-	1.10	-	-	1.10
Newman	1.40	1.34	1.40	-	1.40	-	-	1.40	1.40	-	1.40	-	-	1.40
High Rock	2.20	2.20	2.20	-	2.20	-	-	2.20	2.20	-	2.20	-	-	2.20
Pollard	6.40	6.00	6.00	-	6.00	-	-	6.00	6.00	-	6.00	-	-	6.00
HS	13.40	13.80	13.80	-	14.20	-	-	14.20	15.40	-	15.00	-	-	15.00
K-12 Dir. World Languages	1.00	1.00	1.00	1.00	<del>-</del>	<del>-</del>		1.00	1.00	1.00				1.00
Subtotal K-12 Specialists	117.20	117.94	118. <del>44</del>	4.00	101.46	13.50	3.96	122.92	126.53	4.60	102.32	12.99	3.96	123.86
GRAND TOTAL	706.34	715.50	724.13	45.17	500.53	120.20	73.52	739.42	763.04	45.87	508.25	121.17	74.02	749.31

# FY19 Department Summary Budgets

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET	FY19 BASELINE	PLUS FY19 PI REO.	FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	436												
Service & Expense	168,497	134,196	253,820	123,071	123,071		123,071		123,071				123,071
Capital													
TOTAL	168,933	134,196	253,820	123,071	123,071		123,071		123,071				123,071

#### **Budget Overview:**

The Needham School Committee acts as agent of the Commonwealth in the operation of educational facilities within its jurisdiction; it is responsible for the fulfillment of statutory mandates and it interprets the educational needs of the community through the formulation of policies that stimulate the learning process.

The School Committee reviews and approves District goals annually to ensure growth and learning for all students.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

Budgetary constraints make it increasingly difficult to provide the high quality education the school system has always delivered, within the context of advancing the District's goals and objectives.

Facility maintenance, renovation and space are pressing issues for the School Department.

#### **Critical Issues Addressed:**

The budget seeks to advance the District's priorities and goals, within the context of limited resources and increasing enrollment.

Capital requests have been submitted to address facility issues.

#### **Departmental Goals & Objectives:**

## **Department Goal 1:**

The School Committee supports all District goals and objectives.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$123,071, which represents a \$0 (0%) change from FY18. The \$123,071 request includes a baseline budget of \$123,071, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46775/

Amount Original Recomm Request Description & Funding Recommendation

Fiscal	Year	2019
1 ISCUI	ı caı.	2017

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 Baseline	 PLUS FY19 PI REO.		FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	308,563	322,943	334,364	352,892	366,478		366,478		366,478	13,586	3.85%		366,478
Service & Expense	17,535	23,573	28,224	21,241	21,241	 	21,241	5,000	26,241	5,000	23.54%		26,241
Capital													
TOTAL	326,099	346,515	362,589	374,133	387,719		387,719	5,000	392,719	18,586	4.97%		392,719

#### **Budget Overview:**

The Superintendent provides leadership in developing and managing the highest quality educational programs and services possible and is the Chief Executive Officer of the School Committee in charge of the day-to-day operations of the School Department. He is responsible for maintaining open lines of communication with other departments of the Town as well as parents and members of the community.

The Superintendent develops annually the district goals and objectives which guide the system in ensuring student growth and learning.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	1.00	1.00	1.00	1.00	0.00
Total	2.00	2.00	2.00	2.00	0.00

#### **Critical Issues:**

Budgetary constraints make it increasingly difficult to provide the high quality education the school system has always delivered, within the context of advancing the District's goals and objectives.

Facility maintenance, renovation and space are pressing issues for the School Department.

#### **Critical Issues Addressed:**

The budget seeks to advance the District's priorities, within the context of limited resources.

The School Leadership Team of District principals and central administrators meets bimonthly to discuss high level issues affecting the District. There is a need for funds to bring in speakers and outside sources for information and consultation purposes.

Capital requests have been submitted to address facility issues.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Advance learning for all students: To refine and continue to put into practice a system of curriculum, instruction, and assessment that enables each student to be engaged in challenging, creative, and rigorous learning experiences that are grounded in clearly defined standards.

#### **Objective 1:**

Students have the opportunity to increase their achievement as a result of instruction that is differentiated and responsive to their learning needs.

## Objective 2:

Students learn about themselves and their world through innovative world language, technological, civic, and STEAM programs and practices.

#### Objective 3

Educators identify essential curriculum content and learning expectations for each grade level/subject area that are aligned to state standards. Educators support continuous growth for themselves and their students through the use of high quality instructional coaching, implementation of common assessments, and data to inform and improve student learning.

### **Department Goal 2:**

Develop social, emotional, wellness, and citizenship skills

To ensure students develop the knowledge and skills that empower healthy, resilient, engaged, and culturally proficient citizens who act with integrity, respect, and compassion.

#### **Objective 1:**

Students develop problem solving skills, a positive sense of identity, social competence and awareness, and a sense of purpose through the effective instruction of social, emotional, and wellness skills at all levels.

#### Objective 2

Students and staff develop competencies to address matters of diversity, socio- economic status, racism, gender, and bias in the context of the pluralistic communities in which they learn and live.

#### **Department Goal 3:**

Ensure infrastructure supports district values and learning goals

To develop, promote, and implement a sustainable plan for financial, building, technological, and human resources that supports learning for all and is responsive to school and student needs.

#### **Objective 1:**

School leaders engage in long-range planning that supports sustainable school infrastructure and operations.

#### **Objective 2:**

School Leaders implement efficient information systems and training programs to enhance learning, manage school and district operations, strengthen communication, and ensure student safety.

# FY19 School Department Budget Needham Public Schools Superintendent 3020

Fiscal Year: 2019

## **Objective 3:**

Educators and school leaders support a culture of professional learning, growth, and innovation.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$392,719, which represents a \$18,586 (5%) change from FY18. The \$392,719 request includes a baseline budget of \$387,719, plus \$5,000 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48962/

Amount Recomm		Request Description & Funding Recommendation
\$0	\$0	

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$5,000		The School Committee recommends that \$5,000 be added to the budget to support professional learning and training for cultural responsiveness. This is a District-wide initiative to support awareness of equity-related issues and to build capacity for addressing them.

Fiscal	Year	2019
1 iscai	r car.	2017

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	12001110	FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	475,230	475,652	478,778	588,498	592,845	10,920		603,765	-415	592,430	3,932	0.67%		592,430
Service & Expense	52,417	51,762	59,950	94,961	94,961	14,100	15,000	124,061		94,961				94,961
Capital														
TOTAL	527,647	527,414	538,728	683,459	687,806	25,020	15,000	727,826	-415	687,391	3,932	0.58%		687,391

#### **Budget Overview:**

The Office of Human Resources supervises the hiring and evaluation of approximately 1,200 staff in the Needham Public Schools, oversees the staff development program for the school system, submits and maintains CORI and national criminal background requests, leads contract negotiations for all union and most non-union employees, manages all issues facing school personnel, ensures compliance with State and Federal mandates such as Highly Qualified, EPIMS and licensing; Family Medical Leave; Fair Labor Standards Act; MA Wage and Hour Law and many additional federal and state laws related to employment and employment practices. In addition, the Human Resources office monitors and assists professionally licensed staff with credentialing, oversees mentoring program and new staff orientation, oversees staff supervision and evaluations, and oversees payroll operations.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	4.85	5.85	6.01	5.85	0.00
Total	5.85	6.85	7.01	6.85	0.00

#### **Critical Issues:**

Critical issues facing the Human Resources (HR) Department include the following:

- 1. Over the past decade, the District has added approximately 700 new students, a new school building, expanded the school day and added hundreds of new employees. In addition, important ancillary programs and services have grown exponential including all aspects of Needham Community Education, the athletic department and summer programs and services serving special education students, all requiring the services of the HR department. The Human Resources Office has provided excellent services with stretched resources.
- 2. The hiring and retention of qualified administrators, teachers, and support personnel. Providing comprehensive human resource services to the employees of the Needham Public Schools (NPS) will continue to be a priority of this department.
- 3. The recruitment and retention of professionally licensed staff in known critical shortage areas will continue to challenge the District and will continue into future years. Teachers of world language, special education, speech/language pathology, math, science, reading and English language learners continue to be hard to fill disciplines.
- 4. Managing the large number of NPS staff who continue to seek Family Medical Leave (FMLA) and extended leave for the purposes of parental leave, medical illness or for the care of a family member. Processing leave requests and hiring substitute teachers is a labor intensive task for Human Resources staff members. It is expected that the large number of staff members requesting this leave will continue in FY19.
- 5. Complying with the Department of Elementary and Secondary Education's mandate related to English Language Learners (ELL) continues to be a high priority of the HR office. Regulations require core content teachers to become Sheltered English Immersion endorsed (SEI) when an ELL student is placed in his or her classroom. The HR office continues to work with teachers who were required to be SEI endorsed during the 2013-2014 School Year and all subsequent years to the present.
- 6. The regulatory changes to the Federal Fair Labor Standards Act (FLSA) will be a high priority for the HR office. Careful review of all job classifications and the duty test will be a significant undertaking in the coming year, and may require an outside consultant given the scope and specificity of the work. Electronic time keeping will be an essential component for compliance as the District implements an electronic time entry system for all employees.
- 7. Ongoing, coordinated and effective professional development is an important aspect of the School District and necessary for all employees. The District continues to seek ways to deliver the most effective and cost efficient professional development program for all employees.
- 8. Partnering with outside organizations is important to the success of the School District. Examples of how the District has developed strong relationships that benefit the students of Needham include the teacher training program with Lesley University, and the work with Parametric Technology Corporation, Olin College, Trip Advisor, Boston Ivy and with the Parent Teacher Council. Further institutional relationships should be developed with many other colleges and universities as well as in the business community to continue to provide learning opportunities for the students of Needham.
- 9. Provide quality substitute teachers when regular teachers are absent due to illness or professional development and continue the curriculum, teaching and learning at a high level during these times.
- 10. Recruiting and employing special education teaching assistants continues to challenge the Human Resource Office. While other districts report little difficulty in filling teaching assistant positions, Needham has examined the wage structure and determined entry level wages lag behind surrounding districts. Contract negotiations concluded in June 2017 and wage adjustments at the entry level will be adjusted in FY19.
- 11. The Human Resources office will engage in significant effort to understand and implement the Massachusetts Pay Equity Act. A self-evaluation of gender-based pay practices is critical and essential in meeting the requirements of the law.

## **Critical Issues Addressed:**

Budget requests are directed towards resources needed to address the critical issues listed above. Supplemental requests are attached.

#### **Departmental Goals & Objectives:**

### **Department Goal 1:**

Provide high quality, effective and timely professional development to employees to enhance skills and the delivery of services to Needham's 5661 students.

### Objective 1:

Provide courses and workshops that directly meet the goals and objectives in the District's plan as well as each school's improvement plan.

#### **Objective 2:**

Provide relevant professional development to support staff including teaching assistants and clerical staff.

#### Measure 1:

A variety of courses and workshops that are made available and well attended by staff.

#### **Measure 2:**

# FY19 School Department Budget Needham Public Schools Human Resources 3030

Fiscal Year: 2019

All measures of student success improve.

Measure 3:

Feedback on efficacy is collected by participants.

#### **Department Goal 2:**

School administrators will implement modern and efficient information systems and training opportunities to manage school and district operations, enhance communication, enrich collaboration, and sustain teaching, learning, and administrative environments.

Objective 1:

Purchase and implement time and attendance software to meet the requirements of FSLA.

**Objective 2:** 

Complete training with hourly employees.

**Objective 3:** 

Conduct a self-evaluation of gender-based pay practices to meet the requirements of the Massachusetts Pay Equity Act

Measure 1

Hourly employees consistently reporting time and attendance.

**Measure 2:** 

Payroll review completed.

#### **Department Goal 3:**

The School Department will create a safe and healthy work place that promotes a positive work ethic and reflects the District's core values.

Objective 1:

Continue to examine the wellness programs and opportunities available to employees

Objective 2:

Develop job descriptions for all positions in the Needham Public Schools (multi-year goal.)

Measure 1

Present new job descriptions to administration and the Needham Education Assocation (NEA.)

**Measure 2:** 

Consistent implementation of educator evaluations.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$687,391, which represents a \$3,932 (1%) change from FY18. The \$687,391 request includes a baseline budget of \$687,806, plus \$-415 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2314) - Time and Attendance Software / Goal 3 Infrastructure, General /46399/ N

Amount	Original	Request Description & Funding Recommendation
Recomm	Request	request Description & 1 anding recommendation

\$14,100 In FY18, the district purchased a new time and attendance program. \$30,000 was budgeted, but the cost was \$44,100 and the delta was met with end of the year funds. This requested increase of \$14,100 will meet the actual ongoing cost of the software.

The Superintendent recommends that existing budget funds be reallocated to meet this need, if available.

#### Additional Funds Request (2363) - Payroll Coordinator Overlap Days / Goal 3 Infrastructure, General /46586/ N

Amount	Original	Request Description & Funding Recommendation
Recomm	Request	Request Description & Funding Recommendation

\$10,920 The Payroll Supervisor will be retiring in January 2019. This request is to provide funding for a 2-month overlap to ensure the new employee understands all levels of processing payroll.

The Superintendent recommends that funding for this one-time request come from available budget funds at year end, if any.

## Additional Funds Request (2364) - Massachusetts Pay Equity Act Consultant / Goal 3.1 Long-Range Planning /46587/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$15,000	In June 2018 the Massachusetts Pay Equity Act becomes law. The intention of the law is to eliminate the pay gap and requires men and women to
		be paid the same for "comparable work." The law provides strict liability where employer intent is immaterial, class action lawsuits, double-damage
		liability, payment of attorney's fees and extends the statue of limitations from 1 to 3 years (Each time an employee is paid, the 3 years begins again).

Unlike the Federal Equal Protection Act, which requires equal pay for equal work, the new Massachusetts law requires equal pay for comparable work. The definition of comparable is "work that is substantially similar in that it requires substantially similar skill, effort and responsibility and is performed under similar working conditions."

The law provides six legitimate bases for pay disparities including pay systems based on seniority and education, training or experience.

The law also provides an employer with a safe harbor or affirmative defense if it engages in a self-evaluation in examining gender-based compensation. This request is to provide the resources to engage in a self-evaluation.

The Superintendent recommends that funding for this one-time request come from available budget funds at year end, if any.

# FY19 School Department Budget Needham Public Schools Human Resources 3030

Fiscal Year: 2019

Additional Funds Request (2683) - Salary Budget Correction / Goal 3 Infrastructure, General /48185/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
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-\$415 The School Committee recommends a salary budget correction adjustment of \$415.

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 I BASELINE I	2001110	PLUS FY19 PI REO.	FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	192,950	205,356	212,805	244,603	253,157		49,695	302,852	-415	283,296	38,693	15.82%		283,296
Service & Expense	835	4,004	5,011	1,962	11,012		23,000	34,012		11,012	9,050	461.26%		11,012
Capital														
TOTAL	193,785	209,360	217,816	246,565	264,169		72,695	336,864	-415	294,308	47,743	19.36%		294,308

#### **Budget Overview:**

The Office of Student Support Services oversees the provision of the mandated services required under the Individuals with Disabilities Education Act (IDEA), Section 504 of the Rehabilitation Act, the No Child Left Behind (NCLB), Massachusetts Student Records, the McKinney-Vento Act, Massachusetts Attendance Laws, including home-educated students and translation of important district documents and oral interpretation for parents whose first language is not English, and who require interpretation in order to participate in typical school activities, such as parent-teacher conferences and special education meetings. The Student Support Services Department oversees registration of all new students in the District, ensuring compliance with district policy and state laws.

The Department also has responsibility for services provided under the following departments: Special Education, Guidance, METCO, Student Health Services, Community Education, ELL, and grant writing. Additionally, the District Goal 2 - To ensure students develop the knowledge, skills, and mindset that empower healthy, resilient, and culturally proficient citizens who contribute to others with integrity, respect, and compassion is addressed through this department director's oversight.

Starting in FY19, this Cost Center will include the activities of the Director of External Funding, formerly under Cost Center 3050.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.20	0.20
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	1.00	1.43	2.00	1.52	0.09
Total	2.00	2.43	3.00	2.72	0.29

#### **Critical Issues:**

Currently the financial management support provided to the Assistant Superintendent for Student Support Services includes a 1.0 FTE secretarial position with bookkeeping responsibilities and a 0.4 FTE bookkeeper. This support is supplemented by support from the Department of Financial Operations. Given the volatility and complexity of the special education budget a higher level of direct administrative support is needed.

This budget provides for the expenses associated with the overall operation of the department. Critical issues are further outlined in other cost centers (3510, 3511, 3520, 3530, 3531, 3532, 3540, 3542, 3550, and 3551). These issues include:

- 1. Increased need for guidance support for students receiving special education or with mental health challenges
- 2. Resources to support revision of the District 504 accommodation process for students
- 3. Increased need for special education services at the elementary and high school levels
- 4. Increased need for ELL services at the elementary level to meet regulatory compliance
- 5. Administrative supervision and oversight of the ELL program
- 6. Maintaining manageable caseloads for nurses at middle and high school levels as funding in the ESH grant ends and student enrollment increases
- 7. Maintaining appropriate funding to support special education out-of-district placements for students requiring this type and level of service
- 8. Maintaining appropriate funding to support special education extended school year services for students whose individual education programs require such services

## **Critical Issues Addressed:**

The critical issues associated with the operations of the Office of Student Support Services budget requests have been submitted under other cost centers to meet regulatory compliance for nursing, ELL, 504 accommodations, and special education including counseling supports.

The Student Support Service budget proposal includes the request for a Financial Analyst to allow for improved financial management specific to the department's needs including: medicaid reimbursement, circuit breaker reimbursement, out-of-district and contractual services, financial management, and the Walker Group Home tuition reimbursement process. Additionally, the Financial Analyst would work closely with the Assistant Superintendent for Student Support Services to provide short and long range financial forecasts for the district that would improve both programmatic and fiscal oversight.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The Student Support Services supports district goals 1: Advance Student Learning and district goal 2: Develop social, emotional, wellness, and citizenship skills.

#### **Objective 1:**

School leaders engage in long-range planning that supports sustainable school infrastructure and operations.

#### **Objective 2:**

School administrators implement modern and efficient information systems and training opportunities to manage school and district operations, enhance communication, ensure student safety, and sustain culturally proficient teaching learning, and administrative environments.

#### Objective 3

Sustain a school environment that values educators and allows them to participate in professional development and supervision programs that encourage professional growth, enhanced content knowledge, implementation of promising instructional practices, and the use of timely feedback, support, and guidance.

# FY19 School Department Budget Needham Public Schools Student Services 3031

## **Funding Recommendation**

The FY19 budget recommendation for this department is \$294,308, which represents a \$47,743 (19%) change from FY18. The \$294,308 request includes a baseline budget of \$264,169, plus \$30,139 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2404) - Convert Student Support Services 0.43 FTE Bookkeeper to Full Time Financial Analyst / Goal 3.1 Long-Range Planning /46721/ N

Amount Original Recomm Request Description & Funding Recommendation

\$0 \$49,695

\$49,695 Currently, the financial management support provided to the Assistant Superintendent for Student Support Services includes a 1.0 FTE secretary/bookkeeper and 0.43 FTE bookkeeper. Given the volatility and complexity of the special education budget, as well as the responsibility of managing multiple large federal and state grants (e.g. Title IIa, III, IV, Grant 240, Grant 274, and METCO) a higher level of direct administrative support is needed. The Financial Analyst would assist the Assistant Superintendent in financial management specific to the department needs including: Medicaid reimbursement, circuit breaker, out-of-district tuition and medical/therapeutic contractual services, and Walker School And Group Home tuition reimbursement process. The Financial Analyst would also provide short and long range financial forecasts for the district that would improve both programmatic and fiscal oversight. The 0.43 FTE bookkeeper would be reallocated towards funding for this position.

Fiscal Year: 2019

The Superintendent has deferred consideration of this request to a future funding year.

#### Additional Funds Request (2440) - District Survey Software / Goal 3.2 Modern Information Systems & Training /46873/ N

Amount Original Recomm Request Description & Funding Recommendation

\$0 \$23,00

\$23,000 Historically, the District Survey was administered to parents, students and staff to measure progress and maintain accountability on the District goals. As we researched alternatives to the instrument used since 2001, we identified an easy-to-use method for continuing to survey all our stakeholders and analyzing data at the district level and school level. Starting in FY18, this online survey will be implemented with the added benefit of providing teachers with data at the classroom and student level. The instrument is research-validated, aligns with our three district goals, measures SEL using CASEL's Core Competencies, and for the first time provides national benchmarks. The online survey also includes a professional learning portal where teachers and administrators can find strategies that make a connection between the data and taking action to address key findings. In light of these improvements to the District Survey process, we request that the FY19 budget continue to fund the District Survey because of the importance of this measurement tool and the need to monitor progress annually, particularly at the classroom level.

The Superintendent has deferred consideration of this request to a future funding year. The Superintendent also recommends that this expense, formerly requested under Cost Center (3050), be merged into Student Support Services Cost Center (3031.)

#### Additional Funds Request (2682) - Move External Funding Cost Center (3050) to Student Development Cost Center (3031) / Goal 3 Infrastructure, General /48169/ N

Amount Original Recomm Request Description & Funding Recommendation

\$30,554 The Superintendent has recommended that the funding in the External Funding Cost Center (3050) be moved into the Student Services Cost Center

(3031.)

#### Additional Funds Request (2684) - Salary Budget Correction / Goal 3 Infrastructure, General /48186/ N

Amount Original Recomm Request Description & Funding Recommendation

-\$415 The School Committee recommends a salary budget correction adjustment of \$415.

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 PLUS I BASELINE BASE	Y19 PLUS FY19 REQ. PI REO.		FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	223,679	234,673	245,113	257,121	267,002		267,002	-415	266,587	9,466	3.68%		266,587
Service & Expense	1,805	2,195	3,039	3,519	3,519		3,519		3,519				3,519
Capital													
TOTAL	225,484	236,867	248,153	260,640	270,521		270,521	-415	270,106	9,466	3.63%		270,106

#### **Budget Overview:**

The Office of Student Learning (formerly the Office of Program Development) articulates, coordinates, and implements curriculum and instructional programs at the elementary, middle and high school levels. It provides for the development, support, and implementation of curriculum, ensures that the curriculum is aligned with mandated subject area standards. It ensures that the curriculum and instructional practices in Needham comply with those articulated by the federal No Child Left Behind Act (NCLB) and Title 1 requirements. The office also ensures that curriculum and instructional practices enable students to successfully complete the required MA Comprehensive Assessment System (MCAS 2.0) and meet achievement and growth benchmarks set by the DESE for school and district accountability measures. Additionally, the Office of Student Learning is responsible for the regular evaluation and revision of all curriculum & instructional practices K-12 and provides oversight for the Literacy, Math, Fine & Performing Arts, Technology/Media, Foreign Language, & Physical Education/Health programs.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	1.00	1.00	1.00	1.00	0.00
Total	2.00	2.00	2.00	2.00	0.00

#### **Critical Issues:**

This budget provides for the expenses associated with the overall operation of the department.

Critical issues are further outlined in other cost centers (3132, 3560, 3561, 3150, 3620, 3630, 3631). These issues include:

- 1. Increased need for math coaching/intervention services at elementary schools.
- 2. Administrative supervision and oversight of the elementary Science Program/Science Center.
- 3. Resources to support the math curriculum in FY19 as the Grade 10 program aligns with recent changes to the middle school program and Grade 9 programs.
- 4. Increased need for instructional technology support as more mobile digital devices are introduced at the High School when the 1:1 program transitions to Grade 10 in FY19.
- 5. Maintaining literacy coaching/support services as funding in the federal Title 1 grant decreases and student needs increase.
- 6. Continued revision of the Spanish program in Grades 1-12 as a result of the introduction of the program at the elementary level.
- 7. Revision and updating of the K-12 Science program to align curriculum to the newly introduced Massachusetts Science & Engineering Standards.
- 8. Revision and strengthening of the elementary STEAM program.
- 9. The requirement by the DESE that MCAS 2.0 be administered online in FY19 at additional grade levels.

#### **Critical Issues Addressed:**

While there are no critical issues associated with the operations of the Office of Student Learning, budget requests have been submitted under other cost centers to strengthen and to improve instruction, intervention and general education support services in math and literacy, along with the hardware, software and staffing required to implement technology for both administrative efficiencies and instructional purposes.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The Program Development Department supports District Goal 1.0: Advance Student Learning.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$270,106, which represents a \$9,466 (4%) change from FY18. The \$270,106 request includes a baseline budget of \$270,521, plus \$-415 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2685) - Salary Budget Correction / Goal 3 Infrastructure, General /48187/ N

Amount Original Recomm Request Description & Funding Recommendation

-\$415 The School Committee recommends a salary budget correction adjustment of \$415.

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	 	FY19 SC Change	FY19 SC RECOMM	\$ Снб	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	391,850	402,770	492,236	541,963	564,001	69,533	633,534	-415	590,489	48,526	8.95%		590,489
Service & Expense	10,331	9,624	22,661	27,112	26,512		 26,512		26,512	-600	-2.21%		26,512
Capital													
TOTAL	402,181	412,394	514,897	569,075	590,513	69,533	660,046	-415	617,001	47,926	8.42%		617,001

#### **Budget Overview:**

The Financial Operations office provides financial management for the School Department, including the development and oversight of school financial policy and budgets, forecasting, reporting, procurement, accounting and accounts payable/receivable services. This department also oversees the following non-academic support functions: Pupil Transportation, Cafeteria Services, Production Center/Mail Room Services, and General Services/Supplies.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	4.94	4.94	5.94	5.44	0.50
Total	5.94	5.94	6.94	6.44	0.50

#### **Critical Issues:**

Over the past fifteen years, the District has added over 960 (21%) new students and over 190 operating budget staff members (36%.) In addition, the District has expanded from 7 to 8 schools, added a 183rd work day for instructional staff and increased the elementary and middle school student day by 30 minutes and 17 minutes, respectively.

Not surprisingly the financial activity of the District also has increased significantly. The School Operating Budget has grown by \$34.3 million (111%) and grant/revolving fund activity has expanded by \$6.6 million (144%.) Student financial activity now exceeds \$900,000 per year and involves approximately 4,300 separate transactions. A total of 4,450 PO's are processed annually, which represents an increase of 1,285 (41%) since FY02. Last year, over 14,780 invoices were processed against 10,015 active school accounts. (Since FY02, the number of school line items has increased eight fold to comply with school and function-level reporting requirements.) Financial compliance requirements are increasingly complex, in response to evolving state mandates and auditing accountability standards at the national level.

The aforementioned growth in Accounts Payable/Accounts Receivable (AP/AR) transactions has significantly expanded the workload of the two AP/AR clerks, whose daily hours and FTE have remained unchanged since FY02. Based on a recently completed time study analysis, the workload of these two individuals now requires about 140 hours of staff time to accomplish, which is 68 more hours per week than can be provided by the District's two full-time clerks. To keep up with the volume, the District has relied upon temporary accountants to provide about 40 hours per week of support and has spread processing duties to every (non-union) position in the Business Office. This year, we expect to spend about \$58,240 on temporary accountants working about 40 hours per week, although we have experienced difficulty keeping the temporary positions filled. In addition, everyone in the office is engaged in some level of AP/AR processing. The Accounting Supervisor provides about 14 hours per week of processing support, to the detriment of her other responsibilities. The Assistant Superintendent and Assistant Director review all transactions for accuracy and completeness. The Business & Operations Coordinator processes journal entries, has reconciled online payments and tracks Accounts Receivable.

## **Critical Issues Addressed:**

The FY19 Budget includes requests to add a new and expanded Accounts Payable/Accounts Receivable staffing to meet the existing workload demands. These requests include a new, full-time, 40-hour per week AP/AR Clerk position, as well as requests to expand the two existing 35-hour/week clerks to 40 hours.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Annually engage in long-range resource planning that supports a sustainable school infrastructure and operations (District Goal 3, Objective 1).

Objective 1:

Prepare annual operating budgets consistent with GFOA and ASBO best practices.

**Objective 2:** 

Annually update five-year financial forecast for School Committee in the Fall.

GFOA Distinguished Budget Presentation Award and ASBO Meritorious Budget Award Received for FY10, FY11 and FY12, FY13 Budgets. Submit application for FY18 by June 30, 2018.

Complete five-year financial forecast by December 31, 2017.

#### **Department Goal 2:**

Provide continuous quality improvement of financial information systems and training opportunities for administrative staff members (District Goal 3, Objective 2).

Objective 1:

Complete financial policy and procedure update by June 30, 2018.

**Objective 2:** 

Work collaboratively with Payroll and Human Resources Offices to implement a new online time sheet system for all school employees by June 30, 2018.

% policy update manual completed by June 30, 2018.

**Measure 2:** 

# systems implemented by June 30, 2018.

# FY19 School Department Budget Needham Public Schools Financial Operations 3040

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$617,001, which represents a \$47,926 (8%) change from FY18. The \$617,001 request includes a baseline budget of \$590,513, plus \$26,488 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2433) - Full-Time Accounts Payable/Accounts Receivable (AP/AR) Clerk / Goal 3.2 Modern Information Systems & Training /46847/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$26,903	\$53,807	This request is to add a new, full-time Accounts Payable/ Accounts Receivable

\$53,807 This request is to add a new, full-time Accounts Payable/ Accounts Receivable Clerk to meet current workload requirements. The continued expansion of school budgets, staff, FTE and enrollment, has placed significant pressure on the existing two AP/AR Clerks to keep up with transaction volumes, District-wide.

Over the past fifteen years, the District has added over 960 (21%) new students and over 190 operating budget staff members (36%.) In addition, the District has expanded from 7 to 8 schools, added a 183rd work day for instructional staff and increased the elementary and middle school student day by 30 minutes and 17 minutes, respectively.

Fiscal Year: 2019

Not surprisingly the financial activity of the District also has increased significantly. The School Operating Budget has grown by \$34.3 million (111%) and grant/revolving fund activity has expanded by \$6.6 million (144%.) Student financial activity now exceeds \$900,000 per year and involves approximately 4,300 separate transactions. A total of 4,450 PO's are processed annually, which represents an increase of 1,285 (41%) since FY02. Last year, over 14,780 invoices were processed against 10,015 active school accounts. (Since FY02, the number of school line items has increased eight fold to comply with school and function-level reporting requirements.) Financial compliance requirements are increasingly complex, in response to evolving state mandates and auditing accountability standards at the national level.

The aforementioned growth in Accounts Payable/Accounts Receivable (AP/AR) transactions has significantly expanded the workload of the two AP/AR clerks, whose daily hours and FTE have remained unchanged since FY02. Based on a recently completed time study analysis, the workload of these two individuals now requires about 140 hours of staff time to accomplish, which is 68 more hours per week than can be provided by the District's two full-time clerks. To keep up with the volume, the District has relied upon temporary accountants to provide about 40 hours per week of support and has spread processing duties to every (non-union) position in the Business Office. This year, we expect to spend about \$58,240 on temporary accountants working about 40 hours per week, although we have experienced difficulty keeping the temporary positions filled. In addition, everyone in the office is engaged in some level of AP/AR processing. The Accounting Supervisor provides about 14 hours per week of processing support, to the detriment of her other responsibilities. The Assistant Superintendent and Assistant Director review all transactions for accuracy and completeness. The Business & Operations Coordinator processes journal entries, has reconciled online payments and tracks Accounts Receivable.

The Superintendent has recommended reduced funding of \$26,903 (0.5 FTE), due to budget constraints.

Additional Funds Request (2434) - Expand 35-Hour/Week Accounts Payable/ Accounts Receivable Clerks to 40 Hours/ Week / Goal 3.2 Modern Information Systems & Training /46

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0		This request would expand the work week of the two (2.0 FTE) existing full-time AP/AR Clerks from 35 hours/week to 40 hours/week, to meet the existing workload requirements of this department.
		The Superintendent has deferred consideration of this request to a future funding year.

# Additional Funds Request (2686) - Salary Budget Correction / Goal 3 Infrastructure, General /48188/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$415		The School Committee recommends a salary budget correction adjustment of \$415.

Fiscal	Year:	2019
1 15041	ı caı.	2017

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 PLUS FY1 BASELINE BASE REC		FY19 SC FY19 SC CHANGE RECOMM	<b>\$</b> Сн <b>G</b>	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	17,707	22,802	29,005	30,447	30,554	30,554		-30,447	-100.00%		
Service & Expense	2,799	9,161	10,769	9,050				-9,050	-100.00%		
Capital											
TOTAL	20,506	31,962	39,775	39,497	30,554	30,554		-39,497	-100.00%		

#### **Budget Overview:**

The Office of External Funding solicits external grant funding to support District programs and goals, and assists with long-range planning efforts. The office also develops and coordinates communications plans as needed, including producing the annual Performance Report and administering the District Parent-Student-Staff Survey.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.20	0.20	0.20	0.00	-0.20
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.09	0.09	0.09	0.00	-0.09
Total	0.29	0.29	0.29	0.00	-0.29

## **Critical Issues:**

In many grant categories from both government and private funders, high performing communities like Needham are not eligible or are competing with those whose needs appear more dire.

There are limited, if any, government funding sources available to produce the annual Performance Report. The department has had some success with alternative funding through outreach to the community and local businesses; but these contributions have only provided partial funding to cover these expenses over the past several years.

More attention is needed to enhance the planning process as leadership, administrators and teachers play a role in goal alignment District-wide.

Starting in FY19, this Cost Center is merged with Student Development (3031).

### **Critical Issues Addressed:**

The baseline budget addresses the need in FY19 to continue to produce the Performance Report because the plan is to offset the actual costs with fundraising.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

To support District-wide initiatives with additional outside funding that develops capacity and moves initiatives forward. (District Goals 1,2,3.)

# Objective 1

To strategically pursue grant opportunities that: align with district priorities; support one-time needs or can be sustained beyond the grant period without stressing the operating budget; are proposed/led by district leaders who have the capacity to manage the grant project.

# Objective 2

To facilitate effective communication with the Needham Education Foundation, MetroWest Health Foundation, and other private or corporate grant providers to maximize the impact of funding.

Measure 1:

Total dollars generated annually.

Measure 2

Percentage of dollars that support district priorities as defined by goals/objectives.

Measure 3:

Feedback from faculty, staff and community members about the effectiveness and impact of grant funding.

# **Department Goal 2:**

To support District-wide staff in the planning process and the alignment of School Improvement Plans as well as Departmental goals with the District Goals. (District Goals 1,2,3.)

# Objective 1:

To help school staff plan better. Specifically, to help staff (Central Admin, Principals, Department Directors, and teachers) develop effective strategies and skills in strategic planning including: using data from the district survey to identify problems/needs; connecting those findings to district priorities; developing program/project plans; activities/timelines; and methods of evaluation.

Measure 1:

Number of long-range and short-range plans that prove effective and useful in focusing resources and staff time towards measurable results.

Measure 2

Focus groups and feedback from faculty, staff and community members about the usefulness of planning in reducing work loads, reducing stress, and increasing job satisfaction and results for students.

# **Department Goal 3:**

To develop communications strategies that offer community members easy access to accurate, timely, objective information about the schools and current school issues/challenges. (District Goals 1, 2, and 3)

Objective 1:

Produce and distribute to all Needham households and businesses an annual performance report that demonstrates to stakeholders our progress toward the NPS district goals.

Objective 2:

Develop communications plans and execute as needed for critical communications challenges so that the district and staff can proactively keep all stakeholders appropriately

# FY19 School Department Budget Needham Public Schools External Funding 3050

Fiscal Year: 2019

informed and therefore build mutual trust.

**Objective 3:** 

Review district website as appropriate, working in collaboration with the technology staff.

Measure 1

Parent-Student-Staff survey measures on progress toward district goals and satisfaction with communications including district website.

Measure 2:

Focus groups and feedback from various stakeholders about their understanding of school issues, trust in school leaders to make good decisions, and willingness of community to support school priorities.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$0, which represents a \$-39,497 (-100%) change from FY18. The \$0 request includes a baseline budget of \$30,554, plus \$ -30,554 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49013/

Amount Recomm		Request Description & Funding Recommendation
\$0	\$0	

Additional Funds Request (2681) - Move External Funding Cost Center (3050) to Student Development (3031) / Goal 3	infrastructure, General /48163/ N
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Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$30,554		The Superintendent has recommended that the funding in the External Funding Cost Center (3050) be moved into the Student Services Cost Center (3031.)

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 PLU BASELINE BAS	S FY19 PLUS FY19 SE REQ. PI REO. T	FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	<b>\$</b> Сн <b>G</b>	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	205,517	175,591	189,531	186,404	201,375	2,000	203,375		203,375	16,971	9.10%	-3	203,372
Service & Expense	89,199	132,208	145,344	98,880	98,880		98,880		98,880				98,880
Capital													
TOTAL	294,715	307,799	334,875	285,284	300,255	2,000	302,255		302,255	16,971	5.95%	-3	302,252

#### **Budget Overview:**

The Professional Development Program provides professional development courses and workshops for all teachers in the Needham Public Schools as required by the Department of Elementary and Secondary Education. The program provides for curriculum development; mentor training and support with stipends; summer professional development; substitutes for teachers to participate in professional development; tuition reimbursement for teachers and secretaries by contract; and systemwide memberships in professional organizations.

## **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

The most significant critical issue facing this program is continuing to provide a high quality professional development program, which meets the needs of the staff and is consistent with the systemwide goals.

As of FY18, the DESE no longer offers cost free training for Needham teachers and administrators in Sheltered English Immersion (SEI). The District will offer the SEI course as part of the overall professional development program.

Beginning August 2016, teachers and administrators are required to obtain 30 professional development points in ELL and Special Education in order to renew a professional license.

Currently the District pays stipends for a Professional Development Coordinator, a Mentor Coordinator, and a Professional Growth Coordinator. A request submitted the prior two fiscal years to eliminate these stipends and hire a full-time Coordinator of Professional Growth and Development and Institutional Partnerships will be postponed until FY20.

# **Critical Issues Addressed:**

The proposed budget contains sufficient resources with which to provide a high quality professional development program.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Develop a professional development plan to address the new evaluation regulations, including the use of student performance data in evaluating teachers and administrators. (Goal 3, Objective 3)

# **Department Goal 2:**

Provide one SEI course and one MTEL preparation workshop to teachers and administrators in FY19.

Objective 1:

Train an additional 35 teachers in SEI using the required 45-hour course mandated by DESE.

**Objective 2:** 

Prepare 30 teachers to take the teacher SEI test (MTEL).

**Objective 3** 

Provide workshops in ELL and Special Education to meet DESE guidelines for teacher and administrator licensure.

# **Department Goal 3:**

Provide workshops in ELL and Special Education to teacher and administrators.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$302,255, which represents a \$16,971 (6%) change from FY18. The \$302,255 request includes a baseline budget of \$300,255, plus \$2,000 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48963/

Amount Original Recomm Request Description & Funding Recommendation

\$0 \$0

# FY19 School Department Budget Needham Public Schools Professional Development 3110

Fiscal Year: 2019

Additional Fu	unds Request	(2310) - Stipend Increase for New Administrator Mentors / Goal 3 Infrastructure, General /46386/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$2,000		The current stipend amount of \$2000/year has not been increased for many years. The administrative mentors, who provide invaluable support for administrators new to Needham, are retired professionals who served as principals and department directors.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET	FY19 Plus FY Baseline Base Ri	.9 PLUS FY19 FY19 Q. PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CнG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries												
Service & Expense	8,000	8,000	8,000	8,000	8,000	8,000	)	8,000				8,000
Capital												
TOTAL	8,000	8.000	8,000	8,000	8,000	8,000		8,000				8.000

# **Budget Overview:**

The Employee Assistance Program (EAP) provides confidential counseling, consultation, and education to all staff of the Needham Public Schools. The EAP offers training and consultation to supervisors on management, leadership, and personnel issues.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

# **Critical Issues:**

The expense of this program is the \$8,000 contractual fee for the EAP program.

# **Critical Issues Addressed:**

As demands rise for educators due to federal and state mandates, the EAP program will play an even more critical role in addressing the emotional and mental health needs of our employees.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The activities of the Employee Assistant Program support District Goal 3:3. School Staff create a safe and healthy work place that is culturally proficient, promotes a positive work ethic and reflects the District's core values.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$8,000, which represents a \$0 (0%) change from FY18. The \$8,000 request includes a baseline budget of \$8,000, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46777/

Amount Original Recomm Request Description & Funding Recommendation

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET	FY19 PLUS FY19 BASELINE BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ Cнg	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries												
Service & Expense	599	990	180	1,000	1,000	1,000		1,000				1,000
Capital												
TOTAL	599	990	180	1,000	1,000	1,000		1,000				1,000

# **Budget Overview:**

The Needham Public Schools are required by law to make reasonable accommodations for any staff member who has a physical or mental impairment which substantially limits one or more major life activities.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

# **Critical Issues:**

The expense-only budget for this program provides for as-needed staff accomodations.

# **Critical Issues Addressed:**

The funding provided for 504 accommodations allows the district to purchase materials and services such as an air purifier, wheelchair, phone amplification system, hush covers for classroom chairs to limit noise (i.e. tennis balls), etc. Requests for staff accommodations have been on the rise in the District.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The activities of the Staff 504 Accommodations Department support District Goal 3.0, in which school staff create a safe and healthy work place that is culturally proficient, promotes a positive work ethic and reflects the District's core values.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$1,000, which represents a \$0 (0%) change from FY18. The \$1,000 request includes a baseline budget of \$1,000, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46778/

Amount Original Request Description & Funding Recommendation Request Recomm

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	PLUS FY19 PI REO.	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снб	% СН	FY19 TM CHANGE	FY19 TM RECOMM
Salaries			550	393,853	358,546		350,000	708,546	-350,000	358,546	-35,307	-8.96%		358,546
Service & Expense														
Capital														
TOTAL			550	393,853	358,546		350,000	708,546	-350,000	358,546	-35,307	-8.96%		358,546

# **Budget Overview:**

This cost center contains funding for educational lane changes within the contractual salary agreements for teachers and administrators and for sick buy back payments. The Sick Buy Back Program allows retiring employees to receive a monetary benefit for accumulated sick leave upon retirement. Prior year expenditures of \$550 reflect the fact that lane changes and sick buy back expenses, although budgeted here, are actually expensed to the home budget of each employee for reporting purposes.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

- The cost of lane changes in FY19 is \$241,603, a \$42,615 decrease from the current year. This amount reflects anticipated lane changes for 97 employees.
- The cost of employee sick buy back in FY19 is \$116,941, an increase of \$7,308 over FY18, associated with the planned retirement of 16 teachers and one administrator.

#### **Critical Issues Addressed:**

N/A

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The activities of this department support District Goal 3.0: Ensure infrastructure supports District values and learning goals.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$358,546, which represents a \$-35,307 (-9%) change from FY18. The \$358,546 request includes a baseline budget of \$358,546, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2667) - Operating Contribution Toward Full-Day Kindergarten in FY20 / Goal 1 Curriculum, Instruction & Assessment, General /46971/N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	,	This request reserves ongoing operating budget funds for Full-Day Kindergarten, to be transferred to the Town's Debt Service Reserve Fund. The cost of Full-Day Kindergarten could range from \$1.5 million - \$2.0 million, based on preliminary estimates. This request would reserve ongoing operational funding available in FY19 toward this initiative.

The Superintendent recommends full funding for this request. The School Committee supports additional contribution toward Full-Day Kindergarten, but recognizes that these funds will be appropriated to the appropriate Town-wide reserve fund, not the school budget. As such, this request is removed from the school budget.

# FY19 School Department Budget Needham Public Schools Sub Callers 3130

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 Baseline	PLUS FY19 BASE REQ.	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries													
Service & Expense													
TOTAL													

# **Budget Overview:**

This cost center identifies and recruits substitutes to fill teaching vacancies in the system. In prior years, this department employed two staff members to recruit and place substitutes within the system. In FY10, the District replaced the sub callers with an automated placement system, AESOP, for greater operational efficiency. The operational expenses of AESOP are funded by the Director of Human Resources in Cost Center 3030.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

# **Critical Issues:**

This cost center is no longer in use.

# **Critical Issues Addressed:**

N/A

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

N/A

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$0, which represents a \$0 (0%) change from FY18. The \$0 request includes a baseline budget of \$0, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46779/

Amount Original Recomm Request Description & Funding Recommendation

					S	ubstitutes	s 3131						
FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET		PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ СнG	% СН	FY19 TM Change	FY19 TM RECOMM
305,956	266,889	326,047	444,330	468,729	1,800	86,400	0 556,929		492,129	47,799	10.76%		492,129

556,929

Fiscal Year: 2019

47,799

492,129

10.76%

492,129

#### **Budget Overview:**

Salaries
Service &
Expense
Capital

**TOTAL** 

Needham hires substitutes for regular classroom teachers who are absent due to illness, professional development, or personal days; to supervise the Middle and High School cafeterias at lunch time; and provide permanent 'as needed' coverage at the Middle and High Schools. Funding for long-term substitutes, covering family and extended medical leaves, also comes from this cost center, although the salary expense of these personnel is charged to the home department of the employee on leave. Substitutes for teachers engaged in professional development activities are budgeted under the Professional Development cost center (3110) and Nursing substitutes are budgeted under the Nursing cost center (3520.)

86,400

# **Department Staffing (FTE):**

305,956

266,889

326,047

444,330

468,729

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	2.00	2.00	6.00	3.00	1.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.47	0.47	0.47	0.47	0.00
Total	2.47	2.47	6.47	3.47	1.00

1,800

### **Critical Issues:**

In the last several years, the District has averaged 2,500 absences per year, and hired substitute teachers to fill those vacancies. The District has implemented a comprehensive program to recruit, train, and supervise these important staff members who provide a significant service to the students of the Needham Public Schools. An ongoing challenge is to maintain competitive wages for substitutes that allow the District to adequately recruit to fill staff absences.

As the economy improves, the availability of substitutes decreases. Unfilled substitute assignments are on the rise and school principals are forced more and more to use teaching assistants to cover classrooms as well as asking permanent teachers to give up their contractual preparation time to cover classrooms. Increasing the number of permanent substitutes in the District would address this issue.

# **Critical Issues Addressed:**

The District is experiencing difficulty filling vacancies created by teacher absences. As the economy improves, fewer individuals are interested in substitute teacher assignments. Substitute fill rates have dropped considerably from 83% for the 2014-2015 school year to 66% for the 2015-2016 school year and 63.5% in the 2016-2017 school year. It is anticipated that fill rates will drop further as the economy improves. In FY18, Needham increased the daily substitute rate to \$115/day to remain competitive with surrounding districts and fill critical vacancies in the classroom.

The District would like to invest in a permanent substitute model and rely less on daily substitutes. The 5-year plan has articulated a plan to systematically increase the number of permanent substitutes in all schools. Presently, there is one permanent substitute at Pollard Middle School and one at Needham High School. The benefits of permanent substitutes far exceeds that of a daily substitute. First, permanent substitutes becomes a member of the faculty and part of the fabric of the school community. Second, students can develop a much deeper and meaningful relationship with someone who works in the school 180 days and not on a sporadic basis. Third, teachers also have the opportunity to work closely with a permanent substitute and discussions about curriculum, teaching and learning become much deeper and rich. Finally, permanent substitutes can be trained and engage in the professional development to enhance skills and efficacy in the classroom.

This budget will request a nominal increase (from \$115/day to \$120/day) in the daily rate of the two permanent building subs as an adjustment was not made when the daily substitute rate was increased to \$115/day.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The activities of this cost center support District Goal 3.0: Ensuring infrastructure supports District values and learning goals.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$492,129, which represents a \$47,799 (11%) change from FY18. The \$492,129 request includes a baseline budget of \$468,729, plus \$23,400 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49031/

Amount Original Request Description & Funding Recommendation \$0 \$0

# FY19 School Department Budget Needham Public Schools Substitutes 3131

Needham Public Schools

Fiscal Year: 2019

Additional Fu	unds Request	(2309) - Permanent Substitute Rate of Pay Increase / Goal 3 Infrastructure, General /46384/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$1,800	\$1,800	In FY18, the daily substitute rate was raised to \$115/day without also increasing the permanent substitute. This is a request to increase the rate paid to permanent substitutes from \$115/day to \$120/day.
		The Superintendent recommends full funding for this request.
Additional Fu	unds Request	(2387) - Building Based Permanent Substitutes / Goal 3 Infrastructure, General /46662/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$21,600	\$86,400	As the challenge of finding adequate substitute coverage increases, each school building will be well served by adding permanent substitutes. While classroom coverage is the immediate concern, the quality of instruction will improve by hiring permanent substitutes who become a regular part of the faculty. As a permanent substitute teacher, the opportunity to create meaningful relationships with both the students and faculty will increase significantly. A deeper understanding of the curriculum, pedagogy and school goals will allow these substitutes to gain the skills necessary to offer high quality instruction in the absence of the regular classroom teacher. This request is for an additional permanent building substitute at the High School and Pollard which currently already have one permanent substitute and the addition of new permanent substitutes at Broadmeadow and Newman, the District's largest elementary schools.
		The Superintendent recommends that one Substitute be funded at the Elementary level, due to budget constraints. This sub is required under the Unit C Collective Bargaining Contract.

FY 19 School Department Budget
Needham Public Schools
Curriculum Development 3132

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET	FY19 BASELINE	 PLUS FY19 PI REO.	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	73,889	71,115	95,786	86,107	88,044		88,044		88,044	1,937	2.25%		88,044
Service & Expense	46,063	78,358	99,790	64,360	64,360		64,360		64,360				64,360
Capital													
TOTAL	119,951	149,473	195,576	150,467	152,404		152,404		152,404	1,937	1.29%		152,404

## **Budget Overview:**

The Curriculum Development Program is managed by the Assistant Superintendent for Student Learning and provides for the ongoing review, development and revision of curriculum, K-12. This may include piloting new curriculum materials, introducing new programs and courses and/or modifying/revising existing programs. This office also is responsible for insuring that resources are available to support curriculum changes that are required as MA curriculum standards are revised and to plan for these changes to occur in an organized, timely manner.

## **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

The systematic review and maintenance of curriculum requires sufficient resources for curriculum development, professional development, materials to support the recommendations that result from program reviews, and the implementation of systems to support curriculum management and assessment of student learning. Critical issues this year include the continuing curriculum modifications that result from the review of the Literacy program; the continued revision/realignment of the middle and high school Spanish curriculum as a result of the implementation of the fourth year of an elementary Spanish program; the continued refinement of the elementary STEAM program; the ongoing maintenance of the ATLAS system to manage and organize K-12 curriculum; the maintenance and support of data systems to manage/use data from common assessments that are used to inform instruction; the realignment of the K-12 science program to the new Massachusetts standards for Science & Engineering, and the alignment to and the implementation of the new 2017 MA English Language Arts and Math Common Core Standards.

### **Critical Issues Addressed:**

Funds have been allocated among line items in this budget to address the articulated critical issues. No additional funds are being requested to meet these needs.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Common diagnostic screening instruments are available, administered, and used to diagnose student needs and inform instructional practice.

Support teachers in the analysis of data resulting from various diagnostic screening instruments.

Enable teachers to use the information to better determine students' instructional needs so they can respond accordingly.

Training is provided on the use of data obtained from various common diagnostic screening instruments and there is an improved diagnosis of students' instructional needs.

Teachers' improved use of assessment data results in classroom instruction that occurs in small groups and better meets individual student needs.

# **Department Goal 2:**

Insure that resources are available to modify emerging programs (elementary Spanish & STEAM, K-5 reading, writing, K-12 science), to conduct annual program reviews and implement the resulting action plans, and to continue working on the recommendations from previous program evaluations.

# Objective 1:

Continue implementing the recommendations from the Literacy program review.

Continue addressing the recommendations from the World Language program review and modify elementary, middle and high school Spanish program to accommodate for increased student proficiency that resulted from the implementation of the elementary Spanish program.

Modify/refine the new STEAM program that was introduced at the elementary level so that it reflects a more thematic integration of the STEAM disciplines.

K-5 Writing curriculum maps developed, teachers provided professional development, and writing units piloted. K-5 Reading curriculum maps implemented. Middle School ELA maps completed and implemented

World Language curriculum mapped at the elementary level. Curriculum is developed or adjusted to reflect increased expectations at each grade level.

Unifying themes for STEAM curriculum identified at each grade level. Curriculum adjusted accordingly. Common language for the design process implemented across each of the STEAM disciplines

# **Department Goal 3:**

Review the new 2017 MA Math and ELA Common Core standards to ensure alignment to the exiting curriculum, particularly with respect to shifts in instructional practices and content area literacy instruction.

# Objective 1:

Standards for mathematical practices are implemented.

# FY19 School Department Budget Needham Public Schools Curriculum Development 3132

Fiscal Year: 2019

**Objective 2:** 

Continue implementing the new realigned middle/high school Math sequencer at Grade 10.

**Objective 3:** 

Discipline specific reading and writing common core standards are incorporated into content area curriculum and instruction practices.

Measure 1:

Mathematical practice standards appear teacher's lessons.

**Measure 2:** 

Grade 10 math program is aligned to new Grade 9 program and 2017 MA Math Common Core. Updated curriculum implemented in 2018-19.

**Measure 3:** 

Literacy staff collaborating with discipline curriculum leaders at middle school to support reading and writing in the content areas. Specific disciplinary literacy instruction begins to occur.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$152,404, which represents a \$1,937 (1%) change from FY18. The \$152,404 request includes a baseline budget of \$152,404, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46867/

Amount Original Recomm Request Description & Funding Recommendation

Additional Funds Request (7) - Account Changes / /49094/

Amount Original Recomm Request Description & Funding Recommendation

\$0 \$0

# General Supplies, Services & Equipment 3133

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 Baseline	PLUS FY19 BASE REQ.	 9 FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries													
Service & Expense	209,705	310,540	283,841	218,460	219,060		219,060		219,060	600	0.27%		219,060
Capital	11,102	14,889											
TOTAL	220,807	325,429	283,841	218,460	219,060		219,060		219,060	600	0.27%		219,060

#### **Budget Overview:**

The General Services Department provides funding for District-wide services and supplies, including paper, printing, contractual mileage reimbursements, advertising, collaborative dues and photocopier maintenance.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

## **Critical Issues:**

The School Department has requested funding to replace its aging phone system, as part of the FY19-23 Capital Improvement Plan. The current phone system consists of 8 separate phone systems of varying ages, from 5 to 15 years old (estimated.) The systems employee manufacturer discontinued equipment, are unstable and are in need of constant repair. The phone systems in three buildings - Hillside, Mitchell and Emery Grover - have failed at times, leaving the building with no phone access. The existing system, in addition to being old and unstable, runs on antiquated PBX technology that uses traditional copper phone lines for external calls and Centrex lines to connect internally within a network of Town departments. Accessibility of the current voicemail system also is a concern for teachers who transition to different classrooms and locations throughout the day; their voicemail is only available from their 'home' location. Finally, the system is expensive to operate. The monthly invoice reconciliations are time consuming for Public Facilities staff and the level of customer service from the current phone provider is very poor. The cost of operating the system in FY16 was \$78,000, of which \$55,000 was for service and \$23,000 was for maintenance.

The District plans to replace its antiquated PBX system with a new phone system in FY19 that would combine all of the buildings into a unified IP-based phone system. The new system would utilize our fiber network and pooled SIP trunks to reduce overall cost, while maintaining a secure, robust and reliable phone system. It would allow for 'tiered' licenses that are customized to roles and responsibilities. Administrative staff would be able to update accounts without the assistance of an outside vendor during a maintenance call. The system would have modern features, such as voice-to-email, callerID, presence, conference calling, unified contacts, 'do not disturb' and softphones. The School Department also would manage this technology-based system, which would no longer be maintained by Public Facilities as a utility. The new system also would be significantly less costly to operate. Annual operational costs are estimated at \$29,000 per year, which is much less than the \$78,000 currently spent per annum.

If approved, the new system would be funded and installed in FY19. The School Department will need to request ongoing operating funds beginning in FY20, of approximately \$29,000, per year. This cost can be phased over years and could be funded via a transfer of operational resources from the Public Facilities Department, since that department would no longer maintain the system. There is no operational request for FY19.

# **Critical Issues Addressed:**

N/A

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The activities of this department support District Goal 3.0: Ensure infrastructure supports District values and learning goals.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$219,060, which represents a \$600 (0%) change from FY18. The \$219,060 request includes a baseline budget of \$219,060, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46836/

Amount Original Recomm Request

Request Description & Funding Recommendation

FY 19 School Department Bud	lget
Needham Public Schools	
Production Center/ Mail Room	3141

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 Baseline	PLUS FY19 BASE REQ.	 FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	50,569	51,748	52,931	53,792	54,868		54,868		54,868	1,076	2.00%		54,868
Service & Expense	63,316	76,256	58,416	67,246	67,246		 67,246		67,246				67,246
Capital													
TOTAL	113,884	128,004	111,347	121,038	122,114		122,114		122,114	1,076	0.89%		122,114

# **Budget Overview:**

The Production Center provides photocopy services to all school and Town departments, as well as daily inter-school/interdepartmental mail delivery services and operation of the postage/bulk mail meter.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	1.00	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	1.00	0.00

# **Critical Issues:**

Increased use of the production center is impacting the life span of the heavy duty copy center machines. Currently over 4.9 million copies are generated annually. Quick turnaround and excellent quality work have increased the requests sent in by teachers. If this trend continues additional machines may need to be purchased sooner than otherwise expected.

# **Critical Issues Addressed:**

Ongoing funding for copier replacement has been requested as part of the FY19-23 Capital Improvement Program, based on current and anticipate copier usage around the District.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The resources provided by this cost center support District Goal 3.0: Ensure infrastructure supports District values and learning goals.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$122,114, which represents a \$1,076 (1%) change from FY18. The \$122,114 request includes a baseline budget of \$122,114, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46818/

Original Amount Request Description & Funding Recommendation Request Recomm

ent Budget	Fiscal Year:	2019
eools	r iscar i car.	2017

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	12001110	FY19 TL REOUEST	FY19 SC CHANGE	FY19 SC RECOMM	\$ Снб	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	353,090	526,623	546,962	572,915	597,340			597,340		597,340	24,425	4.26%		597,340
Service & Expense	229,339	221,348	298,518	356,228	359,428	25,540	76,135	461,103	29,000	416,968	60,740	17.05%		416,968
Capital		202	4,750	4,750	4,750			4,750		4,750				4,750
TOTAL	582,429	748,173	850,231	933,893	961,518	25,540	76,135	1,063,193	29,000	1,019,058	85,165	9.12%		1,019,058

# **Budget Overview:**

The Administrative Technology (AT) Program is a part of the Information Technology Services (ITS) Department. The AT Program provides hardware support and training for the District's information systems. The District uses over twenty-five information systems for various management purposes. The AT program supports the integration of data among systems, but relies on the primary users of each system to be the power users of that system. The Administrative Technology staff implements the Student Information System with administrators, teachers and support staff to provide accurate demographics, attendance and student grades. The Administrative Technology staff also submits required reports with the Department of Elementary & Secondary Education (DESE) and provides local data as requested.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	6.00	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	6.00	0.00

## **Critical Issues:**

- -The need to support the District's student information system, PowerSchool, while we wait to transition to a hosted environment and ensure high level of data security.
- -Meet contract maintenance costs for new and existing information systems and software.
- -Address annual licensing costs for antivirus software
- -Replacement of MS Office 2011
- -Toner costs

# **Critical Issues Addressed:**

- This budget cycle includes funds to:
- -Provide secure support and backup of PowerSchool.
- -Provide for additional licensing costs associated with the increased number of iPads that have been added to the management system that deploys software for these devices.
- -Upgrade MS Office to 2016.
- -Provide additional licenses for virus protection software for increased number of computers across the District.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Expand administrator and support staff's capacity and use of administrative information systems to support their work

Objective 1

Provide additional training opportunities for administrators and support staff to use productivity tools such as Microsoft Office and Google Apps for Education

Provide training for K-8 administrators in the use of data analysis tool(s) to assess student progress.

Measure 1

K-12 administrators will be using a variety of productivity tools with increased efficiency and independence.

Measure 2

K-8 administrators and teachers will be introduced to a new data management tool to examine student growth and achievement data.

# **Department Goal 2:**

Enhance/streamline the district's internal and external communications leveraging the capacity of the new content management system

Objective 1: Provide training and support to staff in implementing the new content management system for the web site

Objective 2: Explore and plan for the use of the new content management system as an Intranet for internal district communications

Measure 1:

Benchmarks outlined in implementation plan have been met.

Measure 2

Staff receive training and effectively use the new content management system.

# **Department Goal 3:**

Develop and implement processes to improve data integrity of information systems.

**Objective 1:** 

Investigate ways in which data can be collected with greater integrity.

**Objective 2:** 

Create a system in which the accuracy of existing data can be reviewed and corrected.

**Measure 1:** 

Less time needed to review and correct accuracy of data.

Measure 2

Improved processes and correct data will result in the production of more accurate and reliable reports.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$1,019,058, which represents a \$85,165 (9%) change from FY18. The \$1,019,058 request includes a baseline budget of \$961,518, plus \$57,540 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (1784) - PowerSchool License/EMS Tech Services / Goal 3.2 Modern Information Systems & Training /40258/N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$9,400	,	This request provides funds to increase our current contract with PowerSchool to provide annual licensing and technical support services including updates, offsite backups and Emergency Management Services (EMS). The licensing increase will require an additional \$5,500 and the EMS service will require an additional \$3,900.

The Superintendent recommends full funding for this request.

# Additional Funds Request (1785) - Licensing For Additional Wireless Access Points / Goal 3.2 Modern Information Systems & Training /40260/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$1,500	\$1,500	Increased licensing cost associated with the additional wireless access points that have been added to the network. This represents 30 new access points at \$50/each. These access points were added in a previous fiscal year and now require ongoing licensing to ensure future operability of the wireless network. The wireless network is needed for student testing and network access.

The Superintendent recommends full funding for this request.

The Superintendent recommends full funding for this request.

# Additional Funds Request (1786) - Network Application Management Licenses / Goal 3.2 Modern Information Systems & Training /40263/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$1,400		Additional iPad management system licenses to accommodate the implementation of additional iPads at the elementary grades in FY18. The license expense is based on 200 additional licenses at \$7/person, needed in FY19.

# Additional Funds Request (2276) - Anti-Virus Software License / Goal 3.2 Modern Information Systems & Training /45148/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$9,240	\$9,240	This request is for licenses for virus protection software for additional computers across the District. In the past, this has been funded by the Department capital request. In FY16, it was moved out of capital but not funded in the operating budget. With the number of ransomeware attacks increasing every day we cannot get by without antivirus software. The cost for 2000 licenses at \$4.62 each is \$9,240. This is year one of a three-year phased implementation plan.

The Superintendent recommends full funding for this request.

# Additional Funds Request (2372) - Upgrade MS Office District Wide / Goal 3.2 Modern Information Systems & Training /46621/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$69,135	Needham Public Schools currently uses Microsoft Office 2011, an outdated software application that Microsoft will no longer support or update as of October 10, 2017. This request is to upgrade 1,650 devices to Microsoft Office 2016 at a cost of \$41.90 per license.
		The Superintendent recommends reduced funding of \$11,220 (165 Devices x \$68/license) for administrative computers only, paid from year end budget funds, as available.

# Additional Funds Request (2410) - Door Access Maintenance / Goal 3.2 Modern Information Systems & Training /46753/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$7,000	\$7,000	The District purchased new door access systems for all schools in FY18, the responsibility for maintenance shifted from the Town Public Facilities Department to the School Department. The annual cost to maintain the new systems is \$7,000; \$1,500 for the software license and \$5,500 in maintenance replacement supplies.

The Superintendent recommends full funding for this request.

# FY19 School Department Budget Needham Public Schools Administrative Technology 3150

Fiscal Year: 2019

Additional F	unds Request	(2425) - Additional Funds for Toner (Administration) / Goal 3.2 Modern Information Systems & Training /46812/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$4,000	The cost of toner for the District, exceeds what is budgeted. The budget for toner has remained at \$86,000 however, the costs for the last two years have averaged over \$120,000. This request is to increase the toner budget by \$4,000 for administrative offices, a companion request of \$26,000 can be found in cost center (3630) for a total increase of \$30,000.
		The Superintendent has deferred consideration of this request to a future funding year.

# Additional Funds Request (2696) - Phone System Maintenance / Goal 3 Infrastructure, General /48200/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$29,000		The School Committee recommends that \$29,000 in recurring Operating funds be transferred to the School Department from the Department of Public Facilities for phone system maintenance. This request supports the Capital budget recommendation to replace the District's aging phone system with a new, IP-based phone system, effective July 1, 2018.

Fiscal	Year	2019
riscai	i cai.	2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET		PLUS FY19 BASE REQ.	12001110	FY19 TL REOUEST	FY19 SC CHANGE	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	251,536	238,580	254,485	296,200	305,419			305,419		305,419	9,219	3.11%		305,419
Service & Expense	1,558,347	1,715,741	1,847,722	1,941,252	1,941,252	-988	362,993	2,303,257	192	2,011,656	70,404	3.63%		2,011,656
Capital														
TOTAL	1,809,883	1,954,321	2,102,207	2,237,452	2,246,671	-988	362,993	2,608,676	192	2,317,075	79,623	3.56%		2,317,075

# **Budget Overview:**

The Transportation Department oversees the transportation of children to and from school, and to school-related events. State law requires that the School Department provide free transportation to school for children K-6 living more than 2.0 miles from school. Children living less than 2.0 miles from school, or who attend Grades 7-12, may purchase transportation for a fee of \$415/rider. The School Department also provides transportation to children with special needs. (Transportation for METCO youngsters is funded by the METCO Program).

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	9.31	9.13	9.14	9.14	0.01
Total	9.31	9.13	9.14	9.14	0.01

#### **Critical Issues:**

The Transportation Program faces several critical issues, which have complicated the annual budgeting process and placed pressure on fees.

One of the most critical issues is the rapidly escalating cost of providing transportation services, although the rate of increase has slowed in recent years.

Historically, the special education program has seen dramatic increases in cost. Since FY14, the cost of providing services to students in out-of-district placements has increased by over 45%, from \$987,316 in FY14 (Actual) to the FY18 request of \$1,432,266. Looking forward, the District anticipates that costs may stabilize, due to favorable contract changes that happened in the current year. Needham, in association with the Bi-County Educational Collaborative (BICO) Transportation Network, recently decided not to renew the existing multi-vendor agreement for special education services, which had failed to yield the competitive and routing efficiencies initially hoped for. Instead, a single-vendor contract was negotiated with Van Pool of Wilbraham, which represented an 8% price reduction on the cost of routes in existence as of March 2015. This contract, in combination with favorable ridership patterns, is projected to result in sizeable budget savings going forward. The FY18 special education transportation budget was reduced by \$55,830 to reflect these savings.

In addition, the cost of yellow bus transportation has increased substantially. The FY 07-11 and FY12-16 transportation contracts increased the per diem price of yellow buses by 29.4% and 31.2%, respectively. The most recent contract for FY17-21, however, increases per diem costs by only 6.6% overall, and represents a significant improvement over the previous contracts.

Another critical issue is that buses are largely at capacity throughout the District, resulting in overcrowding on some routes and a persistent wait list of students who are unable to obtain a set on the bus. Currently, 12 of the District's 16 yellow buses are over-capacity in the morning at the secondary level, when the majority of students ride. Although a standard full-size bus has an official capacity of 71 riders (or 3 riders/seat, K-6), we estimate the capacity of a secondary bus to be 52 students (24-30 for the mini bus), which equates to two students per seat, with some smaller students riding three to a seat. Given our current fleet, our estimated capacity in the morning is 804 students; Needham has placed 904 students on buses by assuming daily absences. However, there is no capacity to accommodate additional students. This has resulted in a persistent wait list of students seeking service. The current wait list is 41 students, which is comparable to prior years: 39 (FY17), 42 (FY16), 55 (FY15), 40 (FY14.)

Additionally, and most significantly for families paying a fee, the yellow bus program has become fiscally unsustainable in its current configuration. Put simply, resources have not kept pace with the increasing cost of providing the service. In addition, the transportation program is subject to conflicting policy aimed both at keeping fees affordable to parents, while also allocating as many operating dollars as possible to classroom and instructional needs. These constraints have led to the development of annual budgets with chronic revenue deficits, high fees for service and a reliance on one-time fund balance revenues to support operations.

Finally, vehicle replacement is a need for this program. Two of the District's owned yellow buses were replaced in FY17 using KASE fund balance, which had been accumulated for that purpose. FY18 is the first year of the planned replacement cycle for school vans, which were first purchased in 2011 and will be seven years old next year. To create a sustainable cycle, between 2-3 vans will be replaced each year, with two of the oldest vans replaced in FY11.

# **Critical Issues Addressed:**

This budget reflects an adjustment to the operating budget subsidy to achieve fiscal sustainability without impacting the bus fee. Additionally, scenarios to expand service offerings are proposed for FY19 to address the wait list and overcrowding. Finally, the FY19-23 Capital Budget request includes fund to replace school vans and buses; two replacement vans and one school bus are requested for FY19.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Provide safe, efficient and cost-effective transportation services to Needham students.

**Objective 1:** 

Achieve incremental cost savings by continuing to participate in the SPED out-of-district transportation network and the provisioning of cost-effective in-district services.

**Objective 2:** 

Continue to expand the charter program to achieve additional cost savings for the fee-based transportation program.

**Objective 3:** 

Reduce the number of wait list riders who are unable to obtain a seat on the bus.

# **Department Goal 2:**

# FY19 School Department Budget Needham Public Schools Transportation 3160

Fiscal Year: 2019

Ensure ongoing sustainability of the in-town van program by budgeting capital replacement expense for the school vans.

Include van and bus replacement in the FY19-23 School CIP request.

**Objective 2:** 

Obtain competitive pricing for Special Education Vans

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,317,075, which represents a \$79,623 (4%) change from FY18. The \$2,317,075 request includes a baseline budget of \$2,246,671, plus \$70,404 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2317) - Two Additional Buses to Address Wait List and Overcrowding / Goal 3 Infrastructure, General /46490/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$65,700	\$131,400	The Transportation Study Committee Report highlighted parents' concerns about students on the wait list which is similar to prior years. There are currently 41 students on the wait list. Given the geographic distribution of the wait list, two additional buses are required to offer seats to these students. Adding these buses would also alleviate some overcrowding on the morning routes.

The Superintendent recommends reduced funding of \$65,700 for this request, due to budget constraints, and that consideration of the second bus be deferred to a future budget year.

# Additional Funds Request (2318) - Driver Safety Certification / Goal 3.3 Professional Learning, Growth & Innovation /46491/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$5,500		Compartmentalization is a major safety feature of the NPS Transportation Program. Given our focus on accident avoidance, the Department
		recommends training two of our current drivers to be certified trainers of the Smith System of Defense Driving. The Smith System focuses on five primary keys that help the driver establish space, time and visibility to reduce risk of collision.

The Superintendent recommends full funding for this request.

# Additional Funds Request (2361) - Assure Fiscal Sustainability of the Transportation Revolving Fund / Goal 3 Infrastructure, General /46580/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$49,012	\$49,012	To assure fiscal sustainability, while keeping the bus fee at the current \$415, an increase in the subsidy is required.

The Superintendent recommends full funding for this request.

# Additional Funds Request (2362) - Afternoon Late Buses for Secondary Students / Goal 3 Infrastructure, General /46581/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$30,192	\$30,192	The Transportation Study Committee Report highlighted parents' concerns about students at the secondary level wanting to stay after school for homework help. To provide afternoon late buses, four late buses would be required. (two buses MS, two buses HS; Tuesday, Wednesday & Thursdays)

The Superintendent has deferred consideration of this request to a future funding year. The School Committee recommends full funding of this important service to students.

# Additional Funds Request (2411) - Additional Buses for Friday Morning Delayed Start at NHS / Goal 3 Infrastructure, General /46782/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	-	The Transportation Study Committee Report highlighted parents' concerns about high school students waiting at school too long on Friday mornings. Classes at NHS start at 8:35 on Friday mornings (rather than 8:00), meaning students riding the bus arrive at school 1-1.25 hours before school starts. To provide alternative, later, routing for high school students on Friday mornings, three additional buses are required.

The Superintendent did not support funding for this request, due to budget constraints.

# Additional Funds Request (2438) - Reduce Bus Fee From \$415 to \$318 (Comparable Average) / Goal 3 Infrastructure, General /46860/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0		Implement a bus fee of \$318, the comparable community average. Increase the operating budget contribution to offset the lost fee revenue and address the revolving fund budget imbalance.

The Superintendent did not support funding for this request, due to budget constraints.

# FY19 School Department Budget Needham Public Schools Transportation 3160

Fiscal Year: 2019

		1
Additional F	unds Request	(2679) - Reduce Funds for Special Education Transportation / Goal 3 Infrastructure, General /48144/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$80,000	-\$50,000	The FY19 budget projection of \$1,382,264 represents the cost of transporting 54 students and a 2.5% rate increase. This projection is \$50,000 less than the FY18 budget of \$1,432,264 for a savings of \$50,000.
		The Superintendent recommends that funding for this account be reduced to match budget projections, as requested. The School Committee recommended an additional reduction of \$30,000 to this account.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	2,388,672	2,462,023	2,583,330	2,671,267	2,721,263	-61,677		2,659,586	-415	2,659,171	-12,096	-0.45%		2,659,171
Service & Expense	14,324	22,489	20,021	31,251	31,251		12,500	43,751		31,251				31,251
Capital														
TOTAL	2,402,997	2,484,512	2,603,351	2,702,518	2,752,514	-61,677	12,500	2,703,337	-415	2,690,422	-12,096	-0.45%		2,690,422

## **Budget Overview:**

In FY18, Broadmeadow Elementary has an enrollment of 553 students. This enrollment includes approximately 65 special education students served in the regular education classrooms, up to eight students served by the Connections Program, a 502.4 substantially separate Special Education program serving students with emotional and behavioral disabilities (therapeutic program), 18 METCO students, and 21 ELL students. Class sizes range from 17-23 students per class, with the largest class sizes anticipated in the rising second and third grades. The new construction project, Modera Needham, on Greendale Ave may have an impact on enrollment and class size when it opens.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.80	1.80	1.80	1.80	0.00
Teachers	24.00	24.00	24.00	23.00	-1.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	3.51	3.51	3.51	3.51	0.00
Total	29.31	29.31	29.31	28.31	-1.00

#### **Critical Issues:**

- -Broadmeadow requires an additional 0.4 FTE ELL teacher (currently at 0.4 FTE) in order to meet the needs of the current caseload. The caseload is currently 21 students for 0.4 FTE which is the equivalent of a 1.0 caseload of 52. (The recommended caseload is 28 students.) All students should be seen daily, which is not possible at this staffing level. There is no time for teacher collaboration, consult or curriculum modification.
- -Broadmeadow requires an additional 0.5 FTE Special Education Liaison in order to meet the needs of the current caseload, which is 23.6 students per 1.0 FTE (not including the Connections liaison and that caseload). This caseload is well above the recommended caseload of 15-17 students. As a consequence of the high caseloads, Special Education Liaisons work across several grades and with 5-6 classrooms, with significant demands for consult time and preparation time. Special Education Liaisons are stretched thin in order to comply with IEP requirements and associated paperwork and meeting obligations.
- -Broadmeadow needs additional technology hardware (2 interactive white boards and 5 document cameras) in order to provide equitable access across grades and disciplines. The interactive white boards are for the Kindergarten classrooms and the document cameras are for K classes as well as the music, art and Spanish classes.
- -Getting adequate substitute coverage is a perennial problem at Broadmeadow, with a staff of close to 60 people on any given day. Teaching assistants are re-assigned to cover classes which puts us out of compliance with many IEPs and underserves students. There is also a cost to the District to pay homeroom teachers who miss a prep period when a special area teacher is absent.

# **Critical Issues Addressed:**

This budget addresses the aforementioned critical issues by requesting a 0.4 FTE increase in ELL teachers and a 0.5 FTE in Special Education teachers. The Substitutes Cost Center (3131) contains a request for a Permanent Building Substitute. The technology request is addressed in the supplemental budget.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The goal of an increase in the FTE for the ELL teacher and the Special Education Liaison will enable adequate service delivery, assessment needs, and consultation/collaboration for current caseload.

Objective 1:

ELL teacher will have opportunity to meet with all students 3-4 times a week to support all content areas.

Special Education Liaisons will meet with students in smaller groups providing more individualized and tailored instruction.

**Objective 3:** 

Special Education Liaison and ELL teacher will provide adequate consultation, collaboration, curriculum modifications for students.

Measure 1:

ELL students will make at least one year's progress in both ACCESS and NPS assessments.

Measure 2:

Special Education students will make at least one year's progress in both special education and NPS assessments.

Measure 3:

Special Education and ELL caseloads are reduced and therefore more manageable for teachers to provide consultation, modifications, and RTI support.

# **Department Goal 2:**

The goal of additional hardware (interactive white boards and document cameras) will provide equitable opportunities for students in all grades and disciplines to experience 21st century instruction.

Objective 1:

The 2 Kindergarten classrooms are provided with the same technology as the other grade levels.

**Objective 2:** 

All students at Broadmeadow will experience the use of technology in all settings.

Students and teachers will have daily access to appropriate technology in all learning spaces.

# **Department Goal 3:**

Full time Building Substitute is hired to provide continuity, adequate coverage, and quality teaching when teachers are absent.

Measure 1:

# FY19 School Department Budget Needham Public Schools Broadmeadow Elementary 3210

Fiscal Year: 2019

Building substitute provides continuity of instruction because of better communication between teacher and substitute and familiarity with routines and students as measured by content covered and diminished disciplinary referals.

Measure 2

Teaching Assistants remain in their assigned position providing direct service to students on their caseload on a daily basis.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,690,422, which represents a \$-12,096 (-0%) change from FY18. The \$2,690,422 request includes a baseline budget of \$2,752,514, plus \$-62,092 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request	(7)	- Account Changes	/	/48967/

Amount Recomm	0	Request Description & Funding Recommendation
0.2	02	

# Additional Funds Request (2382) - Interactive White Boards and Document Cameras / Goal 1.2 21st Century Skills /46639/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$12,500	Kindergarten classrooms are the only rooms that do not have interactive white boards and five classes do not have document cameras.

The Superintendent recommends that funding for Kindergarten technology be done in concert with implementation of Full-Day Kindergarten.

# Additional Funds Request (2673) - Move Broadmeadow Grade 4 Teacher to Newman Grade 5 / Goal 1 Curriculum, Instruction & Assessment, General /48119/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$61,677	-\$61,677	The Superintendent recommends that a 1.0 FTE Grade 4 Teacher at Broadmeadow be moved to Newman. The Broadmeadow Grade 4 is projected to have 83 students in 2018/19, requiring only 4 sections of 20/21 students each. Newman is expected to need a sixth section for its Grade 5 population of 136 students to achieve class sizes of 22/23.

# Additional Funds Request (2687) - Salary Budget Correction / Goal 3 Infrastructure, General /48189/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$415		The School Committee recommends a salary budget correction adjustment of \$415.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	PLUS FY19 PI REO.	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,615,795	1,650,599	1,757,861	1,811,574	1,878,663			1,878,663	-415	1,878,248	66,674	3.68%		1,878,248
Service & Expense	14,390	18,128	19,055	19,811	19,811		10,000	29,811		19,811				19,811
Capital														
TOTAL	1,630,186	1,668,728	1,776,915	1,831,385	1,898,474		10,000	1,908,474	-415	1,898,059	66,674	3.64%		1,898,059

# **Budget Overview:**

John Eliot is a K-5 elementary school that is home to 393 students and 62 staff members that include classroom teachers, specialists and various support personnel. The population of students at the Eliot school includes a wide variety of learning styles and abilities, a Language Based Classroom (LBC) which focuses on teaching students who have a deficiency in their language skills as well as an increasing ELL student population.

Teachers and staff support students academically by adopting an individualized approach to instruction that allows each student to reach his/her potential. We base our instructional goals on the common core curriculum, which challenges students to develop their critical thinking skills by thinking deeper about the content. In this format, teachers use assessment data to inform their instruction and to evaluate individual student growth.

In addition to academic growth, students at the Eliot school receive multiple opportunities to learn through community service projects. Past projects have included making lunches for the homeless, and sending holiday cards and care packages overseas to our military men and women.

## **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.30	1.30	1.30	1.30	0.00
Teachers	16.50	16.50	16.50	16.50	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	3.59	3.59	3.59	3.59	0.00
Total	21.39	21.39	21.39	21.39	0.00

#### **Critical Issues:**

- -Since the addition of the Math Coach position to the elementary level, Eliot has operated with a 0.5 FTE Math Coach. Over the past three years this has proved to be inadequate. The current service model makes it difficult to provide coaching for teachers and provide direct services to advanced and struggling students.
- -To provide equity and support the technology curriculum at the early childhood level, both kindergarten rooms are in need of interactive white boards.

# **Critical Issues Addressed:**

The budget includes funds to:

- -Increase the Math Coach position from 0.5 FTE to 1.0 FTE in Cost Center (3561).
- -Add an interactive Whiteboard to each Kindergarten classroom.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Increasing the Math Coach FTE and the teacher FTE both relate to Goal 1 of advancing a standards-based curriculum for all students.

**Objective 1:** 

A full time coach and an additional 0.5 FTE teacher will be able to increase student achievement by providing instruction that is differentiated and grounded in best research practices.

Objective 2

We also use our math coach to lead our data meetings during which teachers have an opportunity to identify learning trends, analyze areas of strength and improvement to inform their instruction.

Measure 1:

aMath assessment, MCAS math data, unit assessments, lesson plans, report cards

# **Department Goal 2:**

Adding interactive white boards for our Kindergarten classrooms will support district goal #1, related to advancing standards based curriculum for all students.

Objective 1

Through the use of technology, teachers will be able to model and plan interactive lessons which will increase student achievement.

Measure 1:

Increase in Kindergarten fall math assessments from previous years.

# **Funding Recommendation**

\$0

The FY19 budget recommendation for this department is \$1,898,059, which represents a \$66,674 (4%) change from FY18. The \$1,898,059 request includes a baseline budget of \$1,898,474, plus \$-415 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48969/

\$0

Amount Original Recomm Request Description & Funding Recommendation

# FY19 School Department Budget Needham Public Schools Eliot Elementary 3220

Fiscal Year: 2019

Additional Fu	unds Request	(2367) - Interactive Whiteboards Kindergarten Classrooms / Goal 1.1 Differentiated Instruction /46612/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$10,000	This request is to place an interactive white board into each of our Kindergarten classrooms. Currently, the Kindergarten teachers are the only classroom teachers without access to this type of technology for instruction. The addition of interactive white boards will provide them with the proper tools for introducing technology to their students and assist with the modeling of lessons with greater clarity.  The Superintendent recommends that funding for Kindergarten technology be done in concert with the implementation of Full-Day Kindergarten.
Additional Fu	unds Request	(2688) - Salary Budget Correction / Goal 3 Infrastructure, General /48190/ N

	Original Request	Request Description & Funding Recommendation
-\$415	•	The School Committee recommends a salary budget correction adjustment of \$415.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	12001110	FY19 TL Reouest	FY19 SC CHANGE	FY19 SC RECOMM	<b>\$</b> Сн <b>G</b>	% СН	FY19 TM CHANGE	FY19 TM RECOMM
Salaries	1,927,573	1,999,195	2,124,454	2,221,078	2,315,455			2,315,455	-415	2,315,040	93,962	4.23%		2,315,040
Service & Expense	20,287	19,127	19,219	20,453	20,453			20,453		20,453				20,453
Capital														
TOTAL	1,947,860	2,018,322	2,143,674	2,241,531	2,335,908			2,335,908	-415	2,335,493	93,962	4.19%		2,335,493

# **Budget Overview:**

Hillside Elementary is a K-5 elementary school, with an enrollment of 487 students that is projected to increase over the next few years. Our student population consists of METCO students (5% of our student population) and a diverse ELL population (7% of student population). Hillside also houses the ELC magnet program for students with severe special needs in Grade 1 through 5, who come from all five Elementary Schools.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.40	1.40	1.40	1.40	0.00
Teachers	21.00	21.00	21.00	21.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	3.70	3.70	3.70	3.70	0.00
Total	26.10	26.10	26.10	26.10	0.00

#### **Critical Issues:**

An aging and overcrowded physical plant, outdated technology, inadequate infrastructure, maintenance concerns as well as a critical spike in student population continue to be critical issues at Hillside. By current compliance standards, Hillside should house 261 students, but presently houses 487 students. The continuing increase in student population, as well as increasingly different needs of the diverse student population, continue to impact instruction in such constricted indoor and outdoor spaces. The population increase and complicated transportation of these students has added more logistical pressure to an already inadequate parking lot at drop-off and pick up times. The extended school day schedule that added Spanish, STEAM and PE programming continues to exert more pressure on the use of space both inside and outside the building. Last year, we added another homeroom classroom which resulted in music also being taught on a cart. In addition, materials for Music, Spanish and STEAM instruction need to be housed in the hallways which have already been designated for small group instruction and student assessment purposes. The overcrowding continues to put pressure on our cafeteria services resulting in the need to add time for students to get through the lunch line, jeopardizing instructional time for those students.

### **Critical Issues Addressed:**

While there are no direct requests in this cost center, there are requests coming from other departments that are needed to adequately service our increased population. These include requests:

- 1) To increase the FTE of adjustment counselors from 1.5 FTE to 1.8 FTE. (See request from Guidance Department Director.)
- 2) For an additional 0.2 FTE ELL teacher. (See request from Student Support Services Department.)
- 3) There is a request for increasing our Math Coach position from 0.5 to 1.0 FTE to accommodate all our students. Our current math coach services two schools (0.5 FTE at each school) for a total of 900+ students and 140 staff, significantly higher than any other math coach position in Needham. (See request form Student Learning Director.)

The physical plant issues are addressed by the new Sunita Willims School, scheduled to open in September 2019, and which will replace the current Hillside School. In addition, capital requests are submitted to continue building maintenance.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Create and improve through regular review, a Continuum of Learning that matches the needs of all learners.

Objective 1

Increase FTE's of the instructional and support positions listed above in critical issues to match our increasing student population.

Measure 1

Smaller student teacher ratio provides more effective instruction. Students will gain parity with amount of instructional time in other NPS elementary school.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,335,493, which represents a \$93,962 (4%) change from FY18. The \$2,335,493 request includes a baseline budget of \$2,335,908, plus \$-415 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48971/

Amount Recomm	Original Request	Request Description & Funding Recommendation
02	02	

# FY19 School Department Budget Needham Public Schools Hillside Elementary 3230

Fiscal Year: 2019

Additional F	unds Reques	t (2689) - Salary Budget Reduction / Goa	13 Infrastructure, General /48191/ N
Amount Recomm	Original Request	Request Description & Funding Recomm	nendation

The School Committee recommends a salary budget correction adjustment of \$415. -\$415

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	_	PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,872,451	1,944,851	1,994,473	2,159,930	2,276,400	11,934	1,730	2,290,064	-415	2,289,649	129,719	6.01%		2,289,649
Service & Expense	15,549	24,451	24,931	25,275	25,275		13,200	38,475		25,275				25,275
Capital														
TOTAL	1,888,000	1,969,302	2,019,404	2,185,205	2,301,675	11,934	14,930	2,328,539	-415	2,314,924	129,719	5.94%		2,314,924

# **Budget Overview:**

The William Mitchell Elementary School is a K-5 school with a current enrollment of 498 students. In addition to its permanent building there is a modular structure adjacent to the school that houses kindergarten, the Kindergarten After School Program (KASE), and art classes.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.50	1.50	1.60	1.60	0.10
Teachers	22.00	22.00	22.00	22.00	0.00
Aides	0.00	1.00	1.00	1.00	0.00
Clerical	3.66	3.66	3.66	3.66	0.00
Total	27.16	28.16	28.26	28.26	0.10

## **Critical Issues:**

- 1. The Mitchell School is in need of modernization and continues to have space issues. Most offices are occupied by multiple individuals and physical education classes are held on the cafeteria stage. This negatively impacts service provision and curriculum programming. For example, during the multi-week gymnastics unit, not all students are able to access the gymnastics equipment due to space constraints. Also, many related services providers do not have adequate space.
- 2. The infrastructure of the Mitchell School requires substantial and ongoing maintenance to provide adequate lighting, heat, ventilation, cleanliness, and freedom from mechanical sounds. Much of the classroom and teacher furniture is aged and in disrepair.
- 3. Increased enrollment has resulted in difficulty covering Physical Education classes with existing FTEs. There was a temporary increase in PE FTE by 0.1 FTE in the 2017 -2018 School Year.
- 4. With a ratio of 1:498, the Mitchell School has the highest guidance counselor to student ratio of any school in Needham. This negatively impacts the ability of staff to assist students with curricular engagement through management of their counseling and personal needs. Our goal would be to gradually increase our FTE to 1.75 FTE to establish a counselor to student ratio comparable to other elementary schools in Needham.
- 5. Mitchell has seen an increase in the number of ELL students enrolled. As a result, our current Teacher 0.2 FTE has struggled to keep pace with mandated services and testing.
- 6. In the 2016-2017 School Year, Mitchell was recategorized as a Level 2 school by the Department of Elementary and Secondary Education (DESE). This indicates that one or more subgroups in the school did not meet their target for narrowing the achievement gap. The school requires additional administrative and supplemental support to address this issue. During the 2017-2018 School Year, there was a temporary increase of 0.1 FTE for the Assistant Principal.
- 7. Getting adequate substitute coverage is a perennial problem at Mitchell, with a staff of close to 50 people on any given day. Teaching Assistants are re-assigned to cover classes which puts us out of compliance with many IEPS and underserved students. There is also a cost to the District to pay homeroom teachers who miss a prep period when a special teacher is absent.

# **Critical Issues Addressed:**

Requests from this cost center:

- 1. The FY19 operating budget request includes a request to convert a temporary 0.1 FTE increase in the Assistant Principal to a permanent 0.1 FTE, for a total of 0.6 FTE Assistant Principal.
- 2. The FY19 operating budget request includes a request to continue a temporary 1.0 FTE Teaching Assistant position to provide support to Grade 3 in the 2018-2019 School Year. Class sizes are projected to be 23/24 and Needham School Committee guidelines are for class sizes of 18-22 in Grades K-3.
- 3. A supplemental request for one stipend to support the development of a supervised homework club with the goal of providing targeted intervention to students who struggle with the curriculum.
- 4. A supplemental request is included for the purchase of teacher desks / technology stations and administrative furniture. Most teacher desks are beyond repair and technology is housed on tables with wires and peripherals exposed.

Requests noted in the cost centers of other departments:

- 1. The FY19 operating budget request includes a request to convert a temporary 0.1 FTE increase in physical education to a permanent 0.1 FTE for a total of 1.5 FTE.
- 2. The FY19 operating budget requests an increase in guidance counselor from 1.0 FTE to 1.5 FTE. This would directly address student personal and counseling needs that prevent them from accessing the curriculum.
- 3. The FY19 operating budget requests an increase in ELL teacher from 0.2 FTE to 0.3 FTE. This would address services required by statute.
- 4. The FY19 operating budget requests an increase in Math Coach from 0.5 FTE to 1.0 FTE. This would directly address student scores.
- 5. The FY19 operating budget requests a new position of building-based substitute teacher via the Human Resources Budget.
- 6. A request to renovate/rebuild the Mitchell School is included in the District's planned Capital Improvement requests.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Support District Goal 1 (Advance Learning for All Students) by ensuring that appropriate FTE is available to support student learning.

**Objective 1:** 

Convert a temporary 0.1 FTE Assistant Principal to a permanent 0.1 FTE position.

**Objective 2:** 

Convert a temporary 0.1 FTE Physical Education Teacher position to a permanent 0.1 FTE position. Increase ELL support from 0.2 FTE to 0.3 FTE.

Objective 3:

Secure funding for a stipend that would support an afterschool homework club with the goal of providing targeted intervention to students who struggle with the curriculum.

Measure 1:

All sections at each grade level will access a high quality physical education program.

Measure 2

Identified student sub groups will increase their growth target on MCAS math and literacy tests.

Measure 3:

ELL students will be able to access statutory services and assessments.

## **Department Goal 2:**

Support District Goal 2 (Develop Social, Emotional, Wellness, and Citizenship Skills) by ensuring that appropriate FTE is available to support the counseling and personal needs of students and familes.

Objective 1:

Increase guidance counselor FTE to 1.5 FTE with a long-term goal of 1.75 FTE.

Measure 1:

The Mitchell School counseling program will have the capacity to meet the current and emerging needs of the student body.

Measure 2:

The counselor to student ratio at Mitchell will achieve parity with the counselor to student ratio at Needham's other elementary schools.

# **Department Goal 3:**

Support District Goal 3 (Ensure Infrastructure Supports School Values and Learning Goals) by continuing to evaluate infrastructure and protocols to ensure that planning for infrastructure and building health is adequate and in line with district, state, and national best practice.

Objective 1:

Mitchell School Administration will partner with the Town of Needham to address short and long-term building cleanliness and maintenance concerns.

**Objective 2:** 

Students will be in classrooms that have adequate furniture that is in good repair.

Measure 1

Building issues of cleanliness and maintenance will be ameliorated.

Measure 2:

Staff and student furniture that has outlived its life span will be updated.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,314,924, which represents a \$129,719 (6%) change from FY18. The \$2,314,924 request includes a baseline budget of \$2,301,675, plus \$13,249 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48973/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

# Additional Funds Request (2332) - Expand Assistant Principal from 0.5 FTE to 0.6 FTE / Goal 1 Curriculum, Instruction & Assessment, General /46527/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$11,934	\$11,934	With close to 500 students and a 0.5 FTE Assistant Principal, the Mitchell School has the lowest administrator-to-student ratio of the eight schools in Needham. As it is currently structured, the Assistant Principal position includes a temporary 0.1 FTE for a total of 0.6 FTE in the 2017-2018 school year. This has permitted the Assistant Principal to increase teacher observation and supervision, engage in managing student behavior, and become increasingly involved in the life of the school. The request is to make the temporary 0.1 FTE into a permanent 0.1 FTE for a total of 0.6 FTE.

The Superintendent recommends full funding for this request.

# Additional Funds Request (2335) - Homework Club Stipend / Goal 1.1 Differentiated Instruction /46531/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$1,730	-	This request would fund the operation of an afterschool Homework Club to provide targeted intervention to students who struggle with the curriculum and/or work completion. As noted elsewhere, Mitchell has struggled to continue the growth of standardized scores of identified subgroups. A structured Homework Club would provided additional targeted intervention.

The Superintendent recommends full funding for this request.

# Mitchell Elementary 3240

Y 19 School Department Budget	Fiscal Year: 2019
Needham Public Schools	riscar rear. 2019
Mitchell Flementary 3240	

Additional Fund	ds Reques	t (2336) - Teacher Desks and Technology Stations / Goal 3 Infrastructure, General /46698/ N
	Original Request	Request Description & Funding Recommendation
\$0	\$13,200	Many of the teacher desks at the Mitchell School have outlived their useful life and are either rusty and broken or do not accommodate the technology that is present in the room for teachers to use. This request would allow replacement of these items with up-to-date furniture that is presentable and best meets the needs of teachers.
		The Superintendent recommends that funding for this one-time request come from available budget funds at year end, if any.
Additional Fund	ds Reques	t (2691) - Salary Budget Correction / Goal 3 Infrastructure, General /48193/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$415		The School Committee recommends a salary budget correction adjustment of \$415.

Y 19 School Department Budget	
Needham Public Schools	
Newman Flementary 3250	

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	 FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	2,504,884	2,445,428	2,617,730	2,758,686	2,832,714	143,923	2,976,637	-64,775	2,911,862	153,176	5.55%		2,911,862
Service & Expense	31,366	37,090	35,867	35,984	35,984		 35,984		35,984				35,984
Capital													
TOTAL	2,536,251	2,482,519	2,653,596	2,794,670	2,868,698	143,923	3,012,621	-64,775	2,947,846	153,176	5.48%		2,947,846

## **Budget Overview:**

Newman School is focused on meeting the needs of diverse learners. This year, the school had an increase in projected enrollment (a total increase of 30 new students), resulting in the need for a sixth section of Kindergarten. This is anticipated to carryover into FY19, requiring the need for a 6th section of Grade 1 classroom; in addition, we will be rolling forward a sixth section of Grade 5 (currently there are 6 sections of Grade 4). The principal, in collaboration with the special education department, guidance, and ELL continues to look for ways to minimize staffing and create meaningful learning experiences for all students. In order to best serve the academic and social and emotional needs of all students, this budget is requesting additional ELL and guidance support. The ELL population at the Newman School has increased over time and has required more direct service from the ELL teacher; currently, we have 38 students who require ELL services; two of these students are "newcomers," students who are new to the USA with limited, if any English proficiency. These students require many hours of service and consultation with classroom teachers, all of which comes at the expense of reduced services to other students. We are requesting an additional 0.2 FTE of an ELL teacher so that we can continue to support all students appropriately.

Next, our increasing population of special education and ELL students consume an increasing percentage of our 2.0 FTE guidance staff caseload. The result is our general education students have limited access to guidance support. The concern over time is that this results in increased referrals to special education and 504 plans as parents and teachers seek to get their students' needs met. Newman has seen an increase in recent years of students who are school avoidant and those who exhibit debilitating anxiety. These two phenomena result in hours of consultation between guidance, families, teachers, and outside providers. Finally the Newman School is the home district for children placed in the Walker Group Home. While we are proud to be supportive of these student while they are in transition, their mental health and exposure to trauma requires additional, intensive

# **Department Staffing (FTE):**

Department staff are presented below. The number of regular classroom teachers is augmented by 0.73 FTE teaching position on the Teacher Quality grant.

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	2.00	2.00	2.00	2.00	0.00
Teachers	27.77	27.77	29.00	28.97	1.20
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	4.66	4.66	4.66	4.66	0.00
Total —	34.43	34.43	35.66	35.63	1.20

# **Critical Issues:**

- --Increased need for ELL support; currently, our ELL enrollment is 38 students; with 1.1 FTE, we are unable to meet required services for students, nor consult with teachers in a consistent and efficient manner
- --Increased need for Guidance Support; nearly 80% of our student population is unable to access guidance support due to increased demands for support for students with IEPs and 504s for behavioral, emotional, and social challenges
- --Getting adequate substitute coverage is a perennial problem with a staff of nearly 75; teaching assistants, while now being compensated, cover classes which puts us out of compliance with many IEPs.
- -- The future of the federal Title IIA, Teacher Quality Grant, is in question. This grant currently supports 0.73 of a Newman classroom teacher for the purpose of reducing class size. The Federal Government's FY18 budget included cuts to many educational programs and services, of which a particular focus was in the area of grants for teacher training and class size reduction. The FY18 Teacher Quality Grant reduced cut funding for this position from 0.73 FTE to 0.72 FTE. Although the reduction impact was small in FY18, the District anticipates that deeper cuts may result in the future, which could adversely affect the funding for this critical position.

# **Critical Issues Addressed:**

The aforementioned critical issues are addressed by the following requests made in the appropriate Cost Centers:

- --Increase the counselor FTE by 0.4 (total of 2.4 FTE for 720 students, including ELL students and those living at Walker), found in the Guidance Cost Center
- --Increase the number of ELL teacher FTE by 0.2 to accommodate the growing population of students in need of language support, found in the ELL Cost Center
- --Request for an Elementary building substitute teacher to provide stability and continuity of support and instruction during absences. This would help to support our students by having a person familiar with the building and routines as well as establish relationships with students in a way to help learning time be productive when their homeroom teacher is absent. On days when a substitute is not needed, this position could help cover for meetings, provide additional duty support, complete assessments (as appropriate), or perform clerical work. This request is found in the Substitute Cost Center.
- -- Request for a 0.23 FTE increase in the operating budget contribution toward the grant-funded Title II classroom teacher position, in anticipation of federal budget cuts in this

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The Newman School budget supports District Goals 1 and 2, related to advancing a standards-based curriculum, supporting the needs of diverse learners, and fostering service learning and citizenship skills in students.

Provide individualized guidance and ELL support for the social and emotional (and academic) needs of students in order to prevent students from becoming at-risk.

**Objective 2:** 

Provide guidance and ELL support and consultation to classroom teachers in order to support young students throughout their day. **Objective 3:** 

Provide support to families in need, including but not limited to, families in crisis and families who are economically disadvantaged.

Measure 1:

Decrease in school based referrals to special education, specifically, referrals to other in-district and out of district specialized programs.

**Measure 2:** 

Increased student achievement for ELLs.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,947,846, which represents a \$153,176 (5%) change from FY18. The \$2,947,846 request includes a baseline budget of \$2,868,698, plus \$79,148 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48975/

Amount Recomm	$\mathcal{C}$	Request Description & Funding Recommendation
\$0	\$0	

# Additional Funds Request (2435) - Increase Operating Funding for Class Size Teacher / Goal 1.1 Differentiated Instruction /46851/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$17,886	,	The future of the federal Title IIA Teacher Quality Grant is uncertain. This grant currently supports 0.73 FTE of a Newman classroom teacher. The Federal Government's FY18 budget included cuts to many educational programs and services, particularly in the area of grants for teacher training and class size reduction.

The FY18 grant implemented a small reduction to funding for this position, from 0.73 FTE to 0.72 FTE. The District anticipates that deeper cuts to this position may occur in the future, and requests that the Operating Budget permanently fund 0.5 FTE of this position, an increase of 0.23 FTE from the current 0.27 FTE contribution and that the grant-funded portion decrease in a comparable way.

The Superintendent recommends full funding for this request. The School Committee reduced funding for this request by 0.02 FTE, due to funding constraints.

# Additional Funds Request (2669) - Grade 5 Teacher from Broadmeadow / Goal 1 Curriculum, Instruction & Assessment, General /48120/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$61,677	\$61,677	The Superintendent recommends that a 1.0 FTE Grade 4 Teacher at Broadmeadow be moved to Newman. The Broadmeadow Grade 4 is projected to have 83 students in 2018/19, requiring only 4 sections of 20/21 students each. Newman is expected to need a sixth section for its Grade 5 population of 136 students to achieve class sizes of 22/23.

# Additional Funds Request (2674) - First Grade Teacher / Goal 1 Curriculum, Instruction & Assessment, General /48122/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$61,677	In the current year a 0.5 FTE teacher was added to Kindergarten due to enrollment increases. In FY19 an additional 1.0 FTE will be needed in Grade 1. The addition will allow for class sizes of 20/21, without the additional teacher the class size will be 24/25 students.
		The School Committee eliminated funding for this duplicate staffing request. The need has been met by the transfer of a 1.0 FTE teacher from Broadmeadow School.

# Additional Funds Request (2690) - Salary Budget Correction / Goal 3 Infrastructure, General /48192/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$415		The School Committee recommends a salary budget correction adjustment of \$415.

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2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	3,698,943	3,940,642	4,069,486	4,365,253	4,495,462		5,70°	1 4,501,163	9,793	4,505,255	140,002	3.21%		4,505,255
Service & Expense	70,002	89,177	79,288	99,168	99,168			99,168		99,168				99,168
Capital														
TOTAL	3,768,945	4,029,819	4,148,774	4,464,421	4,594,630		5,70	1 4,600,331	9,793	4,604,423	140,002	3.14%		4,604,423

## **Budget Overview:**

Currently, Pollard Middle School serves 854 students in both Grades 7 and 8, 23 students fewer than last school year. We plan to graduate 446 students in June while gaining 456 from High Rock. Additionally, we predict we will add an average of 16 new students (based on recent years) during the summer months. As a result, our enrollment is steady.

Pollard continues to explore how best to support and individualize the academic, social, and emotional growth of all students. We are focused on providing teacher choice and voice in developing professional learning opportunities, including cultural proficiency, disciplinary literacy, restorative justice, mindfulness, etc. We have started a co-teaching model between special education and regular education teachers, and strive to develop new programming to meet all students' needs. We are committed to the Launching Scholars program, individualized the instruction for all learners, and providing equitable opportunities for growth. We must find a funding source to provide compensation to qualified math teachers providing focused and individualized instruction after school to these identified students.

Pollard continues to be a Level 2 school. We have made strides in the Special Education population and other sub-groups, and need to continue to focus on struggling readers and writers. A need still exists to expand the Literacy Coach from a 0.5 FTE to a 1.0 FTE to support struggling readers, disciplinary literacy development for all students, and explicit coaching for all teachers.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	5.10	5.10	5.10	5.10	0.00
Teachers	41.40	41.40	42.40	42.40	1.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	4.67	5.00	5.00	5.00	0.00
Total	51.17	51.50	52.50	52.50	1.00

# **Critical Issues:**

Approximately 30 students each year enter Pollard with individualized reading support for struggling students not identified as needing special education services. At Pollard, Grade 7 uses pre-assessment data, transition meetings, MCAS scores, and observations to develop individual reading goals in order to enhance fluency and comprehension. Although students are identified and given opportunities to conference with a teacher, more thoughtful interventions such as an RTI block, Personalized Learning Community (PLC), or personal reading time is necessary to improve student growth and achievement. We expect the expansion of the literacy specialist at Pollard will help to resolve this continued concern.

The Launching Scholars program is thriving and demonstrating success. In its 3rd year and not funded, we are struggling to find funding to support the teachers who deliver this after-school support. Grants have supported this work, and allocating a funding source that is steady will only prove more success. We are seeking to include stipends for these teaching positions.

Pollard has one 12 month secretary and two 10 month secretaries. As a result, our office aide tends to complete any and all additional needs at the school including, but not limited to, supporting the nurses, completing school-wide tasks, performing secretarial duties to support guidance department, assisting with attendance, completing mailings and parental communication, training new staff, welcoming new students and assisting their transition, assisting the bookkeeper, assisting with orders and report cards, managing the new and expanded grades 6-8 athletics paperwork, and after school opportunities and field trips. Our office aide has gone above and beyond the job responsibilities and reclassifying her position will provide level service at Pollard without adding another position to support the programs that exist.

Finally, student enrollment in the chorus classes have increased where an additional section of chorus is necessary to continue high quality instruction and individualized feedback and assessment. Currently there are 50 students in 2 sections of 8th grade (average class size of 25) and next year we predict the same based on the 7th grade numbers. We are hoping to increase the position by 0.1 FTE.

# **Critical Issues Addressed:**

The operating budget request addresses the aforementioned critical issues in the following ways:

- 1. There is a need to increase the Literacy Specialist at Pollard in order to provide direct support for at least 50 students who are currently receiving reading support at High Rock; to support Grade 7 students who are having difficulty accessing the middle school Common Core Curriculum; and to effectively support teachers to further support differentiation in the core academic subjects. This request is being submitted in the Reading cost center.
- 2. Pollard is in desperate need to support our Launching Scholars Program, which addresses the achievement gap. We are in need of four stipends for the teachers who teach, mentor, and support our students. Currently we have invited 6 students in Grade 8 and 42 students in Grade 7. The stipends will provide a one-hour session once/week after school for the school year.
- 3. In order to maintain our current level of support for students, families, and teachers, we are requesting a reclassification of the Office Aide position to a 10-Month Secretary. The Office Aide has supported not only the main office, but also the guidance staff, the nurses, the athletics department, and the school-wide programs and events.
- 4. An increase of 0.1 FTE to the current Chorus Teacher position is needed and requested to reduce large class sizes and continue with the level of excellent instruction that has existed in that program for many years.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

The Pollard Middle School supports District Goal 1: Advance Learning for All Students

# FY19 School Department Budget Needham Public Schools Pollard Middle School 3300

# Fiscal Year: 2019

#### Objective 1:

Teachers are aligning their curriculum to the Common Core and the new MCAS 2.0, as well as administering common assessments for each curricular area and looking at student data. Teachers have been using both pre and post assessments to determine goals and to inform curricular decisions. We continue to align Science and Social Studies to newly adopted standards as well and offer a variety of instruction to meet the needs of all students.

# **Objective 2:**

Developing programs like Thinking Like a Historian and incorporating the new Science standards are ways in which Pollard is developing skills for students to use in their 21st century global world. Continuing to offer engineering and incorporating practices into science will support student achievement.

#### Objective 3

Collaboration between all general education and special education departments will continue regarding how best to support struggling learners in the classroom and in the learning centers. Exploring the need for a regular education personalized learning center or proper intervention for all students will also be a focus, as will finding appropriate PD opportunities to support teachers' development of skills.

#### Measure 1

Objective 1 will be measured by updating curricular maps in Atlas, aligning the Common Core to the present curriculum, and the use of common assessments to assess growth of students. Reviewing pre- and post-tests and sharing their growth in cluster meetings will also measure progress. As well as using results of MCAS to determine instructional focus in both ELA and Math.

#### Measure 2:

Objective 2 will be measured by student engagement and participation in enrichment programs that enhance their engineering and science skills. Moreover, student involvement in extended learning opportunities like our school trips, a China exchange, and/or the success of the visits to the Kennedy Institute. Further developing units that address Thinking Like a Historian at both grade levels will also provide data to measure its success.

#### Measure 3

Objective 3 will be measured by a professional development plan that addresses the needs of teachers to differentiate and plan curriculum thoughtfully. Teachers from both the special education and other curricular areas will continue their work of examining student data and planning lessons together. There will be a greater number of teachers involved in co-planning with their special education liaisons. All teachers are presently pre-assessing students' reading fluency and using that data to plan instruction as well as to discuss how best to challenge and support students who are performing above grade level.

#### **Department Goal 2:**

The Pollard Middle School supports District Goal 2 of developing the social, emotional, wellness, and citizenship skills of all students.

#### **Objective 1:**

Though school-wide programming such as the One School, One Book, Make Your Move Day, STA day, and advisory, students will reinforce the relationships between students and adults. The advisory team has developed programs, activities, and instruction that supports all advisors and current issues students face. Additionally, a need to financially support the Launching Scholars program in order to support all of our students.

# **Objective 2:**

In advisories and all courses, instruction on problem solving, social media identity, digital citizenship, anti-bullying, cultural proficiency, and decision making provides social-emotional skills. We adopted core values and use these in every decision.

#### Objective 3

Community Service Learning (CSL) will continue to occur for students in Grades 7 and 8. Our CSL coordinators work with Pollard to review and create meaningful connections for further community collaboration. Grade 7 develops Service Learning as a cluster; whereas Grade 8 develops personal projects and service learning that is meaningful and individual. Here, we are using best research and Cathryn Berger Kaye's 5 stages of CSL.

## Measure 1

Objective 1 will be measured by a strong, vibrant advisory program that reflects a high degree of participation and involvement by faculty. There is greater coordination between the two different grade levels in advisory and the "menu" of instruction for all teachers are shared and reviewed. The One School, One Book committee has created a shared folder in order to collect data on its impact.

# Measure 2

Objective 2 will be measured by the integration of social and emotional learning skills in the school setting and in co-extra curricular activities. A reduction of insensitive behavior will also be an indicator of improvement.

# Measure 3:

Objective 3 will be measured by collected feedback from staff, students, and community members involved in service learning in both Grades 7 and 8. New format with community involvement and celebration of work will also be evaluated. Feedback will continue to be analyzed to examine and plan for next steps.

# **Department Goal 3:**

The Pollard Middle School supports District Goal 3 of ensuring that infrastructure supports district values and learning goals.

# **Objective 1:**

A technology committee has been formed to oversee iPad integration. The team meets monthly to provide evidence, share best practices, vet apps, and give feedback. Furthermore, MCAS will be administered online using 1:1 devices for the entire school; support is necessary for the entire school to do this- keyboards, etc. are needed.

# **Objective 2:**

Students will continue to use their iPads to expand learning and the experience in their classrooms. The administrative team will develop appropriate plans and support needed to enhance cultural proficiency work with all teachers. Hosting open houses, technology events, Special Education Parent Advisory Committee (SEPAC) meetings, the Parenting Conference, the Diversity Summit, and STA day, Pollard has developed stronger communication methods. We look forward to the new website and use of Twitter to help disseminate information.

# **Objective 3:**

Teachers will continue to integrate various forms of technology in their classrooms. This includes more focus on iPad integration, the use of "apps," and Air Play throughout the building.

# Measure 1:

Objective 1 will be measured by the level of student engagement and access. Feedback from parents, teachers, and students will be used to assess its success and to make changes if needed.

# Measure 2

Objective 2 will be measured by teachers implementing various apps in their curriculum, sharing best practices, and feedback from students and teachers. Feedback from the community on communication and clear vision will be solicited.

# Measure 3

Objective 3 will be measured by the level of student engagement while using their iPads in the classrooms, and the number and types of lessons planned with Pollard's integration specialists. Through the evaluation process data will be gathered to address teachers willingness and ability to develop culturally proficient practices and collaboration between departments.

# **Funding Recommendation**

The FY19 budget recommendation for this department is \$4,604,423, which represents a \$140,002 (3%) change from FY18. The \$4,604,423 request includes a baseline budget of \$4,594,630, plus \$9,793 in recommended additional funding requests. The recommended additional funding requests are detailed below:

# FY19 School Department Budget Needham Public Schools Pollard Middle School 3300

Fiscal Year: 2019

Additional Funds Request (7) - Account Changes / /48978/

Amount Original Recomm Request Description & Funding Recommendation

\$0 \$0

Additional Funds Request (2401) - Reclassify Full-Time Office Aide to 10-Month Secretary / Goal 3 Infrastructure, General /46718/ N

Amount Recomm Original Request Description & Funding Recommendation

\$0 \$5,701 Need to reclassify Office Aide position to Secretary.

The Superintendent has deferred consideration of this request to a future funding year.

Additional Funds Request (2693) - Salary Baseline Correction / Goal 3 Infrastructure, General /48195/ N

Amount Original Recomm Request Description & Funding Recommendation

-\$415 The School Committee recommends a salary budget correction adjustment of \$415.

Additional Funds Request (2695) - Launching Scholars Stipend / Goal 1 Curriculum, Instruction & Assessment, General /48197/ N

Amount Original Recomm Request Pescription & Funding Recommendation

\$10,208

Request Description & Funding Recommendation

The Pollard School Request approval of stipends to four teachers to cor

The Pollard School Request approval of stipends to four teachers to continue the Launching Scholars Program at Pollard. This program has been funded through grant sources, which have expired. This after school and Summer program provides math instruction for more than 80 students each year to increase their math ability and self-esteem. Students invited are: Metco, ELL, low income students, and students who fell significantly below the grade level. This request represents four stipends at \$2,552 each.

The School Committee recommends that ongoing school resources be allocated to this important equity-related initiative.

FY19 School Department Budget
Needham Public Schools
Needham High School 3400

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	12001110	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	6,771,160	7,210,452	7,617,483	7,953,746	8,304,748	125,750	51,459	8,481,957	-435	8,372,411	418,665	5.26%		8,372,411
Service & Expense	144,198	135,626	140,665	193,620	193,620	10,150	3,000	206,770		193,620				193,620
Capital														
TOTAL	6,915,358	7,346,078	7,758,148	8,147,366	8,498,368	135,900	54,459	8,688,727	-435	8,566,031	418,665	5.14%		8,566,031

# **Budget Overview:**

Needham High School (NHS) is a high-performing, comprehensive high school that serves 1,688 students in Grades 9-12 during the 2017-2018 Academic Year. The academic and administrative structure of the school is centered on twelve departments. Four of these departments provide integrated support and wraparound services related to student medical, psychological, academic, and social-emotional health and development. These include the Metropolitan Council for Educational Opportunity (METCO) program, Student Health Services, Student Support and Special Education, and the K-12 Guidance Department. The remaining eight departments are academic and content-specific in nature, and include: World Languages, Social Studies, Fine and Performing Arts, Media Arts, English, Physical Education and Wellness, Mathematics, and Science.

The school's administrative structure is based upon a departmental configuration. The Principal's Cabinet currently is the primary organizational and instructional leadership body within the school. The Cabinet consists of building-based department chairs from the Mathematics, Science, Social Studies, Special Education, and English Departments. The NPS Grade K-12 Directors of World Languages, Fine and Performing Arts, and Wellness, and the Grade 6-12 Director of Athletics are also members of the Cabinet. In addition, the Director of Media and Digital Learning, METCO, Guidance, and Student Health Services also serve on this body. The Cabinet is led by the Building Leadership Team, which currently consists of the building Principal and three Assistant Principals.

# **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	7.20	7.20	7.20	7.20	0.00
Teachers	73.95	75.30	77.60	76.65	1.35
Aides	0.00	0.00	1.00	0.00	0.00
Clerical	6.87	6.82	6.82	6.82	0.00
Total	88.02	89.32	92.62	90.67	1.35

#### **Critical Issues:**

The most critical issues facing Needham High School continues to be increased student enrollment and the associated space and staffing needs. Enrollment is predicted to remain near or above 1,700 students for the foreseeable future in a facility that was designed to accommodate 1,450 students. For FY19, NHS is projected to experience an increased enrollment of about 50 students, bringing overall enrollment to right around 1735.

In FY18, NHS realized an overall increase of 3.8 instructional FTE. The increase was spread across 9 different departments to maintain level services with our rising enrollment.

With an enrollment increase that equates to approximately two sections of students overall, NHS will require increased instructional staff to support the rising enrollment and resulting student needs. The increase will also allow the Cabinet and teaching staff to continue to maintain and improve the quality of instruction. We will experience year-to-year increases in our 9th grade (+21 students), 10th grade (+19) and and 12th grade (+43). All three grade levels will need additional class sections to accommodate the increase, with only a small portion of those new class sections being offset by the decrease in the junior year.

Through NEF support, donations from local businesses, and NPS support, NHS has been able to create a vibrant environment for our students to learn and grow outside of the traditional structures of an American high school. We have invested tremendous time and money into our interdisciplinary work - with our Greater Boston Project being the crown jewel of that work - and in our DaVinci Workshop, which houses a wide variety of tools and space for students to apply their learning in creative, hands-on ways. In order for this progress to continue and to maintain the momentum, NHS needs to hold onto the part Interdisciplinary Learning Specialist position that the NEF has funded over the last two years. The DaVinci Workshop also needs a Program Specialist to oversee the space to ensure the workshop is fully utilized and the equipment is properly maintained to protect the investments.

Additionally, the NHS graduation has tradionally used NPS staff to oversee the sound production. The technology department has transitioned to contracting out those services. An annual budget is now needed to cover those yearly costs.

Finally, the District has a need to transition bookkeeping support from the current 11-month schedule to a 12-month schedule in order to facilitate summer ordering/receiving and payroll requirements.

# **Critical Issues Addressed:**

The critical needs are addressed through staff increases; an investment in interdisciplinary learning and our DaVinci Workshop; and a new textbook request. These requests are intended to meet the demand of the rising student enrollment while providing expanded quality of service to Needham High School students and families.

It is important to note that several directors have also made requests for additional teaching FTE due to the growing number and growing needs of Needham High School students. These departments include: World Language, Health and Wellness, Fine and Performing Arts, Technology, Nursing, Special Education, and Guidance. Their requests have been developed carefully and with our students' educational needs in mind to ensure NHS students' social-emotional well being is supported, their elective options remain robust and accessible, their classroom use of technology is guided by an expert, and their individual learning needs are fully met. They have also considered the increased enrollment in their respective departments as well. The Principal fully supports their budget requests.

This budget also requests that the 0.5 FTE METCO Bookkeeper position, which also supports the NHS departments of World Languages, Math and Science, be expanded from an 11-month schedule to a 12-month schedule, an increase which would be funded in its entirety by the METCO grant.

# **Departmental Goals & Objectives:**

# **Department Goal 1:**

Development of this budget request is predicated upon accommodating increases in enrollment and improved quality of service from FY 2018. This request supports the Needham High School Core Values, "A Caring Community Striving for Personal Growth and Academic Excellence." If realized, supplemental budget requisitions will enable the school's leadership to support increased student achievement and growth as well as staff development under each of the district's identified goals: Advancing Standards-

## FY19 School Department Budget Needham Public Schools Needham High School 3400

Fiscal Year: 2019

Based Education, Developing Student Social, Emotional, Wellness, and Citizenship Skills, and Ensuring Infrastructure that Supports District Values and Learning Goals.

Maintain appropriate class sizes to ensure high quality, differentiated instruction for all students.

**Objective 2:** 

Continue to prioritize interdisciplinary learning and 21st century skills for our students.

Provide needed textbooks, supplies and supports to our students.

Measure 1:

Keeping class sizes for honors and accelerated classes around 22 and college preparation level classes around 17.

A continuation of the interdisciplinary learning specialist position at NHS and increasing the access to the DaVinci Workshop.

Measure 3:

New textbooks for 12th grade social studies courses.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$8,566,031, which represents a \$418,665 (5%) change from FY18. The \$8,566,031 request includes a baseline budget of \$8,498,368, plus \$67,663 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48980/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2369) - Part-Time NHS Math Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46620/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$12,335	,	Based on our rising enrollment and the historical data we have about requests for courses, the NHS Math Department needs an additional 0.4 FTE to support the 9th Grade sequence and our 10th Grade Integrated Math 10 course designed for some of our struggling learners. The additional 12th Grade course needs will be met by the reduction of course needs in the junior year. Without the additional 0.4 FTE, the class averages for our 9th Grade classes will rise by about three students per class in our middle level courses, and our 10th Grade students will not receive the direct teacher instruction needed to be successful in the 10th grade curriculum. With the Math MCAS happening at the end of 10th Grade, it is important our struggling learners have the direct support needed to be as successful on the test as our students have traditionally been.

The Superintendent recommends reduced funding for this request of \$12,335 (0.2 FTE), due to budget constraints.

## Additional Funds Request (2371) - Part-Time NHS Science Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46623/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$12,335	\$25,971	In order to maintain our full course offerings and adequate class sizes in the high teens (the science labs have a cap of 24 students based on lab space), two additional course sections are needed. One will be targeted at the 9th Grade biology sequence to ensure appropriate class sizes with our incoming students during the year they take the MCAS Science exam. The other section will be designated for the senior-year sequence of elective courses. Although our graduation requirements call for three years of science, most colleges expect four years so it is important we offer a rich set of options for our students. With a significant increase in the number of seniors we will have next year, it is important we invest in maintaining our full compliment of course options, which will not be possible without the additional FTE.

The Superintendent recommends reduced funding of \$12,335 (0.2 FTE) for this request and that the computer be purchased from year-end funds as available.

## Additional Funds Request (2374) - Part-Time NHS English Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46626/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$15,420	\$32,139	The English Department has a strong program of required courses and elective options. To maintain this quality, two additional sections are required for the coming school year. One section will be to maintain 9th Grade class sizes in the mid 20's that allow for personal instruction for each student as they enter the high school. The second section will be designated for our senior electives. The electives have been paired down over the last two years as our enrollment has risen without comparable increases to the English staff. Currently, we are offering two sections of Public Speaking, Film, and Experimental Writing each. The limited options currently results in not every student receiving their desired elective. Another section of courses in the elective area will increase our ability to fully schedule our seniors in their desired courses.

The Superintendent recommends reduced funding of \$15,420 (0.25 FTE) for this request and that the computer be purchased from year-end funds as available.

Additional Funds Request (2375) - Part-Time NHS Social Studies Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46628/ N

Amount Original Recomm Request

\$12,335

\$25,971 The Social Studies department will be able to meet the increased class section needs of the senior year courses, with a reduction of courses at the junior year and an adjustment of a teacher's schedule. The need that can not be met with current staffing will be at the 9th Grade and 10th Grade years, where an additional section will be needed for each to meet the demands of the rising enrollment in both grades. The classes are currently averaging in the low 20's, but that would rise for both 9th and 10th Grade courses to the mid 20's without the additional FTE.

Fiscal Year: 2019

The Superintendent recommends reduced funding of \$12,335 (0.2 FTE) for this request and that the computer be purchased from year-end funds as available.

#### Additional Funds Request (2376) - Part-Time Interdisciplinary Learning Specialist Teacher / Goal 1.2 21st Century Skills /46630/ N

Amount Original Request Recomm

Request Description & Funding Recommendation

Request Description & Funding Recommendation

\$15,673

\$20,898 Two years ago the NEF funded a 0.4 FTE Interdisciplinary Learning Specialist at NHS. The position was a tremendous success, expanding the support teachers received in interdisciplinary instruction, providing clarity and consistency with interdisciplinary skills and ways to assess them, and creating opportunities for teachers to propose and create interdisciplinary courses to expand our offerings at the High School. Based on that success, the NEF expanded the position to a 0.6 FTE, giving even more time in the day to supporting and enriching the interdisciplinary work at NHS. When they provided the funding, the NEF made it clear they would not provide an additional year. Without the Needham Public Schools providing the funding for the coming year, we will lose this support at a pivotal time in our evolution of what teaching looks like at NHS. Although the 0.6 FTE position provides a far richer support for the building, I am asking for 0.4 FTE in recognition of the challenging budgetary climate. It will result in a loss of services, but I believe it is the right balance between maintaining the needed instructional momentum with prudent finances.

The Superintendent recommends reduced funding for this request of \$15,673 (0.3 FTE), due to budget contraints.

#### Additional Funds Request (2377) - Graduation Ceremony Sound System Company / Goal 3 Infrastructure, General /46634/ N

Amount Original Recomm Request

Request Description & Funding Recommendation

\$0

\$3,000 The graduation ceremony in June of 2017 marked a change in approach to providing an appropriate sound system. Rather than having staff from the district complete the work and maintain the equipment during the ceremony, a company was hired for the event. The technology department believes this approach is the direction we need to move permanently. As a result, I am asking to increase the budget for graduation by \$3,000 to cover the annual cost of contracting with a sound company for our ceremony. This will be needed regardless of whether we are on Memorial Field or in a rain site like Boston College.

The Superintendent recommends that existing budget funds be reallocated to meet this need, if available.

## Additional Funds Request (2378) - Social Studies Textbooks / Goal 1.3 Alignment to Standards /46636/ N

Amount Recomm

Original Request

Request Description & Funding Recommendation

\$0

\$1,500 The textbooks in the social studies department are significantly outdated. Many are showing clear signs of their years of use and the content itself does not reflect the most recent thinking and understanding about key events and locations. With our move into a 1:1 environment, it is prudent to avoid investing significant money in the textbooks our 9th and 10th Grade students use without a complete study of digital resources and their relevance to our curriculum. On the other hand, our senior year courses, which included Advanced Placement courses and electives in the social sciences, are less likely to transition to digital resources given the nature of the courses and the standard set by the College Board. Additionally, we are still almost four years away from our seniors being in a 1:1 environment. These courses need to have their textbooks updated to ensure the best learning for our students and to maintain our ability to label our courses as Advanced Placement since the College Board requires textbooks be published within 10 years, which we are on the edge of at the moment.

The Superintendent recommends that existing budget funds be reallocated from ongoing funds for textbook replacement awarded in the current year to meet this need, if available.

#### Additional Funds Request (2379) - DaVinci Workshop Program Specialist / Goal 1.2 21st Century Skills /46661/ N

Amount Recomm

Original

Request Description & Funding Recommendation

\$0

\$41,459 The DaVinci Workshop is the product of a tremendous collaboration between, and investment by, the NEF and NPS along with a wide range of area businesses and organizations. It houses cutting edge tools and technology mixed with traditional tools to create a space ripe for creativity, collaboration, and hands on learning and applications. We are at a pivotal time in the Workshop where we must transition from building it up to fully utilizing the resources. To coordinate the space and monitor its use, staff needs to be present in the Workshop. This year, we tried a model of assigning 0.2 FTE teachers to the space, but that leaves 5/7 of our day without any assistance available for the teachers who may need guidance in order to learn about the space and see its relevance to their content. In consultation with the math and science department chairs and the two teachers working 0.1 as Workshop Coordinators, it has become clear that a more effective model - and a more cost effective one - is to have a Program Specialist assigned to the Workshop to help facilitate the schedule and monitor safe and productive use of the space. The Specialist would work closely with the math and science department chairs and would help expand use by the other departments. With the Specialist being available for far larger portions of the day than a 0.2 FTE allows, there is opportunity to enhance the use and value of the Workshop.

The Superintendent has deferred consideration of this request to a future funding year.

## FY19 School Department Budget Needham Public Schools Needham High School 3400

Additional Funds Request (2380) - Ongoing Funding for Paper Evaluation Software / Goal 1.1 Differentiated Instruction /46667/ N

Request Description & Funding Recommendation Recomm Request \$0

Original

Amount

\$4,750 The High School has used the program TurnItIn for many years to help evaluate students' papers and their sources. It provides a digital repository of the students' work, while also assessing whether any other author's works were inappropriately used in the paper. It is used widely by teachers throughout the building and in the English department in particular. Since the high school began using the program, there has been no planned funding source and the annual fee has been pieced together by a variety of sources each year, cutting into other planned activities and resources. This request is to build the cost of the program into the budget, which should have happened years ago.

Fiscal Year: 2019

The Superintendent has deferred consideration of this request to a future funding year.

#### Additional Funds Request (2403) - Stipend for Own Your Peace/Piece Advisor / Goal 2 Social, Emotional, Wellness and Citizenship, General /46720/ N

Amount Original Request Description & Funding Recommendation Recomm Request \$0 \$10,000 For many years now, the Own Your Peace/Piece program has been a foundational component of NHS's support of our students' social and emotional well-being. Created out of the crises of over a decade ago, it is a model program emulated by a number of area districts now. The success of the program has been largely built on the leadership of two people who have invested a tremendous amount of volunteer time. The Guidance Department Director sees it as an extension of his primary responsibilities, even as it adds to his list of responsibilities. The second advisor, though, has been largely volunteering in the position for many years given her investment in Needham and the schools. Two years ago, we were able to find a minimal stipend to provide her. Last year, we used money in a grant to provide more appropriate compensation. This request is to build a stipend into the budget that is permanent and that reflects the dedication to our students' social and emotional health that we expressly state.

The Superintendent has deferred consideration of this request to a future funding year.

The Superintendent recommends full funding for this request from the Metco Grant.

#### Additional Funds Request (2437) - Increase 0.5 FTE METCO Bookkeeper from 11-Months to 12 Months / Goal 3.2 Modern Information Systems & Training /46854/ N

Original Amount Request Description & Funding Recommendation Recomm Request \$0 \$0 This is a request to increase the 0.5 FTE METCO Bookkeeper Position from 11-Months to 12-Months to address the summer bookkeeping and yearround payroll duties associated with this position. The current 11-month schedule requires complicated scheduling with other school bookkeepers to manage the 12-month payroll needs of this position, and place orders and receive shipments in preparation for the new school year. This position, along with a 0.5 FTE 10-Month Secretary position, are completely funded by the METCO grant, so no additional operating budget contribution is required.

## Additional Funds Request (2694) - Salary Baseline Correction / Goal 3 Infrastructure, General /48196/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$435		The School Committee recommends a salary budget correction adjustment of \$435.

FY 19 School Department Budget	
Needham Public Schools	
Needham High School Athletics 3410	

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 PLUS F BASELINE BASE F	Y19 PLUS FY19 Eq. PI REO.		FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	451,192	465,882	486,912	512,850	512,937	9,14	8 522,085	4,148	517,085	4,235	0.83%		517,085
Service & Expense	27,082	8,495	270	1,100	1,100	16,70	0 17,800	2,600	3,700	2,600	236.36%		3,700
Capital													
TOTAL	478,274	474,377	487,182	513,950	514,037	25,84	8 539,885	6,748	520,785	6,835	1.33%		520,785

#### **Budget Overview:**

The NPS Athletic Department consists of 34 Interscholastic and 12 Club Sports at the High School, offering 88 teams at the Varsity, Junior Varsity, Freshman and Club Levels, and 9 Middle School programs with 16 teams. In FY19, it is projected that 1800 total participant spots (1610 Interscholastic/ 190 Club) will be filled by 1200 student-athletes competing on one or more teams at the High School. Middle School projections in FY19 are at 450, with the addition of two new sports.

The current athletic user fee is \$285 per athlete, per Interscholastic sport and \$225 per athlete, per Club sport. In order to help offset facility rental costs, Varsity Ice Hockey along with all Ski & Snowboarding participants pay an additional \$300 surcharge, Club Sailing and Club Squash participants pay an additional \$175, Club Water Polo participants pay an additional \$75, and Swimming and Diving participants pay an additional \$50. Fees are capped at 4 sports per family per year. The Athletic Program also derives funding from the school operating budget, gate fees and donations. Middle School Sports carry either a \$225 or \$250 user fee.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	1.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	1.50	1.50	1.50	1.50	0.00
Total	2.50	2.50	3.50	2.50	0.00

#### **Critical Issues:**

The most critical issues for the Athletic Program are:

- The increased enrollment projections for the High School, relative to available athletic participation spots. The program is looking for new opportunities to make athletics more inclusive to all students.
- The increased programmatic responsibilities, under the changing landscape of interscholastic athletics, including new legal and State requirements and protocols for FY19 (Opiod Misuse Awareness/Training & New AED Requirements).
- The athletic registration process; the manual entry of more than 1800 HS sports participants and more than 400 MS participants takes up a tremendous amount of time, energy and resources. With all of the paperwork and departments involved, mistakes can be made and the process is slowed even further.
- The escalating program costs, including increases in transportation expense due to new contractual rates and later dismissal times (outside of High School), cutting down on the availability of District drivers to take after school trips.
- The projected lower gate receipt totals due to (MIAA) state football playoff system and devaluation of Thanksgiving Day Football Game.
- The increased difficulty with ice time scheduling for winter ice hockey seasons and general increases in hourly ice rates.

Increased costs are likely to require an increase in the student fee and/or an increase in the amount of Operating Budget support for this program in the future.

## **Critical Issues Addressed:**

In order to address growing enrollment figures & Athletic Department requirements & responsibilities, along with necessary levels of safety & athletic training coverage, the following is requested:

- a request for funding to develop a Unified Sports Program at Needham High School. The program, run in partnership with the Special Olympics and the MIAA will afford us the ability to offer an additional opportunity for students to participate in athletics and become a more inclusive program.
- a request for funding to cover the purchase and maintenance of six new Automated External Defibrillators (AED's) to comply with the new Massachusetts State Law requireing AED's to be present at all Athletic Events.
- a request for funding for an Online Registration Platform. The implementation of "Activity Locker" designed specifically for NPS Athletics will streamline the registration process, reduce time-consuming data entry, mistakes and allow for mobile access to important roster information for coaches and athletic trainers.
- a request for funding to increase the salary of the Assistant Athletic Director & Coordinator of Club Sports to be more competitive with comparable positions in similar school districts.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The High School Athletics Program supports District Goal 2.0, which ensures that students have the social and emotional competencies that enable them to be self-aware, to have social and relationship skills, to self-manage, to make responsible decisions, and to become culturally proficient global citizens who commit to act with integrity, respect, and compassion.

### Objective 1:

Students experience a sense of wellness, participation, and safety in response to meaningful adult and peer relationships within a caring school environment.

#### **Objective 2:**

Students develop social competence, problem solving skills, a positive self identity, autonomy, and a sense of purpose through consistent, layered, and effective instruction of social and emotional skills at all levels.

#### **Objective 3:**

Students and staff develop competencies to enable them to understand and effectively address matters of diversity, racism, ethnocentrism, and bias in the context of the pluralistic communities in which they live.

## FY19 School Department Budget Needham Public Schools Needham High School Athletics 3410

Fiscal Year: 2019

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$520,785, which represents a \$6,835 (1%) change from FY18. The \$520,785 request includes a baseline budget of \$514,037which reflects contractual salary increases for staff members, plus \$6,748 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49040/

Amount Recomm Original Request Description & Funding Recommendation \$0 \$0

Additional Funds Request (2383) - Development of a Unified Sports Program Coaching Stipends / Goal 2.1 Problem Solving, Identity Development, Social Competence Awareness /

Amount Original Recomm Request

\$6,748

Request Description & Funding Recommendation

\$6,748 Starting a new program can be challenging, but the framework is in place to help NPS Athletics build a Unified Sports Program. The program, through Special Olympics, brings together athletes with and without intellectual disabilities to train and compete on the same team. The program would run similar to our Club Athletics program, with practice or competition 2-3 days per week. In its first year we would hope to onboard the program with Unified Track & Field and look to grow the program in the future with Unified Basketball. The Special Olympics offers a \$2,000 Grant for a School's first year to help to get the program off the ground. The Grant is reduced to \$1,000 in the second year and after that the program is expected to be self-sufficient. We project participation numbers to be in the range of 16-24 Student-Athletes. We anticipate costs of running the program to include \$1500 for Transportation, \$600 for Uniforms and \$500 for Starter Equipment. The Special Olympics recommends 2 Coaches - 1 with a Track & Field background and 1 with a Special Education background. The Student-Athletes would pay a user fee of \$200, which will cover

The Superintendent recommends that funding for this request come from student fees, as proposed. The School Committee recommends that ongoing operating resources be allocated to support this equity-related initiative.

Additional Funds Request (2384) - Purchase and Maintenance AED's / Goal 2.1 Problem Solving, Identity Development, Social Competence Awareness /46644/ N

Amount Original Recomm Request

Request Description & Funding Recommendation

most costs of the program through the revolving budget.

\$0 \$11,70

\$11,700 Massachusetts governor Charlie Baker recently signed into law Bill S.2449, requiring that Massachusetts schools provide AED's on the premises and at any school-sponsored athletic event, by July 1, 2018. The Athletic Department currently has 2 portable AED's that each of our Athletic Trainers can bring to Athletic Events. There are also AED's located at the schools in the district and outside facilities where we practice and play. This law now requires us to have an AED at all of the fields that we use. To be in compliance, we need to purchase 6 additional AED's at an average cost of \$1700 per unit. The cost to maintain and service each unit twice a year is \$250, for an initial cost of \$11,700 in year 1 and \$1,500 per year to maintain them going forward.

The Superintendent recommends that the AED's be purchased from year-end funds as available, and that existing budget funds as available, and that existing budget funds be reallocated to pay the ongoing maintenance expense.

Additional Funds Request (2385) - Online Registration Program / Goal 2.1 Problem Solving, Identity Development, Social Competence Awareness /46924/ N

Amount Recomm Original Request

Request Description & Funding Recommendation

\$0

\$2,400 The Athletic Registration process has been an ongoing issue due to the increase in participation over the past decade. The previous system of student-athletes and parents filling out paper forms meant hours and hours of data entry with the potential for forms being misplaced or mistakes being made. To help streamline the process and increase overall department productivity, NPS Athletics implemented the online registration platform "Activity Locker" to meet the specific needs of our athletic program. The new system allows for parents to register their athletes and submit their physicals all on one site. The information is then presented to the Athletic Department and the Nurses for review. It also allows for coaches and athletic trainers to have mobile access to pertinent roster and athlete information. We tested the program during the winter and fall seasons of FY17 and rolled it out for all NHS sports in the fall of 2017. The plan is to implement "Activity Locker" for Middle School Sports starting in the winter season of 2017-2018, The cost of the online registration service is \$2400 per school year.

The Superintendent recommends that funding for this program come from student fees.

Additional Funds Request (2386) - Increase Assistant Athletic Director & Coordinator of Club Sports / Goal 2.1 Problem Solving, Identity Development, Social Competence Awarene

Amount Original Recomm Request

Request Description & Funding Recommendation

\$0 \$5.

\$5,000 With growing enrollment and increased participation in Interscholastic and Club Sports, NPS Athletics was very lucky to add an Assistant Athletic Director & Coordinator of Club Sports position five years ago. As one of the first districts to add such a position, we have seen other districts look at our model and realize the importance and value of the role and add the position to their athletic program. In a recent survey of area school districts with a comparable position, Needham is at the bottom in per diem compensation. The average per diem compensation for this role is (\$307) with Wellesley High School being on the top end (\$339) and NPS on the low end (\$272). We are requesting to increase compensation by \$10,000, with \$5,000 coming from the Operating Budget, \$2,500 from the Revolving Budget and \$2,500 from Club Sports Budget. This increase will raise the per diem rate to (\$318) which will make our compensation more competitive with other school districts in the area.

The Superintendent did not support funding for this request, due to budget constraints

32,718

2,858,511

1.16%

2,858,511

							Jaraanee	3010						
	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET		PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	2,488,571	2,586,831	2,694,714	2,807,408	2,796,682	161,242		2,957,924		2,839,626	32,218	1.15%		2,839,626
Service & Expense	14,533	17,174	18,442	18,385	18,385	1,800	15,000	35,185		18,885	500	2.72%		18,885
Capital														

15,000

2,993,109

#### **Budget Overview:**

2,503,104

2,604,005 2,713,156

2,825,793

2,815,067

**TOTAL** 

The Needham Public Schools Guidance Department currently provides a range of counseling services for 5661 students in grades pre K to 12. There services are comprehensive and include social emotional learning direct instruction, individual and group counseling, parent and teacher consultation, mental health crisis intervention, consultation to administration, referral to community services and direct support to students temporarily residing at the Walker School Group Home, developmental guidance seminars at all levels such as anti bullying, social emotional wellness, mindfulness, career exploration, post secondary planning and college preparatory counseling. Counselors also provide therapeutic intervention and consultation for special education students whose Individual Education Plans (IEP) include these services. Additionally, the Guidance Department counselors provides the development and coordination of 504 Plans for students with disabilities who qualify for a 504 plan.

There are generally four main drivers of budgetary requests for the Guidance Department: rising student enrollment, increasing number of students with IEPs requiring counseling, increasing severity of social emotional and mental health problems experienced by students and the need to maintain compliance with special education and 504 accommodation procedures and services.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	27.40	27.40	29.45	28.00	0.60
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	2.00	2.00	2.00	2.00	0.00
Total	30.40	30.40	32.45	31.00	0.60

163,042

#### **Critical Issues:**

NEEDHAM HIGH SCHOOL: As the High School continues to experience enrollment growth, it has put a strain on counselors to manage higher than average caseloads, with the most critical need in the area of special education. The steady increase in special education enrollment has required more time from counselors to provide mandated special education IEP services and less time to provide support and counseling to general education students and engagement and consultation with teachers, staff and administration. Over the past two years, to keep pace with enrollment, the Director of Guidance has reallocated some of the special education counseling responsibilities to the two Personal Counselors, the METCO Coordinator/Counselor and the part time (0.6 FTE) Transitions Counselor. Each of these counselors have specific responsibilities related to their positions, including providing responsive supports to our most fragile general education students and their families to prevent crisis and the need for mental health hospitalizations and special education services. In looking ahead to FY19, 74 students will require counseling mandated on their IEPs (a net increase of 10 students from the current year), which continues to exceed capacity within the Guidance Department at the high school. It is not possible to continue pulling resources from the important and necessary general education services to support our students with IEPs without severely diminishing our ability to provide the needed mental health services to our general education students. Additionally, the District 504 accommodation process is under internal review due to recent amendments to 504 Plan regulations. The Guidance Department has direct oversight of this process with our School Counselors having responsibility similar to a special education team chairperson. The District anticipates the completion of a revised 504 process by June 2018 with implementation in FY19. In order to comply with the new 504 accommodation regulations, School Counselors will have i

NEWMAN ELEMENTARY SCHOOL: The increasing population of Special Education and ELL students consumes an increasing percentage of the current 2.0 FTE guidance caseload at Newman. The result is that general education students have limited access to guidance support. The growing concern is that this results in increased referrals to special education and 504 accommodation plans as parents and teachers seek higher levels of support for their students. Newman has seen an increase in recent years of students who are school avoidance and those who exhibit debilitation anxiety. These two issues result in hours of consultation between guidance, families and outside providers (therapists, psychiatrists and pediatricians. Finally, the Newman School is the home district for elementary school age children placed in the Walker School Group Home by the Department of Children and Family. While Newman is proud of their work supporting these students, their mental health and history of trauma requires additional, intensive guidance support, which further reduces access to counseling services through general education. Currently, only those classrooms with IEP or 504 students receive ongoing consistent guidance support, which leaves nearly 80% of students classroom without the consultation and support needed to support the social emotional development in the classroom.

HIGH ROCK SCHOOL: The 6th Grade students at High Rock experience two substantial transitions with the one year school model. The High Rock Adjustment Counselor has previously been able to support a number of high needs general education students or a student on a 504 plan who has significant mental health issues. Currently, the Adjustment Counselor is no longer able to provide this support due to the increasing caseload and the increasing severity of the students on their caseload. The impact of this is that the current 1.5 FTE Guidance Counselors have reduced availability to connect with the broad range of students and families to consistently support the social emotional development of all students.

MITCHELL ELEMENTARY SCHOOL: With a Guidance Counselor to student ratio of 1:498, the Mitchell School has the highest ratio of any elementary school in the Needham Public Schools. The average counselor to student for the other four elementary schools in the Needham Public Schools is 1:312. This heavy load negatively impacts the ability of staff to assist students with curricular engagement through management of their counseling and social emotional needs. The goal of the Principal and Director of Guidance is to

### **Critical Issues Addressed:**

NEEDHAM HIGH SCHOOL: The critical issues at Needham High School regarding the increase in special education students with mandated counseling will be addressed by the addition of a 0.4 FTE Adjustment Counselor.

NEWMAN ELEMENTARY SCHOOL: The critical issues at the Newman Elementary School would be addressed by the addition of a 0.4 FTE Guidance Counselor

HIGH ROCK SCHOOL: The critical issues at High Rock School would be addressed by the addition of a 0.2 FTE Guidance Counselor.

MITCHELL ELEMENTARY SCHOOL: The critical issues at the Mitchell Elementary School would be addressed by the addition of a 0.75 FTE Guidance Counselor.

## FY19 School Department Budget Needham Public Schools Guidance 3510

Fiscal Year: 2019

HILLSIDE ELEMENTARY SCHOOL: The critical issues at the Hillside Elementary School would be addressed by the addition of a 0.3 FTE Guidance Counselor.

NEEDHAM PUBLIC SCHOOLS MENTAL HEALTH REVIEW: This request is to provide funding for a guidance department and metal health support services review to take place during the 2018-2019 school year with the recommendations guiding the District in developing a sustainable mental health support plan for our students and their families. This critical need for a thorough Mental Health review would be addressed by funding this review with \$15,000.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

To support District Goal 2 through the provision of mental health services to students, staff, and parents.

#### Objective 1:

To provide mental health services to students in need of social/emotional and mental health support. These mental health supports ensure the safety and well being of all students through counseling, education, and professional referrals.

#### Objective 2:

To provide ongoing mental health counseling to students on special education plans, 504 students, and high-risk students.

#### Objective 3:

To provide mental health consultation to teachers, administrators, and parents so they can effectively teach and care for all students.

#### Measure 1:

Decrease in percentage of special education students being seen by Personal Counselors / Guidance Counselors at the secondary level.

#### Measure 2

Keep level of service consistent for students receiving emotional support by the Personal Counselors/METCO Coordinator/Transition Counselor at Needham High School.

Determine most effective use of limited mental health supports for the Needham Public School Districts' students.

Measure 2:

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,858,511, which represents a \$32,718 (1%) change from FY18. The \$2,858,511 request includes a baseline budget of \$2,815,067, plus \$43,444 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49149/

Amount Recomm	$\mathcal{C}$	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2323) - Expand Guidance Counselor - High Rock School / Goal 2 Social, Emotional, Wellness and Citizenship, General /46711/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$10,221	\$20,066	While High Rock Middle School has a full time School Adjustment Counselor, the number of students requiring counseling services has increased and will continue to increase. Previously the Adjustment Counselor would also service students who may be on a 504 or a general education student who is experiencing extreme emotional difficulty that has not been identified previously in elementary school. Due to the increased caseload and the complexity of student needs, the general counselors have not only lost this resource/support but also taken on counseling services for students on IEP's due to the limited availability of the adjustment counselor. While the current staff at High Rock are trained and skilled in addressing the specialized needs of these students, it has directly limited their availability to connect with the broad range of students and families to support the social and emotional development of all students.

The growing needs of students entering High Rock School require additional support than our current guidance department's FTE model. This increase of guidance staffing is necessary to maintain a safe and stable learning environment at High Rock School. This increase will also assist us in implementing a more refined and responsive social and emotional program for all students.

The Superintendent recommends reduced funding of 0.1 FTE, plus reallocating 0.1 FTE Guidance Counselors from Broadmeadow to meet this need.

#### Additional Funds Request (2409) - Expand Adjustment Counselor at Needham High School / Goal 2 Social, Emotional, Wellness and Citizenship, General /46733/ N

	*		· · · · · · · · · · · · · · · · · · ·		* *
Amount Recomm	Original Request	Request Description & Funding Recommendation			
\$0	\$36,545	Adding 0.4 FTE to help service the 74 high school students on IEPs with r Counselors, Transition Counselor and METCO Coordinator is significantly			the ability of the two Personal
		The Superintendent recommends deferred consideration of this request to	a future funding year	r.	

## Additional Funds Request (2421) - Part-Time Guidance Counselor - Mitchell Elementary / Goal 2 Social, Emotional, Wellness and Citizenship, General /46798/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$12,836	\$48,058	The Mitchell Elementary School has significantly less guidance support per students than the other four elementary schools. This increase provides the Mitchell Elementary School with a caseloads equal to the other elementary schools

The Superintendent recommends reduced funding of 0.2 FTE plus reallocating 0.2 FTE Guidance Counselor from Eliot to meet this need.

# FY19 School Department Budget Needham Public Schools Guidance 3510

agei	Fiscal Year:	2019

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Additional Fi	unas Kequest	(2422) - Expand Guidance Counselor - Newman Elementary / Goal 2 Social, Emotional, Wellness and Citizenship, General /46801/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$20,387	\$27,183	Increasing population of special education and ELL students have limited access to guidance of general education students. This is addressed by the addition of 0.4 FTE Guidance Counselor.
		The Superintendent recommended reduced funding of 0.3 FTE plus reallocating 0.1 FTE from Broadmeadow to meet this need.
Additional Fu	unds Request	(2423) - Expand Guidance Counselor - Hillside Elementary / Goal 2 Social, Emotional, Wellness and Citizenship, General /46803/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$31,190	The enrollment at the Hillside Elementary School has climbed by an average of 20 students for the past five years and needs additional guidance support to provide adequate guidance support for general education and ELL students and their families.
		The Superintendent has deferred consideration of this request to a future funding year.
Additional Fu	unds Request	(2424) - Mental Health Review Consultant / Goal 2 Social, Emotional, Wellness and Citizenship, General /46804/N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$15,000	Mental Health Review would provide effective plan for addressing the rising mental needs of our students.
		The Superintendent did not support funding for this request, due to budget constraints.

Needham Public Schools	Fiscal Year: 2019
Develology 2511	

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	419,545	388,363	433,008	471,996	490,837	30,839	521,676		515,508	43,512	9.22%		515,508
Service & Expense	12,050	23,805	10,220	13,000	13,000	1,800	14,800		13,500	500	3.85%		13,500
Capital													
TOTAL	431,595	412,168	443,228	484,996	503,837	32,639	536,476		529,008	44,012	9.07%		529,008

#### **Budget Overview:**

School psychologists are primarily responsible for conducting student evaluations as a part of the special education eligibility process. Students must be evaluated to determine initial eligibility for special education and then at least every 3 years to reassess eligibility. In many instances, students also require neuro-psychological assessments that are more comprehensive assessments of cognitive functions such as learning, memory, and problem-solving. Evaluations must be similar in scope and quality to those conducted in outside clinics and hospitals. The average time commitment of a psychological evaluation, including testing, analysis, and report writing is 8 hours plus participation at the formal team meeting. On average full time school psychologists complete 60 evaluations each year. Psychologists are also responsible for reviewing and interpreting private neuro-psychological evaluation reports provided by parents either for special education or 504 accommodation processes.

At the Broadmeadow Elementary School, the school psychologist also provides direct behavioral intervention for students with significant emotional and behavioral challenges enrolled in Connections, the District's elementary level therapeutic program.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	5.50	5.50	6.00	5.90	0.40
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	5.50	5.50	6.00	5.90	0.40

#### **Critical Issues:**

#### High School:

Increased student enrollment, including special education enrollment, as well as comprehensive nature of evaluations has placed greater demand on the school psychologists responsible for special education evaluations.

Revision to the the 504 accommodation process based on regulatory compliance has placed increased responsibilities on school psychologists for testing and participation at eligibility meetings.

Similarly, the increased student enrollment, including special education enrollment, has placed greater demand on the team chairperson responsible for the management and coordination of special education process and procedures. The volume has exceeded capacity to meet timelines and maintain special education regulatory compliance. Much of the team chairperson's responsibilities are spilling over to the High School Director of Special Education, limiting her ability to provide effective administrative oversight of the high school special education programs and services.

## **Critical Issues Addressed:**

A request is for a 1.0 FTE psychologist with team chairperson responsibilities (.5 psychologist/.5 team chairperson) will address the critical issues described above while also addressing the need for increased special education eligibility and special education procedural coordination by a team chairperson. A combined position of psychologist/team chairperson is a typical model in public schools and would efficiently and effectively address the needs at the High School as described above.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Develop high quality assessment capacity at all levels of the district, resulting in fewer requests for independent evaluations of students and higher-quality educational recommendations and programs.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$529,008, which represents a \$44,012 (9%) change from FY18. The \$529,008 request includes a baseline budget of \$503,837, plus \$25,171 in recommended additional funding requests. The recommended additional funding requests are detailed below:

## FY19 School Department Budget Needham Public Schools Psychology 3511

Additional Funds Request (2406) - Full-Time Psychologist Team Chairperson / Goal 1 Curriculum, Instruction & Assessment, General /46722/ N

Amount Original Recomm Request

\$25,171

Request Description & Funding Recommendation

\$32,639 Increased student enrollment at the High School has placed greater demand on the school psychologists responsible for special education evaluations. It is anticipated that the 1.4 FTE high school psychologists will complete at least 136 evaluations this school year (110 re-evaluations, 26 initial evaluations thus far). This equates to 97 evaluations per full time school psychologist, which exceeds the average capacity of 56 evaluations per full time psychologist. With increased special education enrollment for 2018-19, this demand is projected to be the same, if not greater. Additionally, initial evaluations have become increasingly more comprehensive and time consuming due to the complex cognitive and mental health profiles of the students, requiring more time and effort from school psychologists. As a matter of practice, the special education directors and psychologists work together to create testing schedules and assign responsibilities that are as balanced as possible across all 8 schools. Even with this proactive measure in place, we are simply beyond capacity for psychological testing at the high school.

Fiscal Year: 2019

In addition, school psychologists will have increased responsibilities for the 504 accommodation procedures starting, in 2018-19. Revisions to the 504 process are required to comply with recent amendments to the regulations. The already over extended school psychologists may experience additional testing responsibilities and will be required to attend 504 eligibility team meetings.

An additional 0.4 FTE school psychologist is necessary to address testing requirements as well as the responsibilities described above.

Similar to the increased demand on psychologists, the team chairperson at the High School is managing well-beyond the volume of special education eligibility processes that is possible. These include the 136 eligibility evaluations mentioned above as well as other evaluations not involving psychological testing. The team chairperson's responsibilities include: acquiring written parental consent for evaluation, coordination of the evaluation process, scheduling meetings, chairing the meetings, and completing IEPs. These responsibilities alone have exceeded capacity and leave limited to no time to handle complex cases, IEP rejections, due process, due process, and general support to the special education teams responsible for compliance and implementation of IEPS for students. As a result, these responsibilities are managed by the High School Director of Special Education, which reduces her capacity to provide administrative oversight of the high school special education program and services and when necessary to engage in special education dispute resolution and litigation. A companion request of \$30,838 is found in Cost Center 3530 for a total request of \$63,677.

The Superintendent recommends reduced funding for a 0.8 FTE position, due to budget constraints, and that the computer be purchased from year end funds as available.

## FY19 School Department Budget Needham Public Schools

Fiscal Year: 2019

Health/Nursing: School Health Service 3520

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	 FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	783,893	817,513	828,105	837,549	848,163	35,121	883,284		865,467	27,918	3.33%		865,467
Service & Expense	33,951	39,233	27,728	35,515	35,515		 35,515		35,515				35,515
Capital													
TOTAL	817,843	856,746	855,833	873,064	883,678	35,121	918,799		900,982	27,918	3.20%		900,982

#### **Budget Overview:**

The Nursing Department bridges healthcare and education, and provides evidence-based, episodic care to all students from Pre-K to Grade 12 in all Needham Public schools. School nurses build collaborative partnerships to ensure that the delivery of school health services is culturally proficient and responsive to individual student needs. Nurses help students to optimize their health so that they can fully participate in educational programming and achieve academic success. Services include: illness and injury assessment and treatment, assessment of physical and mental health issues, health record and immunization compliance, implementation of State-mandated screenings, referrals and follow-up for failed screenings, anticipatory guidance, care coordination, development of individualized healthcare and medical 504 plans, and promotion of disease prevention.

Needham Public Schools has been the recipient of the Essential School Health Services (ESHS) Grant which provides funding to support a comprehensive and coordinated school health services program by strengthening administrative infrastructure, developing management information systems, and linking the school health program to community agencies. In addition, this grant has funded new equipment, professional development for nurses, and portions of two nurses' salaries at NHS and the High Rock School.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	10.06	9.81	10.21	10.01	0.20
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	11.06	10.81	11.21	11.01	0.20

#### **Critical Issues:**

- 1. Student enrollment at Needham High School continues to rise. According to the NHS Principal, enrollment projections for 2018-2019 will be at 1735 students, an increase of 51 students. This increased enrollment has a direct impact on the high school nursing staff; currently, there are 2.3 FTEs at Needham High School which is a nurse to student ratio of 1:732. With next year's projected increase in enrollment, the nurse to student ratio will be 1:754. In addition to the increased caseload, the nurses have an increased workload due to the increasingly high acuity of students' healthcare needs. This combination of a high caseload and a high workload strains the NHS Health Services Department at its current staffing level. The Massachusetts Department of Public Health recommends 1.0 FTE registered nurse per 250-500 students. Optimally, there should be 3.0 FTE registered nurses at Needham High School however, an increase to 2.6 FTE from the current 2.3 FTE would bring the nurse to student ratio to 1:667. Some examples of case management demands include: managing the increasing mental and behavioral healthcare needs of students; collaborating with colleagues and families after a student has sustained a concussion, developing Individualized Healthcare Plans and medical 504 Plans to address student special healthcare needs, processing athletic registration forms to "clear" student athletes for play each season, and providing care coordination for students who reenter school after hospitalizations and/or surgeries.
- 2. Needham Public Schools has been a recipient of the Essential School Health Services (ESHS) grant; this grant provides funds on an annual basis. Currently, over \$90,000 of the grant is allocated toward the salaries of a High School Nurse (0.7 FTE) and the High Rock nurse (0.445 FTE), and this amount has increased each year according to contractual step requirements. In FY19, this salary requirement on the grant will be \$97,893, although grant funds will be level funded at \$90,388. (A similar funding shortfall also occurs in FY18, when salary expenses of \$94,519 exceed the \$90,388 salary budget by \$4,131.) To avoid a reduction in service for FY19, the Operating Budget must cover an adidtional 0.1 FTE of these salaries, at a total cost of \$8,396. Going forward, more drastic cuts in grant funding are anticipated. Beginning in FY20, the Massachusetts Department of Public Health will revise the parameters of this grant to no longer support direct nursing services with grant funds. As a result, the operating budget must cover the full cost of the 1.145 FTE nursing positions currently supported by this grant, in order to sustain both essential nursing positions.

#### **Critical Issues Addressed:**

- 1. A supplemental budget request is submitted to increase the nursing staff at Needham High School from 2.3 FTE to 2.6 FTE Registered Nurses in order to meet the higher student enrollment and more acute healthcare needs of students.
- 2. A supplemental budget request is submitted to increase the Operating Budget contribution toward the two nursing positions paid from the ESHS grant by 0.1 FTE, due to an expected funding shortfall on the grant. In addition, a second budget request is submitted to move both grant positions to the operating budget, starting in FY19, in anticipation of the FY20 funding reduction. This second request is made one year prior to the year in which funding will be needed (FY20), to facilitate the implementation of a phased funding plan, if one is desired.

### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The goal of moving nurse salaries from the Essential School Health Services Grant to the Operating Budget is to support the infrastructure of essential nursing staff positions in Needham Public Schools. This goal supports District Goal 3: Ensure Infrastructure Supports District Values and Learning Goals.

#### **Objective 1:**

Needham High School and High Rock School will have nursing infrastructure in place to maintain student health and safety needs.

#### Objective 2:

Needham High School and High Rock nurses' salaries will be sustained after the ESHS extension ends.

#### **Measure 1:**

The Needham High School and High Rock nurses' salaries will be reflected in the FY19 Operating Budget.

#### Measure 2

Student encounters, treatments, and outcomes will be documented and reported to the Massachusetts Department of Public Health on a monthly basis using the web-hosted health information system.

## **Department Goal 2:**

The goal of increasing the nursing FTE at Needham High School is to support District Goal 1, 2, and 3: Advance Learning for All Students, Develop Social, Emotional,

## FY19 School Department Budget Needham Public Schools

Fiscal Year: 2019

Health/Nursing: School Health Service 3520

Wellness and Citizenship Skills, and Ensure Infrastructure.

Objective 1:

Students will spend less time in the Health Office and return to class more quickly for increased time on learning.

**Objective 2:** 

Nurses will process immunization reports, 504 Plans, Individualized Healthcare Plans, and emergency cards more efficiently to increase student safety.

**Objective 3:** 

Nurses will meet the healthcare and case management needs of all students more efficiently and promptly.

Measure 1:

Nurses will track students' return to class rates and time spent in the Health Office using the web-hosted electronic medical record system.

**Measure 2:** 

Data from emergency cards, immunization forms, and healthcare plans will be tracked using the web-hosted electronic medical record system.

Measure 3:

Nurses will document student encounters, case management procedures, student education, and healthcare promotion using the web-hosted electronic medical record system.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$900,982, which represents a \$27,918 (3%) change from FY18. The \$900,982 request includes a baseline budget of \$883,678, plus \$17,304 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49125/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

## Additional Funds Request (2315) - Expanded Nurse / Goal 3 Infrastructure, General /46487/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$8,908	\$26,725	The current staffing pattern at Needham High School is insufficient to meet the increase in student enrollment and higher acuity of student healthcare and case management needs. This request is to increase the nursing FTE from 2.3 to 2.6 FTE.

The Superintendent recommends reduced funding for this request of \$8,908 (0.1 FTE) for this request due to budget constraints.

## Additional Funds Request (2436) - Increase Operational Funding for ESH Nurse Salaries Due to Grant Reduction / Goal 2 Social, Emotional, Wellness and Citizenship, General /46

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$8,396	\$8,396	The FY18 and FY19 Essential School Health Services (ESHS) grant funding allocations for Needham nurses is set at \$90,388. Currently, two Needham nurses are partially funded by this grant: a 0.7 FTE NHS nurse and a 0.445 High Rock nurse. The fixed funding amount in FY18 resulted in an effective reduction of 0.05 FTE to the staff that could be supported by this grant. (Funding for the NHS nurse reduced from 0.7 FTE to 0.675 FTE, while funding for the High Rock nurse reduced from 0.445 to 0.42 FTE.) In FY19, the operating budget must be adjusted to reflect the reduction from FY18, as well as the anticipated additional reduction that will be required given cost of living and step increases for these employees. In FY19, the grant will support only 0.65 FTE of the NHS nurse (reduced from 0.7 FTE) and 0.395 of the High Rock nurse (reduced from 0.445 FTE.) This request is to provide the ongoing funding need to support 0.1 FTE of these positions from the operating budget.

The Superintendent recommends full funding for this request.

FY19 School Department Budget
Needham Public Schools
Special Education 3530

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	 FY19 TL REOUEST	FY19 SC CHANGE	FY19 SC RECOMM	\$ Снб	% СН	FY19 TM CHANGE	FY19 TM RECOMM
Salaries	9,586,730	9,974,603	10,445,418	11,403,635	11,795,693	151,639	11,947,332	-8,723	11,889,268	485,633	4.26%	-1	11,889,267
Service & Expense	698,166	594,917	880,198	633,450	633,450	26,800	 660,250		658,450	25,000	3.95%	-514,088	144,362
Capital													
TOTAL	10,284,896	10,569,520	11,325,616	12,037,085	12,429,143	178,439	12,607,582	-8,723	12,547,718	510,633	4.24%	-514,089	12,033,629

#### **Budget Overview:**

The Individuals with Disabilities Act (IDEA) requires that all students with disabilities be provided a Free Appropriate Public Education (FAPE) in the least restrictive environment (LRE). Individual Education Programs (IEPs) are developed for each student requiring special education and can include such services as specialized instruction delivered by special education teachers, behavioral intervention plans, related services, speech therapy, occupational therapy, physical therapy, deaf education, and counseling delivered by licensed school adjustment counselors, and nursing care. In addition, this department funds a range of other services including tutoring for children who are medically unable to attend school, home-based therapies for students, and extended school year summer services.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	8.47	8.47	8.47	8.47	0.00
Teachers	81.82	84.34	86.04	85.24	0.90
Aides	103.58	105.67	107.36	107.16	1.49
Clerical	1.06	1.06	1.06	1.06	0.00
Total	194.93	199.54	202.93	201.93	2.39

#### **Critical Issues:**

Similar to comparable Districts, Needham has experienced a steady rise in special education enrollment for the past five years, up from 14.5% in 2014 to 16.3% as of October 1, 2017 with a greater number of students requiring a high level of supports and services to meet their needs.

National trends in special education provide insight into the general factors that contribute to the rise of special education enrollment in Needham. These factors include: Advances in prenatal care and medical treatment resulting in increased survival rates for infants born extremely premature who later require special education services; increased rates of children diagnosed with Autism (1 in 68 children diagnosed); and increased number of children with mental health needs requiring special education (1 in 5 children experience a mental disorder).

Additionally, Needham is an attractive community for families with young children. Each year we must remain nimble in order to adjust to any move-in students requiring special education or support services. Since June 2017, for example, 32 students with Individual Education Programs (IEPs) have moved into the District requiring special education services.

Special education liaison caseloads, related service provider caseloads, and capacity in the District's specialized programs are areas requiring constant monitoring and adjustment to be certain required services are delivered in compliance with state mandates. In addition, special education teams must conduct comprehensive student evaluations to determine initial eligibility for special education and then at least every three (3) years for each student receiving an IEP. Increased enrollment and complexity of needs continue to push schools beyond capacity to meet these special education requirements.

Priority needs at the elementary level include increased special education instructional services and behavioral intervention provided by special education liaisons and teaching assistants, as well as related services specifically in the areas of counseling and occupational therapy.

Priority needs at the High School level include increased volume of special education evaluation and IEP processes that have exceeded capacity of the school psychologist and team chairperson.

#### **Critical Issues Addressed:**

The focus for the FY19 budget is to provide level services in the area of special education in order to maintain compliance with Individual Education Programs (IEPs) for students.

Budgetary requests include:

0.5 FTE Special Education liaison for Broadmeadow Elementary School 0.32 FTE Occupational Therapist for Mitchell Elementary School 3.0 Teaching Assistants

Additionally, under cost center 3511 Psychology, a request has been made for a 1.0 FTE high school Psychologist/Team Chairperson; and under cost center 3510 Guidance, requests for a total of 1.0 FTE Adjustment Counselors has been made to address increased special education counseling needs.

### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Improving the continuum of services that are available for students with learning, medical, health and emotional disabilities. (Goal 1, Objective 1)

#### **Department Goal 2:**

General and special education staff will partner to provide effective mainstream curriculum learning expectations, modifications and program development. (Goal 1, Objective

## **Department Goal 3:**

## FY19 School Department Budget Needham Public Schools Special Education 3530

Fiscal Year: 2019

Examine the recommendations from the Special Education Program Review and determine the implications for instructional practice, professional development and service delivery models. (Goal 1, Objective 2)

#### **Funding Recommendation**

\$10,449

The FY19 budget recommendation for this department is \$12,547,718, which represents a \$510,633 (4%) change from FY18. The \$12,547,718 request includes a baseline budget of \$12,429,143, plus \$118,575 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48983/

Amount Recomm Original Request Description & Funding Recommendation

\$0 \$0

### Additional Funds Request (2407) - Part-Time Pathways Math Teacher / Goal 1.1 Differentiated Instruction /46787/ N

Amount Original Recomm Request Description & Funding Recommendation

\$10,449 The Pathways Program is a sub-separate therapeutic program for students with emotional disabilities or similar profiles who require this type and level of IEP. The Pathways special education teacher is certified in both english and social studies and, as such, is able to teach students enrolled in Pathways in these content areas. Last year, during the initial year of the program students either accessed general education classes for science and math or an online course. This year, with more students enrolled in Pathways, we are finding that students would be best served through classroom instruction in science and math within the Pathways Program. This allows for the small class size and therapeutic supports needed for these students to learn and be successful. There are currently nine students enrolled in the Pathways Program. Seven of the nine would otherwise be in out of district therapeutic schools. This request would allow for required math instruction by a certified math teacher to be provided within the Pathways Program at the High School.

The Superintendent recommends full funding for this request.

#### Additional Funds Request (2408) - Part-Time Pathways Science Teacher / Goal 1.1 Differentiated Instruction /46788/ N

Amount Recomm

Request

So S12,335

The Pathways Program is a sub-separate therapeutic program for students with emotional disabilities or similar profiles who require this type and level of IEP. The Pathways special education teacher is certified in both english and social studies and, as such, is able to teach students enrolled in Pathways in these content areas. Last year, during the initial year of the program students either accessed general education classes for science and math or an online course. This year, with more students enrolled in Pathways, we are finding that students would be best served through classroom instruction in science and math within the Pathways Program. This allows for the small class size and therapeutic supports needed for these students to learn and be successful. There are currently nine students enrolled in the Pathways Program. Seven of the nine would otherwise be in out of district therapeutic schools. This request would allow for required science instruction by a certified science teacher to be provided within the Pathways Program at the High School.

The Superintendent has deferred consideration of this request to a future funding year.

#### Additional Funds Request (2414) - Part-Time Broadmeadow Special Education Liaison / Goal 1.1 Differentiated Instruction /46789/ N

Amount Recomm Request Pescription & Funding Recommendation

\$0 \$32,639 The target student caseload for a full time elementary special education liaison is 15 students, depending on level of need. This allows for the appropriate quality and quantity of inclusion services and specialized instruction required for students to make meaningful progress as outlined in their Individual Education Programs (IEPs). At Broadmeadow the average caseload for a full time liaison is 24 students. The request for 0.5 FTE additional liaison will reduce caseload size to 19 students, increase ease of compliance with IEPs, and respond to the current needs of Broadmeadow Elementary School.

The Superintendent has deferred consideration of this request to a future funding year.

## Additional Funds Request (2415) - Expand Occupational Therapist / Goal 1.1 Differentiated Instruction /46792/ N

Amount Recomm | Request |

The Superintendent recommends full funding for this request.

#### Additional Funds Request (2416) - Special Education Teaching Assistants / Goal 1.1 Differentiated Instruction /46793/ N

Amount Original Request Description & Funding Recommendation Recomm Request

\$39,478

\$48,201 Teaching Assistants play an important role in implementation of Individual Education Programs (IEPs) for certain students, particularly those requiring a high level of instructional support and behavior intervention. Due to an increase in special education enrollment and students requiring direct support who either moved into the district over the summer or who's needs intensified since the start of the year requiring additional support, the district hired three temporarily funded teaching assistants for this school year. This request is to maintain these positions based on the anticipated need for this continued support for these students next school year.

The Superintendent recommends full funding for this request. The School Committee recommending reduced funding.

#### Additional Funds Request (2668) - Mandated Professional Development/Training / Goal 2 Social, Emotional, Wellness and Citizenship, General /46972/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$25,000	\$25,000	This request would provide \$25,000 in ongoing funds for mandated and other required training for District staff members. The professional development would occur in the area of inclusive practices and mental health supports. This change is needed because federal funding for professional development has become very uncertain. It is likely that the Program Improvement/ 274 Grant will be reduced or eliminated in the future, creating a need to reserve funding within the special education entitlement grant for this purpose.

The Superintendent recommends full funding for this request.

#### Additional Funds Request (2671) - Full-Time Psychology Team Chairperson / Goal 1 Curriculum, Instruction & Assessment, General /47113/ N

Amount Original Request Description & Funding Recommendation Recomm Request

\$24,671

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\$30,838 Increased student enrollment at the High School has placed greater demand on the school psychologists responsible for special education evaluations. It is anticipated that the 1.4 FTE high school psychologists will complete at least 136 evaluations this school year (110 re-evaluations, 26 initial evaluations thus far). This equates to 97 evaluations per full time school psychologist, which exceeds the average capacity of 56 evaluations per full time psychologist. With increased special education enrollment for 2018-19, this demand is projected to be the same, if not greater. Additionally, initial evaluations have become increasingly more comprehensive and time consuming due to the complex cognitive and mental health profiles of the students, requiring more time and effort from school psychologists. As a matter of practice, the special education directors and psychologists work together to create testing schedules and assign responsibilities that are as balanced as possible across all 8 schools. Even with this proactive measure in place, we are simply beyond capacity for psychological testing at the high school.

In addition, school psychologists will have increased responsibilities for the 504 accommodation procedures starting, in 2018-19. Revisions to the 504 process are required to comply with recent amendments to the regulations. The already over extended school psychologists may experience additional testing responsibilities and will be required to attend 504 eligibility team meetings.

An additional .5 FTE school psychologist is necessary to address testing requirements as well as the responsibilities described above.

Similar to the increased demand on psychologists, the team chairperson at the High School is managing well-beyond the volume of special education eligibility processes that is possible. These include the 136 eligibility evaluations mentioned above as well as other evaluations not involving psychological testing. The team chairperson's responsibilities include: acquiring written parental consent for evaluation, coordination of the evaluation process, scheduling meetings, chairing the meetings, and completing IEPs. These responsibilities alone have exceeded capacity and leave limited to no time to handle complex cases, IEP rejections, due process, and general support to the special education teams responsible for compliance and implementation of IEPS for students. As a result, these responsibilities are managed by the High School Director of Special Education, which reduces her capacity to provide administrative oversight of the high school special education program and services and when necessary to engage in special education dispute resolution and litigation. A companion request of \$30,839 is found in Cost Center 3511 for a total request of \$63,677.

The Superintendent recommends reduced funding for a 0.8 FTE position, due to budget constraints.

#### Additional Funds Request (2680) - Reduction in Per Diem Days (BCBA) / Goal 3 Infrastructure, General /48160/ N

Amount Original Request Description & Funding Recommendation Recomm Request

-\$8,728 This request reduces the number of per diem days for four Board Certified Behavior Analyst (BCBA) in the District. There are 72 days budgeted -\$8,728 and only 54 are needed.

## FY19 School Department Budget Needham Public Schools Special Education Out-of-District Tuitions 3531

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ СнG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries													
Service & Expense	3,599,080	3,841,323	4,167,294	3,924,596	3,924,596	282,300	4,206,896		4,099,894	175,298	4.47%		4,099,894
Capital													
TOTAL	3,599,080	3,841,323	4,167,294	3,924,596	3,924,596	282,300	4,206,896		4,099,894	175,298	4.47%		4,099,894

#### **Budget Overview:**

Placement determinations for students receiving special education services are based on the student's Individual Education Program (IEP) and the least restrictive environment in which a student's IEP can be effectively implemented. For most students, effective placements exist within the school district through a continuum of placement options. For a small percentage of students, out-of-district public or private special education programs are deemed necessary to meet their specific level of needs. The District pays tuition to these out of district placements.

The Massachusetts Circuit Breaker legislation has provided financial relief to help schools provide the necessary programs for children with extraordinary special education needs. The "Circuit Breaker program" helps Districts pay for special education expenditures, which exceed an amount equal to four times the state foundation budget per pupil. The formula voted by the State Legislature calls for Districts to receive up to 75% of their costs in excess of the threshold amount.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

The most critical issue for this cost center is the escalating cost of out-of-district placements and limited state funding for tuition expenses.

Additionally the District's method of budgeting tuition based on anticipated actual placements plus contingency has resulted in budgetary volatility. The year-over-year fluctuations in projected expense has resulted in budgetary swings of +/- \$600,000 or more, despite the fact that these expenses have an historical average growth rate of 3.15%.

A second critical issue is Circuit Breaker reimbursement, which we assume to be 65% for FY19, the same as FY18, based on a continued expectation of budget constraints at the state level.

#### **Critical Issues Addressed:**

The FY19 budget request of \$4,206,896 is based on an anticipated total tuition obligation of \$5,596,461, which represents a 3.15% increase over prior year actual expenditures. The method of calculating this total obligation changes from the traditional method of budgeting actual placement and contingencies, to a new calculation, which increases the prior year expenditures by 3.15% historical average growth rate.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Ensure infrastructure supports district values and learning goals.

School leaders engage in long-range planning that supports sustainable school infrastructure and operations.

## **Funding Recommendation**

The FY19 budget recommendation for this department is \$4,099,894, which represents a \$175,298 (4%) change from FY18. The \$4,099,894 request includes a baseline budget of \$3,924,596, plus \$175,298 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2432) - Contractual Increase SPED OOD Tuition / Goal 1.1 Differentiated Instruction /46843/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$175,298	\$282,300	The FY19 budget request is for tuition expenditures (of \$5,596,461) to exceed budgeted resources by \$282,300. These budgeted resources consist of \$3,924,596 in operating budget funds and \$1,389,564 in Circuit Breaker reimbursement (assuming 65% reimbursement rate and a \$43,955 "four times foundation per pupil budget" threshold.)

The Superintendent recommends reduced funding for this request of \$175,298, due to budget constraints.

					1									
	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	PLUS FY19 PI REO.	FY19 IL Reouest	FY19 SC Change	FY19 SC RECOMM	<b>\$</b> Сн <b>G</b>	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	219,952	193,733	195,072	227,085	230,144			230,144		230,144	3,059	1.35%		230,144
Service & Expense			1,274											
Capital														
TOTAL	219,952	193,733	196,345	227,085	230,144			230,144		230,144	3,059	1.35%		230,144

#### **Budget Overview:**

This cost center was created in FY10 to track summer services expenditures provided to special-education students. Previously, the budget to support these expenditures was found in cost center 3530, as part of the Sped Professional Services budget. As these funds were expended, they were reported to this cost center.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

Special Education Summer Programs and services are required for students enrolled in special education who are at risk for substantial regression during prolonged breaks from school. Students' special education teams determine the type and amount of summer services based on a review of data as well as consideration of the severity of the student's disability. Increases in the amount of students with severe or complex disability profiles, particularly at the preschool level and those with emotional disabilities requiring therapeutic services, has increased enrollment and cost of special education summer programs and services. The actual actual cost of the summer program for the past four years has been within the established budget:: FY14 \$149,457, FY15 \$219,952, FY16 \$193,733, FY17 \$196,345, and FY18 \$217,702 ytd actual.)

#### **Critical Issues Addressed:**

The budget provides a modest cost of living adjustment to service providers for FY19.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

This program supports District Goal 1.0: Advance standards based learning; and District Goal 2.0: Develop Social, emotional, wellness and citizenship skills.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$230,144, which represents a \$3,059 (1%) change from FY18. The \$230,144 request includes a baseline budget of \$230,144, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46837/

Amount Original Request Description & Funding Recommendation Recomm Request

## Additional Funds Request (7) - Account Changes / /49157/

Amount Original Request Description & Funding Recommendation Recomm Request \$0 \$0

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	12001110	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	279,571	320,939	387,783	440,318	481,564	109,082	12,72	603,369		580,984	140,666	31.95%	-1	580,983
Service & Expense	3,108	5,141	3,075	4,907	4,907			4,907		4,907				4,907
Capital														
TOTAL	282,679	326,079	390,858	445,225	486,471	109,082	12,72	608,276		585,891	140,666	31.59%	-1	585,890

#### **Budget Overview:**

Federal civil rights laws, namely, Title VI of the Civil Rights Act of 1964 (Title VI) and the Equal Educational Opportunities Act of 1974 (EEOA), requires schools to take appropriate steps to address the language barriers that prevent English Learners (ELs) from meaningfully participating in their education. In Massachusetts, this includes formal procedures to identify eligible ELs, provision of appropriate frequency, duration, and type of EL instruction, progress monitoring procedures, and opportunities for parents to access and engage in their student's education including receipt of school information in their primary language or other language assistance. Additionally, ELs must be monitored for 4 years after exiting their ELL program. Since 2011 Massachusetts has implemented the RETELL (Rethinking Equity and Teaching for English Language Learners) initiative, a multifaceted and comprehensive approach to addressing the needs of ELs. It is designed to provide ELs access to effective instruction and to close proficiency gaps. Under RETELL, licensure requirements for ELL teachers and SEI endorsement for core academic teachers and a framework for curriculum and assessment exists.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.60	0.00	0.00
Teachers	5.40	5.80	6.30	6.80	1.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	5.40	5.80	6.90	6.80	1.00

#### **Critical Issues:**

Federal civil rights laws, namely, Title VI of the Civil Rights Act of 1964 (Title VI) and the Equal Educational Opportunities Act of 1974 (EEOA), requires schools to take appropriate steps to address the language barriers that prevent English Learners (ELs) from meaningfully participating in their education. In Massachusetts, this includes formal procedures to identify eligible ELs, provision of appropriate frequency, duration, and type of EL instruction, progress monitoring procedures, and opportunities for parents to access and engage in their student's education including receipt of school information in their primary language or other language assistance. Additionally, ELs must be monitored for 4 years after exiting their ELL program. Since 2011 Massachusetts has implemented the RETELL (Rethinking Equity and Teaching for English Language Learners) initiative, a multifaceted and comprehensive approach to addressing the needs of ELs. It is designed to provide ELs access to effective instruction and to close proficiency gaps. Under RETELL, licensure requirements for ELL teachers and SEI endorsement for core academic teachers and a framework for curriculum and assessment exists.

## **Critical Issues Addressed:**

Critical issues are addressed through the following requests:

Re-categorize the current Unit A ELL Coordinator position to a Unit B Administrator

Increase 1.1 ELL Teacher FTE across schools with the most critical need: .3 Mitchell, .4 Broadmeadow, .2 Hillside, and .2 Newman

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

All students have the opportunity to increase their achievement because they experience instruction that is differentiated. This goal is directly related to District Goal #1

Ensure staffing is at appropriate levels to meet state guidelines for hours of student service.

**Objective 2:** 

Ensure ELL staff are aware of changes, receive the appropriate training, and comply with new regulations.

Objective 3

Ensure core area teachers and administrators are aware of the Sheltered English Immersion endorsement requirement and plans are in place to enable them to meet these regulations.

Measure 1:

Periodic review of ELL student records indicate that they are receiving the appropriate number of hours of service.

Measure 2:

ELL staff receive appropriate training to understand WIDA standards and to administer ACCESS test.

Measure 3:

Core area teachers and administrators are aware of the SEI endorsement and district has established plan to assist teachers in meeting the new certification regulation.

#### **Department Goal 2:**

Ensure adequate program and staff supervision, communication with principals and classroom staff, and engagement with ELL parents are in place so that effective and efficient services can be provided to ELL students on an ongoing basis.

Objective 1:

Establish a coordinator position with oversight over all matters relating to the operation of the department.

Measure 1

Coordinator position established, staff are provided leadership and there is less direct involvement in day to day operations by central office administrator.

#### **Department Goal 3:**

Ensure that the ELL department staff maintain and adhere to record keeping and student monitoring procedures that were instituted as a result of the DESE program audit.

## FY19 School Department Budget Needham Public Schools **ELL 3550**

Fiscal Year: 2019

#### Objective 1:

New staff receive training on compliance procedures and their work is monitored.

**Objective 2:** 

Decision making procedures are in place to ensure appropriate student entrance and exit from the program.

Measure 1:

Coordinator is in place and provides training on compliance procedures and supervises the work of the ELL teachers and program.

Amount

Original

Decision making procedures are in place to ensure appropriate student entrance and exit from the program, are used by all ELL staff, and communicated to administrators and teachers.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$585,891, which represents a \$140,666 (32%) change from FY18. The \$585,891 request includes a baseline budget of \$486,471, plus \$99,420 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48986/

Amount Recomm	2	Request Description & Funding Recommendation
\$0	\$0	

full time ELL teacher.

#### Additional Funds Request (2230) - Upgrade ELL Coordinator to Unit B / Goal 1.2 21st Century Skills /44725/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$12,723	This request is to change the existing ELL Coordinator position from a Unit A position to a Unit B administrative position. The ELL Coordinator is a full time position with 0.4 FTE direct teaching responsibilities and 0.6 FTE ELL program coordination. The District ELL enrollment has increased from 118 students in 2015 to 167 in 2017, a 40% increase. In addition, the regulations set by DESE now require districts to have formal procedures to identify eligible English Language Learners as well as the provision of appropriate frequency, duration, and type of EL instruction, progress monitoring procedures, and opportunities for parents to access and engage in their student's education including receipt of school information in their primary language or other language assistance. In order to keep pace with the increased enrollment and regulatory requirements, the District has added part time ELL teaching positions over the past 2 years, and FY19 requests include 1.1 additional FTE. This warrants appropriate supervision and evaluation by an administrator knowledgeable in the area of ELL instruction. The current model of Unit A ELL Coordinator no longer meets the needs of the ELL department and district. Higher level of oversight and supervision and evaluation of ELL teachers is needed. Although the Assistant Superintendent for Support Services provides administrative support to the ELL Program and principals serve as supervisors/evaluators for ELL teachers, it is not a sustainable model at this point. This request is to elevate the current Unit A ELL Coordinator position to a Unit B Administrator.

The Superintendent has deferred consideration of this request to a future funding year.

#### Additional Funds Request (2417) - Expand Mitchell ELL Teacher / Goal 1.1 Differentiated Instruction /46794/ N

Recomm	Request	Request Description & Funding Recommendation
\$30,668		Given the grade span and varying language proficiency levels of EL students, it is critical to maintain manageable student caseloads for ELL
		teachers in order to meet regulatory compliance and to provide effective instruction. In a review of 10 comparable communities, the average student caseload for a full time elementary ELL teacher is 25 students. This budget request is to reduce caseload size to the equivalent of 28 students for a

Mitchell currently has 14 EL students and a 0.2 FTE ELL Teacher assigned. This request is for an additional 0.3 FTE to increase the position to a 0.5 FTE, which would be the appropriate FTE for the number students.

The Superintendent recommends full funding for this request.

## Additional Funds Request (2418) - Expand Broadmeadow ELL Teacher / Goal 1.1 Differentiated Instruction /46795/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$28,984	\$38,646	Given the grade span and varying language proficiency levels of EL students, it is critical to maintain manageable student caseloads for ELL teachers in order to meet regulatory compliance and to provide effective instruction. In a review of 10 comparable communities, the average student caseload for a full time elementary ELL teacher is 25 students. This budget request is to reduce caseload size to the equivalent of 28 students for a full time ELL teacher.

Broadmeadow currently has 21 EL students and a 0.4 FTE ELL Teacher assigned. This request is for an additional 0.4 FTE to increase the position to 0.8 FTE, which would be the appropriate FTE for the number students.

The Superintendent recommends reduced funding for this request of \$28,984 (0.3 FTE), due to budget constraints.

## FY19 School Department Budget Needham Public Schools

ELL 3550

Fiscal Year: 2019

Additional Funds Request (2419) - Expand Hil	Isida ELL Tanahan / Caal 1 1	1 Differentiated Instruction /46706/NI
Additional Funds Reduest (2419) - Expand Hil	iside Elli Teacher / Croal i	i Differentiated Instruction /46/96/ N

Original Amount Request Description & Funding Recommendation Request Recomm \$19,323 \$19,323 Given the grade span and varying language proficiency levels of EL students, it is critical to maintain manageable student caseloads for ELL teachers in order to meet regulatory compliance and to provide effective instruction. In a review of 10 comparable communities, the average student caseload for a full time elementary ELL teacher is 25 students. This budget request is to reduce caseload size to the equivalent of 28 students for a full time ELL teacher. Hillside currently has 35 EL students and a 1.0 ELL Teacher assigned. This request is for an additional 0.2 FTE to increase the position to 1.2, which would be the appropriate FTE for the number students.

#### Additional Funds Request (2420) - Expand Newman ELL Teacher / Goal 1.1 Differentiated Instruction /46797/ N

The Superintendent recommends full funding for this request.

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$20,445		Given the grade span and varying language proficiency levels of EL students, it is critical to maintain manageable student caseloads for ELL teachers in order to meet regulatory compliance and to provide effective instruction. In a review of 10 comparable communities, the average student caseload for a full time elementary ELL teacher is 25 students. This budget request is to reduce caseload size to the equivalent of 28 students for a full time ELL teacher.

Newman currently has 38 EL students and a 1.2 FTE ELL Teacher assigned. This request is for an additional 0.2 FTE, which would be the appropriate FTE for the number students.

The Superintendent recommends full funding for this request.

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	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC Recomm	<b>\$</b> Сн <b>G</b>	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,117,007	1,075,859	1,109,494	1,163,169	1,233,613	27,546	40,890	1,302,049		1,252,036	88,867	7.64%		1,252,036
Service & Expense	68,700	56,707	80,944	73,201	73,201			73,201		73,201				73,201
Capital														
TOTAL	1,185,707	1,132,567	1,190,438	1,236,370	1,306,814	27,546	40,890	1,375,250		1,325,237	88,867	7.19%		1,325,237

#### **Budget Overview:**

Under the direction of the Assistant Superintendent for Student Learning, the K-8 Literacy Program provides targeted, pull-out literacy instruction to general education students and literacy coaching and instructional support for teachers. It is overseen by the K-8 Literacy Coordinator, who serves as the Reading Department Chair and supervisor of all building-based general education literacy specialists/reading teachers. The K-8 Literacy Coordinator position and K-8 Literacy specialists/reading teachers' salaries are reflected in this cost center

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	10.45	11.15	11.85	11.35	0.20
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	11.45	12.15	12.85	12.35	0.20

#### **Critical Issues:**

1. The absence of a full time Literacy Support Program for struggling readers at Pollard continues to hamper the District's ability to: 1) provide direct support to students transitioning in from High Rock; 2) support 7th Grade students in accessing the middle school curriculum as they move forward into 8th Grade; and 3) support subject area teachers to instruct/differentiate instruction for these students in their core academic classrooms.

The Literacy Specialists at each school not only serve to support struggling learners but also work with classroom teachers to support the literacy demands of the Common Core. Their work with classroom teachers focuses on how to differentiate instruction to challenge and support all learners and strengthening the reading and writing instruction within all disciplines. The presence of a 0.6 FTE literacy specialist position at Pollard, with twice as many teachers and students as High Rock, is insufficient to support the needs of approximately 100 general education students who are struggling with reading and writing in the mainstream curriculum and the 40 subject area cluster teachers who have limited ability to help these students within their classrooms. There is a need for additional 0.4 FTE Literacy Specialist at Pollard to enable this work to happen there.

- 2. Having adequate and appropriate resources in place in order to implement an effective reading program continues to be a challenge. The introduction of the new 2017 MA ELA Common Core Standards requires reading instruction in the area of nonfiction. Currently there are not sufficient non-fiction texts for K-5 teachers to use in order to teach the new non-fiction reading units of study that were introduced in order to align instruction to the new content area literacy standards.
- 3. Providing teachers with adequate and appropriate books to teach the required curriculum units. Each of the reading units require mentor texts for the teacher to use when teaching the unit as well as multiple copies of texts for students to use as they practice their reading skills. A small library of texts in each classroom has been an outstanding need for a number of years.
- 4. Insuring reading intervention staffing remains stable as Title I grant funding decreases. Currently, the Title I grant supports approximately 1.15 FTE literacy support positions. In the FY18, budget we planned for a potential reduction in the FY18 Title I Grant. This enabled us to maintain current staffing. We anticipate further reductions in FY19. Moreover, as grant funds decrease and staff salaries increase, the operating budget must continually make up the difference in order to maintain level literacy support staffing. We are proposing an 0.2 FTE increase in the Operating Budget to maintain existing staffing.
- 5. Insuring we are meeting the literacy development needs of our high needs populations at the elementary level. Historically, a disproportionately large number of students in this category are scoring in the Needs Improvement/Warning categories on the ELA portion of the MCAS test. To ensure a proportionally equal student staffing ratio as enrollments change aross the district, we need an additional 0.1 FTE at Mitchell.

#### **Critical Issues Addressed:**

Budget requests are directed towards resources needed to address the critical issues listed above.

#### **Departmental Goals & Objectives:**

### **Department Goal 1:**

Ensure that sufficient literacy specialist/coaching staff in place at elementary and middle school levels to provide direct instruction for struggling general education students and coaching support for classroom teachers.

## **Objective 1:**

Increase literacy specialist/coaching staff at Pollard to 1.0 FTE and establish an intervention program for general education students who are struggling with reading and writing and are unable to access the curriculum.

#### Objective 2:

Insure that existing Literacy Specialist/Coaching staffing remains intact if Title 1 grant funds are reduced.

#### **Objective 3:**

All K-5 schools have equitable staffing and support that is proportional to their student population.

#### **Measure 1:**

Pollard position is increased; program is established for identifying and servicing struggling learners; in class support is provided for teachers; student assessment sores rise.

#### Measure 2

Budget has sufficient funds to retain existing staffing if the amount of the Title 1 grant is reduced.

#### Measure 3:

All K-5 schools have equitable literacy support staffing in proportion to student enrollment as populations fluctuate.

#### **Department Goal 2:**

Sufficient and appropriate materials are in place to maintain a viable elementary reading and writing program.

#### Objective 1:

K-5 teachers have appropriate and sufficient fiction & non-fiction classroom libraries and mentor texts to teach required reading and writing units of study.

#### **Objective 2:**

Worn/outdated K-5 teaching, intervention and testing materials are replaced on an ongoing basis.

#### Measure 1

Budget has a stable level of funding so that all elementary teachers have classroom libraries and mentor texts that they are using to teach the required reading and writing units of study.

#### **Measure 2:**

Budget has a sufficient level of funding to replace worn/outdated teaching, intervention, and testing materials on an ongoing basis.

#### **Department Goal 3:**

Continue to implement the plan to systematically roll out an additional two new writing units of study in Grades 1-5.

#### Objective 1:

K-5 teachers will implement two additional writing units of study in FY19.

#### **Measure 1:**

K-5 teachers are provided with professional development on teaching the new units of study.

#### Measure 2

Two writing units of study are implemented by K-5 teachers in FY19. Feedback on the experience is provided by each teacher.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$1,325,237, which represents a \$88,867 (7%) change from FY18. The \$1,325,237 request includes a baseline budget of \$1,306,814, plus \$18,423 in recommended additional funding requests. The recommended additional funding requests are detailed below:

### Additional Funds Request (7) - Account Changes / /48990/

Amount Recomm	2	Request Description & Funding Recommendation
\$0	\$0	

## Additional Funds Request (2324) - Expand Pollard Literacy Specialist / Goal 1.1 Differentiated Instruction /46509/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0		This request would increase the existing 0.6 FTE Literacy Specialist at Pollard to a 1.0 FTE position. The presence of a part time Literacy Specialist at Pollard is insufficient to support the needs of approximately 100 struggling readers in the general education program who are having difficulty accessing the middle school curriculum. The additional 0.4 FTE would enable the specialist to support the needs of students inside the classroom as well as provide coaching for all core area teacher regarding literacy instruction in their discipline as required by the new MA English Language Arts Common Core Standards.

## Additional Funds Request (2325) - Shift Title I Teacher from Grant to Operating / Goal 1.1 Differentiated Instruction /46505/ N

The Superintendent recommends full funding for this request.

The Superintendent has deferred consideration of this request to a future funding year.

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$18,423	\$18,423	This request is to shift 0.2 FTE of the Title I teacher currently paid from the Title I grant to the Operating Budget in anticipation of a reduction in the Title I grant in FY19. The District has seen grant funds erode significantly over time. We anticipate an additional reduction in FY19, which could result in a 0.2 FTE reduction to available grant funds for this position.

## Additional Funds Request (2326) - Expand Mitchell Literacy Specialist

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$9,123	This request will ensure that we maintain an equitable staff-student ratio as enrollments change across the elementary schools in the District.

The Superintendent has deferred consideration of this request to a future funding year.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUES	FY19 SC T CHANGE		\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries				-1	-1			-1	-1			1	
Service & Expense		266	10,248	3,115	3,115	1,885	5,0	00	5,000	1,885	60.51%		5,000
Capital													
TOTAL		266	10,248	3,114	3,114	1,885	4,9	9	4,999	1,885	60.53%	1	5,000

#### **Budget Overview:**

Section 504 is federal law that prohibits discrimination against individuals with disabilities. Section 504 ensures that a student with a disability has equal access to an education. Section 504 also requires that a student with a disability receives an equal opportunity to participate in athletics and extracurricular activities. Costs are incurred providing services and supplies such as interpreters, specialized consultation services, equipment for hearing or vision-impaired students, assistive technology, etc.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

Section 504 costs for the current school year, 2017-18, are anticipated to range between \$3,800 to \$5,000 based on student needs. Similar needs and associated costs are expected for FY19. A small increase of funds for this cost center is needed to cover anticipated expenses.

#### **Critical Issues Addressed:**

A request for a small increase of funds for Section 504 services and equipment is included in the budget requests for FY19.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Students in all classroom, have the opportunity to increase their achievement as a result of instruction that is differentiated and grounded in best research practices.

## **Funding Recommendation**

The FY19 budget recommendation for this department is \$4,999, which represents a \$1,885 (61%) change from FY18. The \$4,999 request includes a baseline budget of \$3,114, plus \$1,885 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49076/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2430) - Additional Funding for Student 504 Compliance / Goal 1.1 Differentiated Instruction /46841/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$1,885	\$1,885	Section 504 costs for the current school year, 2017-18, are anticipated to range between \$3,800 to \$5,000 based on student needs. Similar needs and
		associated costs are expected for FY19. A small increase of funds for this cost center is needed to cover anticipated expenses.

The Superintendent recommends full funding for this request.

Fiscal	Year:	2019
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	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 PLUS FY19 BASELINE BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM CHANGE	FY19 TM RECOMM
Salaries	1,705	1,986	1,796	1,643	1,643	1,643		1,643				1,643
Service & Expense	2,000			2,000	2,000	2,000		2,000				2,000
Capital												
TOTAL	3,705	1,986	1,796	3,643	3,643	3,643		3,643				3,643

#### **Budget Overview:**

The K-12 Attendance Cost Center funds the Salary of the School Truant Officer, who is paid a Unit A stipend, annually. The Truant Officer assists students and families with concerns related to truancy and attendance and represents the District in matters related to student truancy in court.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

There are no critical issues for this program.

#### **Critical Issues Addressed:**

N/A

### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

This program supports all District goals and objectives by ensuring that children stay in school.

## **Funding Recommendation**

The FY19 budget recommendation for this department is \$3,643, which represents a \$0 (0%) change from FY18. The \$3,643 request includes a baseline budget of \$3,643, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46859/

Amount Original Recomm Request Description & Funding Recommendation

Y 19 School Department Budget	
Needham Public Schools	
Elementary Science Center 3620	

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	12001110		FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	261,852	254,042	289,572	305,383	315,274	2,212	25,886	6 343,372		322,043	16,660	5.46%		322,043
Service & Expense	21,587	18,769	19,950	24,975	24,975			24,975		24,975				24,975
Capital														
TOTAL	283,439	272,811	309,522	330,358	340,249	2,212	25,886	6 368,347		347,018	16,660	5.04%		347,018

#### **Budget Overview:**

The Science Center (SC) is a unique resource that supports and enhances science and engineering education in and out of the classroom. The SC's vision is to be a state of the art resource for elementary teachers and students that inspires teaching and learning about our natural and engineered world. The SC serves four main purposes- curriculum support, educational enrichment, professional development and community involvement. Staff develop, maintain and distribute science and engineering curriculum materials for 21 individual content areas, including STEAM engineering, which involves inventory and refurbishment of over 264 kits. SC staff also oversee the online Science Center Digital Library and Circulating Repository, which is the tracking tool for classroom materials and gives the community access to SC materials. SC staff facilitate programs and professional development and model effective science and engineering teaching methods for teachers. Finally, the SC staff are involved in after school programs, school-based STEM events, collaboration with the high school and middle schools, as well as serving on local committees. The SC has a robust volunteer program with over 35 individuals, which helps reduce costs in many ways. The SC also houses over 30 live animals to support the curriculum and for use in a variety of programs. Currently, the Science Center is following a five year plan in order to better meet its vision and become a relevant and modern resource for the 21st century.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.60	0.60	0.60
Teachers	1.70	1.70	1.10	1.10	-0.60
Aides	2.81	2.68	2.68	2.60	-0.08
Clerical	0.21	0.21	0.78	0.21	0.00
Total	4.72	4.59	5.16	4.51	-0.08

#### **Critical Issues:**

As part of the multi-year plan for the Science Center, several issues need to be addressed over the next five years. Two of the most critical include the newly released Massachusetts Framework for Science & Technology/Engineering (STE) (released January 2016) and the need for staff and teacher professional development.

In 2017-18 SC staff worked with teachers to revise curriculum in Grades 4 and 5. More kits and programs will need to be created to align other grades with the new standards and integrate more engineering into the curriculum, which is a multiple year project.

As standards and curriculum change, there is an increased need and demand for professional development for elementary teachers on the standards and effective science and engineering practices. Currently, SC is only able to offer 2.5 hours per year of professional development to all teachers in the District. For the last two years, teachers requested more science/engineering professional development. Unfortunately, SC staff were not able to provide this service due to a lack of time and staffing. This is in part due to the fact that SC staff spend approximately 30 hours a week on organizational tasks such as keeping track of kits, helping to order supplies, scheduling programs and field trips.

#### **Critical Issues Addressed:**

The aforementioned critical issues are addressed in the budget by:

- 1-Hiring of a part-time Science Center Program Assistant to assist with administrative/organizational tasks, thus freeing up SC staff to better provide professional development.
- 2-Increase in salary for part time animal care giver to support increase in programming and animals in curriculum.

#### **Departmental Goals & Objectives:**

## **Department Goal 1:**

Develop and align NPS science curriculum and SC program offerings to meet the latest science, technology & engineering standards in order to increase students' 21st century skills and build technological literacy.

Objective 1:

Continue long range planning for updates and revisions to of all Grade K-5 Science/Engineering units.

Create two new science/engineering curriculum units and new SC programs that are aligned with the new STE standards.

**Objective 3:** 

Provide professional development to teachers that effectively enables them to better meet standards addressed in the new science/engineering curriculum.

Complete Science/Engineering kits, teacher guides and resources for classroom use provided to all teachers in Grades K and 1.

Measure 2:

All teachers in Grades K and 1 attend hands-on professional development that effectively prepares them to teach new units and supports full day Kindergarten.

#### **Department Goal 2:**

Increase elementary teachers' ability and confidence in teaching 21st century skills and addressing standard-based STEM topics.

Objective 1:

Provide more District-wide professional development opportunities in science & engineering practices that all teachers can attend.

**Objective 2:** 

Provide model lessons and coaching on science & engineering practices.

Provide programs and field trips for students that model 21st century skills and science & engineering practices.

Measure 1:

Teachers participate in professional development beyond the 2.5 hour required grade- level training that identify new STEM standards and address changes in science teaching methods.

**Measure 2:** 

Teachers participate in curriculum writing to create units that address new standards and encourage students to practice science and engineering curriculum.

Measure 3

Several elementary teachers help lead PD on new standards based curriculum for other elementary teachers.

**Measure 2:** 

All science and engineering curriculum available digitally.

#### **Funding Recommendation**

Original

A mount

The FY19 budget recommendation for this department is \$347,018, which represents a \$16,660 (5%) change from FY18. The \$347,018 request includes a baseline budget of \$340,249, plus \$6,769 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48995/

Amount Recomm	0	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2234) - Upgrade Science Curriculum Specialist/Manager To Unit B

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$4,557	\$4,557	Since the inception of the Science Center in Needham over 50 years ago, the expectations for the Science Center Manager have dramatically increased. The Science Center once had a manager (Unit A position) who had no responsibility for curriculum development, unit provisioning, or professional development. The Science Center operated more as a resource center for random items that could be used to teach an uncoordinated school based science curriculum. Over the last decade, the manager has assumed the role of a K-5 Science Specialist who not only has responsibility for budgeting, developing, piloting and implementing a coordinated a curriculum aligned to state standards, but also supervises staff who help with unit provisioning, scheduling, resource organization, and special program management for 120+ teachers in all elementary schools. The position is now working with special area directors to coordinate new STEAM programming and is responsible for ensuring that they as well as their teachers who are not well versed in STEAM discipline, have the knowledge and skills to teach the new program. Moreover, the responsibility for developing the engineering portion of the STEAM curriculum and overseeing/training the engineering teacher has fallen to the K-5 Science Center Manager. For all these reasons, it is now time to transition the position to Unit B. The net cost of this conversion reflects the creation of a Unit B position ad the corresponding elimination of the Unit A Science Center position, 10 per diem days and Unit A Science Center Director position.

The Superintendent recommends full funding for this request.

## Additional Funds Request (2412) - Part Time Science Center Program Assistant / Goal 3.3 Professional Learning, Growth & Innovation /46810/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$21,329	Science Center staff, including the Director, cannot currently provide professional development that teachers request due to the time required to organize, schedule and manage materials. These tasks take approximately 30 hours a week. Hiring a part time program assistant would mean these tasks could be efficiently monitored by one staff member, thereby freeing up other staff to better meet teachers' needs. The PA would manage kit delivery systems, manage the SC field trip calendar, work with the bookkeeper to request materials and manage a digital filing system for materials. This request is for a 0.57 FTE program assistant, 4 hours a day for 261 days for a total of \$21,329. This funding request was requested in FY18 but deferred for FY19.

The Superintendent has deferred consideration of this request to a future funding year.

#### Additional Funds Request (2413) - Increase Rate of Pay for Animal Care Provider / Goal 3 Infrastructure, General /46808/ N

Recomm	Request	Request Description & Funding Recommendation
\$2,520	ŕ	SC employs a part time casual worker to care for animals which are increasingly being used for curriculum and programming. The current staff member provides quality care for a range of animals, oversees youth volunteers while independently maintaining an organized, sanitary environment. Despite an increase in responsibilities, he has worked for the same hourly rate since FY14 without a pay increase. This staff member's devoted effort has supported a 50% increase in programming and saved hundreds of dollars in curriculum supplies. This request is to increase his salary to recognize his efforts and prevent his leaving the position. In addition, should we need to hire a replacement, it would allow us to offer a competitive wage to attract qualified animal caretakers (animal husbandry providers in the area earn a salary of \$15-25/hr). This request is to increase the rate to \$17/hr for an increase of \$2520 (36 weeks *7* 10 hours a week.)

The Superintendent recommends full funding for this request.

## Additional Funds Request (2676) - Reduce Unfilled Animal Caregiver / Goal 3.3 Professional Learning, Growth & Innovation /48123/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$308	-\$308	This position is unfilled in 2017/18 and not needed in 2018/19.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	1200111	9 FY19 TL Reouest	FY19 SC Change	FY19 SC Recomm	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,046,494	1,062,579	1,104,471	1,320,646	1,360,035	24,380	22,11	9 1,406,534		1,384,415	63,769	4.83%	2	1,384,417
Service & Expense	206,140	616,068	873,258	842,474	866,774	52,500		919,274		893,274	50,800	6.03%		893,274
Capital														
TOTAL	1,252,634	1,678,647	1,977,729	2,163,120	2,226,809	76,880	22,11	9 2,325,808		2,277,689	114,569	5.30%	2	2,277,691

#### **Budget Overview:**

The Educational Technology budget provides direct instruction and support for the integration of technology to enhance teaching and learning throughout the district. The program funds and supports mobile technology devices, applications and software including, online subscriptions for teaching and learning in all classrooms, technology labs, and tutorial spaces. The budget includes staffing for Instructional Technology Specialists (who at the elementary level, spend a portion of their time teaching the technology component of the STEAM program), technicians who maintain the computers and AV devices, the supplies and materials to maintain/repair those devices, and the hardware and software to support the 1:1 programs at the secondary level.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	8.60	10.05	10.50	10.50	0.45
Aides	6.00	6.94	7.58	6.96	0.02
Clerical	0.00	0.00	0.00	0.00	0.00
Total	14.60	16.99	18.08	17.46	0.47

#### **Critical Issues:**

In FY16, the Needham Public Schools Technology Department was reorganized into two separate divisions: Information Technology Services (ITS) and Media and Digital Learning. The Administrative Technology cost center (3150) falls under the new ITS department. The Educational Technology (3630) and Library Media Services (3631) cost centers fall under the new Media and Digital Learning Department.

As part of the process of restructuring of the Technology Department, the District identified several critical issues for the Educational Technology program:

- 1. Instructional Technology Specialist staffing at NHS is not sufficient to meet the demands for teacher support as we move the instructional program to digital learning devices (DLDs) and transition to 1:1.
- 2. Technical support staff to address:
- the increasing needs for interactive white board replacements and installations
- temporary technical support to help with the deployment, replacement, upgrades, and installations of equipment in preparation for staff and student use during critical periods during the school year.
- 3. Addressing printing costs

## **Critical Issues Addressed:**

This budget cycle includes requests for funds to:

- Increase Instructional Technology Specialist support at the High School.
- Increase the FTE of the TV teacher position at NHS.
- Increase toner budget.

#### **Departmental Goals & Objectives:**

## **Department Goal 1:**

Create a sustainable model for purchasing and supporting technology in order to provide personalized learning experiences for students and adequate support for educators.

#### Objective 1:

Continue the implementation of digital learning devices (DLDs) for teaching and learning at the elementary level.

## **Department Goal 2:**

Continue to implement and support a 1:1 personalized learning program in Grade 9, adding a grade each year to get to fully 1:1.

## Objective 1:

Deploy devices to next incoming Grade 9 students and further adjust processes and procedures to support teaching and learning as well as technical needs.

## Objective 2:

Assess the efficacy of the implementation and support strategies to inform the roll our process for Grade 10 in FY19.

## **Objective 3:**

Continue to provide opportunities for NHS teachers to explore and experiment with 1:1 instructional environments and develop/learn appropriate pedagogy for teaching in this context. Continue with pilot 1 environments at upper grade levels.

#### **Department Goal 3:**

Disseminate the vertically articulated digital citizenship curriculum that can be integrated into all curriculum areas.

#### Measure 1:

Teachers learn about digital citizenship and incorporate digital literacy, as they use digital resources, into the curriculum.

## **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,277,689, which represents a \$114,569 (5%) change from FY18. The \$2,277,689 request includes a baseline budget of \$2,226,809, plus \$50,880 in recommended additional funding requests. The recommended additional funding requests are detailed below:

# FV19 School Department Budget

		Needham Public Schools  Educational Technology 3630	Fiscal Year: 2019
Additional F	unds Reques	t (7) - Account Changes / /48996/	
Amount Recomm	Original Request	Request Description & Funding Recommendation	
\$0	\$0		
Additional F	unds Reques	t (1792) - Expand Instructional Technology Specialist to Full-Time / Goal 3.2 Modern Information	Systems & Training /46242/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation	
\$8,829	\$8,829	This request is to increase the High School Instructional Technology Specialist from 0.85 FTE to 1 high school 1:1 program and all technology integration for both students and teachers. It's critical forms	

## Additional Funds Request (1969) - Part-Time Technology Technician / Goal 3 Infrastructure, General /42126/ N

The Superintendent recommends full funding for this request.

for the next 9th Grade cohort.

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0		Last year the District partially funded a technology technician to install AV equipment. The District has a need for a person able to install IWBs as part of the long term replacement plan for IWBs. This request is to increase the current 0.3 FTE to a 0.49 FTE.

The Superintendent has deferred consideration of this request to a future funding year.

## Additional Funds Request (1971) - Technology Co-op Student / Goal 3.2 Modern Information Systems & Training /42128/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$8,640	This request would fund a Co-op Student from a local Vocational School to work as a Technology Assistant. The student would work 30 hours a week for 18 weeks at \$16/hour. This request would help reduce the overall workload of the department as well as provide an educational experience for a student. The FTE equivalent is 0.43 FTE (540 hours of 180 days x 7 hrs.)
		The Superintendent has deferred consideration of this request to a future funding year.

## Additional Funds Request (2203) - NHS 1:1 ChromeBooks / Goal 3.2 Modern Information Systems & Training /44624/ N

Recomm	Request	Request Description & Funding Recommendation
\$26,500	\$26,500	This request funds the difference between the actual cost to fund year two of the NHS 1:1 program and the amount that was moved from capital in FY17 for this purpose. The proposal is to provide a device for all students (100% District-funded.) The cost for 450 devices at \$250.00/unit totals \$112,500. The capital shift in FY17 provided \$66,000, in FY18 an additional \$20,000 was approved by School Committee and the remaining \$26,500 is now being requested.

The Superintendent recommends full funding for this request.

## Additional Funds Request (2288) - Expand NHS TV & Communications Teacher / Goal 1 Curriculum, Instruction & Assessment, General /45300/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$15,551	\$15,551	This request is to increase the High School TV and Communications teacher from a 0.6 FTE to a 0.8 FTE in order to better meet the course requests of more students. There is currently space for only 60 students, 95 students have made a request to take the course.

## Additional Funds Request (2426) - Toner / Goal 3.2 Modern Information Systems & Training /46825/ N

The Superintendent recommends full funding for this request.

	1	$\mathcal{E}$
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0		The cost of toner for the District, exceeds what is budgeted. The budget for toner has remained at \$86,000 however, the costs for the last two years have averaged over \$120,000. This request is to increase the toner budget by \$26,000 to be allocated between schools, a companion request of \$4,000 can be found in cost center (3150) for a total request of \$30,000.

The Superintendent recommends that existing budget funds be reallocated to meet this need, if available.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.	12001110	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,034,277	1,101,362	1,157,451	1,233,634	1,249,649	-16,174	8,617	7 1,242,092		1,242,092	8,458	0.69%	2	1,242,094
Service & Expense	147,662	161,226	130,719	132,632	105,132			105,132		105,132	-27,500	-20.73%		105,132
Capital														
TOTAL	1,181,939	1,262,589	1,288,170	1,366,266	1,354,781	-16,174	8,617	7 1,347,224		1,347,224	-19,042	-1.39%	2	1,347,226

#### **Budget Overview:**

The Library Media Services Program provides direct instruction to K-12 students and curriculum resource support for classroom-based research projects. Students practice and master literacy and information skills using collections of print and online resources. The instructional program aligns with grade level curriculum to provide project-based learning experiences that integrate with specific curriculum topics. This program area budget provides funding for school library staff, library facility equipment, books and other print and online subscription resources required to operate a school library media program.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	8.40	8.82	9.02	8.82	0.00
Aides	3.35	3.31	3.10	3.00	-0.31
Clerical	2.60	2.60	2.60	2.60	0.00
Total	15.35	15.73	15.72	15.42	-0.31

#### **Critical Issues:**

- -Ensuring sufficient qualified library teachers to address enrollment and scheduling, primarily an issue at the elementary level.
- -Ensuring adequate digital reference resources while maintaining essential print resources.
- -Ensuring library teachers have the skills and knowledge to support digital integration and digital citizenship within the existing library program.
- -Preparing for new Massachusetts Social Studies curriculum frameworks and planning for the resources to support transitions in the curriculum.

#### **Critical Issues Addressed:**

Existing resources will be reallocated to the extent possible to address needs identified above. Additional library teachers is being requested to address enrollment and scheduling needs.

#### **Departmental Goals & Objectives:**

## **Department Goal 1:**

Provide professional development to ensure library teachers have the skills to support digital integration and digital citizenship within the existing library program.

Objective 1:

Use early release time for professional development.

**Objective 2:** 

Encourage co-teaching and classroom visits between technology specialists and library teachers.

Measure 1:

PD will have been provided.

Measure 2

Will gather feedback at multiple points in the process.

#### **Department Goal 2:**

Increase collaboration between technology specialists and library teachers.

**Objective 1:** 

Encourage some joint common planning times.

**Objective 2:** 

Encourage co-teaching.

Measure 1

Staff will have used some common planning time to meet together.

Measure 2

Each member of the department will share co-teaching experiences.

#### **Funding Recommendation**

\$0

The FY19 budget recommendation for this department is \$1,347,224, which represents a \$-19,042 (-1%) change from FY18. The \$1,347,224 request includes a baseline budget of \$1,354,781, plus \$-7,557 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48997/

\$0

Amount Original Recomm Request Description & Funding Recommendation

# FY19 School Department Budget Needham Public Schools Library Media Services 3631

Fiscal Year: 2019

Additional F	unds Reques	t (2389) - Part-Time Newman Library Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46681/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$8,617	\$8,617	Newman currently has a 0.22 FTE Teaching Assistant providing direct library instruction. Scheduling and enrollment changes have necessitated that the position now be reconfigured and replaced by a 0.3 FTE teaching position.
		The Superintendent recommends full funding for this request.

Amount Original Recomm Request Description & Funding Recommendation

-\$12,335 -\$12,335 This position is unfilled in FY2017/18 and is not needed in 2018/19.

### Additional Funds Request (2678) - Reduce Unfilled NHS Media Aide / Goal 1 Curriculum, Instruction & Assessment, General /48125/ N

Amount	Original	Request Description & Funding Recommendation
Recomm	Request	request Description & Funding Recommendation

-\$3,839 This position is unfilled in FY2017/18 and is not needed in 2018/19.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	12001110		FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,497,202	1,632,095	1,694,426	1,788,279	1,809,360	10,397	1,500	0 1,821,257		1,814,558	26,279	1.47%		1,814,558
Service & Expense	22,339	52,047	48,935	53,843	51,343			51,343		51,343	-2,500	-4.64%		51,343
Capital														
TOTAL	1,519,541	1,684,142	1,743,361	1,842,122	1,860,703	10,397	1,500	0 1,872,600		1,865,901	23,779	1.29%		1,865,901

#### **Budget Overview:**

The Physical Education program falls within the jurisdiction of the K-12 Wellness Department and is part of our integrated wellness program. Physical Education is designed to teach motor skills, movement patterns, games, sports, dance, gymnastics, and lifelong wellness activities to children in grades K-12 in an attempt to influence positive participation in physical activity, increase physical fitness levels, and enhance overall health and well-being.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	21.20	21.40	21.50	21.40	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	21.20	21.40	21.50	21.40	0.00

#### **Critical Issues:**

Critical Issues: Scheduling Elementary Physical Education Classes

The elementary specialists' schedules have become more complex with the addition of common planning time for all elementary teachers. In order for classroom teachers to have grade-level common planning time, their students must be in a class taught by a specialist (e.g., art, music, physical education, world language). As a result, elementary specialists are faced with schedules that have them switching back and forth between grade-levels throughout the day. Each grade-level change requires planning, equipment set up, and clean up. These schedules are mentally and physically taxing and allow little time for specialists to follow up with student discipline issues, respond to messages, or collaborate with classroom teachers. In addition, elementary specialists teach 5, 6, or 7 different classes per day while their middle school and high school colleagues teach 4 classes per day.

Critical Issue: Lack of Physical Activity Space

Lack of physical activity space is an issue for the entire K-12 Physical Education program. Classes are doubled up at all five elementary schools and at High Rock and Pollard. This problem is critical at Hillside School (with a solution in sight) and Mitchell, where physical education classes are held in the cafeteria, in classrooms, and on the stage, all of which restrict movement and limit curriculum options. With an increase in numbers at the High School, we are running out of appropriate activity space to support our program needs. For example, the spin bikes had to be put into storage so the space could be used for other purposes. Activity classes are often doubled up in the A-gym.

Critical Issue: Large Class Sizes at Needham High School

As the student population at Needham High School continues to increase, some class sizes are reaching numbers as high as 29 and 30. A maximum of 24 students per class has been determined to be the cap for safety, quality of student engagement, effectiveness of teacher feedback, and capacity (e.g., equipment, space, number of desks in the classroom, etc.) Although we have begun to address this issue by increasing our staffing by 0.5 FTE over the past few years, the numbers have continued to increase and we now have 50% of our semester 1 classes above the cap (25 or more) and 47% of our semester 2 classes above the cap.

## **Critical Issues Addressed:**

The FY19 budget requests a stipend for a Teacher Leader (modeled after the Teacher Leaders at the elementary level) for the High School Wellness Department to support the day-to-day operations of the high school program.

The FY19 budget request addresses the issue of class size at Needham High School by requesting an additional 0.1 FTE for High School Wellness.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Advance Learning for All Students - To refine and continue to put into practice a system of curriculum, instruction, and assessment that empowers each student to be engaged in challenging, creative, and rigorous learning experiences that are grounded in clearly defined standards.

Objective 1

All students will grow and achieve as a result of experiencing curriculum and programs that are alined to state standards and coherent within and between all grade levels and courses

Objective 2

All students experience student-centered instructional practices that: Reflect current research on best practice; Are responsive and differentiate to meet individual learning needs; Incorporate 21st century skills; & Promote active, inovative and interdisciplinary learning.

#### **Department Goal 2:**

Develop Social, Emotional, Wellness, and Citizenship Skills - To ensure students develop the knowledge, skills, and mindset that empower healthy, resilient, and culturally proficient citizens who contribute to others with integrity, respect, and compassion.

Objective 1

Students will acquire social emotional knowledge and skills as a result of curriculum, instruction, and practices that are culturally sensitive, evidence-based, and aligned to the District's Framework for student social and emotional learning (SEL).

Objective 3

## FY19 School Department Budget Needham Public Schools Physical Education 3640

Fiscal Year: 2019

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$1,865,901, which represents a \$23,779 (1%) change from FY18. The \$1,865,901 request includes a baseline budget of \$1,860,703, plus \$5,198 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /48999/

Amount Recomm		Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2370) - Expanded NHS Physical Education Staff / Goal 1 Curriculum, Instruction & Assessment, General /46617/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$5,198	\$10,397	Increase Needham High School Wellness staff by 0.1 FTE to meet the needs of increased student enrollment.
		The Superintendent recommends reduced funding for the request of \$5,198 (.10 FTE), due to budget constraints.

## Additional Funds Request (2388) - Stipend for a Teacher Leader / Goal 3 Infrastructure, General /46672/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$1,500	Stipend for a Teacher Leader (modeled after the teacher leaders at the elementary level) for the NHS Wellness Department to support the day-to-day operations of the high school program.

The Superintendent has deferred consideration of this request to a future funding year.

 lth Education 3641						
 PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ СнG	% СН	FY19 TM Change	FY19 TM RECOMM

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	_	PLUS FY19 BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ СнG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	51,990	57,273	60,817	65,292	58,861		58,861		58,861	-6,431	-9.85%		58,861
Service & Expense	4,350	3,091	4,845	5,297	5,297	2,000	7,297		7,297	2,000	37.76%		7,297
Capital													
TOTAL	56,340	60,364	65,663	70,589	64,158	2,000	66,158		66,158	-4,431	-6.28%		66,158

#### **Budget Overview:**

The Health Education program falls within the jurisdiction of the K-12 Wellness Department and is part of our integrated wellness program. Health Education teaches children in Grades 5 -12 health content/skills along with social and emotional skills in an attempt to influence healthy choices and sound decision making.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	1.00	1.00	1.00	1.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.50	0.00	0.00
Total	1.00	1.00	1.50	1.00	0.00

#### **Critical Issues:**

Critical Issue: No Formal Health Education at the Elementary Level

Health education is taught in Grades 6-12 with only one short puberty unit offered to students in Grade 5 during their regularly scheduled physical education classes. The Needham students would benefit greatly from a comprehensive K-12 health education program taught by certified health educators.

Critical Issue: Prescription Drug Use and Misuse Among Teens

The misuse and addiction to prescription pain relievers, heroin, and synthetic opioids is a serious national crisis that affects communities across the United States. Schools have a role in addressing this crisis by providing education to students. Curriculum and instruction on this topic needs to be current and effective. Finding curriculum that fits within our current programming and meets students' needs is challenging.

#### **Critical Issues Addressed:**

The FY19 budget requests \$2,000 per year to purchase a license for Prescription Drug Abuse Prevention for High School - a digital course that educates high school students about pain medications and addiction.

Currently we have an annual subscription through Everfi for an online course called AlcoholEDU. AlcoholEDU is an evidence-based online learning platform that helps students understand the consequences of alcohol and deal with a teen culture that encourages, rather than discourages underage drinking. The topic of alcohol use and misuse is relevant and has a direct bearing on students' lives now and as they grow to become young adults.

There has been some discussion, and an expectation, that a similar evidence-based program should exist for drug education-- especially in light of the recent opioid crisis. Everfi offers an online course called Prescription Drug Abuse Prevention for High Schools that could be delivered in conjunction with our AlcoholEDU course.

Given the costly nature of implementing a health education program at the elementary level, no formal request is being submitted at this time.

#### **Departmental Goals & Objectives:**

## **Department Goal 1:**

Advance Learning for All Students - To refine and continue to put into practice a system of curriculum, instruction, and assessment that enables each student to be engaged in challenging, creative, and rigorous learning experiences that are grounded in clearly defined standards.

Teachers incorporate common assessments, collaborative data analysis, and specific feedback into their instructional practice.

Teachers provide students and parents with explicit feedback regarding their progress towards meeting identified learning objectives.

#### **Department Goal 2:**

Develop Social, Emotional, Wellness, and Citizenship Skills - To ensure students develop the knowledge and skills that empower healthy, resilient, and culturally proficient citizens who contribute to others with integrity, respect, and compassion.

Students will acquire social emotional knowledge and skills as a result of curriculum, instruction, and practices that are culturally sensitive, evidence-based, and aligned to the District's Framework for student social and emotional learning (SEL).

## **Funding Recommendation**

The FY19 budget recommendation for this department is \$66,158, which represents a \$-4,431 (-6%) change from FY18. The \$66,158 request includes a baseline budget of \$64,158, plus \$2,000 in recommended additional funding requests. The recommended additional funding requests are detailed below:

# FY19 School Department Budget Needham Public Schools Health Education 3641

Fiscal Year: 2019

Additional F	unds Reques	t (2319) - Prescription Drug Prevention Digital Course for High School / Goal 2 Social, Emotional, Wellness and Citizenship, General /46496/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$2,000	\$2,000	Prescription Drug Abuse Education for High School is an evidence-based digital learning platform for high school students that helps students make informed decisions about the use of pain medications. Prescription drug abuse and misuse is a serious issue among teens and young adults.

The Superintendent recommends full funding for this request.

K-12 Physical Education & Health Director 3642

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	1110	PLUS FY19 BASE REQ.	12001110		FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	122,543	125,883	127,750	130,909	135,118		18,659	9 153,777		135,118	4,209	3.22%		135,118
Service & Expense	1,968	1,037	2,926	1,700	4,200			4,200		4,200	2,500	147.06%		4,200
Capital														
TOTAL	124,511	126,920	130,676	132,609	139,318		18,659	9 157,977		139,318	6,709	5.06%		139,318

#### **Budget Overview:**

The Director of the Wellness Department oversees curriculum, instruction, and special programming for K-12 Physical Education, Health Education, and Middle School Experiential Education.

The Director serves as a department chair at the high school level and as an instructional leader at the middle and elementary levels. The Director provides instructional leadership, supervision and evaluation of teachers, and program support for the K-12 Wellness Program. In addition, the Director works to support district goals and initiatives and works with school and community leaders in a variety of ways. Examples include curriculum development, supervision and evaluation of teachers, prevention strategies, parent and community education, and the advancement of health promotion initiatives.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.50	0.00	0.00
Total	1.00	1.00	1.50	1.00	0.00

#### **Critical Issues:**

Critical Issue: Inequity in Department Support

The K-12 Director serves as the department chair at the High School, but unlike grade-level department chairs, also works with teachers and administrators in all eight school buildings and central administration. This makes it difficult to maintain a consistent presence at the high school or in any one building. The High School demands a great deal of time and attention due to the size and organization. Other academic departments at Needham High School have bookkeepers who can also offer some secretarial support to the departments. There is no secretary or other person within the High School or K12 department who can offer support to the director, or respond to teachers' needs.

### **Critical Issues Addressed:**

The FY19 budget requests a 0.5 FTE 12-month secretary/bookkeeper (0.25 FTE secretary and 0.25 FTE bookkeeper) to be present at the High School to help support the management of the K-12 Wellness department.

## **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Ensure Infrastructure Supports Learning Goals: To implement a sustainable plan for financial, capital improvement, technological, and personnel resources that supports learning for all students.

Objective 1:

School leaders engage in long-range planning that strengthens school operations and infrastructure.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$139,318, which represents a \$6,709 (5%) change from FY18. The \$139,318 request includes a baseline budget of \$139,318, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49002/

Amount Original Request Description & Funding Recommendation Recomm Request \$0 \$0

#### Additional Funds Request (2427) - Part-Time Bookkeeper/Secretary / Goal 3 Infrastructure, General /46820/ N

Amount Original Request Description & Funding Recommendation Recomm Request

\$0 \$18,659 This request is for a 0.50 FTE for a 12-month Secretary/Bookkeeper. This position would help to support the office of the K-12 Wellness Director.

The Superintendent has deferred consideration of this request to a future funding year.

FY19 School Department Budget
Needham Public Schools
Eina Arta 2650

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 Baseline	PLUS FY19 BASE REQ.	PLUS FY19 FY19 PI REO. TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,246,281	1,333,637	1,369,682	1,460,042	1,461,755		1,461,755		1,461,755	1,713	0.12%		1,461,755
Service & Expense	43,240	46,652	49,141	60,544	60,544	4,363	64,907		64,907	4,363	7.21%		64,907
Capital		5,550	11,765										
TOTAL	1,289,521	1,385,839	1,430,588	1,520,586	1,522,299	4,363	1,526,662		1,526,662	6,076	0.40%		1,526,662

#### **Budget Overview:**

The Fine Arts Department provides a comprehensive, standards-based visual art education to students in Grades 1-12. Students learn to express themselves while meeting the state and national curriculum standards in Visual Art. The responding, or critiquing process which is integral to all of our art courses, enables students to develop an artistic eye for, and understanding of, the impact of artistic and design decisions throughout our communities and societies. Social- emotional and Twenty-first Century skills are also developed.

Curricular Offerings Include:

Elementary School: Grades 1-5 Visual Art, Grades 1-3 STEAM Art

Middle School: Art 6, 7, & 8, Ceramics/Sculpture 7 & 8, 6th Grade Arts Integration

High School: Art 1, 2, 3, AP, & 4, Ceramics 1, 2 & 3, Crafts, Drawing and Paining 1 & 2, Intro to Sculpture, Digital Art and Animation, Photography 1, 2, & 3, Digital Portfolio, Drafting and Linear Perspective 1 & 2, Commercial Design and Production 1, 2, & 3, Digital Art and Animation, Motion Design

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	16.30	16.40	16.40	16.40	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	16.30	16.40	16.40	16.40	0.00

#### **Critical Issues:**

Rising supply costs and the addition of STEAM Art classes which demand specialized materials have put a strain on the current supply budget for the department. The department has been without an increase to the "educational supplies" line item since FY17. A 4.5% increase in the "educational supplies" line item was requested in FY18 but deferred. The supply costs continue to rise in conjunction with increased course loads at the Elementary School and overall increased student enrollment. The need for an increase in this line item is essential in order to maintain quality of curriculum. Increases in art supply budgets at the Middle Schools and High School levels in FY14 and again in FY17 enabled us to maintain supportive programming and restore some aspects lost due to previous reductions.

The Fine Arts Department is tasked with maintaining its focus on standards based visual art education, while also securing resources to be able to advance the District's goals as related to interdisciplinary learning and innovation. It is also tasked with vertically articulating visual arts curriculum Grades 1-12 and creating consistency in student experience in arts integration experiences throughout grade levels.

Maintain class size at levels that allow for learning to be advanced and differentiated while also taking into account the unique needs present within a visual art classroom.

Maintain equipment and classroom spaces (such as the Kiln rooms) to ensure student and staff safety, and that equipment adequately meets instructional needs.

An increase in FY14 of the equipment and repair budgets allowed for the Department to begin updating and replacing visual art technology including cameras and other digital media devices critical to our 21st century instructional direction. Reallocation and increased efficiencies in current baseline allocations will allow us to continue these initiatives and move them into other levels or areas.

#### **Critical Issues Addressed:**

The FY19 Budget for the Visual Arts Department addresses the following critical issues:

- 1.) Rising supply costs and increased demand to the "educational supplies" line item by the addition of STEAM classes and overall increased enrollment, by requesting a 5% increase to this line item. A 4.5% increase was requested in FY18.
- 2.) Maintaining equipment and classroom spaces in order to meet instructional needs by requesting an increase to to the NHS Instructional Software line item for the purchases of Adobe Cloud and reallocating funds from the High Rock Instructional Equipment used to purchase a new kiln in FY18 to NHS Instructional Equipment for the purchase of a new printing press.

#### **Departmental Goals & Objectives:**

## **Department Goal 1:**

The goal of the Fine Arts Department is to ensure all students enrolled in Visual Arts courses have appropriate opportunities and resources to develop individual skills in creating, critiquing, and exhibiting works of art that meet the curricula guidelines as well as state and national standards in the Visual Arts. We seek to provide equity of access to programming, and to offer curriculum that is both representative of and engaging to the diverse student body in the Needham Public Schools.

Objective 1:

Equitably distribute allocated art supply resources based on individual class needs and student enrollment in each class to ensure all students have adequate opportunities for individual artistic expression and creative growth.

Monitor visual art staffing to ensure that it is adequate to service increased enrollments and provide every child with visual art as required, including meeting High School graduation requirements.

# FY19 School Department Budget Needham Public Schools Fine Arts 3650

Fiscal Year: 2019

#### Measure 1:

During the course of the academic school year, each student enrolled in an art class will have a minimum of one work publicly displayed during formal and informal art shows. At the High School level, this would include one work per class. In advanced art classes, this would include a minimum of one work per semester. In High School Graphic Design and Photo classes, students will be working using updated software equivalent to what is currently being used in digital art and design programs at the college level and in entry level professional situations.

#### Measure 2

Operating budget funds for the High School and Middle School will be reallocated and redistributed based on particular course materials costs along with projected student enrollment in those courses.

#### Measure 3:

Visual art staff serving Grades 7 through 12 will remain enough to enable class sizes averaging no more than 23 students in Art 7 and Art 8, 20 in Ceramics/Sculpture (due to room size), and to ensure no individual classes greater than 25. At the High School level, there will be enough seats available in visual art electives to meet student graduation requirements while providing for flexibility in scheduling and also maintaining appropriate class sizes for advanced visual art courses.

#### **Department Goal 2:**

Ensure that the Fine Arts curriculum and programing includes best practices in terms of Visual Arts curricular offerings, and increased Arts integration with other academic areas

#### **Objective 1:**

Continue to strengthen and improve the integration and alignment of the current STEAM Art Curriculum in Grades 1, 2, 3, with the other STEAM components, as well as classroom instruction.

#### **Objective 2:**

Explore the expansion of the High Rock Arts Integration Model to other levels within the District.

#### Measure 1

STEAM curriculum in Grades 1-3 will be aligned with STEAM Technology and Engineering Curricula and will be focused on the STEAM Design Process as represented in ATLAS.

#### Measure 2:

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Minutes and notes from staff meetings and professional development work include focus on STEAM curriculum alignment and integration.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$1,526,662, which represents a \$6,076 (0%) change from FY18. The \$1,526,662 request includes a baseline budget of \$1,522,299, plus \$4,363 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49003/

Amount Recomm	0	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2329) - Additional Funding for Visual Art Supplies / Goal 1 Curriculum, Instruction & Assessment, General /46648/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$1,863	\$1,863	Requesting a 5% increase in the overall District's Visual Art Supplies Budget in order to address increased demands on the Elementary "educational supplies" budget and increased supply costs for paint and clay which. These funds will be distributed between the elementary schools and High Rock as Pollard and NHS received increases to this line item in FY18. Each elementary art teacher has seen an increase in their class load due to the additional STEAM classes. Each grade level class (Grades 1-3) has 3 rotations of a STEAM Art Class. In FY17 there was a decrease in the "educational supplies" budget at the four of the five elementary schools. This requested increase will help to return the elementary supplies budget to pre-FY17 allowances and will take into consideration increased course loads, enrollment, and supply costs. A 4.5% increase to this line item was requested in FY18.

The Superintendent recommends full funding for this request.

#### Additional Funds Request (2331) - NHS Instructional Software- Adobe Cloud for Fine Arts Labs / Goal 1 Curriculum, Instruction & Assessment, General /46525/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$2,500	\$2,500	The FPA computer labs at NHS which are used to teach Motion Design and Animation, Digital Art and Animation, Commercial Design and Production I, II, III, and houses the Graphic studio are currently using Adobe Creative Suite No. 6 which has been discontinued. Adobe Cloud is the new industry standard. The curriculum has been revised to use Adobe Cloud to stay relevant and to prepare students with transferable life skills. This license will be an annual expense.

The Superintendent recommends full funding for this request.

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	_	PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	1,007,294	1,102,326	1,128,200	1,224,753	1,260,656	20,744	6,78	0 1,288,180		1,281,707	56,954	4.65%		1,281,707
Service & Expense	14,835	29,131	29,286	37,047	37,047	2,000		39,047		37,047				37,047
Capital														
TOTAL	1,022,129	1,131,457	1,157,486	1,261,800	1,297,703	22,744	6,78	0 1,327,227		1,318,754	56,954	4.51%		1,318,754

#### **Budget Overview:**

The Performing Arts Department provides a comprehensive, standards-based music and theater education experience to students in Grades K-12, where students learn to express themselves while meeting the state and national core curriculum standards in Music and Theater. Social-emotional and Twenty-first Century skills are also developed in our curriculum and enrichment courses.

Curricular offerings include:

Elementary: General Music, Grades 4-5 Chorus, Grades 1-3 STEAM Music, Grades 3-5 Beginning Strings, Grades 4-5 Beginning Band

Middle School: Chorus, Concert Band, String Ensemble, Musical Explorations 7, Theater Musical Arts 8

High School: Concert Band, Symphonic Band, Jazz Ensemble, Jazz Improvisation, String Orchestra, Chorus, Chorale, Theater Arts 1 & 2, Technical Theater, Music Studio 1 & 2, Music Theory 1 & AP, Contemporary Music Ensemble, Guitar Class 1 & 2

In addition to the operating budget for curricular courses, the Performing Arts Department provides for enrichment and accelerated performing ensemble experiences via a number

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	13.70	14.20	14.50	14.40	0.20
Aides	0.18	0.57	0.43	0.43	-0.14
Clerical	0.00	0.00	0.00	0.00	0.00
Total	13.88	14.77	14.93	14.83	0.06

#### **Critical Issues:**

An increased instrument inventory and rising repair costs have put a strain on the current "repairs and maintenance" budget for this Department. The department has been without an increase to this line item since FY16. As the Department's resources in terms of equipment and instruments continues to grow in order to support the needs of all students, and maintain quality and innovative programming, the "repairs and maintenance" budget should reflect these increased demands in order to maintain quality of programs and innovation. The equipment is essential for the performing arts curriculum.

The need to expand music offerings to include "non-traditional" performing education classes in order to create diversity within our curriculum and to meet the needs of Needham's diverse student body is essential. The High School has created two additional classes, Guitar and Contemporary Music Ensemble. In order to continue to expand these offerings and reflects a diverse student population, an increase in staffing will be needed.

The inclusion of year long curricular theater offerings at the Middle and High School Levels. Starting in FY13, a semester long High School Theater course was included in the program of studies. Between FY14-16, a semester long Technical Theater Class and a Theater for Social Change class was also added during the day. There is an opportunity to expand the High School offerings to year long and to increase the amount of curricular theater experiences at the Middle School. These programmatic changes and improvements would require increased staffing.

Equity of access and opportunity continues to remain a critical issue as related to the Instrumental Program in two areas 1.) Students who are unable to participate in the before and after school Instrumental Program due to transportation constraints, are effectively barred from entry to participate in the Instrumental Program at the Middle School and High School Levels. 2.) Students at Hillside receive less instructional time as a result of infrastructure (no music classroom) and current staffing levels. Increased staff is needed in order to address these inequities.

Not all music classrooms are equipped with interactive white boards and LCD projectors, which have become essential instructional tools, especially as the District moves towards 1:1 technology. The classrooms without technology include the NHS music classrooms (including the stage) and the Newman music classroom that exists on the stage.

Maintain class size at levels that allow for learning to be advanced and differentiated while also taking into account the unique needs present within a performing arts classroom.

#### **Critical Issues Addressed:**

The FY19 Budget for the Performing Arts Department addresses the following critical issues:

- 1.) Equity of access and opportunity as related to the Instrumental Program by requesting a 0.1FTE Music Teacher at High Rock in order to offer a section of Beginning Band. This request is made in consultation with the High Rock Principal and was previously requested in the FY18 budget.
- 2.) Maintaining class size limits that allow for quality of instruction by requesting an additional 0.2FTE Performing Arts Teacher at the High School. This request is made in consultation with the NHS Principal.
- 3.) Maintaining class size limits that allow for quality of instruction by requesting an additional 0.1FTE Performing Arts Teacher at Pollard. This request is made in consultation with the Pollard Principal and was previously requested in the FY18 budget, with a deferred funding request for FY19.
- 4.) Inadequate allocation to the "repairs and maintenance budget" by requesting an increase to this line item.

#### **Departmental Goals & Objectives:**

# FY19 School Department Budget Needham Public Schools Performing Arts 3651

Fiscal Year: 2019

#### **Department Goal 1:**

The FPA Department supports District Goal One, "Advance learning for all students." We seek to provide equity of access to programming, and to offer curriculum that is both representative of and engaging to the diverse student body in the Needham Public Schools.

Objective 1:

To provide a viable entry point for students to participate in the Instrumental Program who were unable to enroll in the Elementary Beginning Instrumental Program.

**Objective 2:** 

To increase curricular theater offerings both at the High School and at Pollard.

**Objective 3:** 

To increase faculty's skill set in cultural competency and to continue to refine the curriculum and course offerings so that is is representative of a variety of viewpoints, genres, and cultures.

**Measure 1:** 

The addition of staffing that allows for the creation of a Beginning Band Class at High Rock and increased theater offerings and curriculum development as represented in ATLAS.

Measure 2:

Reflection of the value placed on diversity as represented in ATLAS, and dedicated time to topics of cultural competency as shown by Department Meeting Agendas.

#### **Department Goal 2:**

The FPA Department seeks to continue to develop and refine the STEAM curriculum as well as promote expansion of the arts integration and interdisciplinary initiatives at all levels.

**Objective 1:** 

Strengthen the STEAM curriculum ties between all components to more properly reflect traditional STEAM integration approaches.

**Objective 2:** 

Secure grant funds to provide for Arts integration and interdisciplinary initiatives programing at the Middle and High Schools in theater and music.

#### **Department Goal 3:**

The FPA Department will integrate technology in classroom instruction to increase the connection between school and home learning.

**Objective 1:** 

Ensure that the Performing Arts classrooms have the infrastructure to support the District's technology initiatives.

**Objective 2:** 

All Performing Arts Faculty will continue to expand the use of appropriate technology and digital based tools, such as Smart Music, iPads, and digital audio/video recorders to enhance differentiated instruction and assessments.

Measure 1:

NHS Performing Arts classrooms (including the stage) and the Newman stage classroom will be provided with interactive whiteboards/LCD projectors.

Measure 2

Curriculum and assessments using Digital tools as reflected in ATLAS.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$1,318,754, which represents a \$56,954 (5%) change from FY18. The \$1,318,754 request includes a baseline budget of \$1,297,703, plus \$21,051 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49004/

Amount Recomm		Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2320) - Part-Time High Rock Performing Arts Teacher / Goal 1.1 Differentiated Instruction /46521/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$6,780	\$6,780	To provide equity of access to the Instrumental Program and to provide a viable entry point for students who are unable to enroll in the Elementary Beginning Instrumental Program. This increase in FTE would allow for a Beginning Band class to be offered. Without the creation of this class, any student who was not able to participate in the Beginning Instrumental Band Program in Elementary School, due to external factors such as the ability to access transportation for before and after school hours, will effectively be unable to participate in the Instrumental program throughout the remainder of their time in the Needham Public Schools. This request is made in consultation with the High Rock Principal.

#### Additional Funds Request (2321) - Part-Time Pollard Performing Arts Teacher / Goal 1.1 Differentiated Instruction /46522/ N

The Superintendent recommends full funding for this request.

Recomm	Request	Request Description & Funding Recommendation
\$0	ŕ	Student enrollment numbers in the Pollard Chorus classes have increased to the point where an additional section of 8th Grade Treble Chorus is necessary in order to continue to provide quality instruction and individualized assessment. The current 8th Grade section of Treble Chorus has 50 students enrolled in one section. There are currently two sections of 7th Grade Treble Chorus, with a total enrollment of 44 in the two sections and an average section size of 22. The addition of an 8th Grade Treble Chorus section can be covered with existing Pollard staff and will also allow for increased scheduling flexibility. This request is made in collaboration with the Pollard Principal.

The Superintendent has deferred consideration of this request to a future funding year.

# FY19 School Department Budget Needham Public Schools Performing Arts 3651

Fiscal Year: 2019

Additional F	unds Request	t (2322) - Part Time High School Performing Arts Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46523/ N
Amount Recomm	Original Request	Request Description & Funding Recommendation
\$14,271	\$14,271	Student enrollment numbers in the String Program have increased so that an additional section of Orchestra is necessary at the High School Level in order to absorb increased enrollment while maintaining reasonable class size limits. The current Orchestra class size at NHS is 47 with a class size limit in place of 50 students. The current 8th Grade String Ensemble at Pollard has 37 students. Estimating a low student enrollment retention rate of 50% of incoming 8th Grade students would increase the NHS Orchestra class size to 66 for SY18-19, assuming current class size retention. The addition of another section of Orchestra will parallel trends found in the Band Program. In SY17-18 the Concert Band was split into two sections due to growing enrollment.  The Superintendent recommends full funding for this request.

Additional Funds Request (2333) - Performing Arts Repairs and Maintenance / Goal 1	Curriculum, Instruction & Assessment, General /46655/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
recommi	request	
\$0	\$2,000	The FPA Department is requesting an additional \$2000 to be allocated to the overall Performing Arts "Repairs and Maintenance- Equipment" line item. Regular maintenance of District pianos which are used daily in curricular instruction and for school concerts, includes piano tunings three times per year at a coast of \$125 per tuning. The allocation for these line items is not sufficient for this regular and routine maintenance, and does not take into account any emergency repairs such as broken keys. In FY16 and FY17, the Department had to draw from the Fee-Based Arts Instruction Revolving Account in order to cover these costs.

The Superintendent has deferred consideration of this request to a future funding year.

Fiscal Year: 2019

K-12 Fine & Performing Arts Director 3652

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 PLUS B BASE REQ. PI R	FY19 FY19 eo. TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	160,806	165,320	175,968	181,492	177,016		177,016		177,016	-4,476	-2.47%		177,016
Service & Expense	2,021	1,253	1,832	2,201	2,201		2,201		2,201				2,201
Capital													
TOTAL	162,827	166,573	177,800	183,693	179,217		179,217		179,217	-4,476	-2.44%		179,217

#### **Budget Overview:**

The Fine and Performing Arts Director (FPA) supports, supervises, evaluates, and coordinates a staff of thirty-three certified educators, four accompanists, twenty-four private lesson teachers, and twenty-two stipend positions. In addition to managing the Operating Budget for the FPA Department, the Director also monitors and supervises five revolving budgets.

The Director acts as the Instructional Leader for the Department ensuring that students have a balanced, sequential FPA curriculum and that specialized staff, materials, and equipment are distributed equitably throughout the District. Currently, the Director also manages the many operational aspects of the Department, including coordinating over ninety student performances and exhibits, numerous community outreach experiences, and special programs such as District, All-State, Scholastic Art, and BSO Youth Concerts, all of which are integral to the curriculum and contribute to the richness of student experience in the Fine and Performing Arts.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.90	1.15	1.15	1.15	0.00
Total	1.90	2.15	2.15	2.15	0.00

#### **Critical Issues:**

The most critical issue facing the Fine & Performing Arts office continues to be managing an increasingly complex and active department including, the necessary operational tasks of the department events (concerts, exhibits, theatrical productions, competitions, etc) while also serving as the Instructional Leader for the Department. As the Instructional Leader, the Director is the primary evaluator for the thirty-three certified educators within FPA and is also responsible to ensure that the curriculum continues to remain innovative and standards based, while also creating alignment with the District goals and initiatives such as interdisciplinary learning, STEAM, and technology integration.

As stated in the FY18 Budget Critical Issues, the demands of the mandated teacher evaluation system along with the substantive increase in the theater program has made the position almost undoable for one person. The continued focus on a standards-based curriculum utilizing common assessments and fostering individual student growth in fine & performing arts skills that are consistent throughout the District is the primary issue that should consume most of the Director's resources. Unfortunately, the needed day to day attention to time-sensitive activities/needs related to the numerous productions, performances, art competitions, festivals, etc that are all vital to our students and community is making this focus increasingly challenging if not impossible. If the current and future, FPA Directors are to maintain the quality of programs and continue appropriate innovation and modernization of the program (such as implementation of new National Standards), there needs to be additional administration support.

In FY18 the FPA Department hired a 0.25FTE FPA Program Assistant. While the addition of a 0.25FTE will provide some relief to the above issues, there are many challenges presented with a limited schedule (8.75 hours per week), and it remains to be determined what percentage of the purely operational and clerical tasks will still need to be completed by the Director.

#### **Critical Issues Addressed:**

The proposed budget for FY19 does not make any additional requests.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The FPA Department seeks to ensure that all students receive rigorous standards-based experiences in visual and performing arts which develop skills in creating, performing/presenting and responding.

#### Objective 1:

The FPA curriculum and course offering will remain innovate and representative of the diverse student body.

#### Objective 2

FPA teachers will use ongoing analysis of student data within their subject areas to inform instruction and focus on ensuring all students achieve at a high level in the Arts. Objective 3:

FPA teachers will continue their in depth study of ways to foster increased development of individual student creativity as an integral part of day to day instruction.

#### **Measure 1:**

Department meeting agendas and notes will reflect the focus of the above objectives.

#### Measure 2

Atlas curriculum FPA courses will be continually updated throughout the school year and will include specific refence to common assessments and will reflect at standards based approach.

#### Measure 3:

Individual teacher Educator Plans will reflect focus on the above goals and objectives.

#### **Department Goal 2:**

The Fine and Performing Arts Department will focus on K-12 curricular alignment and the continued development of arts integration strategies.

#### Ohiective 1

The successful arts interdisciplinary model in place at the High Rock School will be used as a model to support a proposal to pilot a similar integration program in Grades 7 and 8 or the High School.

#### **Objective 2:**

To maintain student engagement and enrollment in FPA offerings as students transition between levels.

## FY19 School Department Budget Needham Public Schools

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#### K-12 Fine & Performing Arts Director 3652

Measure 1:

Student enrollment and retention in FPA course offerings.

Measure 2

FPA Department meeting agendas and notes will reflect these goals and topics.

#### **Department Goal 3:**

Provide increased administrative support to all co-curricular, extra-curricular, and non-school day aspects of the program.

Objective 1:

Via the budgetary process, add a dedicated FPA Program Production Specialist whose duties include:

Overseeing and producing all NPS theatrical productions systemwide

Handling all scheduling and permitting for extra curricular non-school day FPA activities

Responding to community requests for FPA involvement and support for non-school arts activities

Handling all public relations and media needs for the FPA department

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$179,217, which represents a \$-4,476 (-2%) change from FY18. The \$179,217 request includes a baseline budget of \$179,217 which increases to fund step and cost of living adjustments for staff members, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46824/

Amount Original Recomm Request Description & Funding Recommendation

Additional Funds Request (7) - Account Changes / /49154/

Amount Recomm Request Principle Request Description & Funding Recommendation \$0 \$0

FY 19 School Department Budget	
Needham Public Schools	
World Languages 2660	

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 BASELINE	PLUS FY19 BASE REQ.		FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	2,004,435	2,062,920	2,162,073	2,244,612	2,335,544	71,292		2,406,836		2,384,336	139,724	6.22%		2,384,336
Service & Expense	27,130	33,084	33,585	38,419	38,419		2,500	) 40,919	-2,500	38,419				38,419
Capital														
TOTAL	2,031,565	2,096,005	2,195,658	2,283,031	2,373,963	71,292	2,500	2,447,755	-2,500	2,422,755	139,724	6.12%		2,422,755

#### **Budget Overview:**

The NPS World Languages Program provides Spanish language instruction to students in Grades 1-12. At NHS, Spanish is currently offered at the College Prep, Honors, Accelerated and AP levels. We also offer French language instruction to students in Grades 6-12. At NHS, French is currently offered at the Honors, Accelerated and AP levels, only. Mandarin language instruction is provided for students in Grades 8-12, and like French, is only offered at the Honors, Accelerated and AP levels. Finally, the World Languages program provides Latin instruction to students in Grades 9-12. Latin is provided at the Honors and Accelerated level; we do not currently offer AP Latin. The World Languages program also provides for a Chinese culture and exploration course for 7th Grade students at Pollard.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	27.50	27.90	29.10	28.70	0.80
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	27.50	27.90	29.10	28.70	0.80

#### **Critical Issues:**

For FY18-19, the World Languages Program faces two critical issues: 1) sufficient staffing to maintain our existing level service; and 2) professional development to bring our programming (curriculum, instruction and assessment) into alignment with the national standards.

The World Languages program is primarily concerned about sufficient staffing at the High School to maintain our existing course offerings for SY18-19. The number of students projected to join NHS in SY18-19, combined with the increase in student enrollment from SY17-18, will require us to "split sections" in order to maintain reasonable class sizes. Spanish level 3 is projected to be most significantly impacted. As students move up from Spanish 2 College Prep (currently 3 sections), Spanish 2 Honors (currently 6 sections) and Spanish 2 Accelerated (currently 5 sections), to Spanish 3 College Prep (currently 2 sections), Spanish 3 Honors (currently 4 sections) and Spanish 3 Accelerated (currently 4 sections), we will need 4 new sections or 0.8 FTE: One more section of Spanish 3 College Prep, two more sections of Spanish 3 Honors and 1 more sections of Spanish 3 Accelerated. If we do not make these changes to accommodate the students in Spanish 3, we will be required to eliminate programming at the higher levels. To ensure all students are provided access to the two year state graduation requirement, and three year recommended graduation requirement for many non-UMASS university and colleges, level 4 classes (primarily for juniors) would likely not be disrupted. Senior year classes however, would be eliminated. Spanish 5 Accelerated (currently 2 sections) and AP Spanish (currently 1 section) would be cut to reallocate staff to level 3. The fourth section may come from combining classes or increasing entry level College Prep classes - a step that would move us backward from our efforts this year to maintain smaller College Prep class sizes.

The World Languages program is also concerned about sufficient staffing for Mandarin. We are requesting an additional 0.2 FTE be added to the NHS Mandarin program. There are currently 29 students enrolled across 2 sections of Mandarin 2 Accelerated and 6 students enrolled in 1 section of Mandarin 2 Honors. This year, there is not a section allocated to Mandarin 3 Accelerated; all 24 students from Mandarin 2 in SY16-17 selected Mandarin 3 Honors for SY17-18. Those 24 students fill 1 sections of Mandarin 3 Honors. If all the students currently in Mandarin 2 Accelerated and all of the students currently in Mandarin 2 Honors move forward as expected to fulfill graduation requirements, we would need to increase number of Mandarin 3 sections by 2, from 1 to 3 sections. However, we would prefer to combine the Mandarin 3 Accelerated and Mandarin 3 Honors students, as has been done in previous years. Thus the 35 students currently enrolled in Mandarin 2 (29 M2ACC and 6 M2H) would be combined to make 35 students enrolled across two mixed level sections, for an average class size of 17.5 students. For this reason, we are requesting 1 section be added to Mandarin 3 or 0.2 FTE. It is important to note that if we do not make this change, there is a possibility that we will need to eliminate Mandarin 5 Accelerated/Mandarin AP (already a combined class) to reallocated the 0.2 FTE to Mandarin 3.

The World Languages program is concerned about ensuring a senior year elective at the proper level for current juniors in Latin 3 Honors and Latin 3 Accelerated. There are currently 38 students enrolled between two sections of Latin 3 Honors and 36 students enrolled between 2 sections of Latin 3 Accelerated. We are currently offering 1 section of Latin 4 Honors and 1 section of Latin 4 Accelerated. If all students move on to the fourth year of study, we will need to increase our number of sections by 2 for a total of 4 Latin 4 sections. However, historically all students have not moved forward to the 4th year. Some students appear to select other electives or study halls to balance their senior year schedule. We project we may need a 0.2 FTE be added to Latin 4 (total of 3 sections) to ensure all students have access to a fourth year of Latin language study at their desired level.

Finally, the World Languages program has a responsibility to develop and implement curriculum, practices and assessments that reflect the national ACTFL standards and proficiency guidelines. Districts around us are making significant changes to align their programming with the national standards. Our programming continues to have an

#### **Critical Issues Addressed:**

Critical Issue #1: To ensure we are able to maintain our existing level of service for FY18-19, the World Languages Program requests an increase of 1.2 FTEs to NHS. This increase would add 4 sections of Spanish (0.8 FTE) to level 3, 1 section of Mandarin (0.2 FTE) to level 3, and 1 section of Latin (0.2 FTE) to level 4.

Critical Issue #2: We are requesting \$2,500 to send five teachers from across the district to the multi-day MAFLA Proficiency Academy July of 2018. Specifically, we would seek to send one elementary teacher, one middle school teacher and three high school teachers.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

A goal of the World Languages program is to provide every student with at least three years of the same world language at the appropriate pace (Accelerated, Honors or College Prep); as well as the option of continuing for a fourth year of study.

#### Objective 1:

To ensure there are enough sections of each language, level and pace for each student to continue studying their selected language through at least three years of study, with

### FY19 School Department Budget Needham Public Schools World Languages 3660

Fiscal Year: 2019

class sizes of 22 students or fewer.

**Objective 2:** 

To ensure each language has a fourth year option for students, such as: AP Spanish or Spanish 5 Accelerated; AP Mandarin or Mandarin 5 Accelerated; AP French or French 5 Accelerated; Latin 4 Honors or Latin 4 Accelerated.

Measure 1:

We measure sections by the number of students currently enrolled in a language, level and pace (example: Spanish 2 Honors) and project the impact of their continued enrollment on the following year for the same language, next level, and pace (example: Spanish 3 Honors). We consider the FTEs and determine if we have sufficient staffing for class sizes capped at 24.

#### **Department Goal 2:**

The World Languages program seeks to provide a meaningful learning environment that is in alignment with the national ACTFL standards and proficiency guidelines. Objective 1:

To ensure our curriculum, instructional practices and assessments reflect the current research and best practices on second language acquisition and national standards.

Alignment of the curriculum, instruction and assessments to the ACTFL national standards.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,422,755, which represents a \$139,724 (6%) change from FY18. The \$2,422,755 request includes a baseline budget of \$2,373,963, plus \$48,792 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49005/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2392) - Part-Time NHS Spanish Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46705/ N

Original Amount Request Description & Funding Recommendation Request Recomm \$11,772 \$11,772 There are currently 110 students enrolled across 5 sections of Spanish 2 Accelerated, for an average class size of 22 students per section. There are currently 101 students enrolled across 4 sections of Spanish 3 ACC, for an average class size of 25.25 students per class. In order to accommodate 110 students moving forward to Spanish 3 Accelerated in SY18-19, as would be required to fulfill graduation requirements, we will need to add one more section of Spanish 3ACC. If we do not add one section of Spanish 3, class sizes will be 27.5 students per section, in excess of our desired class size for any level. For this reason we are requesting a 0.2 FTE be dedicated to adding one section of Spanish 3ACC.

The Superintendent recommends full funding for this request.

#### Additional Funds Request (2393) - Part-Time NHS Mandarin Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46816/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0		There are currently 29 students enrolled across 2 sections of Mandarin 2 Accelerated and six students enrolled in one section of Mandarin 2 Honors. This year, there is not a section allocated to Mandarin 3ACC; all 24 students from Mandarin 2 in SY16-17 selected Mandarin 3 Honors. If all the students in Mandarin 2ACC And Mandarin 2H move forward, we would need to increase the number of Mandarin 3 sections by 2, from 1 to 3. However, we would prefer to combine the Mandarin 3ACC and Mandarin 3 Honors students, as has been done in previous years. Thus the 35 students currently enrolled in Mandarin 2 (29 students enrolled across 2 sections of Mandarin 2 Accelerated and six students enrolled in one section of Mandarin 2 Honors) would be combined to make 35 students enrolled across mixed level sections, for an average class size of 17.5 students. For this reason we are requesting 1 section be added for Mandarin 3 or a 0.2 FTE.

The Superintendent has deferred consideration of this request to a future funding year.

#### Additional Funds Request (2394) - Part-Time NHS Latin Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46815/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$11,250	Students in Latin Level 3 are generally juniors. Currently there are 38 students enrolled between 2 sections of Latin 3 Honors and 36 students enrolled between 2 sections Latin 3 Accelerated. There is currently 1 section of Latin 4 Honors and 1 section of Latin 4 Accelerated available to seniors. If all the students in Latin 3H and Latin 3ACC move forward to Latin 4, we would need to add two sections of Latin for SY18-19. However, past student enrollment suggests that all students will not move forward. By the end of year 3 of Latin, students have fulfilled the Massachusetts and NHS 2-year graduation requirement, as well as the recommended 3 year requirement for more competitive schools. It is very difficult to project how many students would continue from Latin 3 to 4, as this can be influenced by other electives and scheduling restrictions. Given current enrollment, however, we do believe we may need one more section of Latin 4 - either to be applied to Latin 4H or Latin 4ACC in the spring. For this reason we are requesting a 0.2 FTE for Latin.

The Superintendent has deferred consideration of this request to a future funding year.

# FY19 School Department Budget Needham Public Schools World Languages 3660

Additional Funds Request (2396) - Professional Development World Language Department / Goal 1.3 Alignment to Standards /46813/ N

Amount Recomm Original Request Description & Funding Recommendation

\$0 \$2,500 During SY17-18, the K-12 World Languages Prog

\$2,500 During SY17-18, the K-12 World Languages Program will be developing a vision statement. We are committed to vertically and horizontally aligning our curriculum and practices and seek to be consistent with the national ACTFL standards. In an effort to build capacity, we would like to secure funding to take five teachers to the Massachusetts Foreign Language Association (MAFLA) Proficiency Academy during the summer 2018. The Academy is specifically designed to help teachers transition from an accuracy framework to a proficiency framework, as is required by the ACTFL standards. To build capacity across levels, we would like to send one elementary teacher, one middle school teacher, and three high school teachers to the multi-day conference. These teachers would then become department thought partners and leaders and support our proficiency work across languages and Grades 1-12.

Fiscal Year: 2019

The Superintendent recommends full funding for this request. The School Committee recommends that the Department reallocate existing resources as available to meet this need.

Additional Funds Request (2429) - Part-Time NHS Spanish Teacher / Goal 1 Curriculum, Instruction & Assessment, General /46821/ N

Amount Original Recomm Request Description & Funding Recommendation

\$37,020 There are currently 59 students enrolled across 3 sections of Spanish 2 College Prep, for a class average size of 19.3 students per section. There are currently 32 students enrolled across 2 sections of of Spanish 3 College Prep for an average class size of 16. In order to accommodate 59 students moving forward to Spanish 3 College Prep in SY18-19, as would be required to fulfill graduation requirements, we will need to add one section of Spanish 3CP. If we do not add a section of Spanish 3 College Prep class sizes will be 29.5 students per section. 29.5 students per section for a CP level class is nearly double the average CP class size at NHS and far in excess of our desired class size for any level. For this reason we are requesting a 0.2 FTE be dedicated to adding a section of Spanish 3CP.

There are currently 119 students enrolled across 6 sections of Spanish 2H, for an average class size of 19.8 students per class. There are currently 84 students enrolled across 4 sections of Spanish 3H, for an average class size of 21. In order to accommodate 119 students moving forward to Spanish 3 Honors in SY18-19, as would be required to fulfill graduation requirements, we will need to add two more sections of Spanish 3H. If we do not add two sections of Spanish 3 Honors, class sizes will be 29.75 students per section, far in excess of our desired class size for any level. For this reason we are requesting a 0.4 FTE be dedicated to adding two sections of Spanish 3H.

The Superintendent recommends full funding for this request.

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget	FY19 Baseline	12001110	PLUS FY19 PI REO.	FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	117,737	124,319	120,109	125,390	132,039			132,039		132,039	6,649	5.30%		132,039
Service & Expense	816	324	576	1,100	1,100			1,100		1,100				1,100
Capital														
TOTAL	118,553	124,643	120,686	126,490	133,139			133,139		133,139	6,649	5.26%		133,139

#### **Budget Overview:**

This budget area contains funding for the K-12 World Languages Director.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	1.00	1.00	1.00	1.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	1.00	1.00	1.00	1.00	0.00

#### **Critical Issues:**

There are no critical issues for the World Languages Director next year that are not addressed in the World Language Department budget request.

#### **Critical Issues Addressed:**

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The Department supports District Goal #1, Objective #2: "Students develop the foreign language, technological, scientific and civic skills necessary to adapt and respond to the conditions of 21st century global change."

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$133,139, which represents a \$6,649 (5%) change from FY18. The \$133,139 request includes a baseline budget of \$133,139, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (6) - Blank Request For Printing / /46817/

Amount Original Request Description & Funding Recommendation Recomm Request

Additional Funds Request (7) - Account Changes / /49080/

Original Amount Request Description & Funding Recommendation Request Recomm

\$0 \$0

High Rock 3260										
FY18TM Budget		PLUS FY19 BASE REQ.		FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	\$ Снс	% СН	FY19 TM Change	FY19 TM RECOMM
2,337,000	2,438,222			2,438,222	-415	2,437,807	100,807	4.31%		2,437,807
38,956	38,956			38,956		38,956			0	38,956

-415

2,476,763

Fiscal Year: 2019

100,807

4.24%

0 2,476,763

#### **Budget Overview:**

**Salaries** 

Service &

Expense Capital **TOTAL** 

The High Rock School (HRS) currently serves 452 students in Grade 6 with an average school size of 450. High Rock is projected to have 480 in the 2019-20 school year. High Rock addresses the specific academic, social, emotional and developmental needs of 11 & 12- year old children. The focus for instruction, improvement, and programming centers around the District Goals and the three school values of Learning, Self-Discovery, and Caring for Others.

2,477,178

#### **Department Staffing (FTE):**

**FY15** 

**ACTUAL** 

1,931,562

1,954,141

22,580

**FY16** 

ACTUAL

2,137,428

2,161,076

23,649

**FY17** 

ACTUAL

2,217,808

2,250,506

32,698

2,375,956

2,477,178

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	2.50	2.70	2.70	2.70	0.00
Teachers	20.60	20.60	20.60	20.60	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	2.90	3.14	3.14	3.14	0.00
Total	26.00	26.44	26.44	26.44	0.00

#### **Critical Issues:**

Within a one-year cycle, High Rock is constantly supporting the transition of emerging adolescents and their families from their elementary school experience to a middle school program.

While High Rock appears to be a small school in size, the diversity of student needs and corresponding all-inclusive programming, combined with the major developmental and transitional stage for children, results in a school community that must be flexible, provide opportunities for all, maintain transparency, ensure safety, engage all students in rigorous instruction and be accountable in the same way a larger, multi-grade school would require.

For us to continue to grow as a community, meet the transition needs of students and families, address the goals of the District, enrich our instructional landscape and meet the specific intellectual, physical, social and emotional needs of 11-12 year olds in a safe and developmentally appropriate way, it is imperative that additional personnel and programming be supported.

#### **Critical Issues Addressed:**

There is a request to increase the guidance counselor position by 0.2 FTE found in the Guidance Cost Center (3510.) This increase will support the diverse needs of students as they experience two substantial transitions within a one year school model. This increase will also provide direct support for an increasing population of students with mental health needs.

While our school has a full time school adjustment counselor (SAC), the numbers on the SAC caseload have and will continue to increase at High Rock School. Previously the SAC would also service students who may be on a 504 or a general education student who is experiencing extreme emotional difficulty that has not been identified for requiring specialized instruction. Due to the SAC increased caseload and the complexity of student needs, the general counselors have not only lost this resource/support but also have taken on counseling services for students on IEP's due to the limited availability of the SAC. While the current staff at High Rock are trained and skilled in addressing the needs of these students, it has directly limited their availability to connect with the broad range of students and families to support the social and emotional development of all students.

In the 2018 budget, High Rock requested a 0.4 FTE increase in the Assistant Principal position. The principal is very appreciative of the School Committee's support of a 0.2 FTE increase. While there continues to be a need for increased administrative support from the Assistant Principal position, there is a greater need to increase guidance support. The increase of guidance staffing is necessary to maintain a safe and stable environment for all students and assist us in implementing a more refined and responsive social and emotional program for students.

There is a another supplemental request highlighted in the Fine and Performing Arts budget that is directly connected to High Rock School. In order to provide equity of access to the Instrumental Program and to provide a viable entry point for those who were unable to enroll in the Elementary Beginning Band, a 0.1 FTE music teacher is requested in order to create a class that would meet every other day for the year and welcome students who have never played an instrument to enter into the FPA program. This class would have the capacity to service up to 30 students who did not have the opportunity to participate in the program during elementary school.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Ensure Effective Guidance and Administrative Model - School and district leadership will examine current delivery of services and design a model that provides greater connection with students, families, and staff, increases support for educators and facilitates the RTI process for students as they transition from elementary through middle schools.

#### Objective 1:

Examine opportunities for social curriculum to be integrated through a guidance model.

#### **Objective 2:**

Increase opportunities for student growth and connections through additional lunch groups, affinity groups, direct counseling and school based programming **Objective 3:** 

Provide regular and consistent access and support to all students, teachers and families in order to support the various developmental needs of students, socially, emotionally, and academically.

#### Measure 1:

Student needs are addressed in more appropriate and timely ways that involve greater communication among teachers, families, administration and children.

#### Measure 2:

Communication and information during transitions (5-6 & 6-7) will become better documented and tracked. Programming will be developed to better serve student and family transition in and out of HRS. The number of early school year Teachers Assistance Team(TAT) meetings will be reduced and effective strategies will be utilized by

# FY19 School Department Budget Needham Public Schools High Rock 3260

Fiscal Year: 2019

staff as a result of this comprehensive and streamlined communication during transition. TAT meetings will increase effective interventions resulting in greater growth and achievement for individual students

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$2,476,763, which represents a \$100,807 (4%) change from FY18. The \$2,476,763 request includes a baseline budget of \$2,477,178, plus \$-415 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49126/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

Additional Funds Request (2692) - Salary Budget Correction / Goal 3 Infrastructure, General /48194/ N

Amount Recomm	Original Request	Request Description & Funding Recommendation
-\$415		The School Committee recommends a salary budget correction adjustment of \$415.

# FY19 School Department Budget Needham Public Schools Regular ED Tuitions 3542

Fiscal Year: 2019

4,509

34.79%

17,471

17,471

**FY19 TM FY19 TM FY15 FY16 FY17** FY18TM **FY19** PLUS FY19 PLUS FY19 **FY19 FY19 SC FY19 SC** \$ CHG **% CH** RECOMM **RECOMM CHANGE ACTUAL BUDGET** BASELINE BASE REQ. PI REO. TL REOUEST **CHANGE ACTUAL ACTUAL Salaries** Service & 9,572 12,028 8,432 12,962 12,962 4,509 17,471 17,471 4,509 34.79% 17,471 Expense Capital

17,471

#### **Budget Overview:**

**TOTAL** 

This cost center pays tuitions for regular education students to attend programs in other districts. The Needham Public Schools also provides students access to a robust learning experience including: out of district accredited regular education public school options with academic and vocational components: (Minute Man, Norfolk Agricultural High School), and online public school options (TECCA Online and Massachusetts Virutal Academy.)

#### **Department Staffing (FTE):**

9,572

12,028

8,432

12,962

12,962

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

4,509

#### **Critical Issues:**

There are no critical issues in this cost center.

#### **Critical Issues Addressed:**

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

The Needham Public Schools will provide students access to a robust learning experience including: out of district accredited regular education public school options with academic and vocational components: (Minute Man, Norfolk Agricultural High School) and online public school options (TECCA Online and Massachusetts Virutal Academy.)

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$17,471, which represents a \$4,509 (35%) change from FY18. The \$17,471 request includes a baseline budget of \$12,962, plus \$4,509 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49161/

Amount Recomm	2	Request Description & Funding Recommendation
\$0	\$0	

Additional Funds Request (2670) - Increased Funding for Regular Education Tuitions Out-of-District / Goal 1 Curriculum, Instruction & Assessment, General /47079/ N

Amount	Original	Request Description & Funding Recommendation
Recomm	Request	Request Description & Funding Recommendation

\$4,509 The FY19 budget request is for tuition expenditures of \$17,471 based on projected student placements.

# FY19 School Department Budget Needham Public Schools

Fiscal Year: 2019

Translation & Interpreting Services 3551

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.	FY19 TL Reouest	FY19 SC Change	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries													
Service & Expense	23,759	24,471	38,548	24,800	24,800	5,000	29,800		24,800				24,800
Capital													
TOTAL	23,759	24,471	38,548	24,800	24,800	5,000	29,800		24,800				24,800

#### **Budget Overview:**

School districts share an obligation to ensure that their English Language (EL) programs and activities comply with the civil rights laws. Title VI prohibits school districts from discriminating on the basis of race, color, gender identity, or national origin. Title VI requires school districts to take "affirmative steps" to address language barriers so that ELL students may participate meaningfully in schools' educational programs. This includes ensuring meaningful communication with Limited English Proficient (LEP) Parents.

Every effort should be made to provide parents with written communications in their primary language or opportunities to receive the information in a manner that can be understood (e.g. direct phone call to parent to explain information with the help of an interpreter if necessary). This cost center covers translation and interpretation services for the District.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.00	0.00	0.00	0.00
Teachers	0.00	0.00	0.00	0.00	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

#### **Critical Issues:**

This cost center covers expenses for translation and interpretation services required for parents/guardians who speak a language other than English and require translation/interpretation to access important school information. Given that the number of English Language Learners (ELLs) attending Needham Public Schools has increased by 40% since 2015-16, our need for translation and interpretation services for parents/guardians has also increased. Currently, the District is not meeting regulatory compliance at the high school for translation of progress reports and report cards as documented in the DESE Coordinated Program Review (CPR). The District must address this need within the next year.

#### **Critical Issues Addressed:**

A request for an additional \$5,000 is included for this cost center.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Amount

As mandated by the Department of Elementary and Secondary Education (DESE), the District will provide translation and interpretation services to students and families in the District whose first language is not English, or who use a language other than English, and require such services.

#### **Funding Recommendation**

Original

The FY19 budget recommendation for this department is \$24,800, which represents a \$0 (0%) change from FY18. The \$24,800 request includes a baseline budget of \$24,800, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (2431) - Translation & Interpretation Services / Goal 1.1 Differentiated Instruction /46842/ N

Recomm	Request	Request Description & Funding Recommendation
\$0	ŕ	Additional funds are needed for translation and interpretation services. Given that the English Language Leaner enrollment has increased by 40% since 2015-16 and the number of parents/guardians with limited English skills requesting translation and interpretation has increased, there is a greater need for these services. Additionally, the high school will need to address the requirement to translate progress reports and report cards for parents with limited English skills who request these service, adding to the District expenses in this area.

The Superintendent has deferred consideration of this request to a future funding year.

Y 19 School Department Budget	
Needham Public Schools	
lamantamy Math Instruction 2561	

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM BUDGET	FY19 BASELINE	PLUS FY19 BASE REQ.	12001110	FY19 TL REOUEST	FY19 SC Change	FY19 SC RECOMM	\$ CHG	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries	580,422	368,990	379,775	463,225	422,051		92,516	5 514,567		462,584	-641	-0.14%		462,584
Service & Expense	45,775	205,497	88,305	160,241	160,241		3,000	) 163,241		160,241				160,241
Capital														
TOTAL	626,196	574,487	468,080	623,466	582,292		95,516	677,808		622,825	-641	-0.10%		622,825

#### **Budget Overview:**

Personnel and resources assigned to Math Instruction in the District are included in this cost center under the direction of the Assistant Superintendent for Student Learning. This includes the District K-5 Math Coordinator/Coach and the Math Coaches at the elementary schools throughout the District. The program is similar to the Reading Cost Center (3560), in that K-5 staff provide direct instruction for students on a targeted, pull-out basis as well as instructional coaching for teachers.

#### **Department Staffing (FTE):**

FTE Operating	FY17 Actuals	FY18 Budget	FY19 TL Request	FY19 TL Recom.	FY19 /FY18 Inc/Dec
Admin	0.00	0.50	0.50	0.50	0.00
Teachers	4.02	4.52	5.02	4.52	0.00
Aides	0.00	0.00	0.00	0.00	0.00
Clerical	0.00	0.00	0.00	0.00	0.00
Total	4.02	5.02	5.52	5.02	0.00

#### **Critical Issues:**

- 1. Ongoing maintenance and replenishing of consumables required for teaching and learning as part of the elementary and middle school programs.
- 2. The realignment of the Grade 9 math curriculum in FY18 to the new MA Math common core in preparation for the new MCAS 2.0 assessment will require the realignment of curriculum and replacement of texts and supplementary materials at Grade 10 in FY19.
- 3. The Math Coaches at each elementary school provide direct services to advanced and struggling students and coaching support for classroom teachers. Their work over the last several years has had a positive impact on the elementary math program. However, the current model, with half-time (0.5 FTE) Coaches at Mitchell, Eliot, and Hillside, is inadequate and makes it difficult to schedule student services and classroom coaching support at times when the coach is available. Providing equity of access to math coaching services among all elementary schools is critical. It will require an additional 1.5 FTE to have a full time Math Coach at Mitchell, Eliot and Hillside (similar to what currently exists at Broadmeadow and Newman).
- 4. The existing online math benchmarking system has proved to be insufficient to accurately detect student learning needs. We are piloting a new system in FY18. If successful, we would move to full implementation of a new system in FY19.

#### **Critical Issues Addressed:**

Budget requests are directed towards resources needed to address the critical issues listed above. In a number of instances, supplementary funding has been requested for additional staffing across the district.

#### **Departmental Goals & Objectives:**

#### **Department Goal 1:**

Sufficient and appropriate materials and resources are in place to maintain durables and replenish consumables that are required for teaching the math program. This includes sufficient funding for materials needed when there are increases in the number of classrooms at a grade level as larger cohorts progress through the system.

Ensure there is an ongoing budget for maintaining durables and replenishing consumable and subscription based math instructional materials on an annual basis.

Teachers and students have the required materials to teach the established math curriculum.

### **Department Goal 2:**

An online math benchmark system is in place K-8 to monitor student progress and provide teachers with easily accessible data and targeted student resources to inform instructional practice.

#### **Objective 1:**

Ensure that there is an ongoing budget for maintaining annual subscriptions to this service.

#### **Objective 2:**

Ensure teachers are familiar with the system so they are able to take full advantage of reports and resources.

#### **Objective 3:**

Ensure that teacher teams have the necessary skills to analyze the data and use it to set instructional goals.

Existing funds are reallocated to sustain the system for FY19.

#### Measure 2:

K-8 teachers are provided time to learn how to use the system.

#### Measure 3:

Teacher teams use CPT time to analyze data and set goals.

#### **Department Goal 3:**

K-5 students and teachers have equitable opportunities for math intervention services and job-embedded professional learning across all elementary schools in the District. Objective 1:

Ensure all elementary students, have equitable access to high quality enrichment and support in learning mathematics.

#### FY19 School Department Budget Needham Public Schools Elementary Math Instruction 3561

Fiscal Year: 2019

**Objective 2:** 

Ensure elementary teachers at Hillside, Eliot and Mitchell have equitable access to high quality, job-embedded professional development and classroom support.

Amount

Original

Each elementary school has a 1.0 FTE Math Coach who services struggling general education students' learning needs and supports teacher professional learning and growth. **Measure 2:** 

Support for students and teachers can be scheduled and students at Hillside, Eliot and Mitchell demonstrate increased achievement and growth in mathematics.

#### **Funding Recommendation**

The FY19 budget recommendation for this department is \$622,825, which represents a \$-641 (-0%) change from FY18. The \$622,825 request includes a baseline budget of \$582,292, plus \$40,533 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49163/

Amount Recomm	_	Request Description & Funding Recommendation
\$0	\$0	

#### Additional Funds Request (2327) - Expand Math Coaches to Full-Time / Goal 1.1 Differentiated Instruction /46511/N

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$40,533	\$95,516	This is a request to expand the math coaching services at the Eliot, Mitchell and Hillside schools. Since the introduction of the math coach/specialists at the elementary schools, we have seen a positive impact on student achievement in math. The current model with half-time (0.5 FTE) coaches at Eliot, Mitchell, and Hillside makes it difficult to schedule coaching support and student services when teachers and students are available. This request is for an additional 1.5 FTE to bring staffing at each school to 1.0 FTE.

The Superintendent recommends reduced funding of \$40,533 for this request, which includes funding for the Eliot and Mitchell coaches, but defers consideration of the Hillside request to a future funding year. The Superintendent also recommends that funding for the laptops come from year-end funds, as available.

# FY19 School Department Budget Needham Public Schools Special Ed-Prof Services 3534

Fiscal Year: 2019

	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18TM Budget		PLUS FY19 BASE REQ.		FY19 TL REOUEST	FY19 SC CHANGE	FY19 SC RECOMM	<b>\$ Сн</b> G	% СН	FY19 TM Change	FY19 TM RECOMM
Salaries														
Service & Expense													514,088	514,088
Capital														
TOTAL													514,088	514,088
Departm	ent Staffing	F	TE	FY17 Actuals	FY18 Budget	F	FY19 Request	FY19 TL Recom.		9 /FY18				
		Ona												
		Ope:						TE Recoin.						
		Ac												
		Ac Teac	dmin											
		Ao Teac A	dmin											
		Ao Teac <i>A</i> Cle	dmin chers Aides											

### **Funding Recommendation**

**Department Goal 1:** 

**Critical Issues Addressed:** 

**Departmental Goals & Objectives:** 

The FY19 budget recommendation for this department is \$0, which represents a \$0 (0%) change from FY18. The \$0 request includes a baseline budget of \$0, plus \$0 in recommended additional funding requests. The recommended additional funding requests are detailed below:

Additional Funds Request (7) - Account Changes / /49367/

Amount Recomm	Original Request	Request Description & Funding Recommendation
\$0	\$0	

## FY19 Line Item Detail

FISCAL YEAR: 2019

Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS ACTUALS 0001.3010.040.99.1110.099.99.520.030.5380.300.04 School Committee - Unassigned - Other Purchased 240 0 0 0 0.0% 0 0 Services 0.0% 0001.3010.040.99.1110.099.99.520.030.5710.300.06 800 800 School Committee - Unassigned - In-State Travel 85 90 0 800 0 0 0001.3010.040.99.1110.099.99.520.030.5720.300.06 School Committee - Unassigned - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 O Conferences 0001.3010.040.99.1110.099.99.520.030.5730.300.06 School Committee - Unassigned - Dues and 7,253 7,283 7,491 7,300 7,300 0 0.0% 0 7,300 Memberships 0001.3010.040.99.1110.099.99.520.030.5780.300.06 School Committee - Unassigned - All Other Expenses 5,323 4,306 3,950 4,650 4,650 0 0.0% 4,650 0001.3010.040.99.1430.099.99.520.030.5300.300.04 School Committee - Unassigned - Professional and 97,220 45,635 78,961 110,321 110,321 0 0.0% 110,321 Technical 0001.3010.040.99.1435.099.99.520.010.5110.300.01 School Committee - Unassigned - Salaries 436 0 0 0 0 0 0.0% 0 0 0001.3010.040.99.1435.099.99.520.030.5300.300.04 163,418 0 58,616 76,642 0 0 0.0% O 0 School Committee - Unassigned - Professional and Technical 0.0% 123,071 168,933 134,196 253,820 123,071 123,071 0 0 TOTALS FOR: 3010 0001.3020.005.10.2357.099.99.520.030.5380.300.04 Superintendent - District - Other Purchased Services 0 8,573 1,230 6,800 11,800 5,000 73.5% -11,800 0 0001.3020.005.10.2357.099.99.520.030.5780.300.06 Superintendent - District - All Other Expenses 52 0 100 100 0 0.0% -100 0 0001.3020.040.99.1210.099.99.520.010.5110.300.01 204,996 215,864 224,057 238,760 248,030 9,270 3.9% 248,030 Superintendent - Unassigned - Salaries 0001.3020.040.99.1210.099.99.520.010.5110.300.0286,868 90,379 93,607 97,432 101,148 3,716 3.8% 0 101,148 Superintendent - Unassigned - Salaries 0001.3020.040.99.1210.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 0 Superintendent - Unassigned - Longevity 0001.3020.040.99.1210.099.99.520.010.5146.300.02 Superintendent - Unassigned - Longevity 4,200 4,200 4,200 4,200 4,800 600 14.3% 0 4,800 0001.3020.040.99.1210.099.99.520.010.5174.300.01 Superintendent - Unassigned - Fringe on Behalf of 0 0 0 12,500 12,500 0 0.0% 0 12,500 Employee - Retirement 0001.3020.040.99.1210.099.99.520.030.5270.300.04 0 0 0 0 0 0 0.0% 0 0 Superintendent - Unassigned - Rentals and Leases 0001.3020.040.99.1210.099.99.520.030.5380.300.04 7,973 2,631 10,598 2,600 2,600 0 0.0% 11,800 14,400 Superintendent - Unassigned - Other Purchased Services 0001.3020.040.99.1210.099.99.520.030.5420.300.05 1,161 1,441 405 422 0 0.0% Superintendent - Unassigned - Office Supplies 1,441 1,441 0 0001.3020.040.99.1210.099.99.520.030.5710.300.06 1,000 3,378 2,881 0 0.0% Superintendent - Unassigned - In-State Travel 3,115 1,000 1,000 0 0001.3020.040.99.1210.099.99.520.030.5720.300.06 Superintendent - Unassigned - Out-of-State Travel/ 2,086 2,377 2,032 2,400 2,400 0 0.0% 2,400 0 Conferences 0001.3020.040.99.1210.099.99.520.030.5730.300.06 1,815 1,771 1,863 1,800 1,800 0 0.0% 0 1,800 Superintendent - Unassigned - Dues and Memberships 0001.3020.040.99.1210.099.99.520.030.5740.300.99 2,000 3,070 2,000 3,100 3,100 0 0.0% 0 3,100 Superintendent - Unassigned - Insurance Premiums 0001.3020.040.99.1210.099.99.520.030.5780.300.06Superintendent - Unassigned - All Other Expenses 141 1,298 6,459 2,000 2,000 0 0.0% 100 2,100 0001.3020.040.99.5100.099.99.520.010.5174.300.99 Superintendent - Unassigned - Fringe on Behalf of 12,500 12,500 12,500 0 0 0 0.0% 0 Employee - Retirement 326,099 346,515 362,589 374,133 392,719 18,586 5.0% 0 392,719 TOTALS FOR: 3020 0001.3030.040.99.1220.099.99.520.010.5110.300.01 152,587 166,683 173,319 180,371 167,367 -13,004 -7.2% 0 167,367 Human Resources - Unassigned - Salaries 0001.3030.040.99.1220.099.99.520.010.5110.300.02 179,676 186,003 182,499 283,714 296,313 12,599 4.4% 0 296,313 Human Resources - Unassigned - Salaries 0001.3030.040.99.1220.099.99.520.010.5130.300.02 0 0 0 0 0.0% 0 Human Resources - Unassigned - Additional Gross, Overtime 0001.3030.040.99.1220.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% O 0 Human Resources - Unassigned - Longevity 0001.3030.040.99.1220.099.99.520.010.5146.300.02 1,116 3,000 582 1,116 91.8% Human Resources - Unassigned - Longevity 3,550 0 534 0 0001.3030.040.99.1220.099.99.520.010.5147.300.01 0 0 0 0 0.0% 0 0 0 0 Human Resources - Unassigned - Alt. Longevity 1,000 0001.3030.040.99.1220.099.99.520.030.5380.300.04 581 Human Resources - Unassigned - Other Purchased 811 631 1,000 1,000 0 0.0% 0 Services 0001.3030.040.99.1220.099.99.520.030.5420.300.05Human Resources - Unassigned - Office Supplies 873 1,236 2,604 2,600 2,600 0 0.0% 2,600 0001.3030.040.99.1220.099.99.520.030.5580.300.051,031 191 170 200 200 0 0.0% 0 200 Human Resources - Unassigned - Other Supplies 0001.3030.040.99.1220.099.99.520.030.5580.300.06 Human Resources - Unassigned - Other Supplies 60 0 0 0 0 0.0% 0 0001.3030.040.99.1220.099.99.520.030.5710.300.068,196 5,617 6,378 6,500 6,500 0.0% 6,500 Human Resources - Unassigned - In-State Travel 0001.3030.040.99.1220.099.99.520.030.5720.300.06Human Resources - Unassigned - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 Conferences 0001.3030.040.99.1220.099.99.520.030.5730.300.061,574 1,139 1,549 3,799 3,799 0 0.0% 3,799 Human Resources - Unassigned - Dues and Memberships 0001.3030.040.99.1220.099.99.520.030.5780.300.06 6,271 9,420 9,992 7,258 7,258 0 0.0% 7,258 Human Resources - Unassigned - All Other Expenses 0001.3030.040.99.1420.099.99.520.010.5110.300.02Human Resources - Unassigned - Salaries 131,921 118,996 121,359 122,812 126,598 3,786 3.1% 0 126,598 0001.3030.040.99.1420.099.99.520.010.5130.300.02Human Resources - Unassigned - Additional Gross, 0 0 0 0 0 0.0% 497 0 Overtime 0001.3030.040.99.1420.099.99.520.010.5146.300.02500 970 1,601 1,019 1,036 17 1.7% 1,036 Human Resources - Unassigned - Longevity 0001.3030.040.99.1420.099.99.520.030.5300.300.0422,159 36,003 36,767 41,844 41,844 0 0.0% 41,844 Human Resources - Unassigned - Professional and Technical 0001.3030.040.99.1420.099.99.520.030.5380.300.048,294 675 1,909 31,760 31,760 0 0.0% 31,760 Human Resources - Unassigned - Other Purchased Services 0001.3030.040.99.5100.099.99.520.010.5174.300.99 0 0 0 0 0 0.0% Human Resources - Unassigned - Fringe on Behalf of 6,500 0 Employee - Retirement 527,647 527,414 538,728 683,459 687,391 3,932 0.6% 687,391 TOTALS FOR: 3030 0001.3031.040.99.1220.099.99.520.010.5110.300.01 134,640 143,623 149,186 157,259 163,515 6,256 4.0% 163,515 Student Services - Unassigned - Salaries 0001.3031.040.99.1220.099.99.520.010.5110.300.0257,710 60,532 62,419 86,144 88,027 1,883 2.2% 88,027 Student Services - Unassigned - Salaries

FISCAL YEAR: 2019

Needham Public Schools

**FY16 FY17 FY18 TM FY19 SC** \$ CHG **FY15 ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** CHG AMT BUDGET **ACTUALS** ACTUALS 0001.3031.040.99.1220.099.99.520.010.5146.300.02 Student Services - Unassigned - Longevity 600 1,200 1,200 1,200 1,200 0 0.0% 0 1,200 0001.3031.040.99.1220.099.99.520.010.5147.300.01 0.0% Student Services - Unassigned - Alt. Longevity 0 0 0 0 0 0 0001.3031.040.99.1220.099.99.520.010.5174.300.01 Student Services - Unassigned - Fringe on Behalf of 0 0 0 0 0 0 0.0% 0 0 Employee - Retirement 0001.3031.040.99.1220.099.99.520.030.5420.300.05 121 3,704 4,282 1,108 1,108 0 0.0% 0 1,108 Student Services - Unassigned - Office Supplies 0001.3031.040.99.1220.099.99.520.030.5710.300.06635 300 625 0 0 0.0% 0 0 0 Student Services - Unassigned - In-State Travel 0001.3031.040.99.1220.099.99.520.030.5720.300.06 Student Services - Unassigned - Out-of-State Travel/ 0 488 0 0.0% 488 0 0 488 0 Conferences 0001.3031.040.99.1220.099.99.520.030.5730.300.06Student Services - Unassigned - Dues and 79 0 0 366 366 0 0.0% 0 366 Memberships 0001.3031.040.99.1220.099.99.520.030.5780.300.06 0 104 0 0 0 0.0% 0 0 Student Services - Unassigned - All Other Expenses 0001.3031.040.99.1230.099.99.520.010.5110.300.01 0 0 30,490 30,490 10,000.0% 0 30,490 Student Services - Unassigned - Salaries 0001.3031.040.99.1230.099.99.520.010.5146.300.01 0 64 64 10,000.0% 0 64 Student Services - Unassigned - Longevity 0001.3031.040.99.1230.099.99.520.030.5341.300.04 0 0 4,050 4,050 10,000.0% 0 4,050 Student Services - Unassigned - Communication -4,267 10,000.0% 0001.3031.040.99.1230.099.99.520.030.5380.300.04 Student Services - Unassigned - Other Purchased O 0 0 0 4,267 0 4,267 Services 0001.3031.040.99.1230.099.99.520.030.5380.300.05 0 0 0 0 0.0% 0 0 Student Services - Unassigned - Other Purchased 0001.3031.040.99.1230.099.99.520.030.5524.300.04 0 0 0 0.0% 0 0 Student Services - Unassigned - Instructional Software 0001.3031.040.99.1230.099.99.520.030.5580.300.05 Student Services - Unassigned - Other Supplies 0 0 733 733 10,000.0% 0 733 0001.3031.040.99.1230.099.99.520.030.5710.300.06 0 0 0 0 0.0% 0 0 Student Services - Unassigned - In-State Travel 0 0001.3031.040.99.1230.099.99.520.030.5720.300.060 0 0 0 0.0% 0 Student Services - Unassigned - Out-of-State Travel/ Conferences 0001.3031.040.99.1230.099.99.520.030.5780.300.06 Student Services - Unassigned - All Other Expenses 0 0 0 0 0.0% 0 0 0 0001.3031.040.99.5100.099.99.520.010.5174.300.99 0 0 0 0 0 0.0% 0 Student Services - Unassigned - Fringe on Behalf of 0 0 Employee - Retirement 19.4% 294,308 193,785 209,360 217,816 246,565 294,308 47,743 0 TOTALS FOR: 3031 0001.3032.040.99.1220.099.99.520.010.5110.300.01 158,822 167,280 173,110 182,139 188,768 6,629 3.6% 0 188,768 Student Learning - Unassigned - Salaries 0001.3032.040.99.1220.099.99.520.010.5110.300.02 63,056 65,593 68,203 71,182 74,019 2,837 4.0% 74,019 Student Learning - Unassigned - Salaries 0001.3032.040.99.1220.099.99.520.010.5146.300.021,800 1,800 1,800 1,800 1,800 0.0% 1,800 Student Learning - Unassigned - Longevity 0 0001.3032.040.99.1220.099.99.520.010.5147.300.01 Student Learning - Unassigned - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0001.3032.040.99.1220.099.99.520.030.5255.300.04 0 0 0 0 0 0.0% 0 0 Student Learning - Unassigned - Repairs & Maintenance - Technology 0001.3032.040.99.1220.099.99.520.030.5420.300.05 Student Learning - Unassigned - Office Supplies 762 1,276 1,608 1,300 -308 -19.2% 1,300 1,233 0 0001.3032.040.99.1220.099.99.520.030.5710.300.06677 586 1,211 480 1,400 920 191.7% 0 1,400 Student Learning - Unassigned - In-State Travel 0001.3032.040.99.1220.099.99.520.030.5720.300.06 Student Learning - Unassigned - Out-of-State Travel/ 0 0 750 419 -331 -44.1% 0 419 0 Conferences 0001.3032.040.99.1220.099.99.520.030.5730.300.06 367 323 372 681 400 -281 -41.3% O 400 Student Learning - Unassigned - Dues and Memberships 0001.3032.040.99.1220.099.99.520.030.5780.300.0610 0 0 0 0.0% 0 0 Student Learning - Unassigned - All Other Expenses 0 0001.3032.040.99.2357.099.99.520.030.5710.300.060 195 0 0 0 0.0% 0 0 Student Learning - Unassigned - In-State Travel 0001.3032.040.99.2357.099.99.520.030.5780.300.06 Student Learning - Unassigned - All Other Expenses 0 28 0 0 0 0.0% 0001.3032.040.99.5100.099.99.520.010.5174.300.99 Student Learning - Unassigned - Fringe on Behalf of 0 0 2,000 2,000 2,000 0 0.0% 2,000 Employee - Retirement 225,484 236,867 248,153 260,640 270,106 9,466 3.6% 270,106 **TOTALS FOR: 3032** 0001.3040.040.99.1410.099.99.520.010.5110.300.01 150,402 158,128 164,577 173,265 179,570 6,305 3.6% 0 179,570 Financial Operations - Unassigned - Salaries 0001.3040.040.99.1410.099.99.520.010.5110.300.02 240,248 242,662 325,178 366,218 407,949 41,731 11.4% 0 407,949 Financial Operations - Unassigned - Salaries 0001.3040.040.99.1410.099.99.520.010.5146.300.021,200 1,980 2,480 2,480 2,970 490 19.8% 2,970 Financial Operations - Unassigned - Longevity 0001.3040.040.99.1410.099.99.520.010.5147.300.01 Financial Operations - Unassigned - Alt. Longevity 0 0 0 0 0 0.0% 0001.3040.040.99.1410.099.99.520.030.5247.300.040 0 0 4,500 0 -4,500 -100.0% 0 0 Financial Operations - Unassigned - Repairs & Maintenance - Office Eq. 0001.3040.040.99.1410.099.99.520.030.5380.300.04 Financial Operations - Unassigned - Other Purchased 1,203 12,584 6,500 12,500 6,000 92.3% 12,500 900 0 Services 0001.3040.040.99.1410.099.99.520.030.5420.300.05 Financial Operations - Unassigned - Office Supplies 470 0 2,148 3,838 3,838 0 0.0% 3,838 0001.3040.040.99.1410.099.99.520.030.5710.300.06 Financial Operations - Unassigned - In-State Travel 2,032 2,562 3,011 6,678 3,278 -3,400 -50.9% 3,278 0001.3040.040.99.1410.099.99.520.030.5720.300.06 Financial Operations - Unassigned - Out-of-State 0 85 0 0 0 0 0.0% Travel/ Conferences 0001.3040.040.99.1410.099.99.520.030.5730.300.06Financial Operations - Unassigned - Dues and 3,113 3,489 5,251 4,000 5,300 1,300 32.5% 5,300 Memberships 0001.3040.040.99.1410.099.99.520.030.5780.300.06 Financial Operations - Unassigned - All Other 2,286 (331)0 0.0% 1,596 3,816 1,596 1,596 Expenses 0001.3040.040.99.5100.099.99.520.010.5174.300.99Financial Operations - Unassigned - Fringe on Behalf 0 0 0 0 0.0% of Employee - Retirement 0001.3040.040.99.5300.099.99.520.030.5276.300.99 0 0 0 0 0 0 0.0% Financial Operations - Unassigned - Photocopier Lease 402,181 412,394 514,897 569,075 617,001 47,926 8.4% 617,001 TOTALS FOR: 3040 0001.3050.040.99.1230.099.99.520.010.5110.300.01 17,643 22.738 28,941 30.383 -26 -30.409 -100.1% 26 External Funding - Unassigned - Salaries

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET ACTUALS** CHG AMT BUDGET ACTUALS ACTUALS 0001.3050.040.99.1230.099.99.520.010.5146.300.01 External Funding - Unassigned - Longevity 64 64 64 64 26 -38 -59.4% -26 0001.3050.040.99.1230.099.99.520.030.5341.300.04 4,050 -4,050 -100.0% External Funding - Unassigned - Communication -0 1,042 4,050 0 0 0001.3050.040.99.1230.099.99.520.030.5380.300.04 2,666 4,267 4,275 -4,267 -100.0% 0 External Funding - Unassigned - Other Purchased 4.267 0 0 Services 0001.3050.040.99.1230.099.99.520.030.5380.300.05 External Funding - Unassigned - Other Purchased 0 0 3,000 0 0 0 0.0% 0 0 0001.3050.040.99.1230.099.99.520.030.5524.300.04 External Funding - Unassigned - Instructional 0 0 0 0 0.0% Software 0001.3050.040.99.1230.099.99.520.030.5580.300.05-733 -100.0% External Funding - Unassigned - Other Supplies 132 843 2,453 733 0 0 0 0001.3050.040.99.1230.099.99.520.030.5710.300.06 External Funding - Unassigned - In-State Travel 0 0 0 0 0 0 0.0% 0 0 0001.3050.040.99.1230.099.99.520.030.5720.300.06 0 0 0 0 0 0.0% External Funding - Unassigned - Out-of-State Travel/ 0 0 0 Conferences 0001.3050.040.99.1230.099.99.520.030.5780.300.06 External Funding - Unassigned - All Other Expenses 0 0 0 0 0 0.0% 0 31.962 39,775 20,506 39,497 0 -39,497 -100.0% 0 0 TOTALS FOR: 3050 0001.3110.005.10.2315.033.33.520.010.5110.300.01 Professional Development - District - Salaries 0 0 0 0 0 0.0% 0 0 0001.3110.005.10.2325.099.99.520.010.5124.300.03 0 0 0 0 0.0% 10,293 10,293 Professional Development - District 0001.3110.005.10.2353.099.99.520.010.5110.300.01 0 3,720 0 0 0 0.0% 0 Professional Development - District - Salaries 0001.3110.005.10.2353.099.99.520.010.5110.300.03 0 0 0 0 0 0.0% 0 0 Professional Development - District - Salaries 0001.3110.005.10.2354.099.99.520.010.5128.300.01 Professional Development - District -0 0 0 0 0 0.0% 22,805 22,805 0001.3110.005.10.2355.099.99.520.010.5120.300.03Professional Development - District - Temp 0 10,091 10,293 202 2.0% -10,293 Salaries/Prof. Dev. Subs 0001.3110.005.10.2356.099.99.520.010.5136.300.01 0 0 0 0.0% 35,565 35,565 Professional Development - District -0 0001.3110.005.10.2356.099.99.520.030.5710.300.06 Professional Development - District - In-State Travel 0 0 0 0 0 0.0% 0 0 0001.3110.005.10.2356.099.99.520.030.5720.300.06 Professional Development - District - Out-of-State 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3110.005.10.2356.099.99.520.030.5730.300.06 1,500 0 0 0 0 Professional Development - District - Dues and 0 0 0.0% 1,500 Memberships 0001.3110.005.10.2356.099.99.520.030.5780.300.06Professional Development - District - All Other 0 0 0 0 0 0 0.0% 6,630 6,630 Expenses 0001.3110.005.10.2357.099.99.520.010.5110.300.01 Professional Development - District - Salaries 23,460 15,625 24,594 44,870 58,370 13,500 30.1% -58,370 0001.3110.005.10.2357.099.99.520.030.5300.300.04 Professional Development - District - Professional and 3,850 14,533 27,481 20,000 20,000 0 0.0% -20,000 **Technical** 0001.3110.005.10.2357.099.99.520.030.5320.300.04 Professional Development - District - Tuition 4,384 0 5,932 0 0 0 0.0% 0 0001.3110.005.10.2357.099.99.520.030.5380.300.04 0 0.0% Professional Development - District - Other Purchased 0 0 0 0 0 0 O Services 0001.3110.005.10.2357.099.99.520.030.5510.300.05 Professional Development - District - Educational 0 99 0 0 0 0.0% 0 0 0 0001.3110.005.10.2357.099.99.520.030.5710.300.06 Professional Development - District - In-State Travel 195 110 0 0 0 0 0.0% 0 0001.3110.005.10.2357.099.99.520.030.5720.300.06 Professional Development - District - Out-of-State 6.800 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3110.005.10.2357.099.99.520.030.5730.300.06 Professional Development - District - Dues and 0 0 0 1,500 1,500 0 0.0% -1,500 O Memberships 0001.3110.005.10.2357.099.99.520.030.5780.300.06 Professional Development - District - All Other 1,796 18,735 3,578 6,630 6,630 0 0.0% -6,630 0 0001.3110.005.10.2358.099.99.520.030.5300.300.04 Professional Development - District - Professional and 0 0 0 0 0.0% 20,000 20,000 0 Technical 0001.3110.005.10.2358.099.99.520.030.5320.300.04 0 0 0.0% Professional Development - District - Tuition 0 0 0 0 0001.3110.005.10.2358.099.99.520.030.5380.300.04 0 Professional Development - District - Other Purchased 0 0 0 0 0.0% 0 0 0001.3110.005.10.2358.099.99.520.030.5510.300.05 0 0.0% 0 0 Professional Development - District - Educational 0001.3110.005.10.2415.099.99.520.030.5512.300.05 Professional Development - District - Instr. Mat/Clsrm 303 0.0% Lib & Ref - Teaching Aids 0001.3110.005.10.2430.099.99.520.030.5510.300.05 Professional Development - District - Educational 0 0 0.0% Supplies 0001.3110.005.10.2451.099.99.520.030.5525.300.05Professional Development - District - Instructional 0 0 0 0.0% 0 Technology 0001.3110.005.21.2325.099.99.520.010.5120.300.030 0 0 0 0 0.0% 10,462 10,462 Professional Development - Broadmeadow - Temp 0 Salaries/Prof. Dev. Subs 0001.3110.005.21.2351.099.99.520.010.5110.300.01Professional Development - Broadmeadow - Salaries 3,556 2,865 3,438 0 0 0.0% 0 0001.3110.005.21.2353.099.99.520.010.5110.300.01 Professional Development - Broadmeadow - Salaries 460 2,310 0 0 0 0.0% 1,860 0 0 0001.3110.005.21.2354.099.99.520.010.5128.300.01 Professional Development - Broadmeadow -0 0 2,872 2,872 0 0 0 0.0% 0001.3110.005.21.2355.099.99.520.010.5120.300.03Professional Development - Broadmeadow - Temp -10,462 6,340 2,040 1,930 10,257 205 0 10,462 2.0% Salaries/Prof. Dev. Subs 0001.3110.005.21.2356.099.99.520.010.5136.300.01 0 0 0.0% 3,094 3,094 Professional Development - Broadmeadow -0 Professional Development - Broadmeadow - In-State 0001.3110.005.21.2356.099.99.520.030.5710.300.06 0 0 0 0 0.0% 0 0001.3110.005.21.2356.099.99.520.030.5720.300.060 0 0 0.0% 0 Professional Development - Broadmeadow - Out-of-0 State Travel/ Conferences 0001.3110.005.21.2356.099.99.520.030.5780.300.06 0 0 Professional Development - Broadmeadow - All Other 0 0 0 0 0.0% 0 Expenses 0001.3110.005.21.2357.099.99.520.010.5110.300.01 Professional Development - Broadmeadow - Salaries 22,501 10,175 10,526 5,662 5,966 304 5.4% -5,966 0

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Needham Public Schools

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	\$ CнG	% Снс	FY19 TM CHG AMT	
0001.3110.005.21.2357.099.99.520.030.5300.300.04	Professional Development - Broadmeadow -	380	595	6,975	0	0	0	0.0%	0	0
0001.3110.005.21.2357.099.99.520.030.5320.300.04	Professional and Technical Professional Development - Broadmeadow - Tuition	4,894	1,932	2,195	6,722	6,722	0	0.0%	-6,722	0
0001.3110.005.21.2357.099.99.520.030.5710.300.06	Professional Development - Broadmeadow - In-State Travel	0	75	0	0	0	0	0.0%	0	0
0001.3110.005.21.2357.099.99.520.030.5720.300.06	Professional Development - Broadmeadow - Out-of-	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.21.2357.099.99.520.030.5780.300.06	State Travel/ Conferences Professional Development - Broadmeadow - All Other	0	2,033	290	0	0	0	0.0%	0	0
0001.3110.005.21.2358.099.99.520.030.5300.300.04	Expenses Professional Development - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.21.2358.099.99.520.030.5320.300.04	Professional and Technical Professional Development - Broadmeadow - Tuition	0	0	0	0	0	0	0.0%	6,722	6,722
0001.3110.005.22.2325.099.99.520.010.5120.300.03	Professional Development - Eliot - Temp Salaries/Prof.	0	0	0	0	0	0	0.0%	4,080	4,080
0001.3110.005.22.2351.099.99.520.010.5110.300.01	Dev. Subs Professional Development - Eliot - Salaries	3,384	4,011	2,865	0	0	0	0.0%	0	0
0001.3110.005.22.2353.099.99.520.010.5110.300.01	Professional Development - Eliot - Salaries	300	590	720	0	0	0	0.0%	0	0
0001.3110.005.22.2353.099.99.520.010.5120.300.03	Professional Development - Eliot - Temp Salaries/Prof.	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.22.2354.099.99.520.010.5128.300.01	Dev. Subs Professional Development - Eliot -	0	0	0	0	0	0	0.0%	5,494	5,494
0001.3110.005.22.2355.099.99.520.010.5120.300.03	Professional Development - Eliot - Temp Salaries/Prof.	4,534	1,768	1,424	4,000	4,080	80	2.0%	-4,080	0
0001.3110.005.22.2356.099.99.520.010.5136.300.01	Dev. Subs Professional Development - Eliot -	0	0	0	0	0	0	0.0%	4,323	4,323
0001.3110.005.22.2356.099.99.520.030.5710.300.06	Professional Development - Eliot - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.22.2356.099.99.520.030.5720.300.06	Professional Development - Eliot - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.22.2356.099.99.520.030.5780.300.06	Conferences Professional Development - Eliot - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.22.2357.099.99.520.010.5110.300.01	Professional Development - Eliot - Salaries	6,330	5,863	7,352	9,486	9,817	331	3.5%	-9,817	0
0001.3110.005.22.2357.099.99.520.030.5300.300.04	Professional Development - Eliot - Professional and	380	5,440	4,040	0	0	0	0.0%	0	0
0001.3110.005.22.2357.099.99.520.030.5320.300.04	Technical Professional Development - Eliot - Tuition	8,676	8,815	2,195	4,868	4,868	0	0.0%	-4,868	0
0001.3110.005.22.2357.099.99.520.030.5710.300.06	Professional Development - Eliot - In-State Travel	0	30	0	0	0	0	0.0%	0	0
0001.3110.005.22.2357.099.99.520.030.5720.300.06	Professional Development - Eliot - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.22.2357.099.99.520.030.5780.300.06	Conferences Professional Development - Eliot - All Other Expenses	0	207	34	0	0	0	0.0%	0	0
0001.3110.005.22.2358.099.99.520.030.5300.300.04	Professional Development - Eliot - Professional and	0	0	0	0	0	0	0.0%		0
0001.3110.005.22.2358.099.99.520.030.5320.300.04	Technical Professional Development - Eliot - Tuition	0	0	0	0	0	0	0.0%	4,868	4,868
0001.3110.005.23.2325.099.99.520.010.5120.300.03	Professional Development - Hillside - Temp	0	0	0	0	0	0	0.0%	4,262	4,262
0001.3110.005.23.2351.099.99.520.010.5110.300.01	Salaries/Prof. Dev. Subs Professional Development - Hillside - Salaries	3,771	4,011	3,623	0	0	0	0.0%	0	0
0001.3110.005.23.2353.099.99.520.010.5110.300.01	Professional Development - Hillside - Salaries	600	459	1,090	0	0	0	0.0%	0	0
0001.3110.005.23.2354.099.99.520.010.5128.300.01	Professional Development - Hillside -	0	0	0	0	0	0	0.0%	2,872	2,872
0001.3110.005.23.2355.099.99.520.010.5120.300.03	Professional Development - Hillside - Temp	3,270	991	1,408	4,178	4,262	84	2.0%	-4,262	0
0001.3110.005.23.2356.099.99.520.010.5136.300.01	Salaries/Prof. Dev. Subs Professional Development - Hillside -	0	0	0	0	0	0	0.0%	3,095	3,095
0001.3110.005.23.2356.099.99.520.030.5710.300.06	Professional Development - Hillside - In-State Travel	0	0	0	0	0	0	0.0%	0,033	0,033
0001.3110.005.23.2356.099.99.520.030.5720.300.06	Professional Development - Hillside - Out-of-State	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.23.2356.099.99.520.030.5780.300.06	Travel/ Conferences Professional Development - Hillside - All Other	0	0	0	0	0	0	0.0%		0
	Expenses									
0001.3110.005.23.2357.099.99.520.010.5110.300.01 0001.3110.005.23.2357.099.99.520.030.5300.300.04	Professional Development - Hillside - Salaries	6,217	6,691	10,492	5,663	5,967	304	5.4%	-5,967	0
	Professional Development - Hillside - Professional and Technical	380	1,190	790	0	0	0	0.0%	0	0
0001.3110.005.23.2357.099.99.520.030.5320.300.04	Professional Development - Hillside - Tuition	6,826	1,531	2,195	6,026	6,026	0	0.0%	-6,026	0
0001.3110.005.23.2357.099.99.520.030.5710.300.06 0001.3110.005.23.2357.099.99.520.030.5720.300.06	Professional Development - Hillside - In-State Travel	0	30	0	0	0	0	0.0%	0	0
	Professional Development - Hillside - Out-of-State Travel/ Conferences	U	U	0	U	0	U	0.0%	U	0
0001.3110.005.23.2357.099.99.520.030.5780.300.06	Professional Development - Hillside - All Other Expenses	0	1,992	34	0	0	0	0.0%	0	0
0001.3110.005.23.2358.099.99.520.030.5300.300.04	Professional Development - Hillside - Professional and Technical	0	0	0	0	0	0	0.0%	0	0
0001.3110.005.23.2358.099.99.520.030.5320.300.04	Professional Development - Hillside - Tuition	0	0	0	0	0	0	0.0%	6,026	6,026
0001.3110.005.24.2325.099.99.520.010.5120.300.03	Professional Development - Mitchell - Temp Salaries/Prof. Dev. Subs	0	0	0	0	0	0	0.0%	5,145	5,145
0001.3110.005.24.2351.099.99.520.010.5110.300.01	Professional Development - Mitchell - Salaries	3,814	3,438	4,011	0	0	0	0.0%	0	0
0001.3110.005.24.2353.099.99.520.010.5110.300.01	Professional Development - Mitchell - Salaries	0	1,408	1,570	0	0	0	0.0%	0	0
0001.3110.005.24.2354.099.99.520.010.5128.300.01	Professional Development - Mitchell -	0	0	0	0	0	0	0.0%	2,786	2,786
0001.3110.005.24.2355.099.99.520.010.5120.300.03	Professional Development - Mitchell - Temp Salaries/Prof. Dev. Subs	5,429	3,581	2,069	5,044	5,145	101	2.0%	-5,145	0
0001.3110.005.24.2356.099.99.520.010.5136.300.01	Professional Development - Mitchell -	0	0	0	0	0	0	0.0%	1,867	1,867

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET** BUDGET ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3110.005.24.2356.099.99.520.030.5710.300.06 Professional Development - Mitchell - In-State Travel 0 0 0 0 0.0% 0 0001.3110.005.24.2356.099.99.520.030.5720.300.06 0 0 0.0% Professional Development - Mitchell - Out-of-State 0 0 0 0 0 Travel/ Conferences 0001.3110.005.24.2356.099.99.520.030.5780.300.06 0 0 0 0 O 0 0.0% 0 Professional Development - Mitchell - All Other 0 Expenses 0001.3110.005.24.2357.099.99.520.010.5110.300.01 Professional Development - Mitchell - Salaries 12,550 10,656 8,518 4,426 4,653 227 5.1% -4,653 0 0001.3110.005.24.2357.099.99.520.030.5300.300.04 Professional Development - Mitchell - Professional and 380 0 4,870 0 0 0 0.0% 0 0 Technical 0001.3110.005.24.2357.099.99.520.030.5320.300.04 Professional Development - Mitchell - Tuition 5,567 2,949 2,195 6,258 6,258 0 0.0% -6,258 0001.3110.005.24.2357.099.99.520.030.5710.300.06 Professional Development - Mitchell - In-State Travel 134 0 0 0 0 0.0% 0 0001.3110.005.24.2357.099.99.520.030.5720.300.06 Professional Development - Mitchell - Out-of-State 0 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3110.005.24.2357.099.99.520.030.5780.300.06 346 0 0 0.0% Professional Development - Mitchell - All Other O 34 0 0 0 **Expenses** 0001.3110.005.24.2358.099.99.520.030.5300.300.04 Professional Development - Mitchell - Professional and 0 0 0 0 0.0% 0 0 **Technical** 0001.3110.005.24.2358.099.99.520.030.5320.300.04 Professional Development - Mitchell - Tuition 0 0 0 0 0.0% 6,258 6,258 0 0001.3110.005.25.2325.099.99.520.010.5120.300.03Professional Development - Newman - Temp 0 0 0 0 0 0 0.0% 6,614 6,614 Salaries/Prof. Dev. Subs 0001.3110.005.25.2351.099.99.520.010.5110.300.01 3,948 4,038 0 0.0% Professional Development - Newman - Salaries 4,011 0 0 0 0 0001.3110.005.25.2353.099.99.520.010.5110.300.01 1,145 395 0 0 0.0% Professional Development - Newman - Salaries 900 0 0 0 0001.3110.005.25.2353.099.99.520.010.5120.300.03 Professional Development - Newman - Temp 0 0 0 0 0 0 0.0% 0 0 Salaries/Prof. Dev. Subs 0001.3110.005.25.2354.099.99.520.010.5128.300.01 Professional Development - Newman -0 0 0 0 0 0 0.0% 9,864 9,864 0001.3110.005.25.2355.099.99.520.010.5120.300.03 Professional Development - Newman - Temp 11,907 7,685 4,597 6,484 6,614 130 2.0% -6,614 0 Salaries/Prof. Dev. Subs 0001.3110.005.25.2356.099.99.520.010.5136.300.01 Professional Development - Newman -0 0 0 0 0 0.0% 3,095 3,095 0001.3110.005.25.2356.099.99.520.030.5710.300.06 Professional Development - Newman - In-State Travel 0 0 0 0 0.0% 0 0 0001.3110.005.25.2356.099.99.520.030.5720.300.06Professional Development - Newman - Out-of-State 0 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3110.005.25.2356.099.99.520.030.5780.300.06 0 0 0 0 0 0 Professional Development - Newman - All Other 0.0% 0 0 Expenses 0001.3110.005.25.2357.099.99.520.010.5110.300.01 Professional Development - Newman - Salaries 12,557 13,690 10,861 12,655 12,959 304 2.4% -12,959 0001.3110.005.25.2357.099.99.520.030.5300.300.04 Professional Development - Newman - Professional 380 1,190 2,370 750 750 0 0.0% -750 and Technical 0001.3110.005.25.2357.099.99.520.030.5320.300.04 Professional Development - Newman - Tuition 8,235 3,663 2,195 7,881 7,881 0 0.0% -7,881 O 0001.3110.005.25.2357.099.99.520.030.5710.300.06 Professional Development - Newman - In-State Travel 75 0 0 0 0.0% 0 0001.3110.005.25.2357.099.99.520.030.5720.300.06 Professional Development - Newman - Out-of-State 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3110.005.25.2357.099.99.520.030.5780.300.06 Professional Development - Newman - All Other O 691 34 0 0 0 0.0% 0 O **Expenses** 0001.3110.005.25.2358.099.99.520.030.5300.300.04 Professional Development - Newman - Professional 0 0 0 0 0.0% 750 750 and Technical 0001.3110.005.25.2358.099.99.520.030.5320.300.04Professional Development - Newman - Tuition 0 0 0 0 0 0.0% 7,881 7,881 0001.3110.005.26.2325.099.99.520.010.5120.300.03 Professional Development - High Rock - Temp 0 0 0 0 0.0% 5,232 5,232 0 Salaries/Prof. Dev. Subs 0001.3110.005.26.2351.099.99.520.010.5110.300.01 Professional Development - High Rock - Salaries 0.0% 430 219 0 0 0 0 0 0 0001.3110.005.26.2353.099.99.520.010.5110.300.01 Professional Development - High Rock - Salaries 0 1,200 810 2,180 0 0 0.0% 0 0 0001.3110.005.26.2354.099.99.520.010.5128.300.01 Professional Development - High Rock -0 0 0 0 0 4,970 4,970 0 0.0% 0001.3110.005.26.2355.099.99.520.010.5120.300.03 Professional Development - High Rock - Temp 3,912 2,997 -5,232 2,453 5.129 5,232 103 2.0% Salaries/Prof. Dev. Subs 0001.3110.005.26.2356.099.99.520.010.5136.300.01 0.0% 911 Professional Development - High Rock -0001.3110.005.26.2356.099.99.520.030.5710.300.06 Professional Development - High Rock - In-State 0 0.0% 0 0001.3110.005.26.2356.099.99.520.030.5720.300.06Professional Development - High Rock - Out-of-State 0 0.0% 0 Travel/ Conferences 0001.3110.005.26.2356.099.99.520.030.5780.300.06Professional Development - High Rock - All Other 0 0 0 0 0 0 0.0% 0 Expenses 0001.3110.005.26.2357.099.99.520.010.5110.300.01Professional Development - High Rock - Salaries 4,192 3,678 7,466 5,625 5,881 256 4.6% -5,881 0001.3110.005.26.2357.099.99.520.030.5300.300.04 Professional Development - High Rock - Professional 0 1,190 1,185 0 0 0 0.0% 0 and Technical 0001.3110.005.26.2357.099.99.520.030.5320.300.04 8,192 5,748 5,346 6,026 6,026 0 0.0% -6,026 Professional Development - High Rock - Tuition 0001.3110.005.26.2357.099.99.520.030.5710.300.06Professional Development - High Rock - In-State 0 0 0.0% 0 0 0 24 0 0 0001.3110.005.26.2357.099.99.520.030.5720.300.06 Professional Development - High Rock - Out-of-State 0 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3110.005.26.2357.099.99.520.030.5780.300.06Professional Development - High Rock - All Other 595 3,018 0 0.0% Expenses 0001.3110.005.26.2358.099.99.520.030.5300.300.04 Professional Development - High Rock - Professional 0 0 0 0.0% 0 0 0 and Technical 0001.3110.005.26.2358.099.99.520.030.5320.300.04 Professional Development - High Rock - Tuition 0 0 0 0 0 0.0% 6,026 6,026 0001.3110.005.30.2325.099.99.520.010.5120.300.03 Professional Development - Pollard - Temp 0 0 0.0% 6,593 6,593 Salaries/Prof. Dev. Subs

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% CHG FY19 TM FY19 TM **FY15 FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3110.005.30.2351.099.99.520.010.5110.300.01 Professional Development - Pollard - Salaries 0 0 0 0 0 0 0.0% 0 0001.3110.005.30.2353.099.99.520.010.5110.300.01 850 0.0% Professional Development - Pollard - Salaries 1,410 1,529 0 0 0 0 0 0001.3110.005.30.2354.099.99.520.010.5128.300.01 Professional Development - Pollard 0 0 0 0 0 0 0.0% 12,486 12,486 0001.3110.005.30.2355.099.99.520.010.5120.300.03 Professional Development - Pollard - Temp 1,594 1,541 3,310 6,464 6,593 129 2.0% -6,593 Salaries/Prof. Dev. Subs 0001.3110.005.30.2356.099.99.520.010.5136.300.01 1,823 0 0 0.0% 1,823 Professional Development - Pollard -0 0 0 0 0001.3110.005.30.2356.099.99.520.030.5710.300.06 0 0 0 0 0.0% 0 Professional Development - Pollard - In-State Travel 0 0001.3110.005.30.2356.099.99.520.030.5720.300.06Professional Development - Pollard - Out-of-State 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3110.005.30.2356.099.99.520.030.5780.300.06 Professional Development - Pollard - All Other 0 0 0 0 0 0 0.0% 0 0 0001.3110.005.30.2357.099.99.520.010.5110.300.01 Professional Development - Pollard - Salaries 19,431 14,531 18,685 14,048 14,309 261 1.9% -14,309 0001.3110.005.30.2357.099.99.520.030.5300.300.04 Professional Development - Pollard - Professional and 0 1,190 2,688 0 0 0 0.0% 0 Technical 0001.3110.005.30.2357.099.99.520.030.5320.300.04 13,994 11,821 11,821 0.0% -11,821 Professional Development - Pollard - Tuition 17.143 16,208 0 0001.3110.005.30.2357.099.99.520.030.5710.300.06 Professional Development - Pollard - In-State Travel 0 0 0 0 0 0 0.0% 0 0001.3110.005.30.2357.099.99.520.030.5720.300.06 0 0 0 0 0 0.0% 0 Professional Development - Pollard - Out-of-State 0 0 Travel/ Conferences 0001.3110.005.30.2357.099.99.520.030.5780.300.06Professional Development - Pollard - All Other 595 768 0 0 0 0.0% 0 0 **Expenses** 0001.3110.005.30.2358.099.99.520.030.5300.300.04 Professional Development - Pollard - Professional and 0 0 0 0 0 0.0% 0 0 Technical 11,821 0001.3110.005.30.2358.099.99.520.030.5320.300.04 0 0 0 0 11,821 0 0.0% Professional Development - Pollard - Tuition 0001.3110.005.40.2325.099.99.520.010.5120.300.03 9,358 9,358 0 0 0 0 0.0% Professional Development - NHS - Temp Salaries/Prof. 0 0 Dev. Subs 0001.3110.005.40.2351.099.99.520.010.5110.300.01 Professional Development - NHS - Salaries 0 0 2,617 0 0 0 0.0% 0 0 0001.3110.005.40.2353.099.99.520.010.5110.300.01 900 5,609 1,590 0 0 0 0.0% 0 0 Professional Development - NHS - Salaries 0001.3110.005.40.2354.099.99.520.010.5128.300.01 0 0 0 0 0 0.0% 21,328 21,328 Professional Development - NHS -0 0001.3110.005.40.2355.099.99.520.010.5120.300.03 6,922 10,797 11,811 9,175 9,358 183 2.0% -9,358 0 Professional Development - NHS - Temp Salaries/Prof. 0001.3110.005.40.2356.099.99.520.010.5136.300.01 0 0 0 0 0.0% 2,083 2,083 Professional Development - NHS -0 0001.3110.005.40.2356.099.99.520.030.5710.300.06 Professional Development - NHS - In-State Travel 0 0 0 0 0 0.0% 0 0001.3110.005.40.2356.099.99.520.030.5720.300.06 0 0 0 0 0 0.0% 0 Professional Development - NHS - Out-of-State Travel/ Conferences 0001.3110.005.40.2356.099.99.520.030.5780.300.06 0 0 0 0 0 O 0.0% O Professional Development - NHS - All Other Expenses 0001.3110.005.40.2357.099.99.520.010.5110.300.01 25,940 30,875 23,144 267 -23,411 Professional Development - NHS - Salaries 24,385 23,411 1.2% 0001.3110.005.40.2357.099.99.520.030.5300.300.04 0 Professional Development - NHS - Professional and 0 1,190 5,422 0 0 0.0% 0 Technical 0001.3110.005.40.2357.099.99.520.030.5320.300.04 Professional Development - NHS - Tuition 13,635 36,970 35,273 20,398 20,398 0 0.0% -20,398 0001.3110.005.40.2357.099.99.520.030.5710.300.06 Professional Development - NHS - In-State Travel 254 0 0 0 0.0% 0001.3110.005.40.2357.099.99.520.030.5720.300.060 0 0 0 0.0% 0 Professional Development - NHS - Out-of-State Travel/ 0001.3110.005.40.2357.099.99.520.030.5780.300.06Professional Development - NHS - All Other Expenses 595 7,598 0 0 0 0.0% 0 0 0001.3110.005.40.2358.099.99.520.030.5300.300.04Professional Development - NHS - Professional and 0 0 0 0 0.0% 0 0 0 Technical 0001.3110.005.40.2358.099.99.520.030.5320.300.04 20,398 Professional Development - NHS - Tuition 0 0 0 0 0 0 0.0% 20.398 0001.3110.005.50.2305.099.99.520.010.5110.300.01 0 Professional Development - Preschool - Salaries 0 0 0 0 0.0% 0 0001.3110.005.50.2325.099.99.520.010.5120.300.03 0.0% 0 0 0 0 Professional Development - Preschool - Temp Salaries/Prof. Dev. Subs 0001.3110.005.50.2354.099.99.520.010.5128.300.01 0 0.0% Professional Development - Preschool -0001.3110.005.50.2355.099.99.520.010.5120.300.03Professional Development - Preschool - Temp 159 567 251 0.0% Salaries/Prof. Dev. Subs 0001.3110.005.50.2356.099.99.520.010.5136.300.01 0 0 0 0 0 0 0.0% 0 Professional Development - Preschool -0001.3110.005.50.2357.099.99.520.010.5110.300.01 Professional Development - Preschool - Salaries 2,000 2,000 787 0 0 0.0% 0 0001.3110.040.10.2351.099.99.520.010.5110.300.01 Professional Development - District - Salaries 0 0 0 0 0 0.0% 0 0 0001.3110.040.10.2351.099.99.520.030.5510.300.05 0 0 0 0.0% Professional Development - District - Educational 0001.3110.040.21.2351.099.99.520.010.5110.300.01 Professional Development - Broadmeadow - Salaries 200 0 874 0 0.0% -1 0001.3110.040.21.2351.099.99.520.010.5146.300.01 Professional Development - Broadmeadow - Longevity 0 0 0 0 0 0.0% 0 0001.3110.040.21.2351.099.99.520.010.5147.300.01 Professional Development - Broadmeadow - Alt. 0 0 0 0 0 0 0.0% 0 Longevity 0001.3110.040.21.2351.099.99.520.030.5510.300.05 Professional Development - Broadmeadow -0 0.0% **Educational Supplies** 0001.3110.040.21.3520.090.99.520.010.5110.300.01Professional Development - Broadmeadow - Salaries 0 0 0.0% 0 0 0001.3110.040.22.2351.099.99.520.010.5110.300.01 Professional Development - Eliot - Salaries 0 0 0 0 0 0.0% 0 0001.3110.040.22.2351.099.99.520.010.5146.300.01 0 0 0 0.0% 0 0 Professional Development - Eliot - Longevity

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** BUDGET **BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3110.040.22.2351.099.99.520.010.5147.300.01 Professional Development - Eliot - Alt. Longevity 0 0 0 0 0.0% 0 0001.3110.040.22.2351.099.99.520.030.5510.300.05 0.0% Professional Development - Eliot - Educational 0 0 0 0 0 Supplies 0001.3110.040.22.3520.090.99.520.010.5110.300.01 0 0 0 0.0% Professional Development - Eliot - Salaries O 0 0 0001.3110.040.23.2351.099.99.520.010.5110.300.01 Professional Development - Hillside - Salaries 0 0 0 0 0 0.0% 0 0001.3110.040.23.2351.099.99.520.010.5146.300.01 0 0 0 0.0% Professional Development - Hillside - Longevity 0 0 0 0 0001.3110.040.23.2351.099.99.520.010.5147.300.01 Professional Development - Hillside - Alt. Longevity 0 0 0 0.0% 0 0 0 0001.3110.040.23.2351.099.99.520.030.5510.300.05 0 0 0.0% Professional Development - Hillside - Educational 0 0 0 0 Supplies 0001.3110.040.23.2357.099.99.520.010.5110.300.01 Professional Development - Hillside - Salaries 0 0 0 0 0.0% 0 0001.3110.040.23.2357.099.99.520.010.5146.300.01 Professional Development - Hillside - Longevity 0 0 0 0.0% 0 0001.3110.040.23.2357.099.99.520.030.5510.300.05 Professional Development - Hillside - Educational 0 0 0 0.0% 0 0001.3110.040.23.3520.090.99.520.010.5110.300.01 Professional Development - Hillside - Salaries 0 0 0 0 0.0% 0 0001.3110.040.24.2351.099.99.520.010.5110.300.01 Professional Development - Mitchell - Salaries 0 0 1 0 0.0% -1 0001.3110.040.24.2351.099.99.520.010.5146.300.01 Professional Development - Mitchell - Longevity 0 0 0 0 0.0% 0 0001.3110.040.24.2351.099.99.520.010.5147.300.01 Professional Development - Mitchell - Alt. Longevity 0 0 0 0.0% 0 0001.3110.040.24.2351.099.99.520.030.5510.300.05 Professional Development - Mitchell - Educational 0 0 0 0 0.0% 0 Supplies 0001.3110.040.24.3520.090.99.520.010.5110.300.01 0 Professional Development - Mitchell - Salaries 0 0 0 0 0.0% 0 0001.3110.040.25.2351.099.99.520.010.5110.300.01 Professional Development - Newman - Salaries 0 0 0 0 0.0% -1 0001.3110.040.25.2351.099.99.520.010.5146.300.01 0 0 0 0.0% 0 0 0 0 Professional Development - Newman - Longevity 0001.3110.040.25.2351.099.99.520.010.5147.300.01 0 0.0% Professional Development - Newman - Alt. Longevity 0 0 0 0 0 0001.3110.040.25.2351.099.99.520.030.5510.300.05 0 0 0.0% Professional Development - Newman - Educational 0 0 0 0 0001.3110.040.25.3520.090.99.520.010.5110.300.01 Professional Development - Newman - Salaries 0 0 0 0.0% 0 0001.3110.040.26.2351.099.99.520.010.5110.300.01 0 0 0 0 0.0% 0 Professional Development - High Rock - Salaries 0001.3110.040.30.2351.011.99.520.010.5110.300.01 0 0 0 0 0 0 0.0% 0 0 Professional Development - Pollard - Salaries 0001.3110.040.30.2351.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 0 Professional Development - Pollard - Salaries 0 334,875 302,255 5.9% 302,252 294,715 307,799 285,284 16,971 -3 TOTALS FOR: 3110 0001.3120.040.99.1420.099.99.520.030.5300.300.04 EAP - Unassigned - Professional and Technical 8,000 8,000 8,000 8,000 8,000 0 0.0% 0 8,000 8,000 8,000 8,000 8,000 0.0% 8,000 8,000 0 TOTALS FOR: 3120 0001.3121.040.99.1420.099.99.520.030.5510.300.05Staff 504 Accommodations - Unassigned - Educational 599 990 180 1,000 1,000 0 0.0% 1,000 Supplies 599 990 180 1,000 1,000 0 0.0% 0 1,000 **TOTALS FOR: 3121** 0001.3122.005.10.2305.099.99.520.010.5110.300.01 Lane Changes/ Sick Buy Back - District - Salaries 0 550 393,853 358,546 -35,307 -9.0% 0 358,546 0001.3122.005.10.2305.099.99.520.010.5146.300.01 Lane Changes/ Sick Buy Back - District - Longevity 0 0 0 0.0% 0 0 0 550 393,853 358,546 -35,307 -9.0% 0 358,546 TOTALS FOR: 3122 0001.3130.005.10.2325.099.99.520.010.5120.300.03Sub Callers - District - Temp Salaries/Prof. Dev. Subs 0 0 0 0 0.0% 0 0 0001.3130.005.21.2330.099.99.520.010.5110.300.03 Sub Callers - Broadmeadow - Salaries 0 0 0 0 0 0.0% 0 0001.3130.005.22.2330.099.99.520.010.5110.300.030 0 0 0 0.0% Sub Callers - Eliot - Salaries 0 0001.3130.005.23.2330.099.99.520.010.5110.300.03Sub Callers - Hillside - Salaries 0 0 0 0 0.0% 0 0 0 0001.3130.005.24.2330.099.99.520.010.5110.300.030 0 0.0% Sub Callers - Mitchell - Salaries 0001.3130.005.25.2330.099.99.520.010.5110.300.03Sub Callers - Newman - Salaries 0001.3130.005.26.2330.099.99.520.010.5110.300.030 0.0% Sub Callers - High Rock - Salaries 0001.3130.005.30.2330.099.99.520.010.5110.300.030 0.0% Sub Callers - Pollard - Salaries 0001.3130.005.40.2330.099.99.520.010.5110.300.03 0 0.0% Sub Callers - NHS - Salaries 0.0% **TOTALS FOR: 3130** 0001.3131.005.10.2305.099.99.520.010.5121.300.030.0% 0 0 34,957 Substitutes - District -34,957 0001.3131.005.10.2324.099.99.520.010.5124.300.0394,766 0 0 0.0% 0 0 94,766 Substitutes - District -0001.3131.005.10.2325.099.99.520.010.5126.300.03 112,722 11,797 10,412 6,248 129,723 17,001 15.1% -129,723 Substitutes - District - Classroom Subs 0001.3131.005.21.2324.099.99.520.010.5127.300.030 0 0.0% 0 0 0 0 Substitutes - Broadmeadow - Permanent Subs 0001.3131.005.21.2324.099.99.520.010.5127.300.080 0 0 0 0.0% 0 Substitutes - Broadmeadow - Permanent Subs 0001.3131.005.21.2325.099.99.520.010.5125.300.030 0 0 0 0 0.0% Substitutes - Broadmeadow - Café Subs 0 0001.3131.005.21.2325.099.99.520.010.5126.300.0320,665 18,951 18,231 30,757 31,372 615 2.0% 31,372 Substitutes - Broadmeadow - Classroom Subs 0001.3131.005.21.2325.099.99.520.010.5127.300.03 0 0 0 0 21,600 21,600 10,000.0% 21,600 Substitutes - Broadmeadow - Permanent Subs 0001.3131.005.22.2324.099.99.520.010.5127.300.030 0.0% 0 0 Substitutes - Eliot - Permanent Subs 0001.3131.005.22.2325.099.99.520.010.5125.300.030 0 0.0% 0

Substitutes - Eliot - Café Subs

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17** FY18 TM **FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS BUDGET CHG AMT BUDGET ACTUALS ACTUALS **BUDGET** 0001.3131.005.22.2325.099.99.520.010.5126.300.03 Substitutes - Eliot - Classroom Subs 30,850 21,548 21,492 21,186 21,609 423 2.0% 0 21,609 0001.3131.005.22.2325.099.99.520.010.5127.300.03 0.0% Substitutes - Eliot - Permanent Subs 0 0 0 0 0 0001.3131.005.23.2324.099.99.520.010.5127.300.03 0 0 0 0 0.0% Substitutes - Hillside - Permanent Subs 0001.3131.005.23.2325.099.99.520.010.5125.300.03 Substitutes - Hillside - Café Subs 0 0 0 0 0.0% 0001.3131.005.23.2325.099.99.520.010.5126.300.03 23,585 Substitutes - Hillside - Classroom Subs 16,288 15,095 16,035 23,123 23,585 462 2.0% 0 0001.3131.005.23.2325.099.99.520.010.5127.300.03 Substitutes - Hillside - Permanent Subs 0 0 0 0 0 0.0% 0001.3131.005.24.2324.099.99.520.010.5127.300.03 Substitutes - Mitchell - Permanent Subs 0 0 0 0 0.0% 0001.3131.005.24.2325.099.99.520.010.5125.300.03 0 0 0 0 0 0.0% 0 0 Substitutes - Mitchell - Café Subs 0001.3131.005.24.2325.099.99.520.010.5126.300.03 Substitutes - Mitchell - Classroom Subs 16,020 18,317 20,424 26,719 27,253 534 2.0% 0 27,253 0001.3131.005.24.2325.099.99.520.010.5127.300.03 Substitutes - Mitchell - Permanent Subs 0 0 0 0 0 0.0% 0 0001.3131.005.25.2324.099.99.520.010.5127.300.03 0 0 0 0 0.0% 0 Substitutes - Newman - Permanent Subs 0 0001.3131.005.25.2325.099.99.520.010.5125.300.03 0 0 0 0 0 0.0% 0 Substitutes - Newman - Café Subs 0001.3131.005.25.2325.099.99.520.010.5126.300.03 44,329 33,557 38,751 34,351 35,038 687 2.0% 0 35,038 Substitutes - Newman - Classroom Subs 0001.3131.005.25.2325.099.99.520.010.5127.300.03 Substitutes - Newman - Permanent Subs 0 0 0 0 0 0.0% 0 0001.3131.005.26.2324.099.99.520.010.5127.300.03 Substitutes - High Rock - Permanent Subs 0 0 0 0 0.0% 0 0 0001.3131.005.26.2325.099.99.520.010.5125.300.03 0 0 0 0 0 0.0% 0 0 Substitutes - High Rock - Café Subs 0001.3131.005.26.2325.099.99.520.010.5126.300.03 19,203 19,974 34,419 27,160 27,703 543 2.0% 0 27,703 Substitutes - High Rock - Classroom Subs 0001.3131.005.26.2325.099.99.520.010.5127.300.03 0 0 0 0 0 0.0% 0 0 Substitutes - High Rock - Permanent Subs 0 0001.3131.005.30.2324.099.99.520.010.5127.300.03Substitutes - Pollard - Permanent Subs 0 0 0 0 0 0 0.0% 22,015 22,015 0001.3131.005.30.2325.099.99.520.010.5125.300.03 11,500 12,879 33,474 0 0 0 0.0% 0 Substitutes - Pollard - Café Subs 0001.3131.005.30.2325.099.99.520.010.5126.300.03 17,150 26,293 4,014 47,076 48,018 942 2.0% 0 48,018 Substitutes - Pollard - Classroom Subs 0001.3131.005.30.2325.099.99.520.010.5127.300.03 19,311 19,662 19,634 20,078 22,015 1,937 9.6% -22,015 0 Substitutes - Pollard - Permanent Subs 0001.3131.005.40.2324.099.99.520.010.5127.300.03 0 0 0 0 0 0.0% 22,015 22,015 Substitutes - NHS - Permanent Subs 0 0001.3131.005.40.2325.099.99.520.010.5125.300.03 18,640 Substitutes - NHS - Café Subs 31,296 26,524 30,950 31,065 115 0.4% 0 31,065 0001.3131.005.40.2325.099.99.520.010.5126.300.03 49,258 41,293 58.555 50,130 51,133 1,003 2.0% 0 51,133 Substitutes - NHS - Classroom Subs 0001.3131.005.40.2325.099.99.520.010.5127.300.03 Substitutes - NHS - Permanent Subs 19,327 18,626 10,001 20,078 22,015 1,937 9.6% -22,015 0001.3131.005.50.2325.099.99.520.010.5126.300.03 Substitutes - Preschool - Classroom Subs 2,473 1,266 5,108 0 0 0 0.0% 0 O 305,956 266,889 326,047 444,330 492,129 47,799 10.8% 492,129 TOTALS FOR: 3131 0001.3132.005.10.2356.099.99.520.030.5710.300.06 Curriculum Development - District - In-State Travel 0 0 0 0 0 0 0.0% 2,500 2,500 Curriculum Development - District - Out-of-State 0001.3132.005.10.2356.099.99.520.030.5720.300.060 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3132.005.10.2356.099.99.520.030.5730.300.06 0 0 0 0 0.0% Curriculum Development - District - Dues and 0 0 0 O Memberships 0001.3132.005.10.2356.099.99.520.030.5780.300.060 0 0 0 0 0.0% 17,014 17,014 Curriculum Development - District - All Other 6,378 0001.3132.005.10.2357.099.99.520.030.5710.300.06 Curriculum Development - District - In-State Travel 5,546 10,620 0 2,500 2,500 10,000.0% -2,500 0001.3132.005.10.2357.099.99.520.030.5720.300.06 Curriculum Development - District - Out-of-State 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3132.005.10.2357.099.99.520.030.5730.300.06 Curriculum Development - District - Dues and 0 0 0 0 0 0 0.0% 0 Memberships 0001.3132.005.10.2357.099.99.520.030.5780.300.06 Curriculum Development - District - All Other 30,465 18,172 15,100 17,014 17,014 0.0% -17,014 Expenses 0001.3132.005.10.2410.099.99.520.030.5517.300.05 Curriculum Development - District - Textbooks/ -100.0% Workbooks 0001.3132.005.10.2415.099.99.520.030.5512.300.052,401 781 0 2,300 2,300 Curriculum Development - District - Instr. Mat/Clsrm 2,329 2,300 10,000.0% Lib & Ref - Teaching Aids 0001.3132.005.10.2430.099.99.520.030.5510.300.05Curriculum Development - District - Educational 2,427 0 0 0 0 0.0% 0001.3132.005.10.2451.040.99.520.030.5255.300.04Curriculum Development - District - Repairs & 365 383 8,900 400 -8,500 -95.5% 0 400 0 Maintenance - Technology 0001.3132.005.10.2455.099.99.520.030.5524.300.05 Curriculum Development - District - Instructional 0 0 0 0 0 0 0.0% 0 0 Software 0001.3132.005.21.2305.099.99.520.010.5110.300.01Curriculum Development - Broadmeadow - Salaries 0 0 0 0 0 0.0% 11,091 11,091 0001.3132.005.21.2353.099.99.520.010.5110.300.01 Curriculum Development - Broadmeadow - Salaries 8,760 6,612 10,375 10,847 11,091 244 2.2% -11,091 0001.3132.005.21.2353.099.99.520.030.5300.300.04 Curriculum Development - Broadmeadow -0 0 0 0.0% 0 Professional and Technical 0001.3132.005.21.2356.099.99.520.010.5136.300.01 0 0 0 0.0% 0 Curriculum Development - Broadmeadow -0 0 0001.3132.005.21.2356.099.99.520.030.5710.300.060 0 0 0 0.0% 200 200 Curriculum Development - Broadmeadow - In-State 0 Travel 0001.3132.005.21.2356.099.99.520.030.5720.300.06Curriculum Development - Broadmeadow - Out-of-0 0 0 0 0 0.0% 0 State Travel/ Conferences 0001.3132.005.21.2356.099.99.520.030.5730.300.060 0.0% Curriculum Development - Broadmeadow - Dues and Memberships 0001.3132.005.21.2357.099.99.520.010.5110.300.01 0 0 0 0.0% 0 0 Curriculum Development - Broadmeadow - Salaries

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Needham Public Schools

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC BUDGET	\$ CHG	% Снс	FY19 TM CHG AMT	
0001.3132.005.21.2357.099.99.520.030.5300.300.04	Curriculum Development - Broadmeadow - Professional and Technical	0	0	600	0	0	0	0.0%	0	0
0001.3132.005.21.2357.099.99.520.030.5710.300.06	Curriculum Development - Broadmeadow - In-State	0	0	98	0	200	200	10,000.0%	-200	0
0001.3132.005.21.2357.099.99.520.030.5720.300.06	Travel Curriculum Development - Broadmeadow - Out-of-	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.21.2357.099.99.520.030.5730.300.06	State Travel/ Conferences Curriculum Development - Broadmeadow - Dues and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.21.2358.099.99.520.030.5300.300.04	Memberships Curriculum Development - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.21.2410.099.99.520.030.5517.300.05	Professional and Technical Curriculum Development - Broadmeadow - Textbooks/	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.21.2415.099.99.520.030.5512.300.05	Workbooks Curriculum Development - Broadmeadow - Instr.	0	8,701	64	1,338	1,338	0	0.0%	0	1,338
0001.3132.005.21.2430.099.99.520.030.5510.300.05	Mat/Clsrm Lib & Ref - Teaching Aids Curriculum Development - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.21.2455.099.99.520.030.5524.300.05	Educational Supplies Curriculum Development - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2305.099.99.520.010.5110.300.01	Instructional Software Curriculum Development - Eliot - Salaries	0	0	0	0	0	0	0.0%	11,091	11,091
0001.3132.005.22.2353.099.99.520.010.5110.300.01	Curriculum Development - Eliot - Salaries	7,280	4,766	6,730	10,847	11,091	244	2.2%	-11,091	0
0001.3132.005.22.2353.099.99.520.030.5300.300.04	Curriculum Development - Eliot - Professional and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2356.099.99.520.010.5136.300.01	Technical Curriculum Development - Eliot -	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2356.099.99.520.030.5710.300.06	Curriculum Development - Eliot - In-State Travel	0	0	0	0	0	0	0.0%	200	200
0001.3132.005.22.2356.099.99.520.030.5720.300.06	Curriculum Development - Eliot - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2356.099.99.520.030.5730.300.06	Conferences Curriculum Development - Eliot - Dues and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2357.099.99.520.010.5110.300.01	Memberships Curriculum Development - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2357.099.99.520.030.5300.300.04	Curriculum Development - Eliot - Professional and	0	0	600	2,003	2,003	0	0.0%	-2,003	0
0001.3132.005.22.2357.099.99.520.030.5710.300.06	Technical Curriculum Development - Eliot - In-State Travel	0	0	0	0	200	200	10,000.0%	-200	0
0001.3132.005.22.2357.099.99.520.030.5720.300.06	Curriculum Development - Eliot - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2357.099.99.520.030.5730.300.06	Conferences Curriculum Development - Eliot - Dues and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2358.099.99.520.030.5300.300.04	Memberships Curriculum Development - Eliot - Professional and	0	0	0	0	0	0	0.0%	2,003	2,003
0001.3132.005.22.2410.099.99.520.030.5517.300.05	Technical Curriculum Development - Eliot - Textbooks/	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.22.2415.099.99.520.030.5512.300.05	Workbooks Curriculum Development - Eliot - Instr. Mat/Clsrm Lib	0	5,203	64	1,338	1,338	0	0.0%	0	1,338
0001.3132.005.22.2430.099.99.520.030.5510.300.05	& Ref - Teaching Aids Curriculum Development - Eliot - Educational Supplies	0	267	0	0	0	0	0.0%	0	0
0001.3132.005.22.2455.099.99.520.030.5524.300.05	Curriculum Development - Eliot - Instructional	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2305.099.99.520.010.5110.300.01	Software Curriculum Development - Hillside - Salaries	0	0	0	0	0	0	0.0%	11,092	11,092
0001.3132.005.23.2353.099.99.520.010.5110.300.01	Curriculum Development - Hillside - Salaries	8,309	6,086	6,559	10,848	11,092	244	2.2%	-11,092	0
0001.3132.005.23.2353.099.99.520.030.5300.300.04	Curriculum Development - Hillside - Professional and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2356.099.99.520.010.5136.300.01	Technical Curriculum Development - Hillside -	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2356.099.99.520.030.5710.300.06	Curriculum Development - Hillside - In-State Travel	0	0	0	0	0	0	0.0%	200	200
0001.3132.005.23.2356.099.99.520.030.5720.300.06	Curriculum Development - Hillside - Out-of-State	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2356.099.99.520.030.5730.300.06	Travel/ Conferences Curriculum Development - Hillside - Dues and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2357.099.99.520.010.5110.300.01	Memberships Curriculum Development - Hillside - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2357.099.99.520.030.5300.300.04	Curriculum Development - Hillside - Professional and	0	0	600	2,117	2,117	0	0.0%	-2,117	0
0001.3132.005.23.2357.099.99.520.030.5710.300.06	Technical Curriculum Development - Hillside - In-State Travel	0	0	49	0	200	200	10,000.0%	-200	0
0001.3132.005.23.2357.099.99.520.030.5720.300.06	Curriculum Development - Hillside - Out-of-State	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2357.099.99.520.030.5730.300.06	Travel/ Conferences Curriculum Development - Hillside - Dues and	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2358.099.99.520.030.5300.300.04	Memberships Curriculum Development - Hillside - Professional and	0	0	0	0	0	0	0.0%	2,117	2,117
0001.3132.005.23.2410.099.99.520.030.5517.300.05	Technical Curriculum Development - Hillside - Textbooks/	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2415.099.99.520.030.5512.300.05	Workbooks Curriculum Development - Hillside - Instr. Mat/Clsrm	0	3,304	64	1,338	1,338	0	0.0%	0	1,338
0001.3132.005.23.2430.099.99.520.030.5510.300.05	Lib & Ref - Teaching Aids Curriculum Development - Hillside - Educational	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.23.2455.099.99.520.030.5524.300.05	Supplies Curriculum Development - Hillside - Instructional	0	0	0	0	0	0	0.0%	0	0
0001.3132.005.24.2305.099.99.520.010.5110.300.01	Software Curriculum Development - Mitchell - Salaries	0	0	0	0	0	0	0.0%	11,092	11,092
0001.3132.005.24.2353.099.99.520.010.5110.300.01	Curriculum Development - Mitchell - Salaries	5,764	5,136	6,176	10,848	11,092	244	2.2%	-11,092	
0001.3132.005.24.2353.099.99.520.030.5300.300.04	Curriculum Development - Mitchell - Professional and	0	0	0	0	0	0	0.0%	0	0
	Technical									

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** BUDGET ACTUALS **ACTUALS** BUDGET CHG AMT BUDGET ACTUALS 0001.3132.005.24.2356.099.99.520.010.5136.300.01 Curriculum Development - Mitchell -0 0 0 0 0.0% 0 0001.3132.005.24.2356.099.99.520.030.5710.300.06 Curriculum Development - Mitchell - In-State Travel 0.0% 200 200 0 0 0 0 0001.3132.005.24.2356.099.99.520.030.5720.300.06 Curriculum Development - Mitchell - Out-of-State 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3132.005.24.2356.099.99.520.030.5730.300.06 Curriculum Development - Mitchell - Dues and 0 0 0 0 0 0.0% 0 Memberships 0001.3132.005.24.2357.099.99.520.010.5110.300.01 Curriculum Development - Mitchell - Salaries 0 0 0 0 0 0.0% 0 0001.3132.005.24.2357.099.99.520.030.5300.300.04 Curriculum Development - Mitchell - Professional and 0 600 2,525 2,525 0 0.0% -2,525 0 Technical 0001.3132.005.24.2357.099.99.520.030.5710.300.06 Curriculum Development - Mitchell - In-State Travel 0 98 0 200 200 10,000.0% -200 0001.3132.005.24.2357.099.99.520.030.5720.300.06 Curriculum Development - Mitchell - Out-of-State 0 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3132.005.24.2357.099.99.520.030.5730.300.06 0 0 0 0.0% Curriculum Development - Mitchell - Dues and 0 0 0 0 Memberships 0001.3132.005.24.2358.099.99.520.030.5300.300.04 Curriculum Development - Mitchell - Professional and 0 0 0 0 0.0% 2,525 2,525 Technical 0001.3132.005.24.2410.099.99.520.030.5517.300.05 Curriculum Development - Mitchell - Textbooks/ 0 0 0 0 0 0.0% 0 0 Workbooks 1,338 0001.3132.005.24.2415.099.99.520.030.5512.300.05 5,811 1,338 0.0% Curriculum Development - Mitchell - Instr. Mat/Clsrm 0 64 1.338 0 0 Lib & Ref - Teaching Aids 0001.3132.005.24.2430.099.99.520.030.5510.300.05 Curriculum Development - Mitchell - Educational 0 0 0 0 0.0% 0 0 0001.3132.005.24.2455.099.99.520.030.5524.300.05Curriculum Development - Mitchell - Instructional 0 0 0 0 0 0.0% 0 0 Software 0001.3132.005.25.2305.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 11,092 11,092 Curriculum Development - Newman - Salaries 0 6,738 0001.3132.005.25.2353.099.99.520.010.5110.300.01 8,458 15,994 10,848 11,092 2.2% -11,092 Curriculum Development - Newman - Salaries 244 0001.3132.005.25.2353.099.99.520.030.5300.300.04 Curriculum Development - Newman - Professional and 0 0.0% 0 0 0 0 0 0 0 Technical 0001.3132.005.25.2356.099.99.520.010.5136.300.01Curriculum Development - Newman -0 0 0 0 0 0.0% 0 0 0001.3132.005.25.2356.099.99.520.030.5710.300.06Curriculum Development - Newman - In-State Travel 0 0 0 0 0.0% 200 200 0001.3132.005.25.2356.099.99.520.030.5720.300.06 Curriculum Development - Newman - Out-of-State 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3132.005.25.2356.099.99.520.030.5730.300.06 Curriculum Development - Newman - Dues and 0 0 0 0 0 0.0% 0 Memberships 0001.3132.005.25.2357.099.99.520.010.5110.300.01 O 185 0 0 0 Curriculum Development - Newman - Salaries 0.0% 0 -3,197 0001.3132.005.25.2357.099.99.520.030.5300.300.04 O 600 3,197 3,197 0 Curriculum Development - Newman - Professional and 0.0% Technical 0001.3132.005.25.2357.099.99.520.030.5710.300.06 Curriculum Development - Newman - In-State Travel 0 98 0 200 200 10,000.0% -200 0001.3132.005.25.2357.099.99.520.030.5720.300.06Curriculum Development - Newman - Out-of-State 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3132.005.25.2357.099.99.520.030.5730.300.06 Curriculum Development - Newman - Dues and 0 0 0 0 0.0% 0 0 0 Memberships 0001.3132.005.25.2358.099.99.520.030.5300.300.04 3,197 0 0 0 3,197 Curriculum Development - Newman - Professional and 0 0 0.0% Technical 0001.3132.005.25.2410.099.99.520.030.5517.300.05 Curriculum Development - Newman - Textbooks/ 0 0 0 0 0 0.0% 0 0 Workbooks 0001.3132.005.25.2415.099.99.520.030.5512.300.05Curriculum Development - Newman - Instr. 1,969 64 1,340 1,340 0 0.0% 0 1,340 Mat/Clsrm Lib & Ref - Teaching Aids 0001.3132.005.25.2430.099.99.520.030.5510.300.05 267 0 Curriculum Development - Newman - Educational 0 0 0 0.0% 0 Supplies 0001.3132.005.25.2455.099.99.520.030.5524.300.050 0 0 0 0 0.0% Curriculum Development - Newman - Instructional 0001.3132.005.26.2305.099.99.520.010.5110.300.01 0 0 0 5,057 Curriculum Development - High Rock - Salaries 0 0 0.0% 5.057 0001.3132.005.26.2353.099.99.520.010.5110.300.013,775 5,470 3,804 4,946 5,057 111 2.2% -5,057 Curriculum Development - High Rock - Salaries 0001.3132.005.26.2353.099.99.520.030.5300.300.04Curriculum Development - High Rock - Professional and Technical 0001.3132.005.26.2356.099.99.520.010.5136.300.01 0.0% Curriculum Development - High Rock -0 0 0 0001.3132.005.26.2356.099.99.520.030.5710.300.06Curriculum Development - High Rock - In-State Travel 0 0 0 0.0% 1,100 1,100 0 0 0001.3132.005.26.2357.099.99.520.010.5110.300.01 Curriculum Development - High Rock - Salaries 0 0 0 0 0 0 0.0% 0 0001.3132.005.26.2357.099.99.520.030.5300.300.04 Curriculum Development - High Rock - Professional 0 0 1,500 2,000 2,000 0 0.0% -2,000 and Technical 0001.3132.005.26.2357.099.99.520.030.5710.300.06Curriculum Development - High Rock - In-State Travel 1,129 398 0 1,100 1,100 10,000.0% -1,100 0001.3132.005.26.2358.099.99.520.030.5300.300.04 Curriculum Development - High Rock - Professional 0 0 0 0 0.0% 4,983 4,983 and Technical 0001.3132.005.26.2410.099.99.520.030.5517.300.050 0 0 0.0% 0 Curriculum Development - High Rock - Textbooks/ Workbooks 0001.3132.005.26.2415.099.99.520.030.5512.300.05Curriculum Development - High Rock - Instr. 0 0 0 0 0 0.0% 0 Mat/Clsrm Lib & Ref - Teaching Aids 0001.3132.005.26.2430.099.99.520.030.5510.300.05Curriculum Development - High Rock - Educational 0 0 0 0.0% 0001.3132.005.26.2455.099.99.520.030.5524.300.05Curriculum Development - High Rock - Instructional 0 0 0 0 0.0% 0 0 0 Software 0001.3132.005.30.2305.099.99.520.010.5110.300.01 11,682 Curriculum Development - Pollard - Salaries 0 0 0 0 0 0 0.0% 11,682 0001.3132.005.30.2353.099.99.520.010.5110.300.01 Curriculum Development - Pollard - Salaries 8,329 257 11,831 13,284 11,425 11,682 2.2% -11,682

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS **ACTUALS** CHG AMT BUDGET ACTUALS 0001.3132.005.30.2353.099.99.520.030.5300.300.04 Curriculum Development - Pollard - Professional and 0 2,873 2,873 0 0.0% -2,873 0001.3132.005.30.2356.099.99.520.010.5136.300.01 0 0 0 0 0 O 0.0% 0 O Curriculum Development - Pollard -1,100 0001.3132.005.30.2356.099.99.520.030.5710.300.06 0 O 0 O O 0.0% 1,100 Curriculum Development - Pollard - In-State Travel 0001.3132.005.30.2356.099.99.520.030.5720.300.06Curriculum Development - Pollard - Out-of-State 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3132.005.30.2356.099.99.520.030.5730.300.06Curriculum Development - Pollard - Dues and 0 0 0 0 0 0.0% 0 0 Memberships 0001.3132.005.30.2357.099.99.520.010.5110.300.01 Curriculum Development - Pollard - Salaries 0 0 0 0 0 0.0% 0 0001.3132.005.30.2357.099.99.520.030.5300.300.04 Curriculum Development - Pollard - Professional and 0 1,500 2,500 2,500 0 0.0% -2,500 Technical 0001.3132.005.30.2357.099.99.520.030.5710.300.06 398 459 1,100 10,000.0% -1,100 Curriculum Development - Pollard - In-State Travel 1.970 0 1,100 0001.3132.005.30.2357.099.99.520.030.5720.300.06 0 0 0 0 0.0% O Curriculum Development - Pollard - Out-of-State 0 0 0 Travel/ Conferences 0001.3132.005.30.2357.099.99.520.030.5730.300.06 Curriculum Development - Pollard - Dues and 0 0 0 0 0.0% 0 Memberships 0001.3132.005.30.2358.099.99.520.030.5300.300.04 Curriculum Development - Pollard - Professional and 0 0 0 0 0.0% 5,373 5,373 0 **Technical** 0001.3132.005.30.2410.099.99.520.030.5517.300.05 0 0 1,000 0.0% 1,000 Curriculum Development - Pollard - Textbooks/ 0 1.000 0 0 Workbooks 0001.3132.005.30.2415.099.99.520.030.5512.300.05Curriculum Development - Pollard - Instr. Mat/Clsrm 1,000 0 0 0 0 0.0% 0 0 Lib & Ref - Teaching Aids 0001.3132.005.30.2430.099.99.520.030.5510.300.05 Curriculum Development - Pollard - Educational 0 0 0 0 0.0% 0 0 0 Supplies 0001.3132.005.30.2455.099.99.520.030.5524.300.05 0 0 0 0 0 0.0% 0 Curriculum Development - Pollard - Instructional 0 0 Software 0001.3132.005.40.2305.099.99.520.010.5110.300.01 Curriculum Development - NHS - Salaries 0 0 0 0 0 0 0.0% 15,847 15,847 0001.3132.005.40.2353.099.99.520.010.5110.300.01 Curriculum Development - NHS - Salaries 23,213 24,105 32,679 15,498 15,847 349 2.3% -15,847 0001.3132.005.40.2353.099.99.520.030.5300.300.04Curriculum Development - NHS - Professional and 0 0 185 2,376 2,376 0 0.0% -2,376 Technical 0001.3132.005.40.2356.099.99.520.010.5136.300.01Curriculum Development - NHS -0 0 0 0 0.0% 0 0 0001.3132.005.40.2356.099.99.520.030.5710.300.06 Curriculum Development - NHS - In-State Travel 0 0 0 0 0.0% 0 O 0 0001.3132.005.40.2356.099.99.520.030.5720.300.06 Curriculum Development - NHS - Out-of-State Travel/ 0 0 0 0.0% 0 Conferences 0001.3132.005.40.2356.099.99.520.030.5730.300.06 0 0 0 0 0.0% Curriculum Development - NHS - Dues and 0 O Memberships 0001.3132.005.40.2357.099.99.520.010.5110.300.01 Curriculum Development - NHS - Salaries 0 370 0 0 0 0 0.0% 0 0001.3132.005.40.2357.099.99.520.030.5300.300.04 Curriculum Development - NHS - Professional and 0 16,500 2,179 2,179 0 0.0% -2,179 Technical 0001.3132.005.40.2357.099.99.520.030.5710.300.06 Curriculum Development - NHS - In-State Travel 0 0 0 0.0% 0 0001.3132.005.40.2357.099.99.520.030.5720.300.06 Curriculum Development - NHS - Out-of-State Travel/ 0 0 0 0.0% 0 0 0 Conferences 0001.3132.005.40.2357.099.99.520.030.5730.300.06 0 0 Curriculum Development - NHS - Dues and O 0 0 0.0% 0 O Memberships 0001.3132.005.40.2358.099.99.520.030.5300.300.04 Curriculum Development - NHS - Professional and 0 0 0 0 0 0.0% 4,555 4,555 **Technical** 0001.3132.005.40.2410.099.99.520.030.5517.300.05Curriculum Development - NHS - Textbooks/ 1,230 1,230 0 0.0% 0 1,230 Workbooks 0001.3132.005.40.2415.099.99.520.030.5512.300.05 0 0 Curriculum Development - NHS - Instr. Mat/Clsrm Lib 0 0 0 0.0% 0 & Ref - Teaching Aids 0001.3132.005.40.2430.099.99.520.030.5510.300.05Curriculum Development - NHS - Educational Supplies 25,539 49,482 0 5,271 5,271 10,000.0% 5,271 0001.3132.005.40.2455.099.99.520.030.5524.300.05 0 0 0 0.0% Curriculum Development - NHS - Instructional Software 0001.3132.040.10.2210.099.99.520.010.5110.300.01 0 0 0.0% Curriculum Development - District - Salaries 0001.3132.040.10.2210.099.99.520.030.5380.300.04Curriculum Development - District - Other Purchased Services 0001.3132.040.10.2210.099.99.520.030.5420.300.05 Curriculum Development - District - Office Supplies 0 0.0% 0 0 0 0 119,951 149,473 195,576 150,467 152,404 1,937 1.3% 0 152,404 **TOTALS FOR: 3132** 0001.3133.005.10.2357.099.99.520.030.5710.300.06 General Supplies, Services & Equipment - District - In-0 0 63 0 0 0 0.0% 0 0 State Travel 0001.3133.005.10.2430.099.99.520.030.5510.300.05General Supplies, Services & Equipment - District -38,388 37,998 57,124 36,000 36,600 600 1.7% 36,600 **Educational Supplies** 0001.3133.005.10.2440.099.99.520.030.5311.300.04 General Supplies, Services & Equipment - District -5,016 8,037 6,828 15,000 15,000 0 0.0% 0 15,000 Advertising 0001.3133.005.10.2440.099.99.520.030.5345.300.04General Supplies, Services & Equipment - District -1,716 1,000 1,209 2,378 1,000 1,000 0 0.0% 0 **Printing & Binding** 0001.3133.005.10.2440.099.99.520.030.5380.300.04 General Supplies, Services & Equipment - District -35,138 31,362 19,731 2,700 2,700 0 0.0% 2,700 Other Purchased Services 0001.3133.005.10.2440.099.99.520.030.5710.300.06General Supplies, Services & Equipment - District - In-9,363 11,761 10,282 8,500 8,500 0 0.0% 8,500 State Travel 0001.3133.005.10.2440.099.99.520.030.5720.300.06General Supplies, Services & Equipment - District -2,403 0 0 0 0 0.0% 0 Out-of-State Travel/ Conferences 0001.3133.005.10.2440.099.99.520.030.5730.300.06 23,200 75,637 30,500 54,216 54,216 0 0.0% 54,216 General Supplies, Services & Equipment - District -Dues and Memberships 0001.3133.005.10.2440.099.99.520.030.5780.300.06General Supplies, Services & Equipment - District - All 0 414 9,275 0 0 0 0.0% Other Expenses 0001.3133.005.10.2451.099.99.520.030.5525.300.05 General Supplies, Services & Equipment - District -1,852 0 0 0 0.0% 0 0 0 0 **Instructional Technology** 

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Needham Public Schools

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	\$ CHG	% Снс	FY19 TM CHG AMT	
0001.3133.005.10.3300.099.99.520.030.5330.300.99	General Supplies, Services & Equipment - District -	4,200	0	0	0	0	0	0.0%	0	0
0001.3133.005.21.2420.099.99.520.030.5247.300.04	Regular Pupil Transportation General Supplies, Services & Equipment - Broadmeadow - Repairs & Maintenance - Office Eq.	241	200	745	2,000	2,000	0	0.0%	0	2,000
0001.3133.005.21.2430.099.99.520.030.5510.300.05	General Supplies, Services & Equipment - Broadmeadow - Educational Supplies	4,367	7,628	10,375	6,000	6,000	0	0.0%	0	6,000
0001.3133.005.21.2440.090.99.520.030.5380.300.04	General Supplies, Services & Equipment - Broadmeadow - Other Purchased Services	0	0	2,456	0	0	0	0.0%	0	0
0001.3133.005.21.2440.099.99.520.030.5345.300.04	General Supplies, Services & Equipment - Broadmeadow - Printing & Binding	1,021	1,013	1,069	900	900	0	0.0%	0	900
0001.3133.005.21.2440.099.99.520.030.5710.300.06	General Supplies, Services & Equipment - Broadmeadow - In-State Travel	819	516	772	900	900	0	0.0%	0	900
0001.3133.005.21.2440.099.99.520.030.5720.300.06	General Supplies, Services & Equipment - Broadmeadow - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.21.2451.090.99.520.030.5525.300.05	General Supplies, Services & Equipment - Broadmeadow - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.21.2451.099.99.520.030.5525.300.05	General Supplies, Services & Equipment - Broadmeadow - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.22.2420.099.99.520.030.5247.300.04	General Supplies, Services & Equipment - Eliot - Repairs & Maintenance - Office Eq.	834	1,117	1,536	1,500	1,500	0	0.0%	0	,
0001.3133.005.22.2430.099.99.520.030.5510.300.05	General Supplies, Services & Equipment - Eliot - Educational Supplies	5,454	4,419	4,725	4,800	4,800	0	0.0%	0	4,800
0001.3133.005.22.2440.090.99.520.030.5380.300.04	General Supplies, Services & Equipment - Eliot - Other Purchased Services	0	0	2,456	0	0	0	0.0%	0	
0001.3133.005.22.2440.099.99.520.030.5345.300.04	General Supplies, Services & Equipment - Eliot - Printing & Binding	675	731	720	600	600	0	0.0%	0	
0001.3133.005.22.2440.099.99.520.030.5710.300.06	General Supplies, Services & Equipment - Eliot - In- State Travel	284	456	821	200	200	0	0.0%	0	
0001.3133.005.22.2440.099.99.520.030.5720.300.06	General Supplies, Services & Equipment - Eliot - Out- of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.22.2451.090.99.520.030.5525.300.05	General Supplies, Services & Equipment - Eliot - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2357.099.99.520.030.5720.300.06	General Supplies, Services & Equipment - Hillside - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2410.099.99.520.030.5517.300.05	General Supplies, Services & Equipment - Hillside - Textbooks/ Workbooks	0	0	0	0	0	0	0.0%	0	-
0001.3133.005.23.2420.099.99.520.030.5247.300.04	General Supplies, Services & Equipment - Hillside - Repairs & Maintenance - Office Eq.	607	809	1,783	1,500	1,500	0	0.0%	0	,,,,,,,
0001.3133.005.23.2430.099.99.520.030.5510.300.05	General Supplies, Services & Equipment - Hillside - Educational Supplies	5,553	9,401	9,637	6,300	6,300	0	0.0%	0	6,300
0001.3133.005.23.2440.090.99.520.030.5309.300.04	General Supplies, Services & Equipment - Hillside -	0	0	0	0	0	0	0.0%	0	
0001.3133.005.23.2440.090.99.520.030.5380.300.04	General Supplies, Services & Equipment - Hillside - Other Purchased Services	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2440.099.99.520.030.5311.300.04	General Supplies, Services & Equipment - Hillside - Advertising	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2440.099.99.520.030.5345.300.04	General Supplies, Services & Equipment - Hillside - Printing & Binding	731	855	788	900	900	0	0.0%	0	900
0001.3133.005.23.2440.099.99.520.030.5380.300.04	General Supplies, Services & Equipment - Hillside - Other Purchased Services	0	0	2,456	0	0	0	0.0%	0	0
0001.3133.005.23.2440.099.99.520.030.5710.300.06	General Supplies, Services & Equipment - Hillside - In- State Travel	571	460	721	600	600	0	0.0%	0	600
0001.3133.005.23.2440.099.99.520.030.5720.300.06	General Supplies, Services & Equipment - Hillside - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2440.099.99.520.030.5730.300.06	General Supplies, Services & Equipment - Hillside - Dues and Memberships	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2451.090.99.520.030.5525.300.05	General Supplies, Services & Equipment - Hillside - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.23.2451.099.99.520.030.5525.300.05	General Supplies, Services & Equipment - Hillside - Instructional Technology	0	0	0	0	0	0	0.0%	0	
0001.3133.005.23.9400.099.99.520.030.5320.300.99	General Supplies, Services & Equipment - Hillside - Tuition	0	0	0	0	0	0	0.0%	0	
0001.3133.005.24.2420.099.99.520.030.5247.300.04	General Supplies, Services & Equipment - Mitchell - Repairs & Maintenance - Office Eq.	1,332	764	348	2,100	2,100	0	0.0%	0	,
0001.3133.005.24.2430.099.99.520.030.5510.300.05	General Supplies, Services & Equipment - Mitchell - Educational Supplies	5,901	6,579	18,494	5,900	5,900	0	0.0%	0	5,900
0001.3133.005.24.2440.090.99.520.030.5309.300.04	General Supplies, Services & Equipment - Mitchell -	0	0	0	0	0	0	0.0%	0	
0001.3133.005.24.2440.090.99.520.030.5380.300.04	General Supplies, Services & Equipment - Mitchell - Other Purchased Services	0	0	0	0	0	0	0.0%	0	
0001.3133.005.24.2440.099.99.520.030.5345.300.04	General Supplies, Services & Equipment - Mitchell - Printing & Binding	956	956	990	900	900	0	0.0%	0	
0001.3133.005.24.2440.099.99.520.030.5710.300.06	General Supplies, Services & Equipment - Mitchell - In- State Travel	424	442	664	500	500	0	0.0%	0	
0001.3133.005.24.2440.099.99.520.030.5720.300.06	General Supplies, Services & Equipment - Mitchell - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3133.005.24.2451.090.99.520.030.5525.300.05	General Supplies, Services & Equipment - Mitchell - Instructional Technology	0	0	0	0	0	0	0.0%	0	
0001.3133.005.25.2420.099.99.520.030.5247.300.04	General Supplies, Services & Equipment - Newman - Repairs & Maintenance - Office Eq.	3,400	2,797	3,258	3,000	3,000	0	0.0%	0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
0001.3133.005.25.2430.099.99.520.030.5510.300.05	General Supplies, Services & Equipment - Newman - Educational Supplies	8,934	8,584	14,569	9,003	9,003	0	0.0%	0	,
0001.3133.005.25.2440.090.99.520.030.5380.300.04	General Supplies, Services & Equipment - Newman - Other Purchased Services	0	0	2,456	0	0	0	0.0%	0	
0001.3133.005.25.2440.099.99.520.030.5345.300.04	General Supplies, Services & Equipment - Newman - Printing & Binding	1,328	1,610	1,328	1,347	1,347	0	0.0%	0	,-
0001.3133.005.25.2440.099.99.520.030.5380.300.04	General Supplies, Services & Equipment - Newman - Other Purchased Services	0	0	2,456	0	0	0	0.0%	0	0

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS CHG AMT BUDGET ACTUALS BUDGET **BUDGET** ACTUALS 0001.3133.005.25.2440.099.99.520.030.5710.300.06 General Supplies, Services & Equipment - Newman -412 544 774 450 450 0 0.0% 0 450 In-State Travel 0001.3133.005.25.2440.099.99.520.030.5720.300.06 0 General Supplies, Services & Equipment - Newman -0 0 0 0 0.0% 0 0 0 Out-of-State Travel/ Conferences 0001.3133.005.25.2451.090.99.520.030.5525.300.05 General Supplies, Services & Equipment - Newman -0 0 0 0 0 0 0.0% 0 0 **Instructional Technology** 0001.3133.005.26.2420.099.99.520.030.5247.300.04 General Supplies, Services & Equipment - High Rock -1,887 693 0 1,900 1,900 0 0.0% 1,900 Repairs & Maintenance - Office Eq. 0001.3133.005.26.2430.099.99.520.030.5510.300.05 4,562 3,944 General Supplies, Services & Equipment - High Rock -0 0.0% 3,944 5,499 5,157 3,944 0 **Educational Supplies** 0001.3133.005.26.2440.099.99.520.030.5345.300.04 General Supplies, Services & Equipment - High Rock -0 0 0 0 0 0.0% 0 0 Printing & Binding 0001.3133.005.26.2440.099.99.520.030.5380.300.04 General Supplies, Services & Equipment - High Rock -0 0 2,456 0 0 0 0.0% 0 0 Other Purchased Services 0001.3133.005.26.2440.099.99.520.030.5710.300.06 General Supplies, Services & Equipment - High Rock -250 413 582 250 250 0 0.0% 502 0 **In-State Travel** 0001.3133.005.26.2440.099.99.520.030.5720.300.06 General Supplies, Services & Equipment - High Rock -0 0 0 0 0 0 0.0% 0 0 Out-of-State Travel/ Conferences General Supplies, Services & Equipment - High Rock -0001.3133.005.26.2451.090.99.520.030.5525.300.05 0 0 0 0 0 0.0% 0 0 Instructional Technology 0001.3133.005.26.2451.099.99.520.030.5525.300.05 General Supplies, Services & Equipment - High Rock -0 0 0 0 0 0.0% 0 0 O Instructional Technology 0001.3133.005.30.2410.099.99.520.030.5517.300.05 General Supplies, Services & Equipment - Pollard -0 0 0 0 0 0 0.0% 0 0 Textbooks/ Workbooks 0001.3133.005.30.2420.099.99.520.030.5247.300.04 General Supplies, Services & Equipment - Pollard -1,395 856 1,320 4,500 4,500 0 0.0% 0 4,500 Repairs & Maintenance - Office Eq. 0001.3133.005.30.2430.099.99.520.030.5510.300.05 General Supplies, Services & Equipment - Pollard -11,672 24,271 9,563 12,000 12,000 0 0.0% 12,000 0 **Educational Supplies** 0001.3133.005.30.2440.099.99.520.030.5345.300.04 General Supplies, Services & Equipment - Pollard -0 0 0 800 800 0 0.0% 0 800 Printing & Binding 0001.3133.005.30.2440.099.99.520.030.5380.300.04 General Supplies, Services & Equipment - Pollard -0 2,456 0 0 0 0.0% 0 0 0 Other Purchased Services 0001.3133.005.30.2440.099.99.520.030.5710.300.06General Supplies, Services & Equipment - Pollard - In-907 0 0.0% 550 465 444 550 550 0 State Travel 0001.3133.005.30.2440.099.99.520.030.5720.300.06General Supplies, Services & Equipment - Pollard -7 0 0 0 0.0% 0 0 Out-of-State Travel/ Conferences 0001.3133.005.30.2451.090.99.520.030.5525.300.05General Supplies, Services & Equipment - Pollard -0 0 0 0 0 0.0% 0 Instructional Technology 0001.3133.005.30.2451.099.99.520.030.5525.300.05 General Supplies, Services & Equipment - Pollard -0 0 0 0 0 0 0.0% O 0 Instructional Technology 0001.3133.005.40.2357.099.99.520.030.5720.300.06General Supplies, Services & Equipment - NHS - Out-11,102 0 0 0 0 0.0% 0 0 of-State Travel/ Conferences General Supplies, Services & Equipment - NHS -0001.3133.005.40.2420.099.99.520.030.5247.300.04 4,158 3,845 3,373 8,000 8,000 0 0.0% 0 8,000 Repairs & Maintenance - Office Eq. 19,700 0001.3133.005.40.2430.099.99.520.030.5510.300.05 19,700 General Supplies, Services & Equipment - NHS -18,838 19,700 0.0% 36,140 18,629 0 0 **Educational Supplies** 0001.3133.005.40.2440.099.99.520.030.5345.300.04 General Supplies, Services & Equipment - NHS -0 0 0 0 0 0 0.0% 0 0 Printing & Binding 0001.3133.005.40.2440.099.99.520.030.5380.300.04General Supplies, Services & Equipment - NHS - Other 0 2,456 0 0 0 0.0% 0 2,500 Purchased Services 0001.3133.005.40.2440.099.99.520.030.5710.300.06 General Supplies, Services & Equipment - NHS - In-430 0 0 0 577 3,543 0.0% 0 State Travel 0001.3133.005.40.2440.099.99.520.030.5720.300.06General Supplies, Services & Equipment - NHS - Out-0 322 0 0 0 0.0% 0 0 of-State Travel/ Conferences 0001.3133.005.40.2451.090.99.520.030.5525.300.05General Supplies, Services & Equipment - NHS -0 0 0 0 0 0 0.0% 0 0 Instructional Technology General Supplies, Services & Equipment - NHS -0001.3133.005.40.2451.099.99.520.030.5525.300.050 0 19,077 0 0 0 0.0% 0 0 Instructional Technology 0001.3133.005.99.9400.099.99.520.030.5320.300.99General Supplies, Services & Equipment - Unassigned -0 0 0.0% 0001.3133.040.25.4220.099.99.520.030.5241.300.04 0 0 0 0 0.0% 0 0 General Supplies, Services & Equipment - Newman -Repairs & Maintenance - Buildings & Grounds 0001.3133.040.99.4210.099.99.520.030.5241.300.04 General Supplies, Services & Equipment - Unassigned 0.0% Repairs & Maintenance - Buildings & Grounds 0001.3133.040.99.4210.099.99.520.030.5460.300.05 General Supplies, Services & Equipment - Unassigned -0.0% Groundskeeping Supplies 0001.3133.040.99.4210.099.99.520.030.5780.300.06General Supplies, Services & Equipment - Unassigned -0 0.0% All Other Expenses 0001.3133.040.99.4220.099.99.520.030.5241.300.04 General Supplies, Services & Equipment - Unassigned -0 0.0% Repairs & Maintenance - Buildings & Grounds 0001.3133.040.99.4220.099.99.520.030.5430.300.05General Supplies, Services & Equipment - Unassigned -0 0.0% Building and Equipment Repairs and Maintenance 0001.3133.040.99.4220.099.99.520.030.5780.300.06General Supplies, Services & Equipment - Unassigned -0 0.0% All Other Expenses 0001.3133.040.99.4230.099.99.520.030.5241.300.04General Supplies, Services & Equipment - Unassigned -0 0.0% Repairs & Maintenance - Buildings & Grounds 0001.3133.040.99.4230.099.99.520.030.5430.300.050 0 0 0.0% General Supplies, Services & Equipment - Unassigned -Building and Equipment Repairs and Maintenance 0001.3133.040.99.4230.099.99.520.030.5780.300.06General Supplies, Services & Equipment - Unassigned -0 0.0% All Other Expenses 0001.3133.040.99.4300.099.99.520.030.5240.300.040 0 0.0% General Supplies, Services & Equipment - Unassigned -Repairs and Maintenance 0001.3133.040.99.7100.099.99.520.200.5820.300.99 General Supplies, Services & Equipment - Unassigned -0 0 0 0 0 0.0% 0 Buildings 0001.3133.040.99.7300.099.99.520.200.5850.300.99General Supplies, Services & Equipment - Unassigned -11,102 14,889 0 0 0.0% 0 Additional Equipment (Over \$5000)

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Needham Public Schools

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC BUDGET	<b>\$ Сн</b> G	% Снс	FY19 TM CHG AMT	
0001.3133.040.99.7350.099.99.520.200.5856.300.99	General Supplies, Services & Equipment - Unassigned -	0	0	0	0	0	0	0.0%	0	0
0001.3133.040.99.7500.099.99.520.200.5851.300.99	Capital Technology (Over \$5000) General Supplies, Services & Equipment - Unassigned - Motor Vehicles	0	0	0	0	0	0	0.0%	0	0
0001.3141.005.10.2420.099.99.520.030.5247.300.04	TOTALS FOR: 3133  Production Center/ Mail Room - District - Repairs & Maintenance - Office Eq.	220,807 0	325,429 0	283,841 13,431	218,460 3,500	219,060 3,500	600 0	0.3% 0.0%	0	219,060 3,500
0001.3141.005.10.2440.099.99.520.030.5341.300.04	Production Center/ Mail Room - District -	56,135	69,359	36,576	55,660	55,660	0	0.0%	0	55,660
0001.3141.040.99.1230.099.99.520.010.5110.300.03	Communication - Postage Production Center/ Mail Room - Unassigned - Salaries	50,019	51,748	52,931	53,792	54,868	1,076	2.0%	0	54,868
0001.3141.040.99.1230.099.99.520.010.5146.300.03	Production Center/ Mail Room - Unassigned -	550	0	0	0	0	0	0.0%	0	0
0001.3141.040.99.1230.099.99.520.030.5380.300.04	Longevity Production Center/ Mail Room - Unassigned - Other	4,992	4,176	4,000	2,706	2,706	0	0.0%	0	2,706
0001.3141.040.99.1230.099.99.520.030.5420.300.05	Purchased Services Production Center/ Mail Room - Unassigned - Office Supplies	914	2,050	3,541	3,880	3,880	0	0.0%	0	3,880
0001.3141.040.99.1230.099.99.520.030.5780.300.06	Production Center/ Mail Room - Unassigned - All	1,275	671	869	1,500	1,500	0	0.0%	0	1,500
0001.3141.040.99.5300.099.99.520.030.5276.300.99	Other Expenses Production Center/ Mail Room - Unassigned -	0	0	0	0	0	0	0.0%	0	0
0001.3141.040.99.7300.099.99.520.200.5850.300.99	Photocopier Lease Production Center/ Mail Room - Unassigned - Additional Equipment (Over \$5000)	0	0	0	0	0	0	0.0%	0	0
0001.3150.005.40.7350.099.99.520.200.5856.300.99	TOTALS FOR: 3141 Administrative Technology - NHS - Capital Technology	113,884 0	128,004 202	111,347 4,750	121,038 4,750	122,114 4,750	1,076 0	0.9% 0.0%	0	122,114 4,750
0001.3150.040.99.1450.099.99.520.010.5110.300.02	(Over \$5000) Administrative Technology - Unassigned - Salaries	0	86,250	88,381	0	0	0	0.0%	0	0
0001.3150.040.99.1450.099.99.520.010.5110.300.03	Administrative Technology - Unassigned - Salaries	173,348	185,354	192,623	294,865	306,865	12,000	4.1%	0	306,865
0001.3150.040.99.1450.099.99.520.010.5146.300.03	Administrative Technology - Unassigned - Longevity	1,125	1,838	1,838	1,837	2,250	413	22.5%	0	2,250
0001.3150.040.99.1450.099.99.520.030.5255.300.04	Administrative Technology - Unassigned - Repairs &	38,096	38,017	38,300	38,057	45,057	7,000	18.4%	0	45,057
0001.3150.040.99.1450.099.99.520.030.5380.300.04	Maintenance - Technology Administrative Technology - Unassigned - Other	0	280	12,500	12,500	12,500	0	0.0%	0	12,500
0001.3150.040.99.1450.099.99.520.030.5510.300.05	Purchased Services Administrative Technology - Unassigned - Educational	5,273	10,626	0	0	0	0	0.0%	0	0
0001.3150.040.99.1450.099.99.520.030.5523.300.05	Supplies Administrative Technology - Unassigned -	0	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.1450.099.99.520.030.5524.300.04	Instructional Hardware Administrative Technology - Unassigned -	3,415	2,068	24,847	78,019	96,659	18,640	23.9%	0	96,659
0001.3150.040.99.1450.099.99.520.030.5524.300.05	Instructional Software Administrative Technology - Unassigned -	3,134	1,570	800	27,725	27,725	0	0.0%	0	27,725
0001.3150.040.99.1450.099.99.520.030.5525.300.05	Instructional Software Administrative Technology - Unassigned -	0	0	10,984	7,700	7,700	0	0.0%	0	7,700
0001.3150.040.99.1450.099.99.520.030.5526.300.05	Instructional Technology Administrative Technology - Unassigned - Toner	0	0	0	0	8,700	8,700	10,000.0%	0	8,700
0001.3150.040.99.1450.099.99.520.030.5710.300.06	Administrative Technology - Unassigned - In-State	0	300	322	0	0	0	0.0%	0	0
0001.3150.040.99.1450.099.99.520.030.5720.300.06	Travel Administrative Technology - Unassigned - Out-of-State Travel/ Conferences	372	0	1,500	0	0	0	0.0%	0	0
0001.3150.040.99.4400.099.99.520.010.5110.300.03	Administrative Technology - Unassigned - Salaries	133,010	177,911	185,950	194,267	202,377	8,110	4.2%	0	202,377
0001.3150.040.99.4400.099.99.520.010.5146.300.03	Administrative Technology - Unassigned - Longevity	2,275	2,500	3,000	3,000	3,500	500	16.7%	0	3,500
0001.3150.040.99.4400.099.99.520.030.5255.300.04	Administrative Technology - Unassigned - Repairs & Maintenance - Technology	17,116	10,546	18,257	9,069	9,069	0	0.0%	0	9,069
0001.3150.040.99.4400.099.99.520.030.5340.300.04	Administrative Technology - Unassigned - Communication	0	0	0	0	29,000	29,000	10,000.0%	0	29,000
0001.3150.040.99.4400.099.99.520.030.5380.300.04	Administrative Technology - Unassigned - Other Purchased Services	132,487	125,847	163,840	137,126	140,026	2,900	2.1%	0	140,026
0001.3150.040.99.4400.099.99.520.030.5510.300.05	Administrative Technology - Unassigned - Educational Supplies	18,580	25,422	16,857	26,648	26,648	0	0.0%	0	26,648
0001.3150.040.99.4400.099.99.520.030.5710.300.06	Administrative Technology - Unassigned - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.4400.099.99.520.030.5720.300.06	Administrative Technology - Unassigned - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.4400.099.99.520.030.5780.300.06	Administrative Technology - Unassigned - All Other Expenses	202	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.4450.099.99.520.010.5110.300.03	Administrative Technology - Unassigned - Salaries	42,958	72,158	74,559	78,334	81,598	3,264	4.2%	0	81,598
0001.3150.040.99.4450.099.99.520.010.5146.300.03	Administrative Technology - Unassigned - Longevity	375	613	613	612	750	138	22.5%	0	750
0001.3150.040.99.4450.099.99.520.030.5255.300.04	Administrative Technology - Unassigned - Repairs & Maintenance - Technology	9,916	5,968	6,000	6,000	500	-5,500	-91.7%	0	500
0001.3150.040.99.4450.099.99.520.030.5510.300.05	Administrative Technology - Unassigned - Educational Supplies	0	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.4450.099.99.520.030.5524.300.04	Administrative Technology - Unassigned - Instructional Software	0	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.4450.099.99.520.030.5525.300.05	Administrative Technology - Unassigned - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3150.040.99.4450.099.99.520.030.5710.300.06	Administrative Technology - Unassigned - In-State Travel	750	37	1,354	3,384	3,384	0	0.0%	0	3,384
0001.3150.040.99.4450.099.99.520.030.5720.300.06	Administrative Technology - Unassigned - Out-of-State Travel/ Conferences	0	0	495	0	0	0	0.0%	0	0
0001.3150.040.99.4450.099.99.520.030.5780.300.06	Administrative Technology - Unassigned - All Other Expenses	0	667	2,461	10,000	10,000	0	0.0%	0	10,000
0001.3150.040.99.7350.099.99.520.200.5856.300.99	Administrative Technology - Unassigned - Capital Technology (Over \$5000)	0	0	0	0	0	0	0.0%	0	0
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Needham Public Schools

% CHG FY19 TM FY19 TM **FY15 FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS ACTUALS 1,019,058 1,019,058 582,429 748,173 850,231 933,893 85,165 9.1% 0 TOTALS FOR: 3150 0001.3160.005.99.3300.099.99.520.010.5110.300.02 Transportation - Unassigned - Salaries 43,408 47,452 64,213 52,688 69,530 16,842 32.0% 0 69,530 0001.3160.005.99.3300.099.99.520.010.5110.300.03 1,511 0 463 19,709 31,736 12,027 61.0% 31,736 Transportation - Unassigned - Salaries 0001.3160.005.99.3300.099.99.520.010.5126.300.03 Transportation - Unassigned - Classroom Subs 0 0 4,273 4,380 107 2.5% 4,380 0001.3160.005.99.3300.099.99.520.010.5130.300.03 0 Transportation - Unassigned - Additional Gross, 0 0 0 0 0.0% 0001.3160.005.99.3300.099.99.520.010.5146.300.02 3,500 6,250 1,750 3,500 1,750 3,500 1,750 100.0% Transportation - Unassigned - Longevity 0 0001.3160.005.99.3300.099.99.520.010.5146.300.03 0 0 0 0 0 0 0.0% 0 0 Transportation - Unassigned - Longevity 0001.3160.005.99.3300.099.99.520.030.5330.300.04 546,056 450,902 459,221 471,879 584,160 112,281 23.8% 0 584,160 Transportation - Unassigned - Regular Pupil Transportation 0001.3160.005.99.3300.099.99.520.030.5340.300.990 0 0 0 0 0 0.0% 0 0 Transportation - Unassigned - Communication 0001.3160.005.99.3300.099.99.520.030.5380.300.04 4,076 5,845 3,565 5,320 34,972 29,652 557.4% 0 34,972 Transportation - Unassigned - Other Purchased 0001.3160.005.99.3300.099.99.520.030.5510.300.05 Transportation - Unassigned - Educational Supplies 0 0 0 0 0.0% 0 0 0 0 0001.3160.005.99.3300.099.99.520.030.5710.300.06 199 329 493 288 5,752 5,464 1,897.2% 0 5,752 Transportation - Unassigned - In-State Travel 0001.3160.005.99.3300.099.99.520.030.5720.300.06Transportation - Unassigned - Out-of-State Travel/ 0 4 8 0 0 0 0.0% 0 0 Conferences 0001.3160.005.99.3300.099.99.520.030.5730.300.06 32 32 36 0 0.0% 36 32 36 0 Transportation - Unassigned - Dues and Memberships 2,455 0001.3160.005.99.3300.099.99.520.030.5780.300.06 2,362 1,999 2,794 2,455 -12.1% 0 Transportation - Unassigned - All Other Expenses 2,118 -339 0001.3160.005.99.6900.099.99.520.010.5110.300.02 0 0 0 0.0% 0 Transportation - Unassigned - Salaries 0 0 0 0 0001.3160.005.99.6900.099.99.520.010.5146.300.02 0 0 0.0% 0 0 0 0 0 Transportation - Unassigned - Longevity 0001.3160.005.99.6900.099.99.520.030.5330.300.04 Transportation - Unassigned - Regular Pupil 0 0 0 0 0 0 0.0% 0 0 Transportation 0001.3160.005.99.6900.099.99.520.030.5380.300.04 Transportation - Unassigned - Other Purchased 33 0 0 0 0.0% 0 0 0001.3160.005.99.6900.099.99.520.030.5510.300.05Transportation - Unassigned - Educational Supplies 0 0 0 0 0.0% 0 0001.3160.005.99.6900.099.99.520.030.5710.300.06 Transportation - Unassigned - In-State Travel 0 0 0 0 0.0% 0 0001.3160.005.99.6900.099.99.520.030.5720.300.06 0 0 0 0 0.0% 0 Transportation - Unassigned - Out-of-State Travel/ 0 Conferences 0001.3160.005.99.6900.099.99.520.030.5730.300.06 0 0 O 0 0.0% O 0 0 O Transportation - Unassigned - Dues and Memberships 0001.3160.005.99.6900.099.99.520.030.5780.300.06 0 0 0 0 0 0.0% Transportation - Unassigned - All Other Expenses O 0 0001.3160.010.99.3300.099.99.520.010.5110.300.02 190,494 207,614 -9.5% 179,546 174,119 187.877 -19.737 0 187.877 Transportation - Unassigned - Salaries 4,843 0001.3160.010.99.3300.099.99.520.010.5110.300.03 45 4.039 0 0 0 0.0% O 0 Transportation - Unassigned - Salaries 0001.3160.010.99.3300.099.99.520.010.5126.300.03 3,569 976 7,216 7,396 7,396 0 180 2.5% 0 Transportation - Unassigned - Classroom Subs 0001.3160.010.99.3300.099.99.520.010.5130.300.02 1,501 0 0 0 1,177 0 0.0% O Transportation - Unassigned - Additional Gross, Overtime 0001.3160.010.99.3300.099.99.520.010.5130.300.03Transportation - Unassigned - Additional Gross, 0 1,891 2,042 0 0 0 0.0% 0 0 0001.3160.010.99.3300.099.99.520.010.5146.300.026,250 1,750 1,200 2,950 1,000 -1.950 -66.1% 0 1,000 Transportation - Unassigned - Longevity 0001.3160.010.99.3300.099.99.520.010.5146.300.03 0 0 0 0 0 0.0% 0 Transportation - Unassigned - Longevity 0001.3160.010.99.3300.099.99.520.030.5335.300.04 1.217.580 1,073,886 1,247,603 1,432,264 1,352,264 -80,000 -5.6% 0 ,352,264 Transportation - Unassigned - SPED Transportation 0001.3160.010.99.3300.099.99.520.030.5380.300.04 8,855 23,045 38,243 11,138 20,247 9,109 81.8% 0 20,247 Transportation - Unassigned - Other Purchased 0001.3160.010.99.3300.099.99.520.030.5510.300.05 14 0 0 8 0 -100.0% Transportation - Unassigned - Educational Supplies -8 0001.3160.010.99.3300.099.99.520.030.5710.300.06 62 307 168 0 0 0.0% 0 0 Transportation - Unassigned - In-State Travel 0001.3160.010.99.3300.099.99.520.030.5720.300.06 0.0% Transportation - Unassigned - Out-of-State Travel 0 0 0 O n O Conferences 0001.3160.010.99.3300.099.99.520.030.5730.300.06 Transportation - Unassigned - Dues and Memberships 0 0 0 0.0% 0001.3160.010.99.3300.099.99.520.030.5780.300.0616,219 5,925 7,614 17,525 11,770 -5,755 -32.8% Transportation - Unassigned - All Other Expenses 0001.3160.035.99.3300.099.99.520.030.5331.300.040 0 0 0 0 0.0% 0 Transportation - Unassigned - Private School Transportation 0001.3160.040.99.3200.099.99.520.010.5110.300.010 0 0 0.0% 0 Transportation - Unassigned - Salaries 0 0 0001.3160.040.99.3200.099.99.520.010.5126.300.030 2,604 0 0 0.0% Transportation - Unassigned - Classroom Subs 0001.3160.040.99.7500.099.99.520.200.5851.300.990 0 0 0 0 0.0% Transportation - Unassigned - Motor Vehicles 0001.3160.055.99.3300.099.99.520.030.5710.300.060 0.0% Transportation - Unassigned - In-State Travel 0 0001.3160.055.99.3300.099.99.520.030.5730.300.060 0.0% 0 0 Transportation - Unassigned - Dues and Memberships 0001.3160.099.99.3300.099.99.520.030.5340.300.040 0 0 0.0% Transportation - Unassigned - Communication 0001.3160.099.99.3300.099.99.520.030.5341.300.040 0 0 0 0.0% 0 0 Transportation - Unassigned - Communication -Postage 0001.3160.099.99.3300.099.99.520.030.5380.300.04Transportation - Unassigned - Other Purchased 776 784 873 0 0 0 0.0% Services 0001.3160.099.99.3300.099.99.520.030.5510.300.050 0 0 0 0.0% Transportation - Unassigned - Educational Supplies 0001.3160.099.99.3300.099.99.520.030.5710.300.0632 0 0 0 0 0.0% 0 0 Transportation - Unassigned - In-State Travel

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Needham Public Schools

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM Budget	FY19 SC BUDGET	\$ CHG	% Снс	FY19 TM CHG AMT	
0001.3160.099.99.3300.099.99.520.030.5730.300.06	Transportation - Unassigned - Dues and Memberships	0	0	0	0	0	0	0.0%	0	0
0001.3160.099.99.3300.099.99.520.030.5780.300.06	Transportation - Unassigned - All Other Expenses	933	636	949	0	0	0	0.0%	0	0
0001.3160.099.99.7500.099.99.520.200.5851.300.99	Transportation - Unassigned - Motor Vehicles	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2305.090.99.520.010.5110.300.01	TOTALS FOR: 3160 Broadmeadow Elementary - Broadmeadow - Salaries	1,809,883 2,015,371	1,954,321 2,089,374	2,102,207 2,191,239	2,237,452 2,258,027	2,317,075 2,223,131	79,623 -34,896	3.6% -1.5%	0	_,,
0001.3210.005.21.2305.090.99.520.010.5146.300.01	Broadmeadow Elementary - Broadmeadow - Longevity	7,600	7,600	8,200	6,100	11,800	5,700	93.4%	0	11,800
0001.3210.005.21.2305.090.99.520.010.5147.300.01	Broadmeadow Elementary - Broadmeadow - Alt.	0	0	0	0	0	0	0.0%	0	0
	Longevity	_		_	_					•
0001.3210.005.21.2324.090.99.520.010.5124.300.01	Broadmeadow Elementary - Broadmeadow -	0	0	0	0	0	0	0.0%	0	
0001.3210.005.21.2324.090.99.520.010.5124.300.03	Broadmeadow Elementary - Broadmeadow -	0	0	0	0	0	0	0.0%	0	
0001.3210.005.21.2330.090.99.520.010.5110.300.03	Broadmeadow Elementary - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2356.090.99.520.030.5710.300.06	Broadmeadow Elementary - Broadmeadow - In-State Travel	0	0	0	0	0	0	0.0%	400	400
0001.3210.005.21.2356.090.99.520.030.5720.300.06	Broadmeadow Elementary - Broadmeadow - Out-of- State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2356.090.99.520.030.5730.300.06	Broadmeadow Elementary - Broadmeadow - Dues and Memberships	0	0	0	0	0	0	0.0%	200	200
0001.3210.005.21.2356.090.99.520.030.5780.300.06	Broadmeadow Elementary - Broadmeadow - All Other Expenses	0	0	0	0	0	0	0.0%	950	950
0001.3210.005.21.2357.090.99.520.030.5320.300.04	Broadmeadow Elementary - Broadmeadow - Tuition	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2357.090.99.520.030.5710.300.06	Broadmeadow Elementary - Broadmeadow - In-State Travel	1,168	195	464	400	400	0	0.0%	-400	0
0001.3210.005.21.2357.090.99.520.030.5720.300.06	Broadmeadow Elementary - Broadmeadow - Out-of- State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2357.090.99.520.030.5730.300.06	Broadmeadow Elementary - Broadmeadow - Dues and Memberships	0	0	0	200	200	0	0.0%	-200	0
0001.3210.005.21.2357.090.99.520.030.5780.300.06	Broadmeadow Elementary - Broadmeadow - All Other Expenses	0	0	175	0	0	0	0.0%	0	0
0001.3210.005.21.2357.099.99.520.030.5780.300.06	Broadmeadow Elementary - Broadmeadow - All Other Expenses	0	0	239	950	950	0	0.0%	-950	0
0001.3210.005.21.2358.090.99.520.030.5320.300.04	Broadmeadow Elementary - Broadmeadow - Tuition	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2410.090.99.520.030.5517.300.05	Broadmeadow Elementary - Broadmeadow - Textbooks/ Workbooks	1,761	2,660	2,942	3,100	3,100	0	0.0%	0	3,100
0001.3210.005.21.2415.045.99.520.030.5512.300.05	Broadmeadow Elementary - Broadmeadow - Instr.	543	293	473	0	0	0	0.0%	0	0
0001.3210.005.21.2415.090.99.520.030.5512.300.05	Mat/Clsrm Lib & Ref - Teaching Aids Broadmeadow Elementary - Broadmeadow - Instr.	1,488	2,685	3,047	6,300	6,300	0	0.0%	0	6,300
0001.3210.005.21.2415.099.99.520.030.5512.300.05	Mat/Clsrm Lib & Ref - Teaching Aids Broadmeadow Elementary - Broadmeadow - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	1,027	3,741	1,223	0	0	0	0.0%	0	0
0001.3210.005.21.2420.090.99.520.030.5247.300.04	Broadmeadow Elementary - Broadmeadow - Repairs & Maintenance - Office Eq.	0	0	0	0	0	0	0.0%	0	0
0001.3210.005.21.2430.090.99.520.030.5510.300.05	Broadmeadow Elementary - Broadmeadow - Educational Supplies	7,121	10,555	9,050	15,501	15,501	0	0.0%	0	15,501
0001.3210.005.21.2440.090.99.520.030.5380.300.04	Broadmeadow Elementary - Broadmeadow - Other Purchased Services	0	110	110	0	0	0	0.0%	0	0
0001.3210.005.21.2451.090.99.520.030.5525.300.05	Broadmeadow Elementary - Broadmeadow - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3210.040.21.2210.090.99.520.010.5110.300.01	Broadmeadow Elementary - Broadmeadow - Salaries	206,812	214,905	221,530	231,178	244,445	13,267	5.7%	0	244,445
0001.3210.040.21.2210.090.99.520.010.5110.300.02	Broadmeadow Elementary - Broadmeadow - Salaries	138,451	141,272	152,174	155,776	159,480	3,704	2.4%	0	159,480
0001.3210.040.21.2210.090.99.520.010.5146.300.01	Broadmeadow Elementary - Broadmeadow - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3210.040.21.2210.090.99.520.010.5146.300.02	Broadmeadow Elementary - Broadmeadow - Longevity	2,554	2,532	2,632	2,460	2,589	129	5.2%	0	2,589
0001.3210.040.21.2210.090.99.520.010.5147.300.01	Broadmeadow Elementary - Broadmeadow - Alt.	0	0	0	0	0	0	0.0%	0	0
0001.3210.040.21.2210.090.99.520.010.5174.300.01	Longevity Broadmeadow Elementary - Broadmeadow - Fringe on Robalf of Employee - Rotizement	0	0	0	0	0	0	0.0%	0	0
0001.3210.040.21.2210.090.99.520.030.5420.300.05	Behalf of Employee - Retirement Broadmeadow Elementary - Broadmeadow - Office	1,215	2,250	2,297	4,800	4,800	0	0.0%	0	4,800
0001.3210.040.21.3520.090.99.520.010.5110.300.01	Supplies Broadmeadow Elementary - Broadmeadow - Salaries	17,885	6,339	7,556	17,726	17,726	0	0.0%	0	17,726
0001.3220.005.22.2305.090.99.520.010.5110.300.01	TOTALS FOR: 3210 Eliot Elementary - Eliot - Salaries	2,402,997 1,307,980			2,702,518 1,462,595	2,690,422 1,524,037	-12,096 61,442	-0.4% 4.2%	0	2,690,422 1,524,037
0001.3220.005.22.2305.090.99.520.010.5146.300.01	Eliot Elementary - Eliot - Longevity	2,900	2,900	3,600	2,900	6,200	3,300	113.8%	0	6,200
0001.3220.005.22.2305.090.99.520.010.5147.300.01	Eliot Elementary - Eliot - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3220.005.22.2324.090.99.520.010.5124.300.01	Eliot Elementary - Eliot -	0	0	0	0	0	0	0.0%	0	0
0001.3220.005.22.2324.090.99.520.010.5124.300.03	Eliot Elementary - Eliot -	0	0	0	0	0	0	0.0%	0	
0001.3220.005.22.2330.090.99.520.010.5110.300.03	Eliot Elementary - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3220.005.22.2356.090.99.520.030.5710.300.06	Eliot Elementary - Eliot - In-State Travel	0	0	0	0	0	0	0.0%	500	500
0001.3220.005.22.2356.090.99.520.030.5720.300.06	Eliot Elementary - Eliot - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3220.005.22.2356.090.99.520.030.5730.300.06	Conferences	•								
0001.3220.005.22.2356.090.99.520.030.5730.300.06	Eliot Elementary - Eliot - Dues and Memberships	300	0	0	500	500	0	0.0%	1,000	1,000
0001.0220.003.22.2331.030.33.320.030.3110.300.06	Eliot Elementary - Eliot - In-State Travel	390	0	0	500	500	0	0.0%	-500	0

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET** ACTUALS CHG AMT BUDGET ACTUALS ACTUALS **BUDGET** 0001.3220.005.22.2357.090.99.520.030.5720.300.06 Eliot Elementary - Eliot - Out-of-State Travel/ 0 0 0 0 0.0% 0 Conferences 0001.3220.005.22.2357.090.99.520.030.5730.300.06-1,000 Eliot Elementary - Eliot - Dues and Memberships 445 239 79 1,000 1,000 0 0.0% 0 0001.3220.005.22.2410.090.99.520.030.5517.300.05 0 0 0 0 0 0.0% 0 O Eliot Elementary - Eliot - Textbooks/ Workbooks 0 0001.3220.005.22.2410.090.99.520.030.5517.300.06Eliot Elementary - Eliot - Textbooks/ Workbooks 0 0 0 0 0 0 0.0% 0 0 0001.3220.005.22.2415.090.99.520.030.5512.300.05 6,500 2,862 5,915 Eliot Elementary - Eliot - Instr. Mat/Clsrm Lib & Ref -6,505 6,500 0 0.0% 6,500 0 **Teaching Aids** 0001.3220.005.22.2420.090.99.520.030.5247.300.04 Eliot Elementary - Eliot - Repairs & Maintenance -0 0 0 0 0 0 0.0% 0 0 Office Eq. 0001.3220.005.22.2430.090.99.520.030.5380.300.04 Eliot Elementary - Eliot - Other Purchased Services 90 948 529 0 0 0 0.0% 0 0 0001.3220.005.22.2430.090.99.520.030.5510.300.05Eliot Elementary - Eliot - Educational Supplies 9,934 10,139 11,622 11,261 11,261 0 0.0% 0 11,261 0001.3220.005.22.2440.090.99.520.030.5380.300.04 90 40 0 0 0 0.0% 0 Eliot Elementary - Eliot - Other Purchased Services 0001.3220.005.22.2451.090.99.520.030.5525.300.05 0 0 0 0 0 0.0% 0 0 Eliot Elementary - Eliot - Instructional Technology 0001.3220.040.22.2210.090.99.520.010.5110.300.01 157,337 160,851 172,959 173,937 173,245 -692 -0.4% 0 173,245 Eliot Elementary - Eliot - Salaries 0001.3220.040.22.2210.090.99.520.010.5110.300.02 Eliot Elementary - Eliot - Salaries 142,601 147,059 152,709 156,391 158,795 2,404 1.5% 0 158,795 0001.3220.040.22.2210.090.99.520.010.5146.300.01 139 214 210 210 330 120 57.1% 0 330 Eliot Elementary - Eliot - Longevity 0001.3220.040.22.2210.090.99.520.010.5146.300.02 1,986 2,244 2,244 2,144 2,244 100 4.7% 0 2,244 Eliot Elementary - Eliot - Longevity 0001.3220.040.22.2210.090.99.520.010.5147.300.010 0 0 0 0.0% 0 0 Eliot Elementary - Eliot - Alt. Longevity 0 0 0001.3220.040.22.2210.090.99.520.010.5174.300.01 Eliot Elementary - Eliot - Fringe on Behalf of Employee 0 0 0 0 0 0.0% 0 0 0 - Retirement 0001.3220.040.22.2210.090.99.520.030.5420.300.05 Eliot Elementary - Eliot - Office Supplies 669 208 870 550 0 0.0% 0 550 550 0001.3220.040.22.3520.090.99.520.010.5110.300.01 2,851 2,214 0 0.0% 13,397 2.025 13.397 13,397 0 Eliot Elementary - Eliot - Salaries 1,630,186 1,668,728 1,776,915 1,831,385 1,898,059 66,674 3.6% 0 1,898,059 **TOTALS FOR: 3220** 0001.3230.005.23.2305.090.99.520.010.5110.300.01 Hillside Elementary - Hillside - Salaries 1,594,280 1,759,789 1,837,292 4.2% 0 1,652,091 1,914,239 76,947 1,914,239 0001.3230.005.23.2305.090.99.520.010.5146.300.01 13.6% 9,700 12,500 11,000 Hillside Elementary - Hillside - Longevity 9.000 11,000 12,500 1,500 0 0001.3230.005.23.2305.090.99.520.010.5147.300.01 0 0 0.0% Hillside Elementary - Hillside - Alt. Longevity O 0 0 0 O 0 0001.3230.005.23.2324.090.99.520.010.5124.300.01 O 0 0 0 0 0 0.0% O O Hillside Elementary - Hillside -0001.3230.005.23.2324.090.99.520.010.5124.300.03 O 0 0 0.0% 0 0 O O Hillside Elementary - Hillside -0001.3230.005.23.2330.090.99.520.010.5110.300.03 O 0.0% 0 0 O 0 0 O Hillside Elementary - Hillside - Salaries 0001.3230.005.23.2356.090.99.520.030.5710.300.06 O 0 0 800 800 Hillside Elementary - Hillside - In-State Travel 0 O 0.0% 0001.3230.005.23.2356.090.99.520.030.5720.300.06 0 0 Hillside Elementary - Hillside - Out-of-State Travel/ O O 0 0 0.0% 0 O Conferences 0001.3230.005.23.2356.090.99.520.030.5730.300.06Hillside Elementary - Hillside - Dues and Memberships 0 0 0 0 0.0% 200 200 0001.3230.005.23.2357.090.99.520.030.5512.300.05Hillside Elementary - Hillside - Instr. Mat/Clsrm Lib & 0 555 0 0 0 0.0% 0 0 0 Ref - Teaching Aids 0001.3230.005.23.2357.090.99.520.030.5710.300.06 Hillside Elementary - Hillside - In-State Travel 1,975 696 470 800 800 0 0.0% -800 0 0001.3230.005.23.2357.090.99.520.030.5720.300.06Hillside Elementary - Hillside - Out-of-State Travel/ 0 1.134 885 0 0 0 0.0% 0 Conferences 0001.3230.005.23.2357.090.99.520.030.5730.300.06 239 0 200 200 0 -200 Hillside Elementary - Hillside - Dues and Memberships 0 0.0% 0 0001.3230.005.23.2358.090.99.520.030.5512.300.05 0 0 Hillside Elementary - Hillside - Instr. Mat/Clsrm Lib & 0 0 0 0 0.0% 0 0 Ref - Teaching Aids 0001.3230.005.23.2410.090.99.520.030.5517.300.052,409 Hillside Elementary - Hillside - Textbooks/ Workbooks 1,069 1,339 1,600 1,600 0 0.0% 0 1,600 0001.3230.005.23.2415.090.99.520.030.5512.300.05509 686 600 600 0.0% 600 Hillside Elementary - Hillside - Instr. Mat/Clsrm Lib & Ref - Teaching Aids 0001.3230.005.23.2420.090.99.520.030.5247.300.04 0 0 0 0 0 0 0.0% 0 0 Hillside Elementary - Hillside - Repairs & Maintenance - Office Eq. 0001.3230.005.23.2430.090.99.520.030.5510.300.05Hillside Elementary - Hillside - Educational Supplies 11,699 12,925 14,755 14,153 14,153 0.0% 14,153 0001.3230.005.23.2430.090.99.520.030.5510.300.060 0 0 0 0.0% Hillside Elementary - Hillside - Educational Supplies 0 0 0001.3230.005.23.2440.090.99.520.030.5345.300.040 0 100 0 0.0% 100 Hillside Elementary - Hillside - Printing & Binding 200 100 0 0001.3230.005.23.2440.090.99.520.030.5380.300.04 Hillside Elementary - Hillside - Other Purchased 217 0 212 0 0 0 0.0% Services 0001.3230.005.23.2451.090.99.520.030.5525.300.050 0 0 0 0 0 0.0% Hillside Elementary - Hillside - Instructional Technology 0001.3230.040.23.2210.090.99.520.010.5110.300.01Hillside Elementary - Hillside - Salaries 164,863 172,936 182,106 187,757 203,930 16,173 8.6% 203,930 0001.3230.040.23.2210.090.99.520.010.5110.300.02148,570 154,950 160,897 163,969 167,031 3,062 1.9% 0 167,031 Hillside Elementary - Hillside - Salaries 0001.3230.040.23.2210.090.99.520.010.5146.300.010 0 0 0 0 0 0.0% 0 0 Hillside Elementary - Hillside - Longevity 0001.3230.040.23.2210.090.99.520.010.5146.300.02Hillside Elementary - Hillside - Longevity 2,459 2,470 2,895 2,795 3,075 280 10.0% 3,075 0001.3230.040.23.2210.090.99.520.010.5147.300.01 Hillside Elementary - Hillside - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3230.040.23.2210.090.99.520.010.5174.300.01 Hillside Elementary - Hillside - Fringe on Behalf of 4,000 4,000 0 4,000 0 -4,000 -100.0% Employee - Retirement 0001.3230.040.23.2210.090.99.520.030.5420.300.05 3,039 2,063 0 0.0% 3,000 Hillside Elementary - Hillside - Office Supplies 1,558 3,000 3,000 0001.3230.040.23.3520.090.99.520.010.5110.300.01 3,702 3,748 3,767 0.0% 14,265 Hillside Elementary - Hillside - Salaries 14,265 14,265 0

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Longevity 0 0 0 0 0 0 0.0% 0 0 0001.3240.005.24.2305.090.99.520.010.5580.300.01 0 0 0 0 0.0% 0 0 Mitchell Elementary - Mitchell - Other Supplies 0 0 0001.3240.005.24.2305.090.99.520.030.5580.300.01 0 0 0 0 0 0.0% 0 0 Mitchell Elementary - Mitchell - Other Supplies 0 0001.3240.005.24.2324.090.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Mitchell Elementary - Mitchell -0 0001.3240.005.24.2324.090.99.520.010.5124.300.03 O O 0 0 0 0.0% O 0 0 Mitchell Elementary - Mitchell -0001.3240.005.24.2330.090.99.520.010.5110.300.03 1,133 Mitchell Elementary - Mitchell - Salaries 0 0 25,114 31,235 6,121 24.4% 0 31,235 0001.3240.005.24.2356.090.99.520.030.5710.300.06 0 0 0 0 0.0% 2,000 2,000 O 0 Mitchell Elementary - Mitchell - In-State Travel 0001.3240.005.24.2356.090.99.520.030.5720.300.06 0 0 0 0 0.0% 0 Mitchell Elementary - Mitchell - Out-of-State Travel/ 0 0 Conferences 0001.3240.005.24.2356.090.99.520.030.5730.300.06 Mitchell Elementary - Mitchell - Dues and 0 0 0 0 0 0.0% 100 100 Memberships 0001.3240.005.24.2357.090.99.520.030.5510.300.05 Mitchell Elementary - Mitchell - Educational Supplies 10.000.0% 0 18 1,818 0 600 600 -600 0001.3240.005.24.2357.090.99.520.030.5710.300.06 Mitchell Elementary - Mitchell - In-State Travel 1,028 1,386 3,326 2,000 2,000 0 0.0% -2,000 0001.3240.005.24.2357.090.99.520.030.5720.300.06 Mitchell Elementary - Mitchell - Out-of-State Travel/ 0 0 0 1,000 0 -1,000 -100.0% 0 0 Conferences 0001.3240.005.24.2357.090.99.520.030.5730.300.06 Mitchell Elementary - Mitchell - Dues and 90 90 100 100 0.0% -100 0 0 0 Memberships 0001.3240.005.24.2358.090.99.520.030.5510.300.05 Mitchell Elementary - Mitchell - Educational Supplies 0 0 0 0 0 0.0% 600 600 0001.3240.005.24.2410.090.99.520.030.5517.300.05 Mitchell Elementary - Mitchell - Textbooks/ 124 442 500 500 0 0.0% 0 500 Workbooks 0001.3240.005.24.2415.045.99.520.030.5512.300.05 Mitchell Elementary - Mitchell - Instr. Mat/Clsrm Lib 354 516 1,000 0 -1,000 -100.0% 0 0 & Ref - Teaching Aids 0001.3240.005.24.2415.090.99.520.030.5512.300.05 Mitchell Elementary - Mitchell - Instr. Mat/Clsrm Lib 1,157 3,110 2,187 3,000 2,200 -800 -26.7% 0 2,200 & Ref - Teaching Aids 0001.3240.005.24.2420.090.99.520.030.5247.300.04 Mitchell Elementary - Mitchell - Repairs & 0 0 0 0 0 0 0.0% 0 0 Maintenance - Office Eq. 0001.3240.005.24.2420.090.99.520.030.5522.300.05 Mitchell Elementary - Mitchell - Instructional 0 0 0 0 0 0.0% 0 0 Equipment 14,675 0001.3240.005.24.2430.090.99.520.030.5510.300.05 Mitchell Elementary - Mitchell - Educational Supplies 10,550 15,692 10,362 14,675 14,675 0 0.0% 0 0001.3240.005.24.2440.090.99.520.030.5380.300.04 785 665 0 0 0 0.0% 0 O O Mitchell Elementary - Mitchell - Other Purchased Services 0001.3240.005.24.2440.090.99.520.030.5580.300.05 199 0 0 0 0 0 0.0% 0 0 Mitchell Elementary - Mitchell - Other Supplies 0001.3240.040.24.2210.090.99.520.010.5110.300.01 Mitchell Elementary - Mitchell - Salaries 197,146 221,109 180,953 191,407 209,358 17,951 9.4% 0 209,358 0001.3240.040.24.2210.090.99.520.010.5110.300.02 140,078 148,325 157,180 151,320 159,154 7,834 5.2% 0 159,154 Mitchell Elementary - Mitchell - Salaries 0001.3240.040.24.2210.090.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 Mitchell Elementary - Mitchell - Longevity 0001.3240.040.24.2210.090.99.520.010.5146.300.02 1,479 Mitchell Elementary - Mitchell - Longevity 2,100 2,350 2,350 1,100 379 34.5% 0 1,479 0001.3240.040.24.2210.090.99.520.010.5147.300.01 Mitchell Elementary - Mitchell - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3240.040.24.2210.090.99.520.010.5174.300.01 Mitchell Elementary - Mitchell - Fringe on Behalf of 0 0 0 0 0 0.0% 0 0 Employee - Retirement 0001.3240.040.24.2210.090.99.520.030.5420.300.05Mitchell Elementary - Mitchell - Office Supplies 1,631 3,011 6,191 3,000 5,200 2,200 73.3% 0 5,200 0001.3240.040.24.2210.090.99.520.030.5580.300.01 199 0 0 0 0 0.0% 0 0 Mitchell Elementary - Mitchell - Other Supplies 0 0001.3240.040.24.2440.090.99.520.030.5580.300.050 0 0 0 0 0.0% 0 Mitchell Elementary - Mitchell - Other Supplies 0001.3240.040.24.3520.090.99.520.010.5110.300.01 1,888,000 1,969,302 2,019,404 2,185,205 2,314,924 129,719 5.9% 2,314,924 TOTALS FOR: 3240 0001.3250.005.25.2210.090.99.520.030.5420.300.05167 0 250 0 0 0 0.0% Newman Elementary - Newman - Office Supplies 0001.3250.005.25.2305.090.99.520.010.5110.300.012,287,522 2,092,842 2,014,429 2,181,599 2,420,569 133,047 5.8% 2,420,569 Newman Elementary - Newman - Salaries 0 0001.3250.005.25.2305.090.99.520.010.5146.300.016,500 6,185 6,100 6,100 8,400 2,300 37.7% 8,400 Newman Elementary - Newman - Longevity 0001.3250.005.25.2305.090.99.520.010.5147.300.010 0 0 0.0% 0 Newman Elementary - Newman - Alt. Longevity 0 0001.3250.005.25.2324.090.99.520.010.5124.300.010 0 0 0.0% 0 0 Newman Elementary - Newman -0001.3250.005.25.2324.090.99.520.010.5124.300.030 0 0 0 0.0% Newman Elementary - Newman -0001.3250.005.25.2330.090.99.520.010.5110.300.03 0 0 0 0 0.0% 0 0 0 Newman Elementary - Newman - Salaries 0001.3250.005.25.2356.090.99.520.030.5710.300.060 0 0.0% 1,000 1,000 Newman Elementary - Newman - In-State Travel 0001.3250.005.25.2356.090.99.520.030.5720.300.060 0.0% 1,500 1,500 Newman Elementary - Newman - Out-of-State Travel/ 0 Conferences 0001.3250.005.25.2356.090.99.520.030.5730.300.06 0 0 Newman Elementary - Newman - Dues and 0 0 0.0% 200 200 Memberships 0001.3250.005.25.2356.090.99.520.030.5780.300.060 0.0% 0 Newman Elementary - Newman - All Other Expenses 0001.3250.005.25.2356.099.99.520.030.5780.300.060 0 0.0% 2,600 2,600 Newman Elementary - Newman - All Other Expenses 0001.3250.005.25.2357.090.99.520.030.5320.300.04 0 0 0 0 0.0% 0 Newman Elementary - Newman - Tuition

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% CHG FY19 TM FY19 TM **FY15 FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **ACTUALS** BUDGET **BUDGET** CHG AMT BUDGET ACTUALS 0001.3250.005.25.2357.090.99.520.030.5710.300.06 Newman Elementary - Newman - In-State Travel 1,109 942 977 2,000 1,000 -1,000 -50.0% -1,000 0001.3250.005.25.2357.090.99.520.030.5720.300.06 2,248 10,000.0% Newman Elementary - Newman - Out-of-State Travel/ 0 1,513 0 1,500 1,500 -1,500 Conferences 0001.3250.005.25.2357.090.99.520.030.5730.300.06 125 95 195 0 200 200 10,000.0% -200 O Newman Elementary - Newman - Dues and Memberships 0001.3250.005.25.2357.090.99.520.030.5780.300.06 Newman Elementary - Newman - All Other Expenses 30 3,926 90 0 0 0 0.0% 0 0 0001.3250.005.25.2357.099.99.520.030.5780.300.06 Newman Elementary - Newman - All Other Expenses 2,520 1,757 2,802 2,600 2,600 0 0.0% -2,600 0 0001.3250.005.25.2358.090.99.520.030.5320.300.04 Newman Elementary - Newman - Tuition 0 0 0 0 0 0 0.0% 0 0 0001.3250.005.25.2410.090.99.520.030.5517.300.05Newman Elementary - Newman - Textbooks/ 1,035 1,441 1,887 1,100 1,700 600 54.5% 0 1,700 Workbooks 0001.3250.005.25.2415.090.99.520.030.5512.300.05 Newman Elementary - Newman - Instr. Mat/Clsrm Lib 3,955 2,247 3,531 2,200 3,500 1,300 59.1% 0 3,500 & Ref - Teaching Aids 0001.3250.005.25.2420.090.99.520.030.5247.300.04 0 0 0 0 0 0.0% 0 Newman Elementary - Newman - Repairs & 0 Maintenance - Office Eq. 0001.3250.005.25.2430.090.99.520.030.5510.300.05 Newman Elementary - Newman - Educational Supplies 16,578 19,142 18,678 20,584 19,284 -1,300 -6.3% 0 19,284 0001.3250.005.25.2430.090.99.520.030.5780.300.05 0 0 0 0 0 0 0.0% 0 0 Newman Elementary - Newman - All Other Expenses 0001.3250.005.25.2440.090.99.520.030.5380.300.04 136 1,017 209 1,500 200 -1,300 -86.7% 0 200 Newman Elementary - Newman - Other Purchased 0001.3250.005.25.2451.040.99.520.030.5525.300.05Newman Elementary - Newman - Instructional 0 0 0 0 0.0% 0 **Technology** 0001.3250.040.10.2356.099.99.520.030.5710.300.06 0 0 0 0 0.0% 0 0 0 Newman Elementary - District - In-State Travel 0001.3250.040.10.2357.099.99.520.030.5710.300.06 Newman Elementary - District - In-State Travel 0 0 0 0 0 0 0.0% 0 0 0001.3250.040.10.3200.099.99.520.030.5257.300.04 Newman Elementary - District - Repairs & 0 0 0 0 0 0.0% 0 0 0 Maintenance - Equipment 0001.3250.040.25.2210.090.99.520.010.5110.300.01 230,280 239,251 243,573 254,903 268,055 13,152 5.2% -415 267,640 Newman Elementary - Newman - Salaries 0001.3250.040.25.2210.090.99.520.010.5110.300.02 Newman Elementary - Newman - Salaries 169,830 179,090 179,974 191,554 196,356 4,802 2.5% 415 196,771 0001.3250.040.25.2210.090.99.520.010.5146.300.010 0 0 0 0 0 0.0% 0 Newman Elementary - Newman - Longevity 0001.3250.040.25.2210.090.99.520.010.5146.300.021,500 2,050 2,050 2,175 2,050 -125 -5.7% 0 2,050 Newman Elementary - Newman - Longevity 0001.3250.040.25.2210.090.99.520.010.5147.300.01 Newman Elementary - Newman - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0 0001.3250.040.25.2210.090.99.520.010.5174.300.01 0 0 0 0 0 0 0.0% 0 0 Newman Elementary - Newman - Fringe on Behalf of Employee - Retirement 0001.3250.040.25.2210.090.99.520.030.5420.300.05 Newman Elementary - Newman - Office Supplies 5,711 4,275 5,735 6,000 6,000 0 0.0% 0 6,000 0001.3250.040.25.3520.090.99.520.010.5110.300.013,933 4,424 4,433 16,432 16,432 0 0.0% 0 16,432 Newman Elementary - Newman - Salaries 0001.3250.040.26.3200.099.99.520.030.5380.300.04 0 0 0 0 0.0% 0 Newman Elementary - High Rock - Other Purchased 0 Services 0001.3250.040.50.3520.099.99.520.010.5110.300.01 Newman Elementary - Preschool - Salaries 0 0 0 0 0 0.0% O 2,536,251 2,482,519 2,653,596 2,794,670 2,947,846 153,176 5.5% 0 2,947,846 TOTALS FOR: 3250 0001.3260.005.26.2110.099.99.520.010.5110.300.01 0 0 0 0 0 0 0.0% 133,820 133,820 High Rock - High Rock - Salaries 0001.3260.005.26.2110.099.99.520.010.5146.300.01 O 0 0 0 0 0 0.0% 330 330 High Rock - High Rock - Longevity 0001.3260.005.26.2210.099.99.520.030.5420.300.05 0 0 0 0 0 0 0.0% 0 0 High Rock - High Rock - Office Supplies 0001.3260.005.26.2220.035.99.520.010.5146.300.01 0 215 210 210 330 120 57.1% -330 0 High Rock - High Rock - Longevity 0001.3260.005.26.2220.099.99.520.010.5110.300.01 -133,820 High Rock - High Rock - Salaries 121.240 124,617 128,990 133,820 4,830 3.7% 0001.3260.005.26.2305.099.99.520.010.5110.300.01 1,613,449 1,831,273 1.678.490 1,755,858 1,906,419 75,146 4.1% 1,906,419 High Rock - High Rock - Salaries 0 0001.3260.005.26.2305.099.99.520.010.5120.300.01 0 0 0 0 0 0 0.0% 0 0 High Rock - High Rock - Temp Salaries/Prof. Dev. 0001.3260.005.26.2305.099.99.520.010.5146.300.012,800 2,932 3,900 3,200 5,000 1,800 56.3% 5,000 High Rock - High Rock - Longevity 0001.3260.005.26.2305.099.99.520.010.5147.300.010.0% High Rock - High Rock - Alt. Longevity 0001.3260.005.26.2315.099.99.520.010.5110.300.01 High Rock - High Rock - Salaries 0.0% 0001.3260.005.26.2324.099.99.520.010.5124.300.01 0.0% High Rock - High Rock -0001.3260.005.26.2324.099.99.520.010.5124.300.030 0.0% High Rock - High Rock -0001.3260.005.26.2330.099.99.520.010.5110.300.03 High Rock - High Rock - Salaries 0 0.0% 0001.3260.005.26.2353.099.99.520.010.5110.300.01 0 0.0% High Rock - High Rock - Salaries 0001.3260.005.26.2356.099.99.520.010.5136.300.01 High Rock - High Rock -0 0.0% 0001.3260.005.26.2356.099.99.520.030.5710.300.06 0 3,500 3,500 High Rock - High Rock - In-State Travel 0.0% 0001.3260.005.26.2356.099.99.520.030.5720.300.060 0.0% High Rock - High Rock - Out-of-State Travel/ Conferences 0001.3260.005.26.2356.099.99.520.030.5730.300.06 0 0.0% 4,500 4,500 High Rock - High Rock - Dues and Memberships 0 0001.3260.005.26.2356.099.99.520.030.5780.300.060 0 0 0 0.0% High Rock - High Rock - All Other Expenses 0 0 0001.3260.005.26.2357.099.99.520.030.5320.300.04 High Rock - High Rock - Tuition 0 0 0 0 0.0% 0 0001.3260.005.26.2357.099.99.520.030.5380.300.0455 0 909 0 0 0 0.0% 0 High Rock - High Rock - Other Purchased Services 0001.3260.005.26.2357.099.99.520.030.5710.300.06625 2.256 3,498 3,000 3,500 500 -3.500 16.7% High Rock - High Rock - In-State Travel 0001.3260.005.26.2357.099.99.520.030.5720.300.060 2.251 (0) -0 0 0.0% 0 High Rock - High Rock - Out-of-State Travel/ 0 0 Conferences

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ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	\$ CHG	% Снс	FY19 TM CHG AMT	
0001.3260.005.26.2357.099.99.520.030.5730.300.06	High Rock - High Rock - Dues and Memberships	2,412	2,357	3,287	2,500	4,500	2,000	80.0%	-4,500	0
0001.3260.005.26.2357.099.99.520.030.5780.300.06	High Rock - High Rock - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3260.005.26.2358.099.99.520.030.5320.300.04	High Rock - High Rock - Tuition	0	0	0	0	0	0	0.0%	0	0
0001.3260.005.26.2358.099.99.520.030.5380.300.04	High Rock - High Rock - Other Purchased Services	0	0	0	0	0	0	0.0%	0	0
0001.3260.005.26.2410.099.99.520.030.5517.300.05	High Rock - High Rock - Textbooks/ Workbooks	2,029	0	0	2,000	0	-2,000	-100.0%	0	0
0001.3260.005.26.2415.045.99.520.030.5512.300.05	High Rock - High Rock - Instr. Mat/Clsrm Lib & Ref -	1,928	2,455	1,459	3,000	0	-3,000	-100.0%	0	0
0001.3260.005.26.2415.099.99.520.030.5512.300.05	Teaching Aids High Rock - High Rock - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	0	272	1,074	4,500	7,000	2,500	55.6%	0	7,000
0001.3260.005.26.2420.099.99.520.030.5247.300.04	High Rock - High Rock - Repairs & Maintenance - Office Eq.	0	0	0	0	0	0	0.0%	0	0
0001.3260.005.26.2430.099.99.520.030.5510.300.05	High Rock - High Rock - Educational Supplies	15,380	16,043	20,070	20,010	20,010	0	0.0%	0	20,010
0001.3260.005.26.2440.099.99.520.030.5270.300.04	High Rock - High Rock - Rentals and Leases	0	0	0	0	0	0	0.0%	0	0
0001.3260.005.26.2440.099.99.520.030.5345.300.04	High Rock - High Rock - Printing & Binding	150	150	150	446	446	0	0.0%	0	446
0001.3260.005.26.2440.099.99.520.030.5380.300.04	High Rock - High Rock - Other Purchased Services	0	115	0	1,200	1,200	0	0.0%	0	1,200
0001.3260.005.26.2440.099.99.520.020.5380.300.04	High Rock - High Rock - Other Purchased Services	0	0	0	0	0	0	0.0%	0	0
0001.3260.005.26.2451.040.99.520.030.5525.300.05	High Rock - High Rock - Instructional Technology	0	0	0	0	0	0	0.0%	0	0
0001.3260.040.26.2210.099.99.520.010.5110.300.01	High Rock - High Rock - Salaries	171,107	179,502	179,430	210,197	223,333	13,136	6.2%	0	223,333
0001.3260.040.26.2210.099.99.520.010.5110.300.02	High Rock - High Rock - Salaries	127,256	135,023	139,578	144,737	150,512	5,775	4.0%	0	150,512
0001.3260.040.26.2210.099.99.520.010.5146.300.01	High Rock - High Rock - Longevity	0	350	0	0	0	0	0.0%	0	0
0001.3260.040.26.2210.099.99.520.010.5146.300.02	High Rock - High Rock - Longevity	750	1,000	1,000	1,000	1,000	0	0.0%	0	1,000
0001.3260.040.26.2210.099.99.520.010.5174.300.01	High Rock - High Rock - Fringe on Behalf of Employee	1,500	2,000	0	0	0	0	0.0%	0	0
0001.3260.040.26.2210.099.99.520.030.5420.300.05	- Retirement High Rock - High Rock - Office Supplies	0	0	0	2,300	2,300	0	0.0%	0	2,300
0001.3260.040.26.3520.099.99.520.010.5110.300.01	High Rock - High Rock - Salaries	14,700	16,674	13,214	17,393	17,393	0	0.0%	0	17,393
		1,954,141	ŕ		2,375,956	ŕ	100,807	4.2%		2,476,763
0001.3300.005.30.2200.030.99.520.010.5110.300.01	TOTALS FOR: 3260 Pollard Middle School - Pollard - Salaries	0	198,327	238,173	0	0	0	0.0%	0	0
0001.3300.005.30.2220.035.99.520.010.5110.300.01	Pollard Middle School - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2220.035.99.520.010.5146.300.01	Pollard Middle School - Pollard - Longevity	0	345	350	351	351	0	0.0%	-351	0
0001.3300.005.30.2305.099.99.520.010.5110.300.01	Pollard Middle School - Pollard - Salaries	3,096,815	3,149,418	3,225,810	3,466,550	3,556,560	90,010	2.6%	0	3,556,560
0001.3300.005.30.2305.099.99.520.010.5120.300.01	Pollard Middle School - Pollard - Temp Salaries/Prof. Dev. Subs	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2305.099.99.520.010.5146.300.01	Pollard Middle School - Pollard - Longevity	5,000	5,008	5,140	5,840	6,020	180	3.1%	0	6,020
0001.3300.005.30.2305.099.99.520.010.5147.300.01	Pollard Middle School - Pollard - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2315.099.99.520.010.5110.300.01	Pollard Middle School - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2315.099.99.520.010.5120.300.01	Pollard Middle School - Pollard - Temp Salaries/Prof. Dev. Subs	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2315.099.99.520.010.5147.300.01	Pollard Middle School - Pollard - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2324.099.99.520.010.5124.300.01	Pollard Middle School - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2324.099.99.520.010.5124.300.03	Pollard Middle School - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2330.099.99.520.010.5110.300.03	Pollard Middle School - Pollard - Salaries	0	150	0	0	0	0	0.0%	0	0
0001.3300.005.30.2356.099.99.520.030.5710.300.06	Pollard Middle School - Pollard - In-State Travel	0	0	0	0	0	0	0.0%	5,000	5,000
0001.3300.005.30.2356.099.99.520.030.5720.300.06	Pollard Middle School - Pollard - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2356.099.99.520.030.5730.300.06	Conferences Pollard Middle School - Pollard - Dues and	0	0	0	0	0	0	0.0%	2,332	2,332
0001.3300.005.30.2356.099.99.520.030.5780.300.06	Memberships Pollard Middle School - Pollard - All Other Expenses	0	0	0	0	0	0	0.0%	200	200
0001.3300.005.30.2357.099.99.520.030.5320.300.04	Pollard Middle School - Pollard - Tuition	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2357.099.99.520.030.5710.300.06	Pollard Middle School - Pollard - In-State Travel	3,276	4,913	4,770	5,000	5,000	0	0.0%	-5,000	0
0001.3300.005.30.2357.099.99.520.030.5720.300.06	Pollard Middle School - Pollard - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2357.099.99.520.030.5730.300.06	Conferences Pollard Middle School - Pollard - Dues and	2,735	2,239	2,045	2,332	2,332	0	0.0%	-2,332	0
0001.3300.005.30.2357.099.99.520.030.5780.300.06	Memberships Pollard Middle School - Pollard - All Other Expenses	26	139	0	200	200	0	0.0%	-200	0
0001.3300.005.30.2358.099.99.520.030.5320.300.04	Pollard Middle School - Pollard - Tuition	0	0	0	0	0	0	0.0%		0
0001.3300.005.30.2410.099.99.520.030.5517.300.05	Pollard Middle School - Pollard - Textbooks/	24,505	0	0	0	0	0	0.0%	0	0
0001.3300.005.30.2415.099.99.520.030.5512.300.05	Workbooks Pollard Middle School - Pollard - Instr. Mat/Clsrm Lib	7,323	11,421	4,579	13,000	13,000	0	0.0%		13,000
0001.3300.005.30.2420.099.99.520.030.5247.300.04	& Ref - Teaching Aids Pollard Middle School - Pollard - Repairs &	0	0	0	0	0	0	0.0%		0
	Maintenance - Office Eq.									
0001.3300.005.30.2430.099.99.520.030.5510.300.05	Pollard Middle School - Pollard - Educational Supplies	31,462	49,737	50,145	51,205	51,205	0	0.0%	0	51,205
0001.3300.005.30.2440.099.99.520.030.5270.300.04	Pollard Middle School - Pollard - Rentals and Leases	0	0	0	0	0	0	0.0%	0	0

Needham Public Schools

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET ACTUALS** CHG AMT BUDGET ACTUALS ACTUALS 0001.3300.005.30.2440.099.99.520.030.5345.300.04 Pollard Middle School - Pollard - Printing & Binding 500 484 357 500 500 0 0.0% 0 500 0001.3300.005.30.2440.099.99.520.030.5380.300.04 19,744 25,431 0.0% 25,431 Pollard Middle School - Pollard - Other Purchased 174 16,772 25,431 0 0 0001.3300.005.30.2451.099.99.520.030.5525.300.05 0 0 0 O 0.0% 0 O Pollard Middle School - Pollard - Instructional 0 0 Technology 0001.3300.040.30.2110.099.99.520.010.5110.300.01 Pollard Middle School - Pollard - Salaries 0 0 0 0 0 0.0% 255,766 255,766 0001.3300.040.30.2110.099.99.520.010.5146.300.01 Pollard Middle School - Pollard - Longevity 0 0 0 0 0 0 0.0% 901 901 0001.3300.040.30.2210.099.99.520.010.5110.300.01Pollard Middle School - Pollard - Salaries 357,549 346,981 361,007 379,195 402,657 23,462 6.2% 0 402,657 0001.3300.040.30.2210.099.99.520.010.5110.300.02 Pollard Middle School - Pollard - Salaries 195,857 189,968 195,842 218,539 225,053 6,514 3.0% 0 225,053 0001.3300.040.30.2210.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 0 Pollard Middle School - Pollard - Longevity 0001.3300.040.30.2210.099.99.520.010.5146.300.02 Pollard Middle School - Pollard - Longevity 2,200 3,000 3,250 3,801 3,801 0 0.0% 0 3,801 0001.3300.040.30.2210.099.99.520.010.5147.300.01 Pollard Middle School - Pollard - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0001.3300.040.30.2210.099.99.520.010.5174.300.01 Pollard Middle School - Pollard - Fringe on Behalf of 0 0 0 0 0 0.0% 0 0 Employee - Retirement 0001.3300.040.30.2210.099.99.520.030.5420.300.05Pollard Middle School - Pollard - Office Supplies 0 500 0 1,500 1,500 0 0.0% 0 1,500 0001.3300.040.30.2220.099.99.520.010.5110.300.01 Pollard Middle School - Pollard - Salaries 0 246,688 255,766 9,078 3.7% -255,766 0 0001.3300.040.30.2220.099.99.520.010.5146.300.01 Pollard Middle School - Pollard - Longevity 0 0 0 550 550 10,000.0% -550 0 0001.3300.040.30.2440.099.99.520.030.5380.300.05 Pollard Middle School - Pollard - Other Purchased 0 0 620 0 0 0 0.0% 0 0 Services 0001.3300.040.30.3520.099.99.520.010.5110.300.01 41,522 47.447 39,914 44,289 54,497 10,208 23.0% 54,497 Pollard Middle School - Pollard - Salaries 0 0001.3300.040.30.5300.099.99.520.030.5276.300.99 0 0 0 0 0 0 0.0% 0 0 Pollard Middle School - Pollard - Photocopier Lease 3,768,945 4,029,819 4,148,774 4,464,421 4,604,423 140,002 3.1% 0 4,604,423 TOTALS FOR: 3300 0001.3400.005.10.2357.099.99.520.030.5320.300.04 0 0 0 0 0 0 0.0% 0 0 Needham High School - District - Tuition 0001.3400.005.10.2358.099.99.520.030.5320.300.04 0 0 0 0 0.0% 0 Needham High School - District - Tuition 0 0 0001.3400.005.30.2356.099.99.520.030.5780.300.06 0 0.0% Needham High School - Pollard - All Other Expenses 0 0 0 0 0 0001.3400.005.30.2357.099.99.520.030.5780.300.06 O 0 0.0% O Needham High School - Pollard - All Other Expenses O O 0 0 0001.3400.005.40.2110.099.99.520.010.5110.300.01 406,238 O O O 0 O 0 0.0% 406,238 Needham High School - NHS - Salaries 0001.3400.005.40.2110.099.99.520.010.5110.300.02 O 0 0 0.0% 43,820 43,820 0 0 Needham High School - NHS - Salaries 0001.3400.005.40.2110.099.99.520.010.5146.300.01 O 0 0 0.0% 880 880 0 O Needham High School - NHS - Longevity 0001.3400.005.40.2110.099.99.520.010.5146.300.02 O 0 0 0 0.0% 1,450 1,450 Needham High School - NHS - Longevity 0 0001.3400.005.40.2210.099.99.520.030.5710.300.06 0 19 0 0 0 0.0% 0 O Needham High School - NHS - In-State Travel 0001.3400.005.40.2220.035.99.520.010.5110.300.02 0 O 0 0 0 0 0.0% 0 Needham High School - NHS - Salaries 0001.3400.005.40.2220.099.99.520.010.5110.300.01 383,854 378.820 378,181 393,451 418,573 25,122 6.4% -418,573 Needham High School - NHS - Salaries 0001.3400.005.40.2220.099.99.520.010.5110.300.02 37,252 43,876 43,820 41.792 43,820 0 0.0% -43.820 Needham High School - NHS - Salaries 0001.3400.005.40.2220.099.99.520.010.5146.300.01 Needham High School - NHS - Longevity 560 560 560 560 880 320 57.1% -880 O 0001.3400.005.40.2220.099.99.520.010.5146.300.02 1,450 -1,450 1,450 1,450 0 0.0% 1,450 1,450 0 Needham High School - NHS - Longevity 0001.3400.005.40.2220.099.99.520.010.5147.300.01 0 0 0 0 0 0 0.0% 0 Needham High School - NHS - Alt. Longevity 0001.3400.005.40.2305.099.99.520.010.5110.300.01 5,494,553 5,890,143 6,278,847 6,588,952 6,941,329 352,377 5.3% 12,335 6.953.664 Needham High School - NHS - Salaries 0001.3400.005.40.2305.099.99.520.010.5146.300.01 8,640 11,540 18,870 63.5% 18,870 11,140 13,640 7,330 0 Needham High School - NHS - Longevity 0001.3400.005.40.2305.099.99.520.010.5147.300.01 0 0 0.0% Needham High School - NHS - Alt. Longevity 0 0 0 0 0001.3400.005.40.2324.099.99.520.010.5124.300.01 0.0% 0 0 0 O 0 0 Needham High School - NHS -0 0001.3400.005.40.2324.099.99.520.010.5124.300.030.0% Needham High School - NHS -0001.3400.005.40.2330.035.99.520.010.5110.300.03Needham High School - NHS - Salaries 851 0 0 0 0.0% 0 0001.3400.005.40.2330.099.99.520.010.5110.300.032,184 2,162 5,360 5,467 5,467 Needham High School - NHS - Salaries 1,395 107 2.0% 0001.3400.005.40.2330.099.99.520.010.5146.300.03 Needham High School - NHS - Longevity 0 0 0 0 0 0 0.0% 0 0 0001.3400.005.40.2356.010.99.520.030.5780.300.06Needham High School - NHS - All Other Expenses 0 0 0 1,100 1,100 0 0 0 0.0% 0001.3400.005.40.2356.020.99.520.030.5780.300.060 0 0 0.0% Needham High School - NHS - All Other Expenses 0 1,100 1,100 0001.3400.005.40.2356.030.99.520.030.5780.300.06Needham High School - NHS - All Other Expenses 0 0 0 1,100 0.0% 1,100 0001.3400.005.40.2356.035.99.520.030.5780.300.06 Needham High School - NHS - All Other Expenses 0 0.0% 1,100 1,100 0001.3400.005.40.2356.099.99.520.030.5710.300.06 Needham High School - NHS - In-State Travel 0 0 0 0.0% 6,500 6,500 0001.3400.005.40.2356.099.99.520.030.5720.300.060 0 0 0.0% Needham High School - NHS - Out-of-State Travel/ 1,149 1,149 Conferences 0001.3400.005.40.2356.099.99.520.030.5730.300.060 0.0% 8,200 8,200 Needham High School - NHS - Dues and Memberships 0001.3400.005.40.2356.099.99.520.030.5780.300.06Needham High School - NHS - All Other Expenses 0 0 0 0 0.0% 2,200 2,200 0001.3400.005.40.2357.010.99.520.030.5320.300.040 0 0.0% 0 Needham High School - NHS - Tuition 0001.3400.005.40.2357.010.99.520.030.5780.300.061,100 Needham High School - NHS - All Other Expenses 1,269 1,895 80 1,100 0 0.0% -1,100

FISCAL YEAR: 2019

Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3400.005.40.2357.020.99.520.030.5320.300.04Needham High School - NHS - Tuition 0 0 0 0 0 0 0.0% 0 0001.3400.005.40.2357.020.99.520.030.5780.300.06 Needham High School - NHS - All Other Expenses 1,255 450 1,100 0.0% -1,100 2,074 1,100 0 0001.3400.005.40.2357.030.99.520.030.5320.300.04 Needham High School - NHS - Tuition 0 0 0 0 0 0 0.0% 0 0001.3400.005.40.2357.030.99.520.030.5780.300.06 Needham High School - NHS - All Other Expenses 319 846 929 1,100 1,100 0 0.0% -1,100 0001.3400.005.40.2357.035.99.520.030.5320.300.04 Needham High School - NHS - Tuition 0 0 0 0 0 0.0% 0 0001.3400.005.40.2357.035.99.520.030.5780.300.06Needham High School - NHS - All Other Expenses 164 975 1,100 1,100 0 0.0% -1,100 0001.3400.005.40.2357.099.99.520.030.5320.300.04 Needham High School - NHS - Tuition 0 0 0 0 0 0 0.0% 0 0001.3400.005.40.2357.099.99.520.030.5710.300.06 Needham High School - NHS - In-State Travel 6,051 4,522 5,591 6,500 6,500 0 0.0% -6,500 0001.3400.005.40.2357.099.99.520.030.5720.300.06 1,149 Needham High School - NHS - Out-of-State Travel/ 1,790 712 336 1,149 0 0.0% -1,149 Conferences 0001.3400.005.40.2357.099.99.520.030.5730.300.06 7,405 7,055 7,095 8,200 0 0.0% -8,200 Needham High School - NHS - Dues and Memberships 8,200 1,756 0001.3400.005.40.2357.099.99.520.030.5780.300.06 1,996 2,028 2,200 2,200 0.0% -2,200 Needham High School - NHS - All Other Expenses 0 0001.3400.005.40.2358.010.99.520.030.5320.300.04 0 0 0 0 0.0% Needham High School - NHS - Tuition 0 0 0 0 0001.3400.005.40.2358.020.99.520.030.5320.300.04 0 0 0 0 0.0% O 0 0 0 Needham High School - NHS - Tuition 0001.3400.005.40.2358.030.99.520.030.5320.300.04 0 0 0 0 0 0.0% 0 Needham High School - NHS - Tuition 0001.3400.005.40.2358.035.99.520.030.5320.300.04 0 0 0 0 0 0.0% 0 0 Needham High School - NHS - Tuition 0001.3400.005.40.2358.099.99.520.030.5320.300.04 0 0 0 0 0 0.0% 0 0 0 Needham High School - NHS - Tuition 0001.3400.005.40.2410.010.99.520.030.5517.300.05 0 0 8,000 0 0.0% 8,000 Needham High School - NHS - Textbooks/ Workbooks 1,017 8,000 0 0001.3400.005.40.2410.020.99.520.030.5517.300.05 4,157 8,000 0 0.0% 8,000 Needham High School - NHS - Textbooks/ Workbooks 1,382 2,045 8,000 0 0001.3400.005.40.2410.030.99.520.030.5517.300.05 10,343 3,499 1,830 23,000 23,000 0 0.0% 0 23,000 Needham High School - NHS - Textbooks/ Workbooks 0001.3400.005.40.2410.035.99.520.030.5517.300.05 11,046 2,890 24,000 24,000 0.0% 24,000 Needham High School - NHS - Textbooks/ Workbooks 0 0 0 0001.3400.005.40.2410.099.99.520.030.5517.300.05 3,375 0 0 0.0% Needham High School - NHS - Textbooks/ Workbooks 0 0 0 0 0 0001.3400.005.40.2415.010.99.520.030.5512.300.05 10,335 7,877 0 0 0 0.0% 0 Needham High School - NHS - Instr. Mat/Clsrm Lib & 4,900 0 Ref - Teaching Aids 0001.3400.005.40.2415.010.99.520.030.5512.300.06 Needham High School - NHS - Instr. Mat/Clsrm Lib & 0 0 0 0 0 0 0.0% 0 0 Ref - Teaching Aids 0001.3400.005.40.2415.020.99.520.030.5512.300.05Needham High School - NHS - Instr. Mat/Clsrm Lib & 1,046 4,287 1,218 1,050 1.050 0 0.0% 0 1,050 Ref - Teaching Aids 0001.3400.005.40.2415.030.99.520.030.5512.300.05 235 0 0.0% Needham High School - NHS - Instr. Mat/Clsrm Lib & 23 2,949 0 0 0 O Ref - Teaching Aids 0001.3400.005.40.2415.035.99.520.030.5512.300.05 53 45 102 0 0 0 0.0% 0 0 Needham High School - NHS - Instr. Mat/Clsrm Lib & Ref - Teaching Aids 0001.3400.005.40.2415.099.99.520.030.5512.300.05Needham High School - NHS - Instr. Mat/Clsrm Lib & 0 0 0 0 0 0.0% 0 0 0 Ref - Teaching Aids 0001.3400.005.40.2420.030.99.520.030.5522.300.05 Needham High School - NHS - Instructional 0 0 0 0 0 0.0% 0 0 O Equipment 0001.3400.005.40.2420.035.99.520.030.5257.300.04 Needham High School - NHS - Repairs & Maintenance 0 0 0 0 0.0% 0 0 - Equipment 0001.3400.005.40.2420.035.99.520.030.5522.300.05Needham High School - NHS - Instructional 0 0 0 0 0.0% 0 0 0 Equipment 0001.3400.005.40.2420.099.99.520.030.5247.300.04 0 0 0 0.0% Needham High School - NHS - Repairs & Maintenance 0 0 0 0 0 - Office Eq. 0001.3400.005.40.2420.099.99.520.030.5341.300.04 0 0 0 0 0 0.0% 0 0 Needham High School - NHS - Communication -0001.3400.005.40.2420.099.99.520.030.5522.300.05Needham High School - NHS - Instructional 0 0 0 0 0 0.0% 0 0 0 Equipment 0001.3400.005.40.2430.010.99.520.030.5510.300.05 2,500 Needham High School - NHS - Educational Supplies 1,478 1,534 1,731 2,500 2,500 0 0.0% 0 0001.3400.005.40.2430.020.99.520.030.5510.300.05 4,300 Needham High School - NHS - Educational Supplies 1,907 3,825 2,921 4,300 4,300 0 0.0% 0 0001.3400.005.40.2430.030.99.520.030.5510.300.055,789 5,881 6,500 0.0% 6,500 Needham High School - NHS - Educational Supplies 7,142 6,500 0 0001.3400.005.40.2430.035.99.520.030.5510.300.05Needham High School - NHS - Educational Supplies 22,831 24,888 27,720 0.0% 27,720 24,772 27,720 0 0001.3400.005.40.2430.099.99.520.030.5510.300.05Needham High School - NHS - Educational Supplies 0 55 0 0 0 0 0.0% 0 0001.3400.005.40.2440.010.99.520.030.5380.300.04Needham High School - NHS - Other Purchased 100 479 367 0 0 0 0.0% 0 Services 0001.3400.005.40.2440.010.99.520.030.5780.300.06Needham High School - NHS - All Other Expenses 0 222 0 0 0 0 0.0% 0001.3400.005.40.2440.020.99.520.030.5380.300.041,133 362 3,057 0 0 0 0.0% 0 Needham High School - NHS - Other Purchased 0001.3400.005.40.2440.020.99.520.030.5780.300.06Needham High School - NHS - All Other Expenses 670 22 0 0 0 0 0.0% 0 0 0001.3400.005.40.2440.030.99.520.030.5380.300.04Needham High School - NHS - Other Purchased 3,898 2,508 8,363 5,300 5,300 0 0.0% 0 5,300 Services 0001.3400.005.40.2440.030.99.520.030.5780.300.06 568 Needham High School - NHS - All Other Expenses 450 0 0 0 0 0.0% 0 0001.3400.005.40.2440.035.99.520.030.5330.300.04 0 0 0 0 0 Needham High School - NHS - Regular Pupil 0 0.0% 0 Transportation 0001.3400.005.40.2440.035.99.520.030.5380.300.04 0 294 432 0 0 0.0% Needham High School - NHS - Other Purchased Services 0001.3400.005.40.2440.035.99.520.030.5780.300.060 0 0 0 0 0.0% 0 Needham High School - NHS - All Other Expenses 0001.3400.005.40.2440.099.99.520.030.5341.300.04 0 0 0 0 0.0% 0 0 Needham High School - NHS - Communication -**Postage** 

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Needham Public Schools

% CHG FY19 TM FY19 TM **FY15 FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3400.005.40.2440.099.99.520.030.5345.300.04 Needham High School - NHS - Printing & Binding 0 0 0 0 0 0 0.0% 0 0001.3400.005.40.2440.099.99.520.030.5380.300.04 Needham High School - NHS - Other Purchased 16,500 0.0% 16,500 15,744 18,960 14,837 16,500 0 0 0001.3400.005.40.2440.099.99.520.030.5580.300.05 0 0 0 0.0% 0 Needham High School - NHS - Other Supplies O 0 0 0 0001.3400.005.40.2440.099.99.520.030.5730.300.060 0.0% Needham High School - NHS - Dues and Memberships 0 153 0 0 0 0 0 0001.3400.005.40.2440.099.99.520.030.5780.300.06 15,246 Needham High School - NHS - All Other Expenses 15,268 10,997 15,246 0 0.0% 0 15,246 5,353 0001.3400.005.40.2451.099.99.520.030.5525.300.05 0 0 0 0.0% 0 Needham High School - NHS - Instructional 0 0 0 Technology 0001.3400.005.40.3300.099.99.520.030.5330.300.04 Needham High School - NHS - Regular Pupil 0 0 0 0 0 0.0% 0 Transportation 0001.3400.040.40.2110.010.99.520.030.5420.300.05 Needham High School - NHS - Office Supplies 0 0 0 0 0 0.0% 0 0001.3400.040.40.2110.020.99.520.030.5420.300.050 0 0 0.0% 0 Needham High School - NHS - Office Supplies 0001.3400.040.40.2110.030.99.520.030.5420.300.05 Needham High School - NHS - Office Supplies 0 0 0 0 0.0% 0 O 0001.3400.040.40.2110.035.99.520.030.5420.300.05 0 0 0 0 0 0.0% 0 O Needham High School - NHS - Office Supplies 0001.3400.040.40.2210.099.99.520.010.5110.300.01 Needham High School - NHS - Salaries 500,016 504,250 507,023 530,566 555,143 24,577 4.6% 0 555,143 0001.3400.040.40.2210.099.99.520.010.5110.300.02 Needham High School - NHS - Salaries 219,493 247,052 247,296 237,063 244,912 7,849 3.3% 0 244,912 0001.3400.040.40.2210.099.99.520.010.5130.300.02 Needham High School - NHS - Additional Gross, 0 0 0 0 0 0 0.0% 0 0 Overtime 0001.3400.040.40.2210.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Needham High School - NHS - Longevity 0 0 0001.3400.040.40.2210.099.99.520.010.5146.300.02 5,600 5,850 3,600 0 550 550 10,000.0% 550 Needham High School - NHS - Longevity 0 0001.3400.040.40.2210.099.99.520.010.5147.300.01 Needham High School - NHS - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0 0001.3400.040.40.2210.099.99.520.010.5174.300.01 0 0 0 0 0.0% Needham High School - NHS - Fringe on Behalf of 0 0 0 0 Employee - Retirement 0001.3400.040.40.2210.099.99.520.030.5420.300.05Needham High School - NHS - Office Supplies 4,900 2,273 5,482 5,500 5,500 0 0.0% 0 5,500 0001.3400.040.40.2210.099.99.520.030.5510.300.05 Needham High School - NHS - Educational Supplies 0 0 0 0 0 0.0% 0 0 0001.3400.040.40.2210.099.99.520.030.5710.300.06 Needham High School - NHS - In-State Travel 0 0 0 0 0 0 0.0% 0 0 0001.3400.040.40.2210.099.99.520.030.5780.300.06887 143 567 1,100 1,100 0 0.0% 0 1,100 Needham High School - NHS - All Other Expenses 0001.3400.040.40.2220.010.99.520.030.5420.300.050 0 0 0 0 0 0.0% 0 0 Needham High School - NHS - Office Supplies 0001.3400.040.40.2220.020.99.520.030.5420.300.05Needham High School - NHS - Office Supplies 0 0 0 0.0% 0 0 0001.3400.040.40.2220.030.99.520.030.5420.300.05Needham High School - NHS - Office Supplies 0 0 0 0.0% 0 0001.3400.040.40.2220.035.99.520.030.5420.300.05 0 0 0 0 0 0.0% 0 Needham High School - NHS - Office Supplies 0001.3400.040.40.3520.099.99.520.010.5110.300.01 121,740 127,872 135,942 140,984 141,417 433 0.3% 0 141,417 Needham High School - NHS - Salaries 0001.3400.040.40.3520.099.99.520.010.5110.300.11 Needham High School - NHS - Salaries 0 0 0 0 0.0% 0 0 0001.3400.040.40.3520.099.99.520.030.5380.300.04 Needham High School - NHS - Other Purchased 0 0 0 0 0 0 0.0% 0 0001.3400.040.40.3520.099.99.520.030.5780.300.06 Needham High School - NHS - All Other Expenses 26,034 13,967 25,731 22,455 22,455 0 0.0% 0 22,455 0001.3400.040.40.7300.099.99.520.200.5870.300.99Needham High School - NHS - Replacement 0 0 0 0 0.0% 0 0 0 0 Equipment (Over \$5000) 0001.3400.055.40.2440.099.99.520.030.5380.300.04 252 0 0 0 0 0.0% Needham High School - NHS - Other Purchased 0 0 0 Services 6,915,358 8,147,366 5.1% 7,758,148 8,566,031 418,665 8,566,031 7,346,078 0 TOTALS FOR: 3400 0001.3410.040.30.3510.099.99.520.010.5130.300.03 Needham High School Athletics - Pollard - Additional 0 38,352 0 0 0 0.0% 0 Gross, Overtime 0001.3410.040.40.2357.099.99.520.030.5320.300.04 Needham High School Athletics - NHS - Tuition 0 0 0 0 0.0% 0 0001.3410.040.40.2358.099.99.520.030.5320.300.04 0 0 0 0 0 0.0% 0 0 Needham High School Athletics - NHS - Tuition 0001.3410.040.40.3200.099.99.520.010.5110.300.010 0 0 0 0.0% 0 Needham High School Athletics - NHS - Salaries 0001.3410.040.40.3510.099.99.520.010.5110.300.01 141,273 147,514 153,781 154,718 148,025 -6,693 -4.3% 148,025 Needham High School Athletics - NHS - Salaries 54,019 0001.3410.040.40.3510.099.99.520.010.5110.300.02Needham High School Athletics - NHS - Salaries 51,949 52,768 54,522 55,612 1,090 2.0% 0 55,612 2,297 0001.3410.040.40.3510.099.99.520.010.5110.300.03138 0 0 0 0 0.0% 0 Needham High School Athletics - NHS - Salaries 0001.3410.040.40.3510.099.99.520.010.5122.300.030 0 0 0 0 0.0% 312,898 312,898 Needham High School Athletics - NHS -0 0001.3410.040.40.3510.099.99.520.010.5130.300.03255,673 264,912 240,210 303,060 312,898 9,838 3.2% -312,898 Needham High School Athletics - NHS - Additional Gross, Overtime 0001.3410.040.40.3510.099.99.520.010.5146.300.01 0 0 Needham High School Athletics - NHS - Longevity 0 0 0 0 0.0% 0 0001.3410.040.40.3510.099.99.520.010.5146.300.02 Needham High School Athletics - NHS - Longevity 550 550 550 550 550 0 0 0.0% 0 0001.3410.040.40.3510.099.99.520.030.5270.300.04 0 0 Needham High School Athletics - NHS - Rentals and 0 0 0 0 0.0% 0 Leases 0001.3410.040.40.3510.099.99.520.030.5380.300.04 9,138 8,495 0 0 0 0.0% Needham High School Athletics - NHS - Other **Purchased Services** 0001.3410.040.40.3510.099.99.520.030.5510.300.05 Needham High School Athletics - NHS - Educational 0 0 0 1,100 1,100 10,000.0% 1,100 Supplies 0001.3410.040.40.3510.099.99.520.030.5730.300.06 Needham High School Athletics - NHS - Dues and 0 0 0 0 0 0 0.0% 0 Memberships 0001.3410.040.40.3510.099.99.520.030.5780.300.061,100 270 1,100 1,100 0.0% 1,100 Needham High School Athletics - NHS - All Other **Expenses** 

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3410.040.99.3510.099.99.520.030.5330.300.99 Needham High School Athletics - Unassigned -16,844 0 0 1,500 1,500 10,000.0% 0 1,500 **Regular Pupil Transportation** 487,182 513,950 520,785 1.3% 520,785 478,274 474,377 6,835 0 **TOTALS FOR: 3410** 0001.3510.099.10.2110.099.99.520.010.5110.300.01 120,221 123,519 125,367 128,495 132,661 4,166 3.2% 0 132,661 Guidance - District - Salaries 0001.3510.099.10.2110.099.99.520.010.5110.300.02 0.0% Guidance - District - Salaries 41,792 43,823 43,823 40,144 42,064 43,823 0 0 0001.3510.099.10.2110.099.99.520.010.5146.300.01 1,100 1,100 1,100 1,100 1,100 1,100 0 0.0% 0 Guidance - District - Longevity 0001.3510.099.10.2110.099.99.520.010.5146.300.02 Guidance - District - Longevity 1,000 1,000 1,000 1,000 1,000 0 0.0% 1,000 0 1,000 0001.3510.099.10.2110.099.99.520.030.5300.300.04 0 0 200 25.0% 0 1,000 800 1,000 Guidance - District - Professional and Technical 0001.3510.099.10.2110.099.99.520.030.5420.300.05 300 0 265 1,000 300 -700 -70.0% 0 Guidance - District - Office Supplies 0 0001.3510.099.10.2110.099.99.520.030.5710.300.06 Guidance - District - In-State Travel O 0 0 0 0.0% O 0 0 0001.3510.099.10.2110.099.99.520.030.5720.300.06 0 0.0% O 0 0 0 0 0 0 Guidance - District - Out-of-State Travel/ Conferences 0001.3510.099.10.2110.099.99.520.030.5780.300.05 225 0 13 335 335 0 0.0% 335 0 Guidance - District - All Other Expenses 1,100 0001.3510.099.10.2356.030.99.520.030.5780.300.06 0 0 0 0 0 0.0% 1,100 O Guidance - District - All Other Expenses 0001.3510.099.10.2357.030.99.520.030.5780.300.06 -1,100 1,055 1,490 1,020 1,500 1,100 -400 -26.7% Guidance - District - All Other Expenses 0 0001.3510.099.10.2357.099.99.520.030.5320.300.04 0 0 0 0 0 0 0.0% 0 0 Guidance - District - Tuition 0001.3510.099.10.2358.099.99.520.030.5320.300.04 0 0 0 0 0 0 0.0% 0 0 **Guidance - District - Tuition** 0001.3510.099.21.2710.099.99.520.010.5110.300.01 178,314 201,304 196,325 205,491 178,367 53 0.0% 178,367 0 Guidance - Broadmeadow - Salaries 0001.3510.099.21.2710.099.99.520.010.5146.300.01 0 0 0 0.0% 0 0 0 0 0 Guidance - Broadmeadow - Longevity 0001.3510.099.21.2710.099.99.520.030.5510.300.05 500 127 0 0.0% 500 Guidance - Broadmeadow - Educational Supplies 0 500 0 0 0001.3510.099.21.2710.099.99.520.030.5710.300.06 335 495 492 500 0 0.0% 500 Guidance - Broadmeadow - In-State Travel 500 0 0001.3510.099.21.2710.099.99.520.030.5720.300.06 0 0 0 0 0 0 0.0% 0 0 Guidance - Broadmeadow - Out-of-State Travel/ Conferences 0001.3510.099.22.2710.099.99.520.010.5110.300.01 83,056 104,903 107,706 113,418 107,606 -5,812 -5.1% 0 107,606 Guidance - Eliot - Salaries 0001.3510.099.22.2710.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 0 Guidance - Eliot - Longevity 0001.3510.099.22.2710.099.99.520.030.5510.300.05 Guidance - Eliot - Educational Supplies 0 126 217 0 250 250 10,000.0% 250 0001.3510.099.22.2710.099.99.520.030.5710.300.06195 100 200 0 200 200 10,000.0% 0 200 Guidance - Eliot - In-State Travel 0001.3510.099.22.2710.099.99.520.030.5720.300.06Guidance - Eliot - Out-of-State Travel/ Conferences 0 0 0 0 0 0.0% 0 0001.3510.099.23.2710.099.99.520.010.5110.300.01 128,478 135,110 147,050 150,816 154,209 3,393 2.2% 0 154,209 Guidance - Hillside - Salaries 0001.3510.099.23.2710.099.99.520.010.5146.300.01 700 700 700 700 1,100 400 57.1% 0 1,100 Guidance - Hillside - Longevity 0001.3510.099.23.2710.099.99.520.030.5510.300.05 Guidance - Hillside - Educational Supplies 0 82 32 0 0 0 0.0% 0 0 0001.3510.099.23.2710.099.99.520.030.5710.300.06 75 412 340 100 340 240 240.0% 0 340 Guidance - Hillside - In-State Travel 0001.3510.099.23.2710.099.99.520.030.5720.300.060 0 0 0 0 0 0.0% 0 0 Guidance - Hillside - Out-of-State Travel/ Conferences 0001.3510.099.24.2710.099.99.520.010.5110.300.01 91,330 93,495 94,897 97,326 130,025 32,699 33.6% 0 130,025 Guidance - Mitchell - Salaries 0001.3510.099.24.2710.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 0 Guidance - Mitchell - Longevity 0001.3510.099.24.2710.099.99.520.030.5420.300.01 Guidance - Mitchell - Office Supplies 0 0 0 0 0 0.0% 0 0 0001.3510.099.24.2710.099.99.520.030.5510.300.05Guidance - Mitchell - Educational Supplies 54 0 500 500 10,000.0% 0 500 0001.3510.099.24.2710.099.99.520.030.5710.300.06 235 0 0 100 100 0 0.0% 100 Guidance - Mitchell - In-State Travel 0001.3510.099.24.2710.099.99.520.030.5720.300.06 0 0 0 0 0 0.0% 0 0 Guidance - Mitchell - Out-of-State Travel/ 0 0001.3510.099.25.2110.099.99.520.030.5710.300.06 0 190 100 200 100 100.0% 0 200 Guidance - Newman - In-State Travel 0001.3510.099.25.2710.099.99.520.010.5110.300.01 164,170 169,820 177,725 184,604 218,086 33,482 18.1% 0 218,086 Guidance - Newman - Salaries 0001.3510.099.25.2710.099.99.520.010.5146.300.01 1,100 1,100 1,100 1,100 0 0.0% 0 1,100 Guidance - Newman - Longevity 1,100 0001.3510.099.25.2710.099.99.520.030.5510.300.050 152 0 0 0 0 0.0% 0 Guidance - Newman - Educational Supplies 0001.3510.099.25.2710.099.99.520.030.5710.300.06290 492 510 0 0 0 0.0% 0 Guidance - Newman - In-State Travel 0001.3510.099.25.2710.099.99.520.030.5720.300.060 0 0 0 0 0 0.0% 0 0 Guidance - Newman - Out-of-State Travel/ Conferences 0001.3510.099.26.2710.099.99.520.010.5110.300.01Guidance - High Rock - Salaries 245,081 232,307 200,234 209,673 221,846 245,081 23,235 10.5% 0 0001.3510.099.26.2710.099.99.520.010.5146.300.01 1,660 Guidance - High Rock - Longevity 1,400 700 700 700 1,660 960 137.1% 0 0001.3510.099.26.2710.099.99.520.030.5510.300.05Guidance - High Rock - Educational Supplies 0.0% 199 0 144 46 199 199 0 0001.3510.099.26.2710.099.99.520.030.5710.300.06Guidance - High Rock - In-State Travel 100 480 245 33 343 310 939.4% 343 0001.3510.099.26.2710.099.99.520.030.5720.300.06Guidance - High Rock - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 0 Conferences 0001.3510.099.30.2710.099.99.520.010.5110.300.01315,389 338,898 355,102 365,231 355,436 -9,795 -2.7% 355,436 Guidance - Pollard - Salaries 0001.3510.099.30.2710.099.99.520.010.5146.300.01 0 140 140 840 700 500.0% 840 Guidance - Pollard - Longevity 140 0001.3510.099.30.2710.099.99.520.030.5510.300.05359 0 43 201 201 0 0.0% 201 Guidance - Pollard - Educational Supplies 0001.3510.099.30.2710.099.99.520.030.5710.300.06Guidance - Pollard - In-State Travel 265 754 860 267 267 0 0.0% 267

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3510.099.30.2710.099.99.520.030.5720.300.06Guidance - Pollard - Out-of-State Travel/ Conferences 0 0 0 0.0% 0 0001.3510.099.40.2110.099.99.520.030.5420.300.050 0.0% Guidance - NHS - Office Supplies 0 0 0 0 0001.3510.099.40.2420.099.99.520.030.5522.300.05 0 Guidance - NHS - Instructional Equipment 0 0 0 0.0% 0001.3510.099.40.2710.099.99.520.010.5110.300.01 Guidance - NHS - Salaries 1,029,348 1,097,270 1,138,778 1,230,926 1,176,672 -54,254 -4.4% 1,176,672 0001.3510.099.40.2710.099.99.520.010.5110.300.02 43,830 45,226 46,314 47,066 48,007 941 2.0% 48,007 Guidance - NHS - Salaries 0001.3510.099.40.2710.099.99.520.010.5146.300.01 1,400 1,400 2,100 1,400 1,800 400 28.6% 1,800 Guidance - NHS - Longevity 0001.3510.099.40.2710.099.99.520.010.5146.300.02 750 750 1,000 1,000 1,000 0 0.0% 1,000 Guidance - NHS - Longevity 0001.3510.099.40.2710.099.99.520.010.5147.300.01 Guidance - NHS - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0 0001.3510.099.40.2710.099.99.520.030.5510.300.05 Guidance - NHS - Educational Supplies 1,481 3,941 3,978 5,300 3,900 -1,400 -26.4% 0 3,900 0001.3510.099.40.2710.099.99.520.030.5522.300.05Guidance - NHS - Instructional Equipment 0 0 86 0 0 0 0.0% 0 0001.3510.099.40.2710.099.99.520.030.5710.300.05Guidance - NHS - In-State Travel 110 3 0 0 0 0.0% 0 0 0 0001.3510.099.40.2710.099.99.520.030.5710.300.062,136 1,092 1,737 550 1,750 1,200 218.2% 0 1,750 Guidance - NHS - In-State Travel 0001.3510.099.40.2710.099.99.520.030.5720.300.06 150 0 209 0 0 0 0.0% 0 0 Guidance - NHS - Out-of-State Travel/ Conferences 0001.3510.099.40.2710.099.99.520.030.5730.300.06 Guidance - NHS - Dues and Memberships 6,695 6,352 6,397 6,300 6,300 0 0.0% 0 6,300 0001.3510.099.40.2710.099.99.520.030.5780.300.06 Guidance - NHS - All Other Expenses 1,052 652 564 600 600 0 0.0% 0 600 0001.3510.099.50.2710.099.99.520.010.5110.300.01 31,545 33,351 36,707 38,403 40,053 1,650 4.3% 0 40,053 Guidance - Preschool - Salaries 0001.3510.099.50.2710.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Guidance - Preschool - Longevity 2,503,104 2,604,005 2,713,156 2,825,793 2,858,511 32,718 1.2% 0 2,858,511 TOTALS FOR: 3510 0001.3511.010.10.2800.099.99.520.030.5380.300.04 Psychology - District - Other Purchased Services 99 0 0 0 0 0 0.0% 0 0001.3511.010.10.2800.099.99.520.030.5511.300.05 Psychology - District - Testing Supplies 11,951 23,805 10,220 13,000 13,000 0 0.0% 0 13,000 0001.3511.010.21.2800.099.99.520.010.5110.300.01 60,547 42,854 44,366 47,245 48,308 1,063 2.2% 0 48,308 Psychology - Broadmeadow - Salaries 0001.3511.010.21.2800.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Psychology - Broadmeadow - Longevity 0 0001.3511.010.21.2800.099.99.520.030.5710.300.06 Psychology - Broadmeadow - In-State Travel 0 0 0 0.0% 0 0001.3511.010.21.2800.099.99.520.030.5720.300.060 0 0 0 0.0% 0 O Psychology - Broadmeadow - Out-of-State Travel/ 0 Conferences 0001.3511.010.22.2800.099.99.520.010.5110.300.01 O O 0 0 0 0.0% O Psychology - Eliot - Salaries 0001.3511.010.22.2800.099.99.520.010.5146.300.01 0 0 0 0.0% 0 0 O Psychology - Eliot - Longevity 0001.3511.010.22.2800.099.99.520.030.5710.300.06 0 0 0 0 O 0 0.0% O Psychology - Eliot - In-State Travel 0001.3511.010.22.2800.099.99.520.030.5720.300.06 0 0 0 0 0 0.0% Psychology - Eliot - Out-of-State Travel/ Conferences 0 0 O 0001.3511.010.23.2800.099.99.520.010.5110.300.01 36,131 37,240 33,999 38,654 40,929 5.9% 40,929 2,275 0 Psychology - Hillside - Salaries 0001.3511.010.23.2800.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% O Psychology - Hillside - Longevity 0001.3511.010.23.2800.099.99.520.030.5710.300.06 0 0 0 0 0 0.0% O 0 O Psychology - Hillside - In-State Travel 0001.3511.010.23.2800.099.99.520.030.5720.300.06 0 0 0 0 0 Psychology - Hillside - Out-of-State Travel/ 0.0% 0 0 0 Conferences 0001.3511.010.24.2800.099.99.520.010.5110.300.01 Psychology - Mitchell - Salaries 0 9,904 36,131 38,655 40,930 2,275 5.9% 0 40,930 0001.3511.010.24.2800.099.99.520.010.5146.300.01 0 0 0 0 0.0% 0 Psychology - Mitchell - Longevity 0001.3511.010.24.2800.099.99.520.030.5510.300.05 Psychology - Mitchell - Educational Supplies 0 0 0 0 0.0% 0001.3511.010.24.2800.099.99.520.030.5710.300.06 0 0 0 0 0.0% Psychology - Mitchell - In-State Travel 0001.3511.010.24.2800.099.99.520.030.5720.300.060 0 0 0 0 0.0% 0 0 Psychology - Mitchell - Out-of-State Travel/ Conferences 61,337 0001.3511.010.25.2800.099.99.520.010.5110.300.01 58,216 59,257 56,331 59,987 1,350 2.3% 0 61,337 Psychology - Newman - Salaries 0001.3511.010.25.2800.099.99.520.010.5146.300.01 0 0 0.0% Psychology - Newman - Longevity 0 0 0001.3511.010.25.2800.099.99.520.030.5710.300.060 0 0 0 0.0% 0 Psychology - Newman - In-State Travel 0001.3511.010.25.2800.099.99.520.030.5720.300.060 0 0 0 0.0% 0 Psychology - Newman - Out-of-State Travel/ 0 0 Conferences 0001.3511.010.26.2800.099.99.520.010.5110.300.01Psychology - High Rock - Salaries 29,108 29,792 54,430 31,013 31,711 698 2.3% 31,711 0001.3511.010.26.2800.099.99.520.010.5146.300.01 Psychology - High Rock - Longevity 0 0 0 0 0 0 0.0% 0 0001.3511.010.26.2800.099.99.520.030.5710.300.060 Psychology - High Rock - In-State Travel 0 0 0 0 0 0.0% 0001.3511.010.26.2800.099.99.520.030.5720.300.06 0 0 0 Psychology - High Rock - Out-of-State Travel/ 0 0 0 0.0% Conferences 0001.3511.010.30.2800.099.99.520.010.5110.300.01Psychology - Pollard - Salaries 39,858 35,240 41,638 44,548 47,570 3,022 6.8% 47,570 0001.3511.010.30.2800.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% Psychology - Pollard - Longevity 0001.3511.010.30.2800.099.99.520.030.5710.300.060 0 0 0.0% Psychology - Pollard - In-State Travel 0001.3511.010.30.2800.099.99.520.030.5720.300.06 Psychology - Pollard - Out-of-State Travel/ 0 0 0 0 0.0% 0001.3511.010.40.2800.099.99.520.010.5110.300.01 194.576 177.317 163.981 211.894 244.723 32.829 15.5% 244.723 Psychology - NHS - Salaries 0001.3511.010.40.2800.099.99.520.010.5146.300.01 0 0 0 0.0% Psychology - NHS - Longevity

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**FY18 TM** % CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3511.010.40.2800.099.99.520.030.5511.300.05 Psychology - NHS - Testing Supplies 0 0 500 500 10,000.0% 0 500 0001.3511.010.40.2800.099.99.520.030.5710.300.06 0.0% Psychology - NHS - In-State Travel 0 0 0 0 0001.3511.010.40.2800.099.99.520.030.5720.300.06 Psychology - NHS - Out-of-State Travel/ Conferences 0 0 0 0 0.0% 0001.3511.010.50.2800.099.99.520.010.5110.300.01 Psychology - Preschool - Salaries 0 0 0 0 0.0% 431,595 412,168 443,228 484,996 529,008 44,012 9.1% 0 529,008 TOTALS FOR: 3511 0001.3520.040.10.2356.099.99.520.030.5710.300.060 0 Health/Nursing: School Health Service - District - In-0 0 0 0 0.0% State Travel 0001.3520.040.10.2356.099.99.520.030.5780.300.06 Health/Nursing: School Health Service - District - All 0 0 0 0 0 0.0% 913 913 0 Other Expenses 0001.3520.040.10.2357.099.99.520.030.5320.300.04 Health/Nursing: School Health Service - District -190 0 0 250 250 0 0.0% -250 0 0001.3520.040.10.2357.099.99.520.030.5320.300.06 Health/Nursing: School Health Service - District -0 0 0 0 0 0 0.0% 0 0001.3520.040.10.2357.099.99.520.030.5710.300.06 379 233 0 0 0 0.0% 0 0 Health/Nursing: School Health Service - District - In-150 State Travel 0001.3520.040.10.2357.099.99.520.030.5780.300.06 Health/Nursing: School Health Service - District - All 989 913 275 913 913 0 0.0% -913 0 Other Expenses 0001.3520.040.10.2358.099.99.520.030.5320.300.04 Health/Nursing: School Health Service - District -0 0 0 0 0 0 0.0% 250 250 Tuition 0001.3520.040.10.3200.099.99.520.010.5110.300.01 96,622 129,884 125,385 102,973 106,310 3,337 3.2% 106,310 Health/Nursing: School Health Service - District -0 Salaries 0001.3520.040.10.3200.099.99.520.010.5110.300.02 Health/Nursing: School Health Service - District -1,152 0 0 0 0 0 0.0% 0 0001.3520.040.10.3200.099.99.520.010.5127.300.01 Health/Nursing: School Health Service - District -0 17,928 0 44,481 44,481 10,000.0% 0 44,481 0 Permanent Subs 11,755 0001.3520.040.10.3200.099.99.520.010.5129.300.03 Health/Nursing: School Health Service - District -16,421 10,059 58,433 14,454 -43,979 -75.3% 14,454 0 Nursing Subs 0001.3520.040.10.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - District -0 0 0 0 0 0 0.0% 0 0 Longevity 0001.3520.040.10.3200.099.99.520.030.5257.300.04 Health/Nursing: School Health Service - District -3,760 3,760 245 4,000 300 -3,700 -92.5% 300 Repairs & Maintenance - Equipment 0001.3520.040.10.3200.099.99.520.030.5300.300.04 Health/Nursing: School Health Service - District -16,500 16,000 0 0.0% 8,000 8,000 8,000 8,000 0 Professional and Technical 0001.3520.040.10.3200.099.99.520.030.5380.300.04 Health/Nursing: School Health Service - District -3,250 3,282 3,250 3,282 11,282 8,000 243.8% 11,282 Other Purchased Services 0001.3520.040.10.3200.099.99.520.030.5420.300.05 Health/Nursing: School Health Service - District -104 97 177 92 192 100 108.7% 0 192 Office Supplies Health/Nursing: School Health Service - District -0001.3520.040.10.3200.099.99.520.030.5500.300.05 0 0 0 0.0% 0 0 0 0 0 Medical and Surgical Supplies 0001.3520.040.10.3200.099.99.520.030.5524.300.04 Health/Nursing: School Health Service - District -0 0 8,000 2,740 -5,260 -65.8% 2,740 **Instructional Software** 0001.3520.040.10.3200.099.99.520.030.5524.300.05 Health/Nursing: School Health Service - District -0 0 0 0 0 0 0.0% 0 0 **Instructional Software** 0001.3520.040.21.3200.099.99.520.010.5110.300.01 Health/Nursing: School Health Service -82,525 80,598 60,321 64,732 7.3% 64,732 56,128 4,411 0 Broadmeadow - Salaries 0001.3520.040.21.3200.099.99.520.010.5129.300.03 Health/Nursing: School Health Service -0 0 0 0 0 0 0.0% 0 0 Broadmeadow - Nursing Subs 0001.3520.040.21.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service -1,400 1,227 0 0 0 0.0% 0 Broadmeadow - Longevity 0001.3520.040.21.3200.099.99.520.030.5257.300.04 Health/Nursing: School Health Service -0 0 0 0 0 0 0.0% 0 0 Broadmeadow - Repairs & Maintenance - Equipment 0001.3520.040.21.3200.099.99.520.030.5300.300.04 Health/Nursing: School Health Service -0 0 0 0 0 0.0% 0 Broadmeadow - Professional and Technical 0001.3520.040.21.3200.099.99.520.030.5380.300.04 Health/Nursing: School Health Service -356 336 820 336 823 487 144.9% 0 823 Broadmeadow - Other Purchased Services 0001.3520.040.21.3200.099.99.520.030.5500.300.05 793 0.0% 651 Health/Nursing: School Health Service -645 650 651 651 0 Broadmeadow - Medical and Surgical Supplies 0001.3520.040.21.3200.099.99.520.030.5710.300.06Health/Nursing: School Health Service -0 0 0 0.0% Broadmeadow - In-State Travel 0001.3520.040.21.3200.099.99.520.030.5720.300.06Health/Nursing: School Health Service 0.0% Broadmeadow - Out-of-State Travel/ Conferences 0001.3520.040.22.3200.099.99.520.010.5110.300.01 Health/Nursing: School Health Service - Eliot -101,835 103,966 98,037 99,139 101,678 103,966 2,288 2.3% Salaries 0001.3520.040.22.3200.099.99.520.010.5129.300.03Health/Nursing: School Health Service - Eliot -0 0 0 0 0 0 0.0% Nursing Subs 1,100 0001.3520.040.22.3200.099.99.520.010.5146.300.01Health/Nursing: School Health Service - Eliot -700 700 700 1,100 400 57.1% 0 1,100 Longevity 0001.3520.040.22.3200.099.99.520.030.5257.300.04 Health/Nursing: School Health Service - Eliot - Repairs 0 0 0.0% 0 0 0 0 0 0 & Maintenance - Equipment 0001.3520.040.22.3200.099.99.520.030.5380.300.04Health/Nursing: School Health Service - Eliot - Other 227 227 464 227 472 245 107.9% 472 Purchased Services 0001.3520.040.22.3200.099.99.520.030.5500.300.05705 823 644 770 640 -130 -16.9% 640 Health/Nursing: School Health Service - Eliot -Medical and Surgical Supplies 0001.3520.040.22.3200.099.99.520.030.5710.300.06 Health/Nursing: School Health Service - Eliot - In-75 0 0 0 0 0 0.0% State Travel 0001.3520.040.22.3200.099.99.520.030.5720.300.06Health/Nursing: School Health Service - Eliot - Out-of-0 0 0 0 0 0 0.0% State Travel/ Conferences 75,378 0001.3520.040.23.3200.099.99.520.010.5110.300.0162,808 68,627 80,058 84,922 4,864 6.1% 84,922 Health/Nursing: School Health Service - Hillside -Salaries 0001.3520.040.23.3200.099.99.520.010.5129.300.03 Health/Nursing: School Health Service - Hillside -0 0 0 0 0 0 0.0% **Nursing Subs** 0001.3520.040.23.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - Hillside -0 0 0 0 0 0.0% 0 0 Longevity

Needham Public Schools

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION ACTUALS BUDGET BUDGET** CHG AMT BUDGET ACTUALS ACTUALS 0001.3520.040.23.3200.099.99.520.030.5257.300.04 Health/Nursing: School Health Service - Hillside -0 0 0 0.0% 0 Repairs & Maintenance - Equipment 0001.3520.040.23.3200.099.99.520.030.5380.300.04 243 Health/Nursing: School Health Service - Hillside -243 243 446 487 244 100.4% 0 487 Other Purchased Services 0001.3520.040.23.3200.099.99.520.030.5500.300.05 Health/Nursing: School Health Service - Hillside -515 1,428 664 699 699 0 0.0% 0 699 Medical and Surgical Supplies 0001.3520.040.23.3200.099.99.520.030.5710.300.06Health/Nursing: School Health Service - Hillside - In-75 0 0 0 0 0 0.0% State Travel 0001.3520.040.23.3200.099.99.520.030.5720.300.060 0 0 0 0 0 0.0% 0 0 Health/Nursing: School Health Service - Hillside - Outof-State Travel/Conferences 0001.3520.040.24.3200.099.99.520.010.5110.300.01Health/Nursing: School Health Service - Mitchell -91,348 55,299 58,814 63,305 67,956 4,651 7.3% 0 67,956 Salaries 0001.3520.040.24.3200.099.99.520.010.5129.300.03 Health/Nursing: School Health Service - Mitchell -0 0 0 0 0 0.0% 0 0 Nursing Subs 0001.3520.040.24.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - Mitchell -1,500 0 0 0 0 0.0% 0 0 0 Longevity 0001.3520.040.24.3200.099.99.520.030.5257.300.04 Health/Nursing: School Health Service - Mitchell -0 0 0 0 0 0 0.0% 0 0 Repairs & Maintenance - Equipment 0001.3520.040.24.3200.099.99.520.030.5380.300.04 Health/Nursing: School Health Service - Mitchell -152 243 464 243 488 245 100.8% 0 488 Other Purchased Services 1,016 0001.3520.040.24.3200.099.99.520.030.5500.300.05 Health/Nursing: School Health Service - Mitchell -735 600 600 0.0% 600 584 0 0 Medical and Surgical Supplies 0001.3520.040.24.3200.099.99.520.030.5710.300.06 Health/Nursing: School Health Service - Mitchell - In-0 0 0 0 0 0 0.0% 0 0 State Travel 0001.3520.040.24.3200.099.99.520.030.5720.300.06Health/Nursing: School Health Service - Mitchell -0 0 0 0 0 0.0% 0 0 Out-of-State Travel/ Conferences 91,348 0001.3520.040.25.3200.099.99.520.010.5110.300.01 Health/Nursing: School Health Service - Newman -61,676 116,476 94,897 97,326 61,676 -35,650 -36.6% 0 Salaries 0001.3520.040.25.3200.099.99.520.010.5129.300.03Health/Nursing: School Health Service - Newman -0 0 0 0 0 0 0.0% 0 Nursing Subs 0001.3520.040.25.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - Newman -1,500 1,500 1,500 1,500 0 -1,500 -100.0% 0 Longevity 0001.3520.040.25.3200.099.99.520.030.5257.300.04 0 0 0.0% 0 Health/Nursing: School Health Service - Newman -0 0 0 0 0 Repairs & Maintenance - Equipment 0001.3520.040.25.3200.099.99.520.030.5380.300.04Health/Nursing: School Health Service - Newman -329 329 1,269 329 1,098 769 233.7% 1,098 Other Purchased Services 0001.3520.040.25.3200.099.99.520.030.5380.300.05Health/Nursing: School Health Service - Newman -0 0 0 0 0 0.0% 0 0 0 Other Purchased Services 0001.3520.040.25.3200.099.99.520.030.5500.300.05 Health/Nursing: School Health Service - Newman -1,814 1,500 0.0% 1,500 877 2,575 1,500 0 0 Medical and Surgical Supplies 0001.3520.040.25.3200.099.99.520.030.5710.300.06 Health/Nursing: School Health Service - Newman - In-75 0 0 0 0 0 0.0% 0 0 State Travel 0001.3520.040.25.3200.099.99.520.030.5720.300.06 Health/Nursing: School Health Service - Newman -0 0 0 0 0 0 0.0% 0 0 Out-of-State Travel/ Conferences 0001.3520.040.26.3200.099.99.520.010.5110.300.01 32,068 40,801 41,822 46,616 Health/Nursing: School Health Service - High Rock -31,775 46,616 4,794 11.5% 0 Salaries 0001.3520.040.26.3200.099.99.520.010.5129.300.03 Health/Nursing: School Health Service - High Rock -0 0 0 0 0.0% 0 0 **Nursing Subs** 0001.3520.040.26.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - High Rock -0 0 389 389 10,000.0% 0 389 0 Longevity 0001.3520.040.26.3200.099.99.520.030.5257.300.04 0.0% Health/Nursing: School Health Service - High Rock -0 0 0 0 0 0 0 Repairs & Maintenance - Equipment 0001.3520.040.26.3200.099.99.520.030.5380.300.04Health/Nursing: School Health Service - High Rock -101 229 414 229 229 0 0.0% 229 Other Purchased Services 0001.3520.040.26.3200.099.99.520.030.5500.300.05Health/Nursing: School Health Service - High Rock -492 3,068 526 634 634 0 0.0% 0 634 Medical and Surgical Supplies 0001.3520.040.26.3200.099.99.520.030.5710.300.06 Health/Nursing: School Health Service - High Rock -75 0 0 0 0 0 0.0% 0 0 In-State Travel 0001.3520.040.26.3200.099.99.520.030.5720.300.06 Health/Nursing: School Health Service - High Rock -0 0 0 0 0 0.0% Out-of-State Travel/ Conferences 0001.3520.040.30.3200.099.99.520.010.5110.300.01 100,271 101,836 104,879 108,257 112,071 3,814 3.5% 112,071 Health/Nursing: School Health Service - Pollard -Salaries 0001.3520.040.30.3200.099.99.520.010.5129.300.03Health/Nursing: School Health Service - Pollard -0.0% Nursing Subs Health/Nursing: School Health Service - Pollard -0001.3520.040.30.3200.099.99.520.010.5146.300.01 0.0% Longevity 0001.3520.040.30.3200.099.99.520.030.5257.300.04 Health/Nursing: School Health Service - Pollard -0 0 0 0 0.0% 0 Repairs & Maintenance - Equipment 0001.3520.040.30.3200.099.99.520.030.5380.300.04 Health/Nursing: School Health Service - Pollard -155 66 821 265 265 0 0.0% 265 Other Purchased Services 0001.3520.040.30.3200.099.99.520.030.5500.300.051,100 Health/Nursing: School Health Service - Pollard -1,026 1,082 1,803 1,100 1,100 0.0% Medical and Surgical Supplies 0001.3520.040.30.3200.099.99.520.030.5710.300.060 0 0 0.0% Health/Nursing: School Health Service - Pollard - In-State Travel 0001.3520.040.30.3200.099.99.520.030.5720.300.06 Health/Nursing: School Health Service - Pollard - Out-0 0 0 0 0 0 0.0% of-State Travel/ Conferences 0001.3520.040.40.3200.099.99.520.010.5110.300.01Health/Nursing: School Health Service - NHS -67,474 99,386 102,588 106,838 142,136 35,298 33.0% 142,136 Salaries 0001.3520.040.40.3200.099.99.520.010.5129.300.032,376 0 0 0 0.0% Health/Nursing: School Health Service - NHS -0 0 **Nursing Subs** 0001.3520.040.40.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - NHS -0 0 0 0 0 0 0.0% Longevity 0001.3520.040.40.3200.099.99.520.030.5257.300.04 0 0 0.0% Health/Nursing: School Health Service - NHS -Repairs & Maintenance - Equipment 0001.3520.040.40.3200.099.99.520.030.5380.300.04 Health/Nursing: School Health Service - NHS - Other 282 282 1,420 327 327 0 0.0% 0 327

**Purchased Services** 

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3520.040.40.3200.099.99.520.030.5420.300.05 Health/Nursing: School Health Service - NHS - Office 0 0 0 0 0.0% 0 0 Supplies 0001.3520.040.40.3200.099.99.520.030.5500.300.05 2,823 2,825 1,825 -1,000 1,825 1,594 1,834 -35.4% 0 Health/Nursing: School Health Service - NHS -Medical and Surgical Supplies 0001.3520.040.40.3200.099.99.520.030.5710.300.06 Health/Nursing: School Health Service - NHS - In-425 0 0 0 0 0 0.0% 0 State Travel 0001.3520.040.40.3200.099.99.520.030.5720.300.06 Health/Nursing: School Health Service - NHS - Out-of-0 0 0 0 0 0 0.0% State Travel/ Conferences 14,493 0001.3520.040.50.3200.099.99.520.010.5110.300.01 34,641 Health/Nursing: School Health Service - Preschool 18,279 36,853 13,898 14,493 595 4.3% 0 Salaries 0001.3520.040.50.3200.099.99.520.010.5146.300.01 Health/Nursing: School Health Service - Preschool -280 280 280 440 165 -275 -62.5% 0 165 Longevity 817,843 856,746 855,833 873,064 900,982 27,918 3.2% 0 900,982 TOTALS FOR: 3520 0001.3530.010.10.2110.099.99.520.010.5110.300.01 Special Education - District - Salaries 350,611 351,017 367,199 382,637 406,138 23,501 6.1% 0 406,138 0001.3530.010.10.2110.099.99.520.010.5110.300.02 32,664 36,638 33,435 34,103 34,103 0 0.0% 0 34,103 Special Education - District - Salaries 0001.3530.010.10.2110.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 Special Education - District - Longevity 0001.3530.010.10.2110.099.99.520.010.5146.300.02 450 500 500 500 500 0 0.0% 0 500 Special Education - District - Longevity 0001.3530.010.10.2110.099.99.520.010.5147.300.01 0 0 0 0 0 0 0.0% 0 Special Education - District - Alt. Longevity 0001.3530.010.10.2110.099.99.520.030.5380.300.04 22,016 17,066 16,976 21,800 46,800 25,000 114.7% 0 46,800 Special Education - District - Other Purchased Services 1,066 0001.3530.010.10.2110.099.99.520.030.5420.300.05 1,390 455 1,000 1,000 0 0.0% 0 1,000 Special Education - District - Office Supplies 0001.3530.010.10.2110.099.99.520.030.5710.300.060 960 0 0 0 0.0% 0 Special Education - District - In-State Travel 0001.3530.010.10.2110.099.99.520.030.5780.300.06Special Education - District - All Other Expenses 450 0 0 0 0 0.0% 0 0001.3530.010.10.2220.099.99.520.030.5710.300.060 0 0 0 0.0% Special Education - District - In-State Travel 0001.3530.010.10.2305.099.99.520.010.5110.300.010 0 0 0 0 0.0% 0 Special Education - District - Salaries 0001.3530.010.10.2315.099.99.520.010.5110.300.01 43,002 0 0 0 0 0 0.0% 0 Special Education - District - Salaries 0001.3530.010.10.2320.099.99.520.010.5110.300.01 324,545 325,124 324,301 399,560 -399,559 -100.0% -1 Special Education - District - Salaries 0001.3530.010.10.2320.099.99.520.010.5146.300.01Special Education - District - Longevity 0 0 0 0 0 0.0% 0 0001.3530.010.10.2320.099.99.520.030.5300.300.04 578,463 445,242 650,569 514,088 514,088 0 0.0% -514,088 O Special Education - District - Professional and Technical 11,203 0001.3530.010.10.2330.099.99.520.010.5110.300.03 28,648 15,896 27,952 11,203 -59.9% 19.779 -16.749Special Education - District - Salaries 0 0001.3530.010.10.2330.099.99.520.010.5146.300.03 0.0% Special Education - District - Longevity O 0 0 0 0 0 0 0001.3530.010.10.2356.035.99.520.030.5780.300.06 0.0% 0 0 0 0 0 0 O Special Education - District - All Other Expenses 0001.3530.010.10.2356.099.99.520.010.5136.300.01 O 0 0 O 0 0.0% 26,968 26,968 Special Education - District -0001.3530.010.10.2356.099.99.520.030.5710.300.06 1,300 0 0 0 0 0 0.0% 1,300 Special Education - District - In-State Travel 0001.3530.010.10.2356.099.99.520.030.5720.300.06O 0 O 0 0 0.0% 3,000 3,000 Special Education - District - Out-of-State Travel/ Conferences 0001.3530.010.10.2356.099.99.520.030.5780.300.06Special Education - District - All Other Expenses 0 0 0 0 0 0 0.0% 4,850 4,850 0001.3530.010.10.2357.035.99.520.030.5780.300.063,822 4,765 2,515 4,850 4,850 0 0.0% -4,850 Special Education - District - All Other Expenses 0001.3530.010.10.2357.099.99.520.010.5110.300.01 0 0 10,000 26,968 16,968 169.7% -26,968 Special Education - District - Salaries 0 0001.3530.010.10.2357.099.99.520.030.5320.300.04 720 8,580 0 0 0 0.0% Special Education - District - Tuition 0001.3530.010.10.2357.099.99.520.030.5380.300.04 0 0 0 0 0 0.0% 0 Special Education - District - Other Purchased Services 0001.3530.010.10.2357.099.99.520.030.5420.300.05Special Education - District - Office Supplies 0 0 0 0 0.0% 0 0001.3530.010.10.2357.099.99.520.030.5522.300.05 0 0 0 0.0% Special Education - District - Instructional Equipment 0001.3530.010.10.2357.099.99.520.030.5710.300.0615,649 6,279 6,331 1,300 1,300 0.0% -1,300 Special Education - District - In-State Travel 0001.3530.010.10.2357.099.99.520.030.5720.300.06 Special Education - District - Out-of-State Travel/ 140 3,000 3,000 0.0% -3,000 0001.3530.010.10.2357.099.99.520.030.5780.300.06576 1,346 12,234 0 0 0 0.0% 0 Special Education - District - All Other Expenses 0001.3530.010.10.2358.099.99.520.030.5320.300.04 Special Education - District - Tuition 0 0 0 0.0% 0 0001.3530.010.10.2358.099.99.520.030.5380.300.040 0 0 0 0.0% 0 Special Education - District - Other Purchased Services 0001.3530.010.10.2358.099.99.520.030.5420.300.050 0 0 0 0.0% Special Education - District - Office Supplies 0 0001.3530.010.10.2358.099.99.520.030.5522.300.050 0 0 0 0 0 0.0% 0 Special Education - District - Instructional Equipment 0001.3530.010.10.2420.099.99.520.030.5522.300.05 7,820 8,190 1,919 8,367 8,367 0 0.0% 8,367 Special Education - District - Instructional Equipment 0001.3530.010.10.2430.099.99.520.030.5510.300.050 4,705 155 15,500 15,500 0 0.0% 0 15,500 Special Education - District - Educational Supplies 0001.3530.010.10.2440.099.99.520.030.5710.300.063,997 594 113 700 700 0 0.0% 0 700 Special Education - District - In-State Travel 0001.3530.010.10.2440.099.99.520.030.5720.300.060 0 0 0 0 0 0.0% 0 Special Education - District - Out-of-State Travel/ Conferences 0001.3530.010.10.2440.099.99.520.030.5780.300.06Special Education - District - All Other Expenses 1,413 1,112 275 1,611 1,611 0 0.0% 1,611 0001.3530.010.10.2451.099.99.520.030.5522.300.05 Special Education - District - Instructional Equipment 0 94 0 4,563 4,563 0 0.0% 4,563 0001.3530.010.10.2455.099.99.520.030.5524.300.05 304 Special Education - District - Instructional Software 0 0 304 304 0 0.0% 0 0001.3530.010.21.2110.099.99.520.010.5110.300.01 0 0 0 Special Education - Broadmeadow - Salaries 0 0 0 0.0% 84,165 84,165

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS **BUDGET** 0001.3530.010.21.2110.099.99.520.010.5146.300.01 0 0 0 0 0.0% 0 Special Education - Broadmeadow - Longevity 0001.3530.010.21.2220.099.99.520.010.5110.300.01 73,462 81,522 77,213 79,540 84,165 2,643 3.2% -84,165 Special Education - Broadmeadow - Salaries 0001.3530.010.21.2220.099.99.520.010.5146.300.01 0 0 0 0 0.0% Special Education - Broadmeadow - Longevity 0001.3530.010.21.2305.099.99.520.010.5110.300.01 Special Education - Broadmeadow - Salaries 0 0 0 0 0 0.0% 457,146 457,146 0001.3530.010.21.2305.099.99.520.010.5146.300.01 0 0 0 0.0% 1,579 1,579 Special Education - Broadmeadow - Longevity 0001.3530.010.21.2305.099.99.520.010.5147.300.01 Special Education - Broadmeadow - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3530.010.21.2310.099.99.520.010.5110.300.01 298,876 349,947 391,058 419,659 457,146 37,487 8.9% -457,146 Special Education - Broadmeadow - Salaries 0001.3530.010.21.2310.099.99.520.010.5146.300.01 183 863 922 921 1,579 658 71.4% -1,579 Special Education - Broadmeadow - Longevity 0001.3530.010.21.2310.099.99.520.010.5147.300.01 Special Education - Broadmeadow - Alt. Longevity 0 0 0 0.0% 0001.3530.010.21.2315.099.99.520.010.5110.300.01 0 0 0 0.0% 0 Special Education - Broadmeadow - Salaries 0001.3530.010.21.2320.090.99.520.030.5300.300.040 0 0 0 0.0% 0 Special Education - Broadmeadow - Professional and **Technical** 0001.3530.010.21.2320.099.99.520.010.5110.300.01 0 0 44,542 44,542 10,000.0% 44,542 Special Education - Broadmeadow - Salaries 0 0 0001.3530.010.21.2324.099.99.520.010.5124.300.01 0 0 0 0 0 0 0.0% 0 0 Special Education - Broadmeadow -0001.3530.010.21.2324.099.99.520.010.5124.300.030 0 0 0 0 0 0.0% 0 Special Education - Broadmeadow -0001.3530.010.21.2330.099.99.520.010.5110.300.03 276,391 182,522 204,459 162,062 -42,397 -20.7% 162,062 197.356 0 Special Education - Broadmeadow - Salaries 1,125 0001.3530.010.21.2330.099.99.520.010.5146.300.03 250 700 606 700 1,125 425 60.7% Special Education - Broadmeadow - Longevity 0001.3530.010.21.2330.099.99.520.030.5380.300.04 0 0 0 0.0% 0 Special Education - Broadmeadow - Other Purchased 0 0 0 0001.3530.010.21.2357.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 0 Special Education - Broadmeadow - Salaries 0001.3530.010.21.2415.099.99.520.030.5512.300.05 Special Education - Broadmeadow - Instr. Mat/Clsrm 0 384 458 1,051 1,051 0 0.0% 1,051 Lib & Ref - Teaching Aids 0001.3530.010.21.2420.099.99.520.030.5257.300.04 Special Education - Broadmeadow - Repairs & 0 0 0 0 0 0 0.0% 0 Maintenance - Equipment 0001.3530.010.21.2420.099.99.520.030.5522.300.05 1,039 1,433 0 0 0 0.0% 321 0 0 Special Education - Broadmeadow - Instructional Equipment 0001.3530.010.21.2430.099.99.520.030.5510.300.05254 855 1,700 1,700 0 0.0% 0 1,700 Special Education - Broadmeadow - Educational 0001.3530.010.21.2440.099.99.520.030.5380.300.042,402 941 6,180 0 0 0 0.0% 0 Special Education - Broadmeadow - Other Purchased 0001.3530.010.21.2440.099.99.520.030.5780.300.06 0 0 0.0% 7,830 0 0 0 Special Education - Broadmeadow - All Other Expenses 0001.3530.010.21.2451.040.99.520.030.5525.300.05 36 0 262 0 0 0 0.0% O O Special Education - Broadmeadow - Instructional Technology 0001.3530.010.21.2720.099.99.520.030.5511.300.05 839 2,031 372 1,000 1,000 0 0.0% 1,000 Special Education - Broadmeadow - Testing Supplies 0001.3530.010.22.2110.099.99.520.010.5110.300.01 0 0 0 0 0 0 0.0% 88,773 88,773 Special Education - Eliot - Salaries 0001.3530.010.22.2110.099.99.520.010.5146.300.01 Special Education - Eliot - Longevity 0 0 0 0 0 0 0.0% 770 770 0001.3530.010.22.2220.099.99.520.010.5110.300.01 80,449 82,655 83,892 85,984 88,772 2,788 3.2% -88,772 Special Education - Eliot - Salaries 0001.3530.010.22.2220.099.99.520.010.5146.300.01 558 486 490 490 770 280 57.1% -770 Special Education - Eliot - Longevity 0001.3530.010.22.2305.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 422,492 422,492 Special Education - Eliot - Salaries 0 0001.3530.010.22.2305.099.99.520.010.5146.300.01 0 0 0 0 0.0% 179 179 Special Education - Eliot - Longevity 0001.3530.010.22.2305.099.99.520.010.5147.300.01 Special Education - Eliot - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3530.010.22.2310.099.99.520.010.5110.300.01 364,362 339,292 418,533 422,492 3,959 0.9% -422,492 Special Education - Eliot - Salaries 404.018 0001.3530.010.22.2310.099.99.520.010.5146.300.01 Special Education - Eliot - Longevity 883 163 222 221 179 -42 -19.0% -179 0001.3530.010.22.2310.099.99.520.010.5147.300.01 Special Education - Eliot - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0001.3530.010.22.2315.099.99.520.010.5110.300.01 Special Education - Eliot - Salaries 0.0% 0001.3530.010.22.2320.090.99.520.030.5300.300.04 Special Education - Eliot - Professional and Technical 0 0 0 0.0% 0001.3530.010.22.2320.099.99.520.010.5110.300.010 44,542 44,542 10,000.0% 44,542 Special Education - Eliot - Salaries 0001.3530.010.22.2324.099.99.520.010.5124.300.01Special Education - Eliot -0 0 0 0 0.0% 0 0001.3530.010.22.2324.099.99.520.010.5124.300.03Special Education - Eliot -0 0 0 0 0 0.0% 0001.3530.010.22.2330.099.99.520.010.5110.300.03 229,138 291,641 299,460 352,174 321,554 -30,620 -8.7% 321,554 Special Education - Eliot - Salaries 0001.3530.010.22.2330.099.99.520.010.5146.300.03 Special Education - Eliot - Longevity 3,600 3,550 2,000 2,000 2,000 0 0.0% 2,000 0001.3530.010.22.2330.099.99.520.030.5380.300.04 0 0 0 0 0.0% Special Education - Eliot - Other Purchased Services 0001.3530.010.22.2357.099.99.520.010.5110.300.01Special Education - Eliot - Salaries 0 0 0 0 0.0% 0001.3530.010.22.2415.099.99.520.030.5512.300.05388 182 43 927 927 0 0.0% 927 Special Education - Eliot - Instr. Mat/Clsrm Lib & Ref -**Teaching Aids** 0001.3530.010.22.2420.099.99.520.030.5257.300.040 0 0 0 0 0.0% Special Education - Eliot - Repairs & Maintenance -0 Equipment 0001.3530.010.22.2420.099.99.520.030.5522.300.0556 0 0 0 0 0.0% Special Education - Eliot - Instructional Equipment 0 0001.3530.010.22.2430.099.99.520.030.5510.300.05 376 376 0 0.0% 376 Special Education - Eliot - Educational Supplies 214 1,550 1,497 0 0001.3530.010.22.2440.099.99.520.030.5380.300.04 497 2,857 0 0 0 0.0% 0 0 Special Education - Eliot - Other Purchased Services 385

Needham Public Schools

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** BUDGET **BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3530.010.22.2440.099.99.520.030.5780.300.06Special Education - Eliot - All Other Expenses 0 0 0 0 0.0% 0 0001.3530.010.22.2451.040.99.520.030.5525.300.05 0 124 0.0% 36 0 0 0 0 Special Education - Eliot - Instructional Technology 0001.3530.010.22.2720.099.99.520.030.5511.300.05818 1,117 344 559 559 0 0.0% 0 559 Special Education - Eliot - Testing Supplies 0001.3530.010.23.2110.099.99.520.010.5110.300.01 Special Education - Hillside - Salaries 0 0 0 0 0 0 0.0% 74,969 74,969 0001.3530.010.23.2110.099.99.520.010.5146.300.01 0 0 0 0 0.0% 0 Special Education - Hillside - Longevity 0001.3530.010.23.2220.099.99.520.010.5110.300.01 Special Education - Hillside - Salaries 61,992 65,608 68,103 71,195 74,969 3,774 5.3% -74,969 0001.3530.010.23.2220.099.99.520.010.5146.300.01 0 0 0 0 0.0% Special Education - Hillside - Longevity 0001.3530.010.23.2305.099.99.520.010.5110.300.01 Special Education - Hillside - Salaries 0 0 0 0 0 0.0% 478,456 478,456 0001.3530.010.23.2305.099.99.520.010.5146.300.01 Special Education - Hillside - Longevity 0 0 0 0 0 0.0% 179 179 0001.3530.010.23.2310.099.99.520.010.5110.300.01 Special Education - Hillside - Salaries 347,072 361,284 372,791 403,863 478,456 74,593 18.5% -478,456 0001.3530.010.23.2310.099.99.520.010.5146.300.01 1,283 1,663 222 221 179 -19.0% -179 Special Education - Hillside - Longevity -42 0001.3530.010.23.2310.099.99.520.010.5147.300.01 0 0 0 0 0 0 0.0% 0 Special Education - Hillside - Alt. Longevity 0001.3530.010.23.2315.099.99.520.010.5110.300.01 Special Education - Hillside - Salaries 0 0 0 0.0% 0 0001.3530.010.23.2320.090.99.520.030.5300.300.04 Special Education - Hillside - Professional and 0 0 0 0.0% 0 Technical 0001.3530.010.23.2320.099.99.520.010.5110.300.01 0 0 45,669 45,669 10,000.0% 45,669 Special Education - Hillside - Salaries 0 0 0001.3530.010.23.2324.099.99.520.010.5124.300.01 Special Education - Hillside -0 0 0 0 0.0% 0 0 0001.3530.010.23.2324.099.99.520.010.5124.300.03 0 0 0 0 0 0.0% 0 Special Education - Hillside -0 0 0001.3530.010.23.2330.099.99.520.010.5110.300.03 501,914 455,747 401,968 443,766 444,392 626 0.1% 444,392 0 Special Education - Hillside - Salaries 0001.3530.010.23.2330.099.99.520.010.5126.300.03 Special Education - Hillside - Classroom Subs 0 0 0 0 0 0 0.0% 0 0 0001.3530.010.23.2330.099.99.520.010.5146.300.031,350 650 650 650 1,703 1,053 1,703 Special Education - Hillside - Longevity 162.0% 0 0001.3530.010.23.2330.099.99.520.030.5380.300.040 0.0% Special Education - Hillside - Other Purchased Services 0 0 0 0 0 0 0001.3530.010.23.2357.099.99.520.010.5110.300.01 0 0 0 0.0% Special Education - Hillside - Salaries 0 0 0 0 0 0001.3530.010.23.2415.099.99.520.030.5512.300.05 366 136 2,223 2,223 0.0% 2,223 Special Education - Hillside - Instr. Mat/Clsrm Lib & 2,198 0 0 Ref - Teaching Aids 0001.3530.010.23.2420.099.99.520.030.5257.300.04 Special Education - Hillside - Repairs & Maintenance -0 0 0 0 0 0.0% 0 0001.3530.010.23.2420.099.99.520.030.5522.300.05311 1,621 0 0 0 0.0% 0 Special Education - Hillside - Instructional Equipment 0001.3530.010.23.2430.099.99.520.030.5510.300.0577 386 7,589 1,258 1,258 0 0.0% 0 1,258 Special Education - Hillside - Educational Supplies 0001.3530.010.23.2440.099.99.520.030.5380.300.04Special Education - Hillside - Other Purchased Services 300 447 2,256 0 0 0 0.0% 0 0001.3530.010.23.2440.099.99.520.030.5710.300.060 0 0 0 0 0.0% 0 Special Education - Hillside - In-State Travel 0 0001.3530.010.23.2440.099.99.520.030.5780.300.0614 0 0 0 0 0.0% 0 Special Education - Hillside - All Other Expenses 0 0001.3530.010.23.2450.040.99.520.030.5525.300.054,024 Special Education - Hillside - Instructional Technology 0 780 0 0 0 0.0% 0 0 0001.3530.010.23.2720.099.99.520.030.5511.300.05122 2,054 1,218 700 700 0 0.0% 0 700 Special Education - Hillside - Testing Supplies 0001.3530.010.24.2110.099.99.520.010.5110.300.01 Special Education - Mitchell - Salaries 0 0 0 0 0 0 0.0% 82,924 82,924 0001.3530.010.24.2110.099.99.520.010.5146.300.01 0 0 0 0 0.0% 0 0 Special Education - Mitchell - Longevity 0001.3530.010.24.2120.099.99.520.010.5110.300.01 Special Education - Mitchell - Salaries 0 0 0 0 0 0.0% 0 0001.3530.010.24.2220.099.99.520.010.5110.300.01 Special Education - Mitchell - Salaries 49,119 72,757 75,333 78,750 82,924 4,174 5.3% -82,924 0001.3530.010.24.2220.099.99.520.010.5146.300.01 0 0 0 0 0.0% Special Education - Mitchell - Longevity 0 0 0001.3530.010.24.2305.099.99.520.010.5110.300.01 Special Education - Mitchell - Salaries 0 0 0 0.0% 335,494 335,494 0001.3530.010.24.2305.099.99.520.010.5146.300.010 0 0 0 0 0.0% 2,389 2,389 Special Education - Mitchell - Longevity 0001.3530.010.24.2310.099.99.520.010.5110.300.01300,087 337,860 330,113 359,885 335,494 -24,391 -6.8% -335,494 Special Education - Mitchell - Salaries 0001.3530.010.24.2310.099.99.520.010.5146.300.01 1,263 883 1,322 1,321 2,389 1,068 80.8% -2,389 Special Education - Mitchell - Longevity 0001.3530.010.24.2310.099.99.520.010.5147.300.01 0 0 0 0 0.0% Special Education - Mitchell - Alt. Longevity 0001.3530.010.24.2315.099.99.520.010.5110.300.010 0 0 0 0.0% 0 Special Education - Mitchell - Salaries 0001.3530.010.24.2320.090.99.520.030.5300.300.040 0 0 0 0.0% 0 Special Education - Mitchell - Professional and **Technical** 0001.3530.010.24.2320.099.99.520.010.5110.300.01 Special Education - Mitchell - Salaries 0 45,668 45,668 0 45,668 10,000.0% 0001.3530.010.24.2324.099.99.520.010.5124.300.01 Special Education - Mitchell -0 0 0 0 0 0.0% 0 0001.3530.010.24.2324.099.99.520.010.5124.300.03 0 0 0 0 Special Education - Mitchell -0 0 0.0% 0001.3530.010.24.2330.099.99.520.010.5110.300.03 182,131 182,347 159,728 -18.2% 159,728 Special Education - Mitchell - Salaries 149,620 195,216 -35,488 0 0001.3530.010.24.2330.099.99.520.010.5146.300.03 Special Education - Mitchell - Longevity 2,000 2,000 2,200 2,200 40.9% 3,100 3,100 900 0001.3530.010.24.2330.099.99.520.030.5380.300.04 0 0 0 0 Special Education - Mitchell - Other Purchased 0 0 0.0% 0001.3530.010.24.2357.099.99.520.010.5110.300.01 Special Education - Mitchell - Salaries 0 0 0 0.0% 0001.3530.010.24.2415.099.99.520.030.5512.300.05291 708 87 875 875 0 0.0% 875 Special Education - Mitchell - Instr. Mat/Clsrm Lib & Ref - Teaching Aids

FISCAL YEAR: 2019

Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3530.010.24.2420.099.99.520.030.5257.300.04 Special Education - Mitchell - Repairs & Maintenance -0 0 0 0.0% 0 0001.3530.010.24.2420.099.99.520.030.5522.300.05 0 3,582 3,056 0 0 0 0.0% 0 O Special Education - Mitchell - Instructional Equipment 0001.3530.010.24.2430.099.99.520.030.5510.300.05 468 1,317 1,317 326 1,260 1,317 0 0.0% 0 Special Education - Mitchell - Educational Supplies 0001.3530.010.24.2440.099.99.520.030.5380.300.04 Special Education - Mitchell - Other Purchased 351 16,963 1,857 0 0 0 0.0% 0 0 Services 0001.3530.010.24.2440.099.99.520.030.5710.300.06Special Education - Mitchell - In-State Travel 18 0 0 0 0 0.0% 0001.3530.010.24.2440.099.99.520.030.5780.300.06Special Education - Mitchell - All Other Expenses 0 0 0 0 0 0 0.0% 0 0 0001.3530.010.24.2451.040.99.520.030.5525.300.05 Special Education - Mitchell - Instructional Technology 36 0 813 0 0 0 0.0% 0 0 0001.3530.010.24.2720.099.99.520.030.5511.300.05 Special Education - Mitchell - Testing Supplies 560 1,425 2,198 900 900 0 0.0% 0 900 0001.3530.010.25.2110.099.99.520.010.5110.300.01 0 0 0 0 0 0 0.0% 102,540 102,540 Special Education - Newman - Salaries 0001.3530.010.25.2110.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Special Education - Newman - Longevity 0001.3530.010.25.2120.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 Special Education - Newman - Salaries 0001.3530.010.25.2220.099.99.520.010.5110.300.01 Special Education - Newman - Salaries 89,550 94,067 96,902 99,320 102,540 3,220 3.2% -102,540 0001.3530.010.25.2220.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Special Education - Newman - Longevity 0001.3530.010.25.2305.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 810,826 810,826 Special Education - Newman - Salaries 0001.3530.010.25.2305.099.99.520.010.5146.300.01 Special Education - Newman - Longevity 0 0 0 0 0 0.0% 2,115 2,115 0001.3530.010.25.2310.099.99.520.010.5110.300.01 Special Education - Newman - Salaries 646,778 672,575 685,204 764,367 810,826 46,459 6.1% -810,826 0001.3530.010.25.2310.099.99.520.010.5146.300.01 Special Education - Newman - Longevity 1,983 985 1,088 1,088 2,115 1,027 94.4% -2,115 0001.3530.010.25.2310.099.99.520.010.5147.300.01 0 0 0 0 0 0.0% 0 Special Education - Newman - Alt. Longevity 0001.3530.010.25.2315.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 0 Special Education - Newman - Salaries 0001.3530.010.25.2320.090.99.520.030.5300.300.04Special Education - Newman - Professional and 0 0 0 0 0.0% 0 **Technical** 0001.3530.010.25.2320.099.99.520.010.5110.300.01 115.734 10.000.0% 0 115,734 0 115,734 Special Education - Newman - Salaries 0001.3530.010.25.2320.099.99.520.010.5146.300.01 1,100 1,100 Special Education - Newman - Longevity 0 0 1,100 10,000.0% 0 0001.3530.010.25.2324.099.99.520.010.5124.300.01 Special Education - Newman -0 0 0 0 0.0% 0 0 0001.3530.010.25.2324.099.99.520.010.5124.300.030 0 0 0 0 0.0% 0 0 Special Education - Newman -0001.3530.010.25.2330.099.99.520.010.5110.300.03323,037 335,290 391,257 488,578 577,213 88,635 18.1% 0 577,213 Special Education - Newman - Salaries 0001.3530.010.25.2330.099.99.520.010.5130.300.039 0 0 0 0 0 0.0% 0 0 Special Education - Newman - Additional Gross, Overtime 0001.3530.010.25.2330.099.99.520.010.5146.300.03 3,600 4,609 Special Education - Newman - Longevity 3.800 4,044 4,932 4,609 -323 -6.5% 0 0001.3530.010.25.2330.099.99.520.030.5380.300.04 0 0 0.0% 0 0 0 0 O Special Education - Newman - Other Purchased 0001.3530.010.25.2357.099.99.520.010.5110.300.01 0 0 0 0 0.0% Special Education - Newman - Salaries 0001.3530.010.25.2357.099.99.520.030.5320.300.04 Special Education - Newman - Tuition 0 0 0 0 0.0% 0 0001.3530.010.25.2358.099.99.520.030.5320.300.04 0 0 0 0 0 0.0% 0 0 Special Education - Newman - Tuition 0001.3530.010.25.2415.099.99.520.030.5512.300.05119 299 1,556 1,556 0 0.0% 0 1,556 Special Education - Newman - Instr. Mat/Clsrm Lib & Ref - Teaching Aids 0001.3530.010.25.2420.099.99.520.030.5257.300.04 Special Education - Newman - Repairs & Maintenance 0 0 0 0 0.0% 0 0 0 - Equipment 0001.3530.010.25.2420.099.99.520.030.5522.300.05Special Education - Newman - Instructional 2,807 495 0 2,226 0 0 0.0% 0 0001.3530.010.25.2430.099.99.520.030.5510.300.051,661 2,096 3,088 3,088 0.0% 3,088 Special Education - Newman - Educational Supplies 16,106 0001.3530.010.25.2440.099.99.520.030.5380.300.04 Special Education - Newman - Other Purchased 700 338 7,427 0 0 0.0% 0 0001.3530.010.25.2440.099.99.520.030.5780.300.060.0% Special Education - Newman - All Other Expenses 0001.3530.010.25.2451.040.99.520.030.5525.300.05 792 5,754 517 0 0 0.0% Special Education - Newman - Instructional Technology 0001.3530.010.25.2451.099.99.520.030.5525.300.05Special Education - Newman - Instructional 0 0 0 0 0 0.0% 0 0 Technology 0001.3530.010.25.2720.099.99.520.030.5511.300.05652 605 2,218 1,000 1,000 0 0.0% 0 1,000 Special Education - Newman - Testing Supplies 0001.3530.010.26.2110.099.99.520.010.5110.300.01 126.816 Special Education - High Rock - Salaries 0 0 0 0 0 0.0% 126,816 0001.3530.010.26.2110.099.99.520.010.5146.300.01 0 0 0.0% 700 700 Special Education - High Rock - Longevity 0001.3530.010.26.2120.099.99.520.010.5110.300.01 0 0 0 0.0% 0 Special Education - High Rock - Salaries 0001.3530.010.26.2120.099.99.520.010.5147.300.01 0 0 0 0 0.0% 0 Special Education - High Rock - Alt. Longevity 0001.3530.010.26.2220.099.99.520.010.5110.300.01 Special Education - High Rock - Salaries 56,610 105,009 119,845 122,834 126,816 3,982 3.2% -126,816 0001.3530.010.26.2220.099.99.520.010.5146.300.01 Special Education - High Rock - Longevity 350 623 700 700 700 0 0.0% -700 0001.3530.010.26.2305.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 722,802 722,802 Special Education - High Rock - Salaries 0001.3530.010.26.2305.099.99.520.010.5146.300.01 0 0 0 0.0% 0 Special Education - High Rock - Longevity 0001.3530.010.26.2305.099.99.520.010.5147.300.01 0 0 0 0.0% 0 Special Education - High Rock - Alt. Longevity 0001.3530.010.26.2310.099.99.520.010.5110.300.01 601,106 565,412 662,586 689,365 722,802 33,437 -722,802 Special Education - High Rock - Salaries

FISCAL YEAR: 2019

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC BUDGET	\$ СнG	% Сн <b>G</b>	FY19 TM CHG AMT	
0001.3530.010.26.2310.099.99.520.010.5146.300.01	Special Education - High Rock - Longevity	350	77	0	0	0	0	0.0%	0	0
0001.3530.010.26.2310.099.99.520.010.5147.300.01	Special Education - High Rock - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2315.099.99.520.010.5110.300.01	Special Education - High Rock - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2315.099.99.520.010.5147.300.01	Special Education - High Rock - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2320.099.99.520.010.5110.300.01	Special Education - High Rock - Salaries	0	0	0	0	16,174	16,174	10,000.0%	0	16,174
0001.3530.010.26.2320.099.99.520.030.5300.300.04	Special Education - High Rock - Professional and Technical	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2324.099.99.520.010.5124.300.01	Special Education - High Rock -	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2324.099.99.520.010.5124.300.03	Special Education - High Rock -	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2330.099.99.520.010.5110.300.03	Special Education - High Rock - Salaries	247,668	222,069	221,818	258,870	254,402	-4,468	-1.7%	0	254,402
0001.3530.010.26.2330.099.99.520.010.5146.300.03	Special Education - High Rock - Longevity	1,750	2,200	2,850	2,850	2,200	-650	-22.8%	0	2,200
0001.3530.010.26.2330.099.99.520.030.5380.300.04	Special Education - High Rock - Other Purchased Services	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2357.099.99.520.010.5110.300.01	Special Education - High Rock - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2410.099.99.520.030.5517.300.05	Special Education - High Rock - Textbooks/	193	142	0	412	412	0	0.0%	0	412
0001.3530.010.26.2415.099.99.520.030.5512.300.05	Workbooks Special Education - High Rock - Instr. Mat/Clsrm Lib	216	0	254	1,621	1,621	0	0.0%	0	1,621
0001.3530.010.26.2420.099.99.520.030.5257.300.04	& Ref - Teaching Aids Special Education - High Rock - Repairs &	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2420.099.99.520.030.5522.300.05	Maintenance - Equipment Special Education - High Rock - Instructional	0	0	529	0	0	0	0.0%	0	0
0001.3530.010.26.2430.099.99.520.030.5510.300.05	Equipment Special Education - High Rock - Educational Supplies	1,010	8,753	580	1,084	1,084	0	0.0%	0	1,084
0001.3530.010.26.2440.099.99.520.030.5380.300.04	Special Education - High Rock - Other Purchased	6,089	444	2,457	0	0	0	0.0%	0	0
0001.3530.010.26.2440.099.99.520.030.5710.300.06	Services Special Education - High Rock - In-State Travel	5	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2440.099.99.520.030.5780.300.06	Special Education - High Rock - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.26.2720.099.99.520.030.5511.300.05	Special Education - High Rock - Testing Supplies	1,012	1,177	299	846	846	0	0.0%	0	846
0001.3530.010.30.2110.099.99.520.010.5110.300.01	Special Education - Pollard - Salaries	0	0	0	0	0	0	0.0%	57,688	57,688
0001.3530.010.30.2110.099.99.520.010.5146.300.01	Special Education - Pollard - Longevity	0	0	0	0	0	0	0.0%	0.,000	0
0001.3530.010.30.2120.099.99.520.010.5110.300.01	Special Education - Pollard - Salaries	0	0	0	0	0	0	0.0%	87,069	87,069
0001.3530.010.30.2120.099.99.520.010.5146.300.01	Special Education - Pollard - Longevity	0	0	0	0	0	0	0.0%	07,000	0,000
0001.3530.010.30.2120.099.99.520.010.5147.300.01		0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2220.099.99.520.010.5110.300.01	Special Education - Pollard - Alt. Longevity	49,374	60,546	58,806	55,877	57,688	1,811	3.2%	-57,688	0
0001.3530.010.30.2220.099.99.520.010.5146.300.01	Special Education - Pollard - Salaries  Special Education - Pollard - Language	49,374	00,540	38,800	0	0	0	0.0%	-57,000	0
0001.3530.010.30.2305.099.99.520.010.5110.300.01	Special Education - Pollard - Longevity  Special Education - Pollard - Solories	0	0	0	0	0	0	0.0%	1,351,034	-
0001.3530.010.30.2305.099.99.520.010.5146.300.01	Special Education - Pollard - Salaries	0	_		0		0			
0001.3530.010.30.2305.099.99.520.010.5147.300.01	Special Education - Pollard - Longevity	-	0	0	0	0	0	0.0% 0.0%	2,100	2,100 0
	Special Education - Pollard - Alt. Longevity	1 100 000	0						0	
0001.3530.010.30.2310.099.99.520.010.5110.300.01	Special Education - Pollard - Salaries	1,190,289			1,299,820	1,351,034	51,214		-1,351,034	0
0001.3530.010.30.2310.099.99.520.010.5146.300.01	Special Education - Pollard - Longevity	1,400	1,400	1,400	1,400	2,100	700	50.0%	-2,100	0
0001.3530.010.30.2310.099.99.520.010.5147.300.01	Special Education - Pollard - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2315.099.99.520.010.5110.300.01	Special Education - Pollard - Salaries	88,584	73,602	76,957	82,000	87,069	5,069	6.2%	-87,069	0
0001.3530.010.30.2315.099.99.520.010.5146.300.01	Special Education - Pollard - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2315.099.99.520.010.5147.300.01	Special Education - Pollard - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2320.099.99.520.010.5110.300.01	Special Education - Pollard - Salaries	0	0	0	0	16,174	16,174	10,000.0%	0	16,174
0001.3530.010.30.2320.099.99.520.030.5300.300.04	Special Education - Pollard - Professional and Technical	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2324.099.99.520.010.5124.300.01	Special Education - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2324.099.99.520.010.5124.300.03	Special Education - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2330.099.99.520.010.5110.300.03	Special Education - Pollard - Salaries	441,685	464,545	465,879	477,612	477,191	-421	-0.1%	0	477,191
0001.3530.010.30.2330.099.99.520.010.5130.300.03	Special Education - Pollard - Additional Gross, Overtime	26	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2330.099.99.520.010.5146.300.03	Special Education - Pollard - Longevity	5,100	4,900	4,700	4,700	5,650	950	20.2%	0	5,650
0001.3530.010.30.2330.099.99.520.030.5380.300.04	Special Education - Pollard - Other Purchased Services	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2357.099.99.520.010.5110.300.01	Special Education - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2410.099.99.520.030.5517.300.05	Special Education - Pollard - Textbooks/ Workbooks	0	0	0	728	728	0	0.0%	0	728
0001.3530.010.30.2415.099.99.520.030.5512.300.05	Special Education - Pollard - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	2,483	1,991	602	2,072	2,072	0	0.0%	0	2,072
0001.3530.010.30.2420.099.99.520.030.5257.300.04	Special Education - Pollard - Repairs & Maintenance - Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3530.010.30.2420.099.99.520.030.5522.300.05	Special Education - Pollard - Instructional Equipment	0	0	0	0	0	0	0.0%	0	0

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION ACTUALS** ACTUALS **BUDGET BUDGET** CHG AMT BUDGET ACTUALS 0001.3530.010.30.2430.099.99.520.030.5510.300.05Special Education - Pollard - Educational Supplies 0 288 433 1,518 1,518 0 0.0% 0 1,518 0001.3530.010.30.2440.099.99.520.030.5380.300.04 338 0.0% Special Education - Pollard - Other Purchased Services 1,780 6,326 0 0 0 0001.3530.010.30.2440.099.99.520.030.5780.300.060 0 85 0 0 0 0.0% Special Education - Pollard - All Other Expenses 0001.3530.010.30.2451.040.99.520.030.5525.300.05Special Education - Pollard - Instructional Technology 0 1,916 108 0 0 0 0.0% 0001.3530.010.30.2720.099.99.520.030.5511.300.05 Special Education - Pollard - Testing Supplies 610 1,096 995 1,600 1,600 0 0.0% 1,600 0001.3530.010.40.2120.099.99.520.010.5110.300.01 Special Education - NHS - Salaries 0 0 0 0 0 0.0% 124,188 124,188 0001.3530.010.40.2305.099.99.520.010.5110.300.01 1,579,997 1,579,997 0 0 0 0 Special Education - NHS - Salaries 0001.3530.010.40.2305.099.99.520.010.5146.300.01 0 0 0 0 0 0.0% 3,780 3,780 Special Education - NHS - Longevity 0001.3530.010.40.2305.099.99.520.010.5147.300.01 Special Education - NHS - Alt. Longevity 0 0 0 0 0.0% 0 0001.3530.010.40.2310.099.99.520.010.5110.300.01 Special Education - NHS - Salaries 1,076,142 1,231,272 1,423,848 1,534,782 1,579,997 45,215 2.9% -1,579,997 0001.3530.010.40.2310.099.99.520.010.5146.300.01 1,983 1,963 2,722 2,022 3,780 1,758 86.9% -3,780 Special Education - NHS - Longevity 0001.3530.010.40.2310.099.99.520.010.5147.300.01 0 0 0 0 0 0 0.0% Special Education - NHS - Alt. Longevity 0001.3530.010.40.2315.099.99.520.010.5110.300.01 77,438 93,495 94,897 97,327 124,188 26,861 27.6% -124,188 Special Education - NHS - Salaries 0001.3530.010.40.2320.099.99.520.010.5110.300.01 16.174 10.000.0% Special Education - NHS - Salaries 0 0 0 16,174 0 16,174 0001.3530.010.40.2320.099.99.520.030.5300.300.04Special Education - NHS - Professional and Technical 0 0 0 0 0.0% 0 0001.3530.010.40.2324.099.99.520.010.5124.300.01 Special Education - NHS -0 0 0 0 0 0.0% 0 0001.3530.010.40.2324.099.99.520.010.5124.300.030 0 0 0 0 0.0% 0 Special Education - NHS -0001.3530.010.40.2330.099.99.520.010.5110.300.03398,814 418,723 445,733 465,075 498,446 33,371 7.2% 0 498,446 Special Education - NHS - Salaries 0001.3530.010.40.2330.099.99.520.010.5126.300.03 Special Education - NHS - Classroom Subs (356)0 0 0 0 0 0.0% 0 0001.3530.010.40.2330.099.99.520.010.5146.300.03Special Education - NHS - Longevity 3,800 4,700 4,950 4,500 4,000 -500 -11.1% 0 4,000 0001.3530.010.40.2330.099.99.520.030.5380.300.040 0 0 0 0.0% 0 Special Education - NHS - Other Purchased Services 0 0001.3530.010.40.2357.099.99.520.010.5110.300.01 Special Education - NHS - Salaries 0 0 0 0 0 0.0% 0 0 0001.3530.010.40.2410.099.99.520.030.5517.300.05108 484 1,210 1,000 1,000 0 0.0% 0 1,000 Special Education - NHS - Textbooks/ Workbooks 0001.3530.010.40.2415.099.99.520.030.5512.300.05 Special Education - NHS - Instr. Mat/Clsrm Lib & Ref -0 215 613 1,000 1,000 0 0.0% 0 1,000 **Teaching Aids** 0001.3530.010.40.2420.099.99.520.030.5257.300.04 0 0 0 0 0 0.0% O Special Education - NHS - Repairs & Maintenance -0 Equipment 0001.3530.010.40.2420.099.99.520.030.5522.300.05 0 0 119 0 0 0 0.0% 0 Special Education - NHS - Instructional Equipment 0001.3530.010.40.2430.099.99.520.030.5110.300.03 Special Education - NHS - Salaries 0 0 0 0 0 0 0.0% 0 0 0001.3530.010.40.2430.099.99.520.030.5510.300.05 9,074 6,641 6,531 8,253 8,253 0 0.0% 0 8,253 Special Education - NHS - Educational Supplies 0001.3530.010.40.2440.099.99.520.030.5335.300.04 1,021 0 0 0 0 0 0.0% 0 Special Education - NHS - SPED Transportation 0001.3530.010.40.2440.099.99.520.030.5380.300.04 1,172 11,367 82,035 0 0 0 0.0% 0 Special Education - NHS - Other Purchased Services 0001.3530.010.40.2440.099.99.520.030.5780.300.0617 0 0 0 0 0 0.0% 0 Special Education - NHS - All Other Expenses 0001.3530.010.40.2451.040.99.520.030.5525.300.03 Special Education - NHS - Instructional Technology 150 682 1,185 1,000 1,000 0 0.0% -1,000 0 0001.3530.010.40.2451.040.99.520.030.5525.300.05Special Education - NHS - Instructional Technology 0 26 0 5,000 5,000 0 0.0% 1,000 6,000 0001.3530.010.40.2720.099.99.520.030.5511.300.05 266 664 918 2,000 2,000 0 0.0% 2,000 Special Education - NHS - Testing Supplies 0001.3530.010.50.2110.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 653,704 653,704 Special Education - Preschool - Salaries 0001.3530.010.50.2110.099.99.520.010.5110.300.020 0 0 0.0% 8,593 8,593 Special Education - Preschool - Salaries 0001.3530.010.50.2110.099.99.520.010.5146.300.01 Special Education - Preschool - Longevity 0 0 0 0 0.0% 1,500 1,500 0001.3530.010.50.2110.099.99.520.010.5146.300.02 0.0% 0 Special Education - Preschool - Longevity 0001.3530.010.50.2120.099.99.520.010.5110.300.01 0.0% 60,999 60,999 Special Education - Preschool - Salaries 0001.3530.010.50.2120.099.99.520.010.5146.300.01 0 0.0% 0 Special Education - Preschool - Longevity 0001.3530.010.50.2210.099.99.520.010.5110.300.025,982 6,507 7,820 0 0.0% Special Education - Preschool - Salaries 0001.3530.010.50.2210.099.99.520.010.5146.300.02 Special Education - Preschool - Longevity 0 0 0 0 0.0% 0001.3530.010.50.2220.099.99.520.010.5110.300.01 0 0 0 0 0.0% Special Education - Preschool - Salaries 0 0001.3530.010.50.2220.099.99.520.010.5110.300.027,998 8,593 595 7.4% -8,593 Special Education - Preschool - Salaries 0001.3530.010.50.2220.099.99.520.010.5146.300.020 0 0 0.0% Special Education - Preschool - Longevity 0001.3530.010.50.2305.099.99.520.010.5110.300.01 0 0 0.0% Special Education - Preschool - Salaries 0001.3530.010.50.2305.099.99.520.010.5146.300.01 Special Education - Preschool - Longevity 0 0 0.0% 0001.3530.010.50.2305.099.99.520.010.5147.300.01 0 0 0 0.0% Special Education - Preschool - Alt. Longevity 0001.3530.010.50.2310.099.99.520.010.5110.300.01 Special Education - Preschool - Salaries 503,862 619,776 616,320 639,537 653,704 14,167 2.2% -653,704 0001.3530.010.50.2310.099.99.520.010.5146.300.01 1,850 1,850 1,850 1,100 1,500 400 -1,500 Special Education - Preschool - Longevity 36.4% 0001.3530.010.50.2310.099.99.520.010.5147.300.01 0 0 0 0 0 0 0.0% Special Education - Preschool - Alt. Longevity

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Mat/Clsrm Lib & 214 0 609 0 0 0 0.0% 0 0 Ref - Teaching Aids 0001.3530.010.50.2420.099.99.520.030.5522.300.05 Special Education - Preschool - Instructional 0 374 2,419 0 0 0 0.0% 0 0 Equipment 0001.3530.010.50.2430.099.99.520.030.5510.300.05 6,453 6,453 Special Education - Preschool - Educational Supplies 3.073 8,528 7,211 6,453 0 0.0% 0 0001.3530.010.50.2440.099.99.520.030.5380.300.04 325 388 0 0 0.0% 0 9,700 0 0 Special Education - Preschool - Other Purchased 0001.3530.010.50.2440.099.99.520.030.5780.300.06 700 0 0 0 0 0 0.0% 0 0 Special Education - Preschool - All Other Expenses 0001.3530.010.50.2451.040.99.520.030.5525.300.05Special Education - Preschool - Instructional 0 1,832 259 1,550 1,550 0 0.0% 1,550 0001.3530.010.50.2720.099.99.520.030.5511.300.05 Special Education - Preschool - Testing Supplies 694 2,405 1,384 1,700 1,700 0 0.0% 0 1,700 0001.3530.040.99.7300.099.99.520.200.5870.300.99Special Education - Unassigned - Replacement 0 0 0 0 0.0% Equipment (Over \$5000) -514.089 12.033.629 10,284,896 10,569,520 11,325,616 12,037,085 12,547,718 510,633 4.2% **TOTALS FOR: 3530** 0001.3531.010.99.9100.099.99.520.030.5320.300.99 4,126 920 1,280 2,009 105.4% Special Education Out-of-District Tuitions -1,490 4,126 2,117 0 **Unassigned - Tuition** 0001.3531.010.99.9120.099.99.520.030.5320.300.99Special Education Out-of-District Tuitions -0 0 0 0 0 0 0.0% 0 Unassigned - Tuition 0001.3531.010.99.9200.099.99.520.030.5320.300.99 Special Education Out-of-District Tuitions -182,361 303,025 272,404 33,565 68,789 35,224 104.9% 68,789 **Unassigned - Tuition** 2.550,882 3.562,617 0001.3531.010.99.9300.099.99.520.030.5320.300.99 Special Education Out-of-District Tuitions -2,859,354 3,140,438 3,319,966 242,651 7.3% 0 3,562,617 Unassigned - Tuition 0001.3531.010.99.9400.099.99.520.030.5320.300.99 Special Education Out-of-District Tuitions -864,916 677,664 752,962 569,056 464,362 -104,694 -18.4% 464,362 Unassigned - Tuition 3,599,080 3,841,323 ,167,294 3,924,596 ,099,894 175,298 4.5% 4,099,894 TOTALS FOR: 3531 0001.3532.010.10.2120.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 0 Special Education Summer Services - District - Salaries 0001.3532.010.10.2305.099.99.520.010.5110.300.01 0 0 0 0 0 0.0% 105,559 105,559 Special Education Summer Services - District - Salaries 0 0001.3532.010.10.2310.099.99.520.010.5110.300.01 100,452 82,237 92,989 103,489 105,559 2,070 2.0% -105.559 Special Education Summer Services - District - Salaries 0001.3532.010.10.2315.099.99.520.010.5110.300.01 Special Education Summer Services - District - Salaries 0 5,280 8.598 0 0 0 0.0% 0 0 0001.3532.010.10.2320.099.99.520.010.5110.300.01 15,821 8,461 12,710 16,300 16,626 326 2.0% 0 16,626 Special Education Summer Services - District - Salaries 1,274 0001.3532.010.10.2320.099.99.520.030.5300.300.04 Special Education Summer Services - District -0 0 0 0 0.0% 0 0 0 Professional and Technical 0001.3532.010.10.2330.099.99.520.010.5110.300.03 93,504 98,823 99,317 Special Education Summer Services - District - Salaries 95.454 72.536 494 0.5% 0 99.317 0001.3532.010.10.2330.099.99.520.030.5300.300.04 0 Special Education Summer Services - District -0 0 0 0 0 0.0% 0 0 Professional and Technical 0001.3532.010.10.3200.099.99.520.010.5110.300.01 8,225 3,179 8,239 0 169 169 10,000.0% -169 Special Education Summer Services - District - Salaries 0001.3532.010.99.2710.099.99.520.010.5110.300.01 0 0 0 0.0% 0 Special Education Summer Services - Unassigned 0 0001.3532.040.10.2800.099.99.520.010.5110.300.01 0 0 0 0 0.0% 0 Special Education Summer Services - District - Salaries 0001.3532.040.10.3200.099.99.520.010.5110.300.01 0 1,071 0 8,473 8,473 0 0.0% 169 8,642 Special Education Summer Services - District - Salaries 219,952 193,733 196,345 227,085 230,144 3,059 1.3% 230,144 TOTALS FOR: 3532 0001.3534.010.10.2320.099.99.520.030.5300.300.04 Special Ed-Prof Services - District - Professional and 0 0 0 0 0 0 0.0% 514,088 514,088 **Technical** 0001.3534.010.10.2330.099.99.520.030.5380.300.04 Special Ed-Prof Services - District - Other Purchased 0 0 0 0 0 0 0.0% 0 Services 0001.3534.010.21.2320.090.99.520.030.5300.300.04 Special Ed-Prof Services - Broadmeadow - Professional 0 0 0 0.0% and Technical 0001.3534.010.21.2330.099.99.520.030.5380.300.04 Special Ed-Prof Services - Broadmeadow - Other 0 0 0 0.0% 0 0 **Purchased Services** 0001.3534.010.21.2420.099.99.520.030.5257.300.04 Special Ed-Prof Services - Broadmeadow - Repairs & 0 0 0.0% Maintenance - Equipment 0001.3534.010.21.2440.099.99.520.030.5380.300.04Special Ed-Prof Services - Broadmeadow - Other 0 0.0% **Purchased Services** 0001.3534.010.22.2320.090.99.520.030.5300.300.04 0.0% 0 Special Ed-Prof Services - Eliot - Professional and 0 0 0 0 0 Technical 0001.3534.010.22.2330.099.99.520.030.5380.300.04Special Ed-Prof Services - Eliot - Other Purchased 0 0 0 0.0% 0 Services 0001.3534.010.22.2420.099.99.520.030.5257.300.04 Special Ed-Prof Services - Eliot - Repairs & 0 0.0% 0 Maintenance - Equipment 0001.3534.010.22.2440.099.99.520.030.5380.300.04 0 0 0.0% 0 Special Ed-Prof Services - Eliot - Other Purchased 0001.3534.010.23.2320.090.99.520.030.5300.300.04 0 0 0 Special Ed-Prof Services - Hillside - Professional and 0 0.0% 0 0

**Technical** 

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Mitchell - Other Purchased 0 0 0 0 0.0% 0 0001.3534.010.25.2320.090.99.520.030.5300.300.04 Special Ed-Prof Services - Newman - Professional and 0 0 0 0.0% 0 0 Technical 0001.3534.010.25.2330.099.99.520.030.5380.300.04 Special Ed-Prof Services - Newman - Other Purchased 0 0 0 0.0% 0 0 Special Ed-Prof Services - Newman - Repairs & 0001.3534.010.25.2420.099.99.520.030.5257.300.04 0 0 0 0.0% 0 0 Maintenance - Equipment 0001.3534.010.25.2440.099.99.520.030.5380.300.04 0 0.0% Special Ed-Prof Services - Newman - Other Purchased O O 0 0 0 0 0 0001.3534.010.26.2320.099.99.520.030.5300.300.04 Special Ed-Prof Services - High Rock - Professional and 0 0 0 0.0% 0 Technical 0001.3534.010.26.2330.099.99.520.030.5380.300.04 Special Ed-Prof Services - High Rock - Other 0 0 0 0.0% 0 **Purchased Services** 0001.3534.010.26.2420.099.99.520.030.5257.300.04 Special Ed-Prof Services - High Rock - Repairs & 0 0 0.0% 0 0 0 0 Maintenance - Equipment 0001.3534.010.26.2440.099.99.520.030.5380.300.04Special Ed-Prof Services - High Rock - Other 0 0 0 0.0% 0 **Purchased Services** 0001.3534.010.30.2320.099.99.520.030.5300.300.04 Special Ed-Prof Services - Pollard - Professional and 0 0 0 0 0.0% 0 Technical 0001.3534.010.30.2330.099.99.520.030.5380.300.04 0 0.0% Special Ed-Prof Services - Pollard - Other Purchased 0 0 0 0 0 Services 0001.3534.010.30.2420.099.99.520.030.5257.300.04 Special Ed-Prof Services - Pollard - Repairs & 0 0 0 0 0.0% 0 0 Maintenance - Equipment 0001.3534.010.30.2440.099.99.520.030.5380.300.04 Special Ed-Prof Services - Pollard - Other Purchased 0 0 0 0 0.0% 0 0001.3534.010.40.2320.099.99.520.030.5300.300.04 0 Special Ed-Prof Services - NHS - Professional and O 0 0 0 0.0% O Technical 0001.3534.010.40.2330.099.99.520.030.5380.300.04 Special Ed-Prof Services - NHS - Other Purchased 0 0 0.0% 0001.3534.010.40.2420.099.99.520.030.5257.300.04 Special Ed-Prof Services - NHS - Repairs & 0 0 0 0 0.0% 0 0 0 Maintenance - Equipment 0001.3534.010.40.2440.099.99.520.030.5380.300.04 0.0% Special Ed-Prof Services - NHS - Other Purchased O O 0 0 0 O 0 0001.3534.010.50.2320.099.99.520.030.5300.300.04 Special Ed-Prof Services - Preschool - Professional and 0 0 0 0 0.0% 0 0 **Technical** 0001.3534.010.50.2330.099.99.520.030.5380.300.04 Special Ed-Prof Services - Preschool - Other Purchased 0 0 0 0.0% 0 Services 0001.3534.010.50.2420.099.99.520.030.5257.300.04 0 Special Ed-Prof Services - Preschool - Repairs & O O 0 0 0.0% O Maintenance - Equipment 0001.3534.010.50.2440.099.99.520.030.5380.300.04Special Ed-Prof Services - Preschool - Other Purchased 0 0 0 0.0% 0 Services 0 0 0.0% 514,088 514,088 TOTALS FOR: 3534 0001.3540.005.99.9100.065.99.520.030.5320.300.99Vocational Education - Unassigned - Tuition 0 0 0 0 0.0% 0 0 0 0 0.0% TOTALS FOR: 3540 0001.3542.005.99.9100.099.99.520.030.5320.300.997,472 12,028 8,432 12,650 18,689 6,039 47.7% -1,218 17,471 Regular ED Tuitions - Unassigned - Tuition 0001.3542.005.99.9200.099.99.520.030.5320.300.99 0 0 0 0 0 0.0% 0 Regular ED Tuitions - Unassigned - Tuition 0 0001.3542.005.99.9300.099.99.520.030.5320.300.99 Regular ED Tuitions - Unassigned - Tuition 0 0 0 0.0% 0001.3542.005.99.9400.099.99.520.030.5320.300.992,100 1,218 Regular ED Tuitions - Unassigned - Tuition 0 0 312 -490.4% -1,218 -1,530 9,572 12,028 8,432 12,962 17,471 4,509 34.8% 17,471 **TOTALS FOR: 3542** 0001.3550.005.10.2110.081.99.520.010.5110.300.01 0.0% 0 0 0 0 0 0 ELL - District - Salaries 0001.3550.005.10.2120.099.99.520.010.5110.300.01 0 0 0 0.0% **ELL** - District - Salaries 0 0 0001.3550.005.10.2210.081.99.520.010.5110.300.01 0 0 0 0.0% 0 ELL - District - Salaries 0001.3550.005.10.2220.081.99.520.010.5110.300.01 **ELL** - District - Salaries 0 0 0.0% 0001.3550.005.10.2305.099.99.520.010.5110.300.01 0 0 0 0.0% 49,482 49,482 ELL - District - Salaries 0001.3550.005.10.2305.099.99.520.010.5146.300.01 0 0 0 0 0.0% 0 **ELL** - District - Longevity 0 0001.3550.005.10.2310.081.99.520.010.5110.300.01 0 24,941 45,738 49,482 3,744 8.2% -49,482 ELL - District - Salaries 0001.3550.005.10.2310.099.99.520.010.5110.300.01 0 0 0 0 0.0% **ELL** - District - Salaries 0 0001.3550.005.10.2310.099.99.520.010.5146.300.01ELL - District - Longevity 0 0 0 0 0.0% 0 0001.3550.005.10.2315.099.99.520.010.5110.300.01 35,455 0 0.0% 0 0 **ELL** - District - Salaries 0001.3550.005.10.2324.081.99.520.010.5124.300.01 0 0 0.0% 0 0 0 ELL - District -0001.3550.005.10.2324.081.99.520.010.5124.300.030 0.0% ELL - District -0 0 0001.3550.005.10.2330.081.99.520.010.5110.300.030 0 0.0% 0 **ELL** - District - Salaries

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Needham Public Schools

% CHG FY19 TM FY19 TM **FY15 FY16 FY17** FY18 TM **FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS ACTUALS **BUDGET** BUDGET CHG AMT BUDGET ACTUALS 0001.3550.005.21.2305.081.99.520.010.5110.300.01ELL - Broadmeadow - Salaries 0 0 0 0 0.0% 67,630 67,630 0001.3550.005.21.2305.081.99.520.010.5146.300.010 0 0.0% 0 0 0 0 0 ELL - Broadmeadow - Longevity 0001.3550.005.21.2310.081.99.520.010.5110.300.01 ELL - Broadmeadow - Salaries -67,630 16,320 28,973 30,863 33,490 67,630 34,140 101.9% 0001.3550.005.21.2310.081.99.520.010.5146.300.01ELL - Broadmeadow - Longevity 0 0 0 0 0 0 0.0% 0001.3550.005.21.2324.081.99.520.010.5124.300.01 ELL - Broadmeadow -0 0 0 0 0.0% 0 0001.3550.005.21.2324.081.99.520.010.5124.300.03 ELL - Broadmeadow -0 0 0 0.0% 0 0001.3550.005.21.2330.081.99.520.010.5110.300.03 0 0 0.0% 0 ELL - Broadmeadow - Salaries 0001.3550.005.21.2330.081.99.520.010.5146.300.030 0 0 0 0 0.0% 0 0 ELL - Broadmeadow - Longevity 0001.3550.005.21.2356.081.99.520.030.5710.300.06 ELL - Broadmeadow - In-State Travel 0 0 0 0 0.0% 250 250 0001.3550.005.21.2356.081.99.520.030.5720.300.06ELL - Broadmeadow - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 0 Conferences 0001.3550.005.21.2357.081.99.520.030.5710.300.06 100 569 153 250 250 0 0.0% -250 ELL - Broadmeadow - In-State Travel 0 0001.3550.005.21.2357.081.99.520.030.5720.300.06 0 0 0 0 0.0% 0 ELL - Broadmeadow - Out-of-State Travel/ 0 0 0 Conferences 0001.3550.005.21.2410.081.99.520.030.5517.300.05ELL - Broadmeadow - Textbooks/ Workbooks 136 0 500 500 0 0.0% 500 0001.3550.005.21.2415.081.99.520.030.5512.300.05 285 0 0 0 0 0 0.0% 0 0 ELL - Broadmeadow - Instr. Mat/Clsrm Lib & Ref -**Teaching Aids** 0001.3550.005.21.2430.081.99.520.030.5510.300.05ELL - Broadmeadow - Educational Supplies 0 1,017 300 300 0 0.0% 0 300 0001.3550.005.22.2305.081.99.520.010.5110.300.01ELL - Eliot - Salaries 0 0 0 0 0 0.0% 74,002 74,002 0001.3550.005.22.2305.081.99.520.010.5146.300.01**ELL** - Eliot - Longevity 0 0 0 0 0 0.0% 0 0001.3550.005.22.2310.081.99.520.010.5110.300.01 57,653 61,134 64,802 69,424 74,002 4,578 6.6% -74,002 0 ELL - Eliot - Salaries 0001.3550.005.22.2310.081.99.520.010.5146.300.010 0 0 0 0 0.0% 0 **ELL** - Eliot - Longevity 0 0001.3550.005.22.2324.081.99.520.010.5124.300.010 0 0 0 0.0% 0 0 ELL - Eliot -0 0001.3550.005.22.2324.081.99.520.010.5124.300.03ELL - Eliot -0 0 0 0 0.0% 0 0001.3550.005.22.2330.081.99.520.010.5110.300.03 ELL - Eliot - Salaries 0 0 0 0 0 0.0% 0 0001.3550.005.22.2330.081.99.520.010.5146.300.03ELL - Eliot - Longevity 0 0 0 0 0.0% 0 0 0001.3550.005.22.2356.081.99.520.030.5710.300.060 0 0 0 0.0% 0 ELL - Eliot - In-State Travel 0 0001.3550.005.22.2356.081.99.520.030.5720.300.060 0 0 0 0.0% 0 ELL - Eliot - Out-of-State Travel/ Conferences 0001.3550.005.22.2357.081.99.520.030.5710.300.06100 520 0 0 0 0.0% 0 ELL - Eliot - In-State Travel 0001.3550.005.22.2357.081.99.520.030.5720.300.06ELL - Eliot - Out-of-State Travel/ Conferences 0 0 0 0 0 0.0% 0 ELL - Eliot - Textbooks/ Workbooks 0001.3550.005.22.2410.081.99.520.030.5517.300.050 0 500 500 0 0.0% 0 500 0001.3550.005.22.2415.081.99.520.030.5512.300.05ELL - Eliot - Instr. Mat/Clsrm Lib & Ref - Teaching 271 0 0 0 0 0.0% 0 0 0 Aids 0001.3550.005.22.2430.081.99.520.030.5510.300.050 300 0.0% 300 ELL - Eliot - Educational Supplies 0 0 300 0 0 0001.3550.005.22.2430.081.99.520.030.5710.300.060 0 0 0 0 0.0% 0 0 ELL - Eliot - In-State Travel 0001.3550.005.23.2305.081.99.520.010.5110.300.01 0 0 0 0 0 0.0% 106.894 106.894 ELL - Hillside - Salaries 0001.3550.005.23.2305.081.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 ELL - Hillside - Longevity 0001.3550.005.23.2310.081.99.520.010.5110.300.01 48,521 59,626 79,164 94,375 106,894 -106,894 ELL - Hillside - Salaries 12,519 13.3% 0001.3550.005.23.2310.081.99.520.010.5146.300.01 0 0 0.0% ELL - Hillside - Longevity 0 0 0 0 0 0001.3550.005.23.2324.081.99.520.010.5124.300.01 0 0 0 0.0% 0 0 0 0 ELL - Hillside -0001.3550.005.23.2324.081.99.520.010.5124.300.03 0.0% ELL - Hillside -0 0 0 0 0 0001.3550.005.23.2330.081.99.520.010.5110.300.03 ELL - Hillside - Salaries 0.0% 0001.3550.005.23.2330.081.99.520.010.5146.300.030.0% ELL - Hillside - Longevity 0 0 0 0001.3550.005.23.2356.081.99.520.030.5710.300.06ELL - Hillside - In-State Travel 0 0 0 0.0% 100 100 0001.3550.005.23.2356.081.99.520.030.5720.300.060 0 0 ELL - Hillside - Out-of-State Travel/ Conferences 0 0.0% 0 0001.3550.005.23.2357.081.99.520.030.5710.300.06100 180 800 100 100 0 -100 ELL - Hillside - In-State Travel 0.0% 0001.3550.005.23.2357.081.99.520.030.5720.300.060 ELL - Hillside - Out-of-State Travel/ Conferences 0 0 0 0 0 0.0% 0 0001.3550.005.23.2410.081.99.520.030.5517.300.05 0 0 0 0 ELL - Hillside - Textbooks/ Workbooks 0 0 0.0% 0001.3550.005.23.2415.081.99.520.030.5512.300.05 ELL - Hillside - Instr. Mat/Clsrm Lib & Ref - Teaching 214 400 1,005 0 0 0 0.0% 0001.3550.005.23.2430.081.99.520.030.5510.300.05 0 2,249 27 800 800 0 0.0% 800 ELL - Hillside - Educational Supplies 0001.3550.005.24.2305.081.99.520.010.5110.300.01 0 0 0 0 0 0 0.0% 51,113 51,113 ELL - Mitchell - Salaries 0001.3550.005.24.2305.081.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 ELL - Mitchell - Longevity 0001.3550.005.24.2310.081.99.520.010.5110.300.01 18,777 16,320 17,384 19,995 51,113 31,118 155.6% -51,113 ELL - Mitchell - Salaries 0001.3550.005.24.2310.081.99.520.010.5146.300.01 ELL - Mitchell - Longevity 0 0 0 0 0 0 0.0% 0001.3550.005.24.2324.081.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 ELL - Mitchell -

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% CHG FY19 TM FY19 TM **FY15 FY16 FY17** FY18 TM **FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS ACTUALS ACTUALS BUDGET **BUDGET** CHG AMT BUDGET 0001.3550.005.24.2324.081.99.520.010.5124.300.03ELL - Mitchell -0 0 0 0 0.0% 0 0001.3550.005.24.2330.081.99.520.010.5110.300.03 0.0% ELL - Mitchell - Salaries 0 0 0 0 0 0001.3550.005.24.2356.081.99.520.030.5710.300.060 0 0 0 0.0% ELL - Mitchell - In-State Travel 0001.3550.005.24.2356.081.99.520.030.5720.300.06ELL - Mitchell - Out-of-State Travel/ Conferences 0 0 0 0 0 0.0% 0001.3550.005.24.2357.081.99.520.030.5710.300.06100 15 0 0 0.0% ELL - Mitchell - In-State Travel 0001.3550.005.24.2357.081.99.520.030.5720.300.06ELL - Mitchell - Out-of-State Travel/ Conferences 0 0 0 0 0.0% 0001.3550.005.24.2410.081.99.520.030.5517.300.05ELL - Mitchell - Textbooks/ Workbooks 0 0 0 0 0.0% 0001.3550.005.24.2415.081.99.520.030.5512.300.05ELL - Mitchell - Instr. Mat/Clsrm Lib & Ref - Teaching 214 0 0 0 0 0 0.0% 0 0 0001.3550.005.24.2430.081.99.520.030.5510.300.05 ELL - Mitchell - Educational Supplies 0 0 0 300 300 0 0.0% 0 300 0001.3550.005.25.2305.081.99.520.010.5110.300.01 0 0 0 0 0 0.0% 108,423 108,423 O ELL - Newman - Salaries 0001.3550.005.25.2305.081.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 O 0 ELL - Newman - Longevity 35.8% 0001.3550.005.25.2310.081.99.520.010.5110.300.01 47,861 63,845 75,851 79,831 108,423 28,592 -108,423 ELL - Newman - Salaries 0 0001.3550.005.25.2310.081.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 0 ELL - Newman - Longevity 0001.3550.005.25.2324.081.99.520.010.5124.300.01 0 0 0 0 0 0 0.0% 0 0 ELL - Newman -0001.3550.005.25.2324.081.99.520.010.5124.300.03 0 0 0 0 0 0.0% 0 0 ELL - Newman -0001.3550.005.25.2330.081.99.520.010.5110.300.03 ELL - Newman - Salaries 0 0 102 102 0 0.0% 102 0 0001.3550.005.25.2330.081.99.520.010.5146.300.03 0 0 0 0 0 0.0% 0 ELL - Newman - Longevity 0 0 0001.3550.005.25.2356.081.99.520.030.5710.300.060 0 0 0 0.0% **50** 0 0 50 ELL - Newman - In-State Travel 0001.3550.005.25.2356.081.99.520.030.5720.300.06ELL - Newman - Out-of-State Travel/ Conferences 0 0 0 0 0 0 0.0% 0 0001.3550.005.25.2357.081.99.520.030.5710.300.06 100 105 50 50 0.0% -50 ELL - Newman - In-State Travel 0 0 0001.3550.005.25.2357.081.99.520.030.5720.300.060 0 0 0 0.0% 0 0 0 0 ELL - Newman - Out-of-State Travel/ Conferences 0001.3550.005.25.2410.081.99.520.030.5517.300.050 557 557 0 0.0% 557 ELL - Newman - Textbooks/ Workbooks 0 0 0 0001.3550.005.25.2415.081.99.520.030.5512.300.05 0 0 0.0% ELL - Newman - Instr. Mat/Clsrm Lib & Ref - Teaching 250 0 0 0 0 O 0001.3550.005.25.2430.081.99.520.030.5510.300.05 ELL - Newman - Educational Supplies 0 0 300 300 0 0.0% 0 300 0001.3550.005.26.2305.081.99.520.010.5110.300.01 0 0 0 0 0 0.0% 21,406 21,406 ELL - High Rock - Salaries 0001.3550.005.26.2305.081.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 0 ELL - High Rock - Longevity 0001.3550.005.26.2310.081.99.520.010.5110.300.01 ELL - High Rock - Salaries 21,763 0 12,962 0 21,406 21,406 10,000.0% -21,406 0001.3550.005.26.2310.081.99.520.010.5146.300.01 0 0 0 0 0.0% 0 ELL - High Rock - Longevity 0001.3550.005.26.2324.081.99.520.010.5124.300.01 ELL - High Rock -0 0 0 0 0.0% 0001.3550.005.26.2324.081.99.520.010.5124.300.030 0 0 0 0.0% ELL - High Rock -0001.3550.005.26.2330.081.99.520.010.5110.300.030 0 0 0 0 0.0% 0 ELL - High Rock - Salaries 0001.3550.005.26.2330.081.99.520.010.5146.300.03 ELL - High Rock - Longevity 0 0 0 0.0% 0 0001.3550.005.26.2356.081.99.520.030.5710.300.06ELL - High Rock - In-State Travel 0 0 0 0 0.0% 50 50 0001.3550.005.26.2357.081.99.520.030.5710.300.0650 180 50 50 0 0.0% -50 ELL - High Rock - In-State Travel 0001.3550.005.26.2410.081.99.520.030.5517.300.05 ELL - High Rock - Textbooks/ Workbooks 0 0 0 0 0 0 0.0% 0 0001.3550.005.26.2415.081.99.520.030.5512.300.05ELL - High Rock - Instr. Mat/Clsrm Lib & Ref -83 0 0 0.0% Teaching Aids 0001.3550.005.26.2430.081.99.520.030.5510.300.05ELL - High Rock - Educational Supplies 83 83 0.0% 83 0001.3550.005.30.2305.081.99.520.010.5110.300.010.0% 0 49,948 49,948 ELL - Pollard - Salaries 0001.3550.005.30.2305.081.99.520.010.5146.300.010 0 0 0 0 0.0% 0 0 ELL - Pollard - Longevity 0001.3550.005.30.2310.081.99.520.010.5110.300.01 10,880 11,589 30,863 46,523 49,948 3,425 7.4% -49,948 ELL - Pollard - Salaries 0001.3550.005.30.2310.081.99.520.010.5146.300.010 0 0 0 0.0% 0 0 ELL - Pollard - Longevity 0001.3550.005.30.2324.081.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 ELL - Pollard -0001.3550.005.30.2324.081.99.520.010.5124.300.030 0 0 0.0% ELL - Pollard -0001.3550.005.30.2330.081.99.520.010.5110.300.030 0 0 0 0.0% 0 ELL - Pollard - Salaries 0001.3550.005.30.2330.081.99.520.010.5146.300.030 0 0.0% 0 ELL - Pollard - Longevity 0001.3550.005.30.2356.081.99.520.030.5710.300.060 0 0.0% 200 200 ELL - Pollard - In-State Travel 0001.3550.005.30.2356.081.99.520.030.5720.300.06ELL - Pollard - Out-of-State Travel/ Conferences 0 0 0 0.0% 0 0001.3550.005.30.2357.081.99.520.030.5710.300.06100 300 59 200 200 0 0.0% -200 ELL - Pollard - In-State Travel 0001.3550.005.30.2357.081.99.520.030.5720.300.060 0 0 0.0% ELL - Pollard - Out-of-State Travel/ Conferences 0 0 0 0001.3550.005.30.2410.081.99.520.030.5517.300.050 0 0.0% ELL - Pollard - Textbooks/ Workbooks 0 0 0 0 0 0001.3550.005.30.2415.081.99.520.030.5512.300.0577 0 0 0 0.0% 0 0 167 0 ELL - Pollard - Instr. Mat/Clsrm Lib & Ref - Teaching

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3550.005.30.2430.081.99.520.030.5510.300.05ELL - Pollard - Educational Supplies 0 14 167 167 0 0.0% 0 167 0001.3550.005.40.2305.081.99.520.010.5110.300.01 51,983 0 0 0 0 0 0.0% 51,983 ELL - NHS - Salaries 0001.3550.005.40.2305.081.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 ELL - NHS - Longevity 0001.3550.005.40.2310.081.99.520.010.5110.300.01 ELL - NHS - Salaries 60,253 42,934 49,560 50,839 51,983 1,144 2.3% -51,983 0001.3550.005.40.2310.081.99.520.010.5146.300.01 0 0 0 0 0.0% ELL - NHS - Longevity 0001.3550.005.40.2324.081.99.520.010.5124.300.01 0 0 0 0 0.0% 0 ELL-NHS-0001.3550.005.40.2324.081.99.520.010.5124.300.03ELL - NHS -0 0 0 0 0.0% 0001.3550.005.40.2330.081.99.520.010.5110.300.03**ELL - NHS - Salaries** 0 0 0.0% 0 -1 0001.3550.005.40.2356.081.99.520.030.5710.300.06ELL - NHS - In-State Travel 0 0 0 0 0.0% 0 0001.3550.005.40.2356.081.99.520.030.5720.300.06ELL - NHS - Out-of-State Travel/ Conferences 0 0 0 0 0.0% 0 0001.3550.005.40.2357.081.99.520.030.5710.300.06259 180 0 0 0 0.0% 0 ELL - NHS - In-State Travel 0001.3550.005.40.2357.081.99.520.030.5720.300.060 0 0 0 0 0.0% 0 ELL - NHS - Out-of-State Travel/ Conferences 0 0001.3550.005.40.2410.081.99.520.030.5517.300.050 0 0 0 0.0% 0 ELL - NHS - Textbooks/ Workbooks 0001.3550.005.40.2415.081.99.520.030.5512.300.05ELL - NHS - Instr. Mat/Clsrm Lib & Ref - Teaching 453 174 0 0 0 0 0.0% 0 0 0001.3550.005.40.2430.081.99.520.030.5510.300.05 ELL - NHS - Educational Supplies 262 0 450 450 0.0% 450 55 0 0 0001.3550.040.10.2351.011.99.520.010.5110.300.01 ELL - District - Salaries 0 0 0 0 0 0 0.0% 0 0 282,679 326,079 390,858 445,225 585,891 140,666 31.6% -1 585,890 TOTALS FOR: 3550 0001.3551.005.10.2330.081.99.520.030.5380.300.04 0.0% 0 0 0 0 0 0 0 0 Translation & Interpreting Services - District - Other **Purchased Services** 0001.3551.005.10.2440.081.99.520.030.5380.300.044,028 916 0 0 0.0% 0 Translation & Interpreting Services - District - Other **Purchased Services** 0001.3551.005.21.2324.081.99.520.010.5124.300.03Translation & Interpreting Services - Broadmeadow -0 0 0 0 0.0% 0 0 0 0001.3551.005.21.2330.081.99.520.010.5110.300.03Translation & Interpreting Services - Broadmeadow -0 0 0 0 0.0% 0 0 0 0 0001.3551.005.21.2330.081.99.520.030.5380.300.04 Translation & Interpreting Services - Broadmeadow -104 0 O 0 0 0 0.0% 0 Other Purchased Services 0001.3551.005.22.2324.081.99.520.010.5124.300.03 0 0 0 0.0% Translation & Interpreting Services - Eliot -0001.3551.005.22.2330.081.99.520.010.5110.300.03 0 0 0 0 0.0% 0 Translation & Interpreting Services - Eliot - Salaries 0 0001.3551.005.22.2330.081.99.520.030.5380.300.04 Translation & Interpreting Services - Eliot - Other 0 0 0 0 0.0% 0 Purchased Services 0001.3551.005.23.2324.081.99.520.010.5124.300.03Translation & Interpreting Services - Hillside -0 0 0 0 0 0.0% 0 0001.3551.005.23.2330.081.99.520.010.5110.300.030 0 0 0.0% 0 Translation & Interpreting Services - Hillside - Salaries 0001.3551.005.23.2330.081.99.520.030.5380.300.04Translation & Interpreting Services - Hillside - Other 0 0 0 0.0% 0 **Purchased Services** 0001.3551.005.24.2324.081.99.520.010.5124.300.03 0.0% Translation & Interpreting Services - Mitchell -O O 0 0 0 0 0001.3551.005.24.2330.081.99.520.010.5110.300.03 0.0% 0 0 O 0 0 0 Translation & Interpreting Services - Mitchell - Salaries 0001.3551.005.24.2330.081.99.520.030.5380.300.040 0 0 0 0 0.0% 0 Translation & Interpreting Services - Mitchell - Other Purchased Services 0001.3551.005.25.2324.081.99.520.010.5124.300.03 0 0 0 0 0.0% 0 Translation & Interpreting Services - Newman -0001.3551.005.25.2330.081.99.520.010.5110.300.03 0 0 0 0 0 0.0% 0 Translation & Interpreting Services - Newman -0001.3551.005.25.2330.081.99.520.030.5380.300.04Translation & Interpreting Services - Newman - Other 0 570 0 0 0 0.0% 0 0 **Purchased Services** 0001.3551.005.26.2324.081.99.520.010.5124.300.03 0 0 0 0.0% 0 0 0 0 Translation & Interpreting Services - High Rock -0001.3551.005.26.2330.081.99.520.010.5110.300.03 O O O O n 0.0% Translation & Interpreting Services - High Rock -Salaries 0001.3551.005.26.2330.081.99.520.030.5380.300.04 Translation & Interpreting Services - High Rock -671 605 0.0% Other Purchased Services 0001.3551.005.30.2324.081.99.520.010.5124.300.03 0 0.0% 0 Translation & Interpreting Services - Pollard -0 0 0001.3551.005.30.2330.081.99.520.010.5110.300.030 0 0.0% 0 Translation & Interpreting Services - Pollard - Salaries 0001.3551.005.30.2330.081.99.520.030.5380.300.040 889 0 0 0.0% 0 Translation & Interpreting Services - Pollard - Other 0 **Purchased Services** 0001.3551.005.40.2324.081.99.520.010.5124.300.03Translation & Interpreting Services - NHS -0 0 0 0 0.0% 0 0001.3551.005.40.2330.081.99.520.010.5110.300.03 Translation & Interpreting Services - NHS - Salaries 0 0 0 0 0 0.0% 0001.3551.005.40.2330.081.99.520.030.5380.300.04 991 0 Translation & Interpreting Services - NHS - Other 6,443 8,736 0 0.0% Purchased Services 0001.3551.005.50.2324.081.99.520.010.5124.300.03 0 0 0 0 0.0% Translation & Interpreting Services - Preschool -0001.3551.005.50.2330.081.99.520.010.5110.300.03 Translation & Interpreting Services - Preschool -0 0 0 0 0.0% 0001.3551.040.99.3100.081.99.520.010.5110.300.03 0 0 0 0 0 0.0% 0 0 Translation & Interpreting Services - Unassigned -0 **Salaries** 0001.3551.040.99.3100.081.99.520.030.5380.300.04 Translation & Interpreting Services - Unassigned -17,965 16,506 28,353 24,800 24,800 0 0.0% 24,800 Other Purchased Services 24,800 0.0% 23,759 24,471 38,548 24,800 24,800 0 0 TOTALS FOR: 3551 0001.3560.005.10.2305.011.99.520.010.5110.300.01 K-8 Reading Instruction - District - Salaries 0 0 0 0 0 0.0%

FISCAL YEAR: 2019

Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** BUDGET **BUDGET** CHG AMT BUDGET ACTUALS ACTUALS ACTUALS 0001.3560.005.10.2354.011.99.520.010.5128.300.01 K-8 Reading Instruction - District -0 0 0.0% 0 0001.3560.005.10.2357.011.99.520.010.5110.300.01 0.0% K-8 Reading Instruction - District - Salaries 0 0 0 0 0001.3560.005.10.2357.011.99.520.030.5300.300.04 K-8 Reading Instruction - District - Professional and 0 0 0 0 0.0% **Technical** 0001.3560.005.10.2358.011.99.520.030.5300.300.04 K-8 Reading Instruction - District - Professional and 0 0 0 0 0 0.0% 0 0 Technical 0001.3560.005.21.2305.011.99.520.010.5110.300.01 K-8 Reading Instruction - Broadmeadow - Salaries 0 0 0 0 0 0.0% 206,461 206,461 0001.3560.005.21.2305.011.99.520.010.5146.300.01 K-8 Reading Instruction - Broadmeadow - Longevity 0 0 0 0 0 0 0.0% 2,040 2,040 0001.3560.005.21.2310.011.99.520.010.5110.300.01 K-8 Reading Instruction - Broadmeadow - Salaries 170,428 174,432 177,049 181,582 206,461 24,879 13.7% -206,461 0001.3560.005.21.2310.011.99.520.010.5146.300.01 1,100 1,800 1,800 800 2,040 1,240 155.0% -2,040 K-8 Reading Instruction - Broadmeadow - Longevity 0001.3560.005.21.2310.011.99.520.010.5147.300.01 K-8 Reading Instruction - Broadmeadow - Alt. 0 0 0 0 0 0 0.0% 0 0001.3560.005.21.2324.011.99.520.010.5124.300.01 K-8 Reading Instruction - Broadmeadow -0 0 0 0.0% 0 0001.3560.005.21.2352.011.99.520.010.5110.300.01 0 0 0 0 0.0% 0 K-8 Reading Instruction - Broadmeadow - Salaries 0001.3560.005.21.2352.011.99.520.010.5146.300.01 K-8 Reading Instruction - Broadmeadow - Longevity 0 0 0 0 0 0.0% 0 0 0001.3560.005.21.2356.011.99.520.030.5710.300.060 0 0 0.0% 350 350 K-8 Reading Instruction - Broadmeadow - In-State Travel 0001.3560.005.21.2356.011.99.520.030.5720.300.06 K-8 Reading Instruction - Broadmeadow - Out-of-State 0 0 0 0 0.0% 0 0 0 Travel/ Conferences 0001.3560.005.21.2357.011.99.520.030.5710.300.06K-8 Reading Instruction - Broadmeadow - In-State 1,477 107 1,392 350 350 0 0.0% -350 Travel 0001.3560.005.21.2357.011.99.520.030.5720.300.06K-8 Reading Instruction - Broadmeadow - Out-of-State 475 294 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3560.005.21.2410.011.99.520.030.5517.300.05 0 0 0 0 0 0.0% 0 K-8 Reading Instruction - Broadmeadow - Textbooks/ 0 0 Workbooks 0001.3560.005.21.2415.011.99.520.030.5512.300.05K-8 Reading Instruction - Broadmeadow - Instr. 12,970 10,517 10,019 13,200 13,200 0 0.0% 13,200 Mat/Clsrm Lib & Ref - Teaching Aids 0001.3560.005.21.2430.011.99.520.030.5510.300.05K-8 Reading Instruction - Broadmeadow - Educational 368 11 8,303 201 201 0 0.0% 0 201 Supplies 0001.3560.005.21.2440.011.99.520.030.5380.300.04 K-8 Reading Instruction - Broadmeadow - Other 0 0 500 10,000.0% 500 0 0 500 0 Purchased Services 0001.3560.005.22.2305.011.99.520.010.5110.300.01 K-8 Reading Instruction - Eliot - Salaries 0 0 0 0 0 0.0% 118,744 118,744 0001.3560.005.22.2305.011.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 K-8 Reading Instruction - Eliot - Longevity 0001.3560.005.22.2310.011.99.520.010.5110.300.01 105,356 108,348 98,800 81,082 118,744 37,662 46.4% -118,744 K-8 Reading Instruction - Eliot - Salaries 0001.3560.005.22.2310.011.99.520.010.5146.300.01 1,900 1,900 1,900 0 0 0 0.0% 0 K-8 Reading Instruction - Eliot - Longevity 0001.3560.005.22.2310.011.99.520.010.5147.300.01 0 0 0 0 0.0% 0 K-8 Reading Instruction - Eliot - Alt. Longevity 0001.3560.005.22.2324.011.99.520.010.5124.300.01 K-8 Reading Instruction - Eliot -0 0 0 0 0.0% 0 0001.3560.005.22.2352.011.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 0 K-8 Reading Instruction - Eliot - Salaries 0001.3560.005.22.2352.011.99.520.010.5146.300.01 0 0 0 0.0% 0 K-8 Reading Instruction - Eliot - Longevity 0001.3560.005.22.2356.011.99.520.030.5710.300.06 0 0 0 0.0% 350 350 K-8 Reading Instruction - Eliot - In-State Travel 0001.3560.005.22.2356.011.99.520.030.5720.300.060 0 0 0 0.0% 0 K-8 Reading Instruction - Eliot - Out-of-State Travel/ 0001.3560.005.22.2357.011.99.520.030.5710.300.06 K-8 Reading Instruction - Eliot - In-State Travel 827 0 2,893 350 350 0 0.0% -350 0001.3560.005.22.2357.011.99.520.030.5720.300.06K-8 Reading Instruction - Eliot - Out-of-State Travel/ 0 0 294 0 0 0 0.0% 0 0 Conferences 0001.3560.005.22.2410.011.99.520.030.5517.300.05 K-8 Reading Instruction - Eliot - Textbooks/ 0 0 0.0% 0 0 0 0 0 Workbooks 0001.3560.005.22.2415.011.99.520.030.5512.300.05K-8 Reading Instruction - Eliot - Instr. Mat/Clsrm Lib 12,171 11,241 10,836 13,500 13,500 0.0% 13,500 & Ref - Teaching Aids 0001.3560.005.22.2430.011.99.520.030.5510.300.05 K-8 Reading Instruction - Eliot - Educational Supplies 0.0% 0001.3560.005.22.2440.011.99.520.030.5380.300.040 500 500 10,000.0% 500 K-8 Reading Instruction - Eliot - Other Purchased Services 0001.3560.005.23.2305.011.99.520.010.5110.300.01 K-8 Reading Instruction - Hillside - Salaries 0 0 0 0 0 0.0% 187,138 187,138 0001.3560.005.23.2305.011.99.520.010.5146.300.01 0 0 0 0 0 700 700 K-8 Reading Instruction - Hillside - Longevity 0 0.0% 0001.3560.005.23.2310.011.99.520.010.5110.300.01 116,102 151,921 155,305 K-8 Reading Instruction - Hillside - Salaries 160,434 187,138 26,704 16.6% -187,138 0001.3560.005.23.2310.011.99.520.010.5146.300.01 K-8 Reading Instruction - Hillside - Longevity 700 700 700 700 700 0.0% -700 0 0001.3560.005.23.2310.011.99.520.010.5147.300.01 0 0 0 0.0% K-8 Reading Instruction - Hillside - Alt. Longevity 0 0 0 0001.3560.005.23.2324.011.99.520.010.5124.300.01 K-8 Reading Instruction - Hillside -0 0 0 0 0 0 0.0% 0001.3560.005.23.2352.011.99.520.010.5110.300.01 K-8 Reading Instruction - Hillside - Salaries 0 0.0% 0 0 0 0001.3560.005.23.2352.011.99.520.010.5146.300.01 K-8 Reading Instruction - Hillside - Longevity 0 0 0 0 0.0% 0 0 0001.3560.005.23.2356.011.99.520.030.5710.300.06 K-8 Reading Instruction - Hillside - In-State Travel 0 0 0 350 0 0.0% 350 0001.3560.005.23.2356.011.99.520.030.5720.300.06K-8 Reading Instruction - Hillside - Out-of-State 0 0 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3560.005.23.2357.011.99.520.030.5710.300.06K-8 Reading Instruction - Hillside - In-State Travel 627 219 2,973 350 350 0 0.0% -350 0001.3560.005.23.2357.011.99.520.030.5720.300.06K-8 Reading Instruction - Hillside - Out-of-State 350 294 0 0 0.0% 0

Travel/ Conferences

FISCAL YEAR: 2019

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	\$ Снс	% Снс	FY19 TM CHG AMT	
0001.3560.005.23.2410.011.99.520.030.5517.300.05	K-8 Reading Instruction - Hillside - Textbooks/ Workbooks	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.23.2415.011.99.520.030.5512.300.05	K-8 Reading Instruction - Hillside - Instr. Mat/Clsrm	7,276	4,745	11,595	9,185	9,185	0	0.0%	0	9,185
0001.3560.005.23.2430.011.99.520.030.5510.300.05	Lib & Ref - Teaching Aids K-8 Reading Instruction - Hillside - Educational	468	110	135	148	148	0	0.0%	0	148
0001.3560.005.23.2440.011.99.520.030.5380.300.04	Supplies K-8 Reading Instruction - Hillside - Other Purchased	0	0	0	0	500	500	10,000.0%	0	500
0001.3560.005.24.2305.011.99.520.010.5110.300.01	Services K-8 Reading Instruction - Mitchell - Salaries	0	0	0	0	0	0	0.0%	137,122	137,122
0001.3560.005.24.2305.011.99.520.010.5146.300.01	K-8 Reading Instruction - Mitchell - Longevity	0	0	0	0	0	0	0.0%	350	350
0001.3560.005.24.2310.011.99.520.010.5110.300.01	K-8 Reading Instruction - Mitchell - Salaries	116,152	135,823	131,363	131,627	137,122	5,495	4.2%	-137,122	0
0001.3560.005.24.2310.011.99.520.010.5146.300.01	K-8 Reading Instruction - Mitchell - Longevity	700	700	700	700	350	-350	-50.0%	-350	0
0001.3560.005.24.2310.011.99.520.010.5147.300.01	K-8 Reading Instruction - Mitchell - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.24.2324.011.99.520.010.5124.300.01	K-8 Reading Instruction - Mitchell -	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.24.2352.011.99.520.010.5110.300.01	K-8 Reading Instruction - Mitchell - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.24.2352.011.99.520.010.5146.300.01	K-8 Reading Instruction - Mitchell - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.24.2356.011.99.520.030.5710.300.06	K-8 Reading Instruction - Mitchell - In-State Travel	0	0	0	0	0	0	0.0%	350	350
0001.3560.005.24.2356.011.99.520.030.5720.300.06	K-8 Reading Instruction - Mitchell - Out-of-State	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.24.2357.011.99.520.030.5710.300.06	Travel/ Conferences K-8 Reading Instruction - Mitchell - In-State Travel	1,052	115	1,142	350	350	0	0.0%	-350	0
0001.3560.005.24.2357.011.99.520.030.5720.300.06	K-8 Reading Instruction - Mitchell - Out-of-State	0	175	294	0	0	0	0.0%	0	0
	Travel/ Conferences					•				
0001.3560.005.24.2410.011.99.520.030.5517.300.05	K-8 Reading Instruction - Mitchell - Textbooks/ Workbooks	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.24.2415.011.99.520.030.5512.300.05	K-8 Reading Instruction - Mitchell - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	11,264	9,036	11,295	12,000	12,000	0	0.0%	0	12,000
0001.3560.005.24.2430.011.99.520.030.5510.300.05	K-8 Reading Instruction - Mitchell - Educational Supplies	1,805	337	609	175	175	0	0.0%	0	175
0001.3560.005.24.2440.011.99.520.030.5380.300.04	K-8 Reading Instruction - Mitchell - Other Purchased Services	0	0	0	0	500	500	10,000.0%	0	500
0001.3560.005.25.2305.011.99.520.010.5110.300.01	K-8 Reading Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	222,845	222,845
0001.3560.005.25.2305.011.99.520.010.5146.300.01	K-8 Reading Instruction - Newman - Longevity	0	0	0	0	0	0	0.0%	280	280
0001.3560.005.25.2310.011.99.520.010.5110.300.01	K-8 Reading Instruction - Newman - Salaries	144,788	151,643	191,941	197,606	222,845	25,239	12.8%	-222,845	0
0001.3560.005.25.2310.011.99.520.010.5146.300.01	K-8 Reading Instruction - Newman - Longevity	0	0	0	140	280	140	100.0%	-280	0
0001.3560.005.25.2310.011.99.520.010.5147.300.01	K-8 Reading Instruction - Newman - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.25.2324.011.99.520.010.5124.300.01	K-8 Reading Instruction - Newman -	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.25.2352.011.99.520.010.5110.300.01	K-8 Reading Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.25.2352.011.99.520.010.5146.300.01	K-8 Reading Instruction - Newman - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.25.2356.011.99.520.030.5710.300.06	K-8 Reading Instruction - Newman - In-State Travel	0	0	0	0	0	0	0.0%	350	350
0001.3560.005.25.2356.011.99.520.030.5720.300.06	K-8 Reading Instruction - Newman - Out-of-State	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.25.2357.011.99.520.030.5710.300.06	Travel/ Conferences K-8 Reading Instruction - Newman - In-State Travel	1,692	438	1,396	350	350	0	0.0%	-350	0
0001.3560.005.25.2357.011.99.520.030.5720.300.06	K-8 Reading Instruction - Newman - Out-of-State	0	770	294	0	0	0	0.0%	0	0
0001.3560.005.25.2410.011.99.520.030.5517.300.05	Travel/ Conferences K-8 Reading Instruction - Newman - Textbooks/	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.25.2415.011.99.520.030.5512.300.05	Workbooks	11,355	9,642	12,435	16,869	16,869	0	0.0%	0	16,869
	K-8 Reading Instruction - Newman - Instr. Mat/Clsrm Lib & Ref - Teaching Aids				•	,				•
0001.3560.005.25.2430.011.99.520.030.5510.300.05	K-8 Reading Instruction - Newman - Educational Supplies	707	65	2,289	240	240	0	0.0%	0	240
0001.3560.005.25.2440.011.99.520.030.5380.300.04	K-8 Reading Instruction - Newman - Other Purchased Services	0	0	0	0	500	500	10,000.0%	0	500
0001.3560.005.26.2210.011.99.520.010.5110.300.01	K-8 Reading Instruction - High Rock - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.26.2305.011.99.520.010.5110.300.01	K-8 Reading Instruction - High Rock - Salaries	0	0	0	0	0	0	0.0%	194,219	194,219
0001.3560.005.26.2305.011.99.520.010.5146.300.01	K-8 Reading Instruction - High Rock - Longevity	0	0	0	0	0	0	0.0%	1,100	1,100
0001.3560.005.26.2310.011.99.520.010.5110.300.01	K-8 Reading Instruction - High Rock - Salaries	184,433	190,662	188,774	194,707	194,219	-488	-0.3%	-194,219	0
0001.3560.005.26.2310.011.99.520.010.5146.300.01	K-8 Reading Instruction - High Rock - Longevity	700	1,050	1,100	1,100	1,100	0	0.0%	-1,100	0
0001.3560.005.26.2310.011.99.520.010.5147.300.01	K-8 Reading Instruction - High Rock - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.26.2324.011.99.520.010.5124.300.01	K-8 Reading Instruction - High Rock -	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.26.2352.011.99.520.010.5110.300.01	K-8 Reading Instruction - High Rock - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.26.2352.011.99.520.010.5146.300.01	K-8 Reading Instruction - High Rock - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.26.2415.011.99.520.030.5512.300.05	K-8 Reading Instruction - High Rock - Instr.	4,074	8,244	1,755	1,932	1,932	0	0.0%	0	1,932
0001.3560.005.26.2440.011.99.520.030.5380.300.04	Mat/Clsrm Lib & Ref - Teaching Aids K-8 Reading Instruction - High Rock - Other	0	0	0	0	300	300	10,000.0%	0	300
0001.3560.005.26.2455.011.99.520.030.5524.300.04	Purchased Services K-8 Reading Instruction - High Rock - Instructional	0	0	0	0	0	n	0.0%	0	0
	Software	J	U	U	U	U	U	0.0 /8	J	U

FISCAL YEAR: 2019

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	\$ CHG	% Снс	FY19 TM CHG AMT	FY19 TM Budget
0001.3560.005.30.2305.011.99.520.010.5110.300.01	K-8 Reading Instruction - Pollard - Salaries	0	0	0	0	0	0	0.0%	61,335	61,335
0001.3560.005.30.2305.011.99.520.010.5146.300.01	K-8 Reading Instruction - Pollard - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.30.2310.011.99.520.010.5110.300.01	K-8 Reading Instruction - Pollard - Salaries	34,615	45,428	46,942	58,700	61,335	2,635	4.5%	-61,335	0
0001.3560.005.30.2310.011.99.520.010.5146.300.01	K-8 Reading Instruction - Pollard - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.30.2324.011.99.520.010.5124.300.01	K-8 Reading Instruction - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.30.2352.011.99.520.010.5110.300.01	K-8 Reading Instruction - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.30.2352.011.99.520.010.5146.300.01	K-8 Reading Instruction - Pollard - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.30.2430.011.99.520.030.5510.300.05	K-8 Reading Instruction - Pollard - Educational	0	0	0	3,863	863	-3,000	-77.7%	0	863
0001.3560.005.30.2440.011.99.520.030.5380.300.04	Supplies K-8 Reading Instruction - Pollard - Other Purchased	0	0	0	0	200	200	10,000.0%	0	200
0001.3560.005.30.2455.011.99.520.030.5524.300.04	Services K-8 Reading Instruction - Pollard - Instructional	0	0	0	0	0	0	0.0%	0	0
0001.3560.005.40.2440.011.99.520.030.5380.300.04	Software K-8 Reading Instruction - NHS - Other Purchased	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.10.2351.011.99.520.010.5110.300.01	Services K-8 Reading Instruction - District - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.21.2120.011.99.520.010.5110.300.01	K-8 Reading Instruction - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.21.2315.011.99.520.010.5110.300.01	K-8 Reading Instruction - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.21.2324.011.99.520.010.5124.300.01	K-8 Reading Instruction - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.21.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - Broadmeadow - Salaries	21,696	22,290	22,624	40,681	23,940	-16,741	-41.2%	0	23,940
0001.3560.040.21.2351.011.99.520.010.5146.300.01		0	0	0	0	20,340	0	0.0%	0	0
0001.3560.040.22.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - Broadmeadow - Longevity	21,694	22,290	22,624	23,188	23,940	752	3.2%	0	23,940
0001.3560.040.22.2351.011.99.520.010.5146.300.01	K-8 Reading Instruction - Eliot - Salaries	21,094	22,290		23,188	23,940	0	0.0%	0	23,940
0001.3560.040.23.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - Eliot - Longevity		·	0 004	·					_
	K-8 Reading Instruction - Hillside - Salaries	21,697	22,290	22,624	43,524	44,276	752	1.7%	-20,336	23,940
0001.3560.040.23.2351.011.99.520.010.5146.300.01	K-8 Reading Instruction - Hillside - Longevity	0	0	0	220	220	0	0.0%	-220	0
0001.3560.040.24.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - Mitchell - Salaries	21,696	22,290	22,624	23,189	23,941	752	3.2%	0	23,941
0001.3560.040.24.2351.011.99.520.010.5146.300.01	K-8 Reading Instruction - Mitchell - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.25.2120.011.99.520.010.5110.300.01	K-8 Reading Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.25.2120.011.99.520.010.5146.300.01	K-8 Reading Instruction - Newman - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.25.2315.011.99.520.010.5110.300.01	K-8 Reading Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.25.2315.011.99.520.010.5146.300.01	K-8 Reading Instruction - Newman - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.25.2324.011.99.520.010.5124.300.01	K-8 Reading Instruction - Newman -	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.25.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - Newman - Salaries	21,696	22,290	22,624	23,189	3,605	-19,584	-84.5%	20,336	23,941
0001.3560.040.25.2351.011.99.520.010.5146.300.01	K-8 Reading Instruction - Newman - Longevity	0	0	0	0	-220	-220		220	0
0001.3560.040.26.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - High Rock - Salaries	65,777	0	0	0	0	0	0.0%	0	0
0001.3560.040.26.2351.011.99.520.010.5146.300.01	K-8 Reading Instruction - High Rock - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.30.2351.011.99.520.010.5110.300.01	K-8 Reading Instruction - Pollard - Salaries	65,777	0	0	0	0	0	0.0%	0	0
0001.3560.040.30.2351.011.99.520.010.5146.300.01	K-8 Reading Instruction - Pollard - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3560.040.30.2351.099.99.520.010.5110.300.01	K-8 Reading Instruction - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
	TOTALS FOR: 3560	1,185,707	1,132,567	1,190,438	1,236,370	1,325,237	88,867	7.2%	0	1,325,237
0001.3561.005.10.2351.030.99.520.010.5110.300.01	Elementary Math Instruction - District - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.21.2110.030.99.520.010.5110.300.01	Elementary Math Instruction - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	61,975	61,975
0001.3561.005.21.2220.030.99.520.010.5110.300.01	Elementary Math Instruction - Broadmeadow - Salaries	0	0	0	58,418	61,975	3,557	6.1%	-61,975	0
0001.3561.005.21.2305.030.99.520.010.5110.300.01	Elementary Math Instruction - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	49,142	49,142
0001.3561.005.21.2305.030.99.520.010.5146.300.01	Elementary Math Instruction - Broadmeadow - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.21.2310.030.99.520.010.5110.300.01	Elementary Math Instruction - Broadmeadow - Salaries	40,099	44,521	45,607	47,210	49,142	1,932	4.1%	-49,142	0
0001.3561.005.21.2310.030.99.520.010.5146.300.01	Elementary Math Instruction - Broadmeadow - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.21.2324.030.99.520.010.5124.300.01	Elementary Math Instruction - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.21.2352.030.99.520.010.5110.300.01	Elementary Math Instruction - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.21.2352.030.99.520.010.5146.300.01	Elementary Math Instruction - Broadmeadow - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.21.2356.030.99.520.030.5710.300.06	Elementary Math Instruction - Broadmeadow - In- State Travel	0	0	0	0	0	0	0.0%	300	300
0001.3561.005.21.2357.030.99.520.030.5710.300.06	Elementary Math Instruction - Broadmeadow - In- State Travel	0	0	0	0	300	300	10,000.0%	-300	0
0001.3561.005.21.2410.030.99.520.030.5517.300.05	Elementary Math Instruction - Broadmeadow - Textbooks/ Workbooks	0	0	0	4,600	3,200	-1,400	-30.4%	0	3,200

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ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	\$ CHG	% СнG	FY19 TM CHG AMT	
0001.3561.005.21.2430.030.99.520.030.5510.300.05	Elementary Math Instruction - Broadmeadow -	3,379	27,636	13,227	15,991	14,000	-1,991	-12.5%	0	14,000
0001.3561.005.21.2440.030.99.520.030.5380.300.04	Educational Supplies Elementary Math Instruction - Broadmeadow - Other	0	0	0	0	2,000	2,000	10,000.0%	0	2,000
0001.3561.005.22.2110.030.99.520.010.5110.300.01	Purchased Services Elementary Math Instruction - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.22.2220.030.99.520.010.5110.300.01	Elementary Math Instruction - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.22.2305.030.99.520.010.5110.300.01	Elementary Math Instruction - Eliot - Salaries	0	0	0	0	0	0	0.0%	40,884	40,884
0001.3561.005.22.2305.030.99.520.010.5146.300.01	Elementary Math Instruction - Eliot - Longevity	0	0	0	0	0	0	0.0%	450	450
0001.3561.005.22.2310.030.99.520.010.5110.300.01	Elementary Math Instruction - Eliot - Salaries	28,630	29,302	29,742	30,504	40,884	10,380	34.0%	-40,884	0
0001.3561.005.22.2310.030.99.520.010.5146.300.01	Elementary Math Instruction - Eliot - Longevity	0	0	0	330	450	120	36.4%	-450	0
0001.3561.005.22.2324.030.99.520.010.5124.300.01	Elementary Math Instruction - Eliot -	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.22.2352.030.99.520.010.5110.300.01	Elementary Math Instruction - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.22.2352.030.99.520.010.5146.300.01	Elementary Math Instruction - Eliot - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.22.2356.030.99.520.030.5710.300.06	Elementary Math Instruction - Eliot - In-State Travel	0	0	0	0	0	0	0.0%	300	300
0001.3561.005.22.2357.030.99.520.030.5710.300.06	Elementary Math Instruction - Eliot - In-State Travel	0	0	0	0	300	300	10,000.0%	-300	0
0001.3561.005.22.2410.030.99.520.030.5517.300.05	Elementary Math Instruction - Eliot - Textbooks/	0	0	0	3,200	2,000	-1,200	-37.5%	0	2,000
0001.3561.005.22.2430.030.99.520.030.5510.300.05	Workbooks Elementary Math Instruction - Eliot - Educational	3,127	20,398	10,004	9,997	8,021	-1,976	-19.8%	0	8,021
0001.3561.005.22.2440.030.99.520.030.5380.300.04	Supplies Elementary Math Instruction - Eliot - Other Purchased	0	0	0	0	2,000	2 000	10,000.0%	0	2,000
	Services	•				•	2,000	•	·	2,000
0001.3561.005.23.2110.030.99.520.010.5110.300.01	Elementary Math Instruction - Hillside - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.23.2220.030.99.520.010.5110.300.01	Elementary Math Instruction - Hillside - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.23.2305.030.99.520.010.5110.300.01	Elementary Math Instruction - Hillside - Salaries	0	0	0	0	0	0	0.0%	31,190	31,190
0001.3561.005.23.2305.030.99.520.010.5146.300.01	Elementary Math Instruction - Hillside - Longevity	0	0	0	0	0	0	0.0%	450	450
0001.3561.005.23.2310.030.99.520.010.5110.300.01	Elementary Math Instruction - Hillside - Salaries	28,630	29,302	29,742	30,504	31,190	686	2.2%	-31,190	0
0001.3561.005.23.2310.030.99.520.010.5146.300.01	Elementary Math Instruction - Hillside - Longevity	0	0	0	330	450	120	36.4%	-450	0
0001.3561.005.23.2324.030.99.520.010.5124.300.01	Elementary Math Instruction - Hillside -	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.23.2352.030.99.520.010.5110.300.01	Elementary Math Instruction - Hillside - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.23.2352.030.99.520.010.5146.300.01	Elementary Math Instruction - Hillside - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.23.2356.030.99.520.030.5710.300.06	Elementary Math Instruction - Hillside - In-State Travel	0	0	0	0	0	0	0.0%	300	300
0001.3561.005.23.2357.030.99.520.030.5710.300.06	Elementary Math Instruction - Hillside - In-State Travel	0	0	0	0	300	300	10,000.0%	-300	0
0001.3561.005.23.2400.030.99.520.030.5380.300.04	Elementary Math Instruction - Hillside - Other Purchased Services	0	0	0	0	2,000	2,000	10,000.0%	0	2,000
0001.3561.005.23.2410.030.99.520.030.5517.300.05	Elementary Math Instruction - Hillside - Textbooks/	0	0	0	3,200	2,000	-1,200	-37.5%	0	2,000
0001.3561.005.23.2430.030.99.520.030.5510.300.05	Workbooks Elementary Math Instruction - Hillside - Educational	11,238	22,403	12,053	15,070	11,000	-4,070	-27.0%	0	11,000
0001.3561.005.24.2110.030.99.520.010.5110.300.01	Supplies Elementary Math Instruction - Mitchell - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.24.2220.030.99.520.010.5110.300.01	Elementary Math Instruction - Mitchell - Salaries	0	0	0	0	0	0	0.0%		0
0001.3561.005.24.2305.030.99.520.010.5110.300.01	Elementary Math Instruction - Mitchell - Salaries	0	0	0	0	0	0	0.0%	30,839	30,839
0001.3561.005.24.2310.030.99.520.010.5110.300.01	Elementary Math Instruction - Mitchell - Salaries	0	0	0	0	30,839	30,839	10,000.0%	-30,839	0
0001.3561.005.24.2324.030.99.520.010.5124.300.01	Elementary Math Instruction - Mitchell -	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.24.2352.030.99.520.010.5110.300.01	Elementary Math Instruction - Mitchell - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.24.2356.030.99.520.030.5710.300.06	Elementary Math Instruction - Mitchell - In-State	0	0	0	0	0	0	0.0%	300	300
0001.3561.005.24.2357.030.99.520.030.5710.300.06	Travel Elementary Math Instruction - Mitchell - In-State	0	0	0	0	300	300	10,000.0%	-300	0
0001.3561.005.24.2410.030.99.520.030.5517.300.05	Travel	0	0	0	2 000		1 400	·	0	-
	Elementary Math Instruction - Mitchell - Textbooks/ Workbooks	U	U	U	3,900	2,500	-1,400	-35.9%	U	2,500
0001.3561.005.24.2430.030.99.520.030.5510.300.05	Elementary Math Instruction - Mitchell - Educational Supplies	11,389	22,900	12,308	12,039	10,000	-2,039	-16.9%	0	10,000
0001.3561.005.24.2440.030.99.520.030.5380.300.04	Elementary Math Instruction - Mitchell - Other Purchased Services	0	0	0	0	2,000	2,000	10,000.0%	0	2,000
0001.3561.005.25.2110.030.99.520.010.5110.300.01	Elementary Math Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.25.2220.030.99.520.010.5110.300.01	Elementary Math Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.25.2305.030.99.520.010.5110.300.01	Elementary Math Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	56,608	56,608
0001.3561.005.25.2310.030.99.520.010.5110.300.01	Elementary Math Instruction - Newman - Salaries	44,549	49,225	50,969	53,320	56,608	3,288	6.2%	-56,608	0
0001.3561.005.25.2324.030.99.520.010.5124.300.01	Elementary Math Instruction - Newman -	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.25.2352.030.99.520.010.5110.300.01	Elementary Math Instruction - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3561.005.25.2356.030.99.520.030.5710.300.06	Elementary Math Instruction - Newman - In-State	0	0	0	0	0	0	0.0%	300	300
0001.3561.005.25.2357.030.99.520.030.5710.300.06	Travel Elementary Math Instruction - Newman - In-State	0	0	0	0	300	300	10,000.0%	-300	0
	Travel VI - D - 42									

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** CHG AMT ACTUALS ACTUALS BUDGET **BUDGET** BUDGET ACTUALS 0001.3561.005.25.2410.030.99.520.030.5517.300.05 Elementary Math Instruction - Newman - Textbooks/ 0 4,900 3,900 -1,000 -20.4% 0 3,900 Workbooks 0001.3561.005.25.2430.030.99.520.030.5510.300.05 15,299 19,224 14,845 29,847 18,000 -1,224 -6.4% 18,000 Elementary Math Instruction - Newman - Educational 0 Supplies 0001.3561.005.25.2440.030.99.520.030.5380.300.04 Elementary Math Instruction - Newman - Other 0 0 0 2,000 2,000 10,000.0% 0 2,000 Purchased Services 0001.3561.005.26.2305.030.99.520.010.5110.300.01 Elementary Math Instruction - High Rock - Salaries 0 0 0 0.0% 0001.3561.005.26.2305.030.99.520.010.5146.300.01 0.0% Elementary Math Instruction - High Rock - Longevity 0 0 0 0001.3561.005.26.2310.030.99.520.010.5110.300.01 Elementary Math Instruction - High Rock - Salaries 14,551 0 0 0 0.0% 0001.3561.005.26.2310.030.99.520.010.5146.300.01 Elementary Math Instruction - High Rock - Longevity 0 0 0 0 0.0% 0001.3561.005.26.2324.030.99.520.010.5124.300.01 0 0 0 0 0.0% Elementary Math Instruction - High Rock -0 0001.3561.005.26.2352.030.99.520.010.5110.300.01 0 0 0 0.0% 0 Elementary Math Instruction - High Rock - Salaries 0001.3561.005.26.2352.030.99.520.010.5146.300.01 Elementary Math Instruction - High Rock - Longevity 0 0 0 0.0% 0 O 0001.3561.005.26.2356.030.99.520.030.5710.300.06 Elementary Math Instruction - High Rock - In-State 0 0 0 0 0.0% 1,000 1,000 0001.3561.005.26.2357.030.99.520.030.5710.300.06 Elementary Math Instruction - High Rock - In-State 0 0 0 0 1,000 1,000 10,000.0% -1,000 0 0001.3561.005.26.2410.030.99.520.030.5517.300.05 Elementary Math Instruction - High Rock - Textbooks/ 0 0 0 10,500 10,500 0 0.0% 10,500 Workbooks 0001.3561.005.26.2430.030.99.520.030.5510.300.05 Elementary Math Instruction - High Rock -1,796 32,621 25,414 44,310 26,310 -18,000 -40.6% 0 26,310 **Educational Supplies** 0001.3561.005.26.2440.030.99.520.030.5380.300.04 Elementary Math Instruction - High Rock - Other 0 0 0 0 2,000 2,000 10,000.0% 0 2,000 Purchased Services 0001.3561.005.30.2305.030.99.520.010.5110.300.01 Elementary Math Instruction - Pollard - Salaries 0 0 0 0 0.0% 0 0001.3561.005.30.2305.030.99.520.010.5146.300.010 0 0 0 0.0% 0 Elementary Math Instruction - Pollard - Longevity 0001.3561.005.30.2310.030.99.520.010.5110.300.01 Elementary Math Instruction - Pollard - Salaries 23,384 0 0 0 0 0.0% 0 0001.3561.005.30.2310.030.99.520.010.5146.300.010 0 0 0 0.0% 0 Elementary Math Instruction - Pollard - Longevity 0001.3561.005.30.2324.030.99.520.010.5124.300.01 0 0 0 0 0.0% 0 Elementary Math Instruction - Pollard 0001.3561.005.30.2352.030.99.520.010.5110.300.01 0 0 0 0 0.0% Elementary Math Instruction - Pollard - Salaries 0001.3561.005.30.2352.030.99.520.010.5146.300.01 0 0 0 0 0.0% 0 Elementary Math Instruction - Pollard - Longevity 0001.3561.005.30.2356.030.99.520.030.5710.300.06Elementary Math Instruction - Pollard - In-State Travel 0 0 0 0 0 0.0% 1,000 1,000 0001.3561.005.30.2357.030.99.520.030.5710.300.060 0 1,000 1,000 10,000.0% -1,000 0 Elementary Math Instruction - Pollard - In-State Travel 0001.3561.005.30.2410.030.99.520.030.5517.300.05Elementary Math Instruction - Pollard - Textbooks/ 0 10,500 10,500 0 0.0% 10,500 Workbooks 0001.3561.005.30.2430.030.99.520.030.5510.300.05 Elementary Math Instruction - Pollard - Educational 49,692 2,810 20,810 18,000 640.6% 20,810 0 0 Supplies 0001.3561.005.30.2440.030.99.520.030.5380.300.04 2,000 Elementary Math Instruction - Pollard - Other 2,000 2,000 10,000.0% O O 0 0 0 Purchased Services 0001.3561.005.30.2451.030.99.520.030.5525.300.01 0 0 0 0.0% 0 Elementary Math Instruction - Pollard - Instructional 0001.3561.005.40.2356.030.99.520.030.5710.300.06 Elementary Math Instruction - NHS - In-State Travel 0 0 0 0.0% 0 0001.3561.005.40.2357.030.99.520.030.5710.300.06 0 0 0 0.0% 0 Elementary Math Instruction - NHS - In-State Travel 0001.3561.005.40.2440.030.99.520.030.5380.300.04 Elementary Math Instruction - NHS - Other Purchased 0 0 0 0 0.0% 0 0001.3561.040.21.2110.030.99.520.010.5110.300.01 0 0 0.0% 0 0 Elementary Math Instruction - Broadmeadow -0001.3561.040.21.2220.030.99.520.010.5110.300.01 0 0 0 0.0% Elementary Math Instruction - Broadmeadow -0001.3561.040.21.2324.030.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Elementary Math Instruction - Broadmeadow -0001.3561.040.21.2351.030.99.520.010.5110.300.01 Elementary Math Instruction - Broadmeadow Salaries 0001.3561.040.21.2351.030.99.520.010.5146.300.010.0% Elementary Math Instruction - Broadmeadow -Longevity 0001.3561.040.22.2110.030.99.520.010.5110.300.01Elementary Math Instruction - Eliot - Salaries 0 0.0% 0001.3561.040.22.2220.030.99.520.010.5110.300.01 0 0 0 0.0% Elementary Math Instruction - Eliot - Salaries 0001.3561.040.22.2324.030.99.520.010.5124.300.01 0 0 0 0 0 0 0.0% Elementary Math Instruction - Eliot -0001.3561.040.22.2351.030.99.520.010.5110.300.01 Elementary Math Instruction - Eliot - Salaries 31,847 32,159 33,191 20,336 20,794 458 2.3% 20,794 0001.3561.040.22.2351.030.99.520.010.5146.300.01 550 550 550 220 300 80 36.4% 300 Elementary Math Instruction - Eliot - Longevity 0001.3561.040.23.2110.030.99.520.010.5110.300.01 Elementary Math Instruction - Hillside - Salaries 0 0 0 0 0.0% 0001.3561.040.23.2220.030.99.520.010.5110.300.01 0 0 0 0.0% Elementary Math Instruction - Hillside - Salaries 0001.3561.040.23.2324.030.99.520.010.5124.300.01 0 0 0 0.0% Elementary Math Instruction - Hillside -0001.3561.040.23.2351.030.99.520.010.5110.300.01 31,847 32,159 33,191 20,336 20,794 458 2.3% 20,794 Elementary Math Instruction - Hillside - Salaries 0001.3561.040.23.2351.030.99.520.010.5146.300.01 550 550 550 220 300 36.4% 300 Elementary Math Instruction - Hillside - Longevity 80 0001.3561.040.24.2110.030.99.520.010.5110.300.01 Elementary Math Instruction - Mitchell - Salaries 0 0 0 0 0 0 0.0% 0001.3561.040.24.2220.030.99.520.010.5110.300.01 0 0 0 0.0% Elementary Math Instruction - Mitchell - Salaries 0001.3561.040.24.2324.030.99.520.010.5124.300.01 0 0 0 0.0% Elementary Math Instruction - Mitchell -

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **ACTUALS BUDGET BUDGET** CHG AMT BUDGET ACTUALS 0001.3561.040.24.2351.030.99.520.010.5110.300.01 Elementary Math Instruction - Mitchell - Salaries 47,949 48,639 49,919 58,418 61,975 3,557 6.1% 0 61,975 0001.3561.040.24.2351.030.99.520.010.5146.300.01 0.0% Elementary Math Instruction - Mitchell - Longevity 0 0 0 0 0 0001.3561.040.25.2110.030.99.520.010.5110.300.01 0 0 0 0 0.0% Elementary Math Instruction - Newman - Salaries 0001.3561.040.25.2220.030.99.520.010.5110.300.01 Elementary Math Instruction - Newman - Salaries 0 0 0 0 0.0% 0001.3561.040.25.2324.030.99.520.010.5124.300.01 0 0 0 0 0.0% Elementary Math Instruction - Newman -0001.3561.040.25.2351.030.99.520.010.5110.300.01 42,460 45,440 47,343 35,548 37,740 2,192 6.2% 0 37,740 Elementary Math Instruction - Newman - Salaries 0001.3561.040.25.2351.030.99.520.010.5146.300.01 Elementary Math Instruction - Newman - Longevity 0 0 0 0 0 0 0.0% 0001.3561.040.26.2324.030.99.520.010.5124.300.01 Elementary Math Instruction - High Rock -0 0 0 0 0.0% 0 0 0001.3561.040.26.2351.030.99.520.010.5110.300.01 Elementary Math Instruction - High Rock - Salaries 109,823 0 0 0 0.0% 0001.3561.040.26.2351.030.99.520.010.5146.300.01 Elementary Math Instruction - High Rock - Longevity 280 0 0 0 0.0% 0 0001.3561.040.30.2324.030.99.520.010.5124.300.01 0 0 0 0 0 0.0% Elementary Math Instruction - Pollard 0001.3561.040.30.2351.030.99.520.010.5110.300.01 82,136 0 60,320 0 -60,320 -100.0% 0 Elementary Math Instruction - Pollard - Salaries 0 0001.3561.040.30.2351.030.99.520.010.5146.300.01 280 0 0 0 0 0.0% 0 Elementary Math Instruction - Pollard - Longevity 0 626,196 574,487 468,080 623,466 622,825 -641 -0.1% 0 622,825 **TOTALS FOR: 3561** 0001.3570.005.10.2324.099.99.520.010.5124.300.03 Student 504 Compliance - District 0 0 0 0 0 0 0.0% 0 0001.3570.005.10.2330.099.99.520.010.5110.300.03 Student 504 Compliance - District - Salaries 0 0 (1) -1 0 0.0% Student 504 Compliance - District - Repairs & 0001.3570.005.10.2420.099.99.520.030.5257.300.04 0 118 0 0 0 0.0% 0 0 Maintenance - Equipment 0001.3570.005.10.2420.099.99.520.030.5522.300.05 0 266 3,730 1,025 2,910 1,885 183.9% 2,910 Student 504 Compliance - District - Instructional 0 Equipment 0001.3570.005.10.2440.099.99.520.030.5380.300.04 Student 504 Compliance - District - Other Purchased 0 0 2,090 2,090 0 0.0% 0 2,090 0001.3570.005.10.2440.099.99.520.030.5380.300.05Student 504 Compliance - District - Other Purchased 0 6,400 0 0 0 0.0% 0 0 Services 0001.3570.005.10.2440.099.99.520.030.5780.300.06 0 0 0 0 0 0.0% Student 504 Compliance - District - All Other Expenses 0 0 0 0001.3570.005.25.2330.099.99.520.010.5110.300.03 0 Student 504 Compliance - Newman - Salaries O 0 0 0 0 0.0% O O 0 266 10,248 3,114 4,999 1,885 60.5% 5,000 TOTALS FOR: 3570 0001.3580.040.99.3100.099.99.520.010.5110.300.03 1,587 1,593 1,587 1,643 1,643 0 0.0% 1,643 K-12 Attendance - Unassigned - Salaries 0001.3580.040.99.3100.099.99.520.010.5130.300.03 K-12 Attendance - Unassigned - Additional Gross, 393 209 0 0 0.0% 0 119 0 0 Overtime 0001.3580.040.99.3100.099.99.520.030.5780.300.06K-12 Attendance - Unassigned - All Other Expenses 2,000 0 0 2,000 2,000 0 0.0% 0 2,000 3,705 3,643 1,986 1,796 0 0.0% 3,643 3.643 0 TOTALS FOR: 3580 0001.3620.005.10.2110.035.99.520.010.5110.300.02 Elementary Science Center - District - Salaries 0 0 0 0 0 0 0.0% 0 0 0001.3620.005.10.2110.035.99.520.030.5420.300.05 0 0 0 0 0 0.0% 0 Elementary Science Center - District - Office Supplies 0001.3620.005.10.2210.035.99.520.010.5110.300.020 2,131 10,625 10,270 -355 -3.3% 0 10,270 Elementary Science Center - District - Salaries 0001.3620.005.10.2220.035.99.520.010.5110.300.02 0 0 0 0 0 0.0% 0 Elementary Science Center - District - Salaries 0001.3620.005.10.2220.035.99.520.030.5420.300.050 0 0 0 0.0% 0 Elementary Science Center - District - Office Supplies 0001.3620.005.10.2324.035.99.520.010.5124.300.03Elementary Science Center - District -0 0 0 0 0.0% 0 0 0001.3620.005.10.2330.035.99.520.010.5110.300.030 0 2,520 2,520 10,000.0% 0 2,520 Elementary Science Center - District - Salaries 0001.3620.005.10.2356.035.99.520.030.5710.300.06Elementary Science Center - District - In-State Travel 0 0 0 0 0.0% 50 50 0001.3620.005.10.2356.035.99.520.030.5720.300.06 0 0 0 0 0.0% 0 0 Elementary Science Center - District - Out-of-State Travel/ Conferences 0001.3620.005.10.2356.035.99.520.030.5730.300.06 Elementary Science Center - District - Dues and 0 0 0 0.0% 250 250 0001.3620.005.10.2356.035.99.520.030.5780.300.06Elementary Science Center - District - All Other 0 0 0 0 0 0 0.0% 910 910 Expenses 0001.3620.005.10.2357.035.99.520.030.5510.300.061,279 608 25 600 50 -550 -91.7% -50 0 Elementary Science Center - District - Educational 0001.3620.005.10.2357.035.99.520.030.5710.300.06Elementary Science Center - District - In-State Travel 364 28 108 50 50 0 0.0% -50 0001.3620.005.10.2357.035.99.520.030.5720.300.06Elementary Science Center - District - Out-of-State 0 0 0 100 0 -100 -100.0% 0 Travel/ Conferences 0001.3620.005.10.2357.035.99.520.030.5730.300.06Elementary Science Center - District - Dues and 165 125 0 250 250 0 0.0% -250 0 Memberships 0001.3620.005.10.2357.035.99.520.030.5780.300.06Elementary Science Center - District - All Other 0 453 910 500 910 410 82.0% -910 0 0001.3620.005.10.2358.035.99.520.030.5510.300.06Elementary Science Center - District - Educational 0 0 0 0 0 0 0.0% 50 50 Supplies 0001.3620.005.10.2420.035.99.520.030.5247.300.04Elementary Science Center - District - Repairs & 0 0 0 600 600 0 0.0% 600 0 Maintenance - Office Eq. 0001.3620.005.10.2430.035.99.520.030.5510.300.053,314 776 1,265 800 1,300 500 62.5% 0 1,300 Elementary Science Center - District - Educational Supplies 0001.3620.005.10.2440.035.99.520.010.5110.300.01Elementary Science Center - District - Salaries 8,113 3,238 312 0 -312 -100.0% 0 0001.3620.005.10.2440.035.99.520.030.5300.300.04 550 140 -410 -74.5% 0 140 Elementary Science Center - District - Professional and 54 0 Technical 0001.3620.005.10.2440.035.99.520.030.5330.300.04 Elementary Science Center - District - Regular Pupil 0 0 0 0 0 0.0% 0 0 0 Transportation

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ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	<b>\$ Сн</b> G	% Снс	FY19 TM CHG AMT	
0001.3620.005.10.2440.035.99.520.030.5380.300.04	Elementary Science Center - District - Other Purchased	152	166	851	0	850	850	10,000.0%	0	850
0001.3620.005.10.2440.035.99.520.030.5780.300.06	Services Elementary Science Center - District - All Other Expenses	1,866	214	1,135	1,900	1,200	-700	-36.8%	0	1,200
0001.3620.005.21.2110.035.99.520.010.5110.300.01	Elementary Science Center - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	12,914	12,914
0001.3620.005.21.2210.035.99.520.010.5110.300.02	Elementary Science Center - Broadmeadow - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.21.2210.035.99.520.010.5146.300.02	Elementary Science Center - Broadmeadow - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.21.2220.035.99.520.010.5110.300.01	Elementary Science Center - Broadmeadow - Salaries	0	0	0	0	12,914	12,914	10,000.0%	-12,914	0
0001.3620.005.21.2305.035.99.520.010.5110.300.01	Elementary Science Center - Broadmeadow - Salaries	8,446	9,421	9,835	9,830	1,031	-8,799	-89.5%	-2	1,029
0001.3620.005.21.2305.035.99.520.010.5146.300.01	Elementary Science Center - Broadmeadow - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.21.2324.035.99.520.010.5124.300.01	Elementary Science Center - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.21.2324.035.99.520.010.5124.300.03	Elementary Science Center - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.21.2330.035.99.520.010.5110.300.03	Elementary Science Center - Broadmeadow - Salaries	18,336	17,263	29,186	21,472	22,054	582	2.7%	0	22,054
0001.3620.005.21.2330.035.99.520.010.5130.300.03	Elementary Science Center - Broadmeadow -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.21.2330.035.99.520.010.5146.300.03	Additional Gross, Overtime	90	130	130	130	129	-1	-0.8%	0	129
0001.3620.005.21.2356.035.99.520.010.5136.300.01	Elementary Science Center - Broadmeadow - Longevity	90	0			0	0	0.0%		
0001.3620.005.21.2356.035.99.520.030.5710.300.06	Elementary Science Center - Broadmeadow -			0	0				,	·
	Elementary Science Center - Broadmeadow - In-State Travel	0	0	0	0	0	0	0.0%		0
0001.3620.005.21.2356.035.99.520.030.5780.300.06	Elementary Science Center - Broadmeadow - All Other Expenses	0	0	0	0	0	0	0.0%	225	225
0001.3620.005.21.2357.035.99.520.010.5110.300.01	Elementary Science Center - Broadmeadow - Salaries	300	79	0	1,000	1,000	0	0.0%	-1,000	0
0001.3620.005.21.2357.035.99.520.030.5710.300.06	Elementary Science Center - Broadmeadow - In-State	0	0	5	0	0	0	0.0%	0	0
0001.3620.005.21.2357.035.99.520.030.5780.300.06	Travel Elementary Science Center - Broadmeadow - All Other Expenses	91	0	0	225	225	0	0.0%	-225	0
0001.3620.005.21.2430.035.99.520.030.5510.300.05	Elementary Science Center - Broadmeadow -	2,780	3,269	3,049	3,060	3,060	0	0.0%	0	3,060
0001.3620.005.22.2110.035.99.520.010.5110.300.01	Educational Supplies Elementary Science Center - Eliot - Salaries	0	0	0	0	0	0	0.0%	12,914	12,914
0001.3620.005.22.2210.035.99.520.010.5110.300.02	Elementary Science Center - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2210.035.99.520.010.5146.300.02	Elementary Science Center - Eliot - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2220.035.99.520.010.5110.300.01	Elementary Science Center - Eliot - Salaries	0	0	0	0	12,914	12,914	10,000.0%	-12,914	0
0001.3620.005.22.2305.035.99.520.010.5110.300.01	Elementary Science Center - Eliot - Salaries	8,446	9,421	9,835	9,831	0	-9,831	-100.0%	0	0
0001.3620.005.22.2305.035.99.520.010.5146.300.01	Elementary Science Center - Eliot - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2324.035.99.520.010.5124.300.01	Elementary Science Center - Eliot -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2324.035.99.520.010.5124.300.03	Elementary Science Center - Eliot -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2330.035.99.520.010.5110.300.03	Elementary Science Center - Eliot - Salaries	18,465	17,150	20,654	21,471	22,053	582	2.7%	0	22,053
0001.3620.005.22.2330.035.99.520.010.5130.300.03	Elementary Science Center - Eliot - Additional Gross, Overtime	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2330.035.99.520.010.5146.300.03	Elementary Science Center - Eliot - Longevity	90	130	130	130	129	-1	-0.8%	0	129
0001.3620.005.22.2356.035.99.520.010.5136.300.01	Elementary Science Center - Eliot -	0	0	0	0	0	0	0.0%	1,000	1,000
0001.3620.005.22.2356.035.99.520.030.5710.300.06	Elementary Science Center - Eliot - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2356.035.99.520.030.5780.300.06	Elementary Science Center - Eliot - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.22.2357.035.99.520.010.5110.300.01	Elementary Science Center - Eliot - Salaries	0	0	0	1,000	1,000	0	0.0%	-1,000	0
0001.3620.005.22.2357.035.99.520.030.5710.300.06	Elementary Science Center - Eliot - In-State Travel	0	0	5	0	0	0	0.0%	0	0
0001.3620.005.22.2357.035.99.520.030.5780.300.06	Elementary Science Center - Eliot - All Other Expenses	91	0	193	0	0	0	0.0%	0	0
0001.3620.005.22.2430.035.99.520.030.5510.300.05	Elementary Science Center - Eliot - Educational Supplies	2,780	3,213	3,079	4,260	4,260	0	0.0%	0	4,260
0001.3620.005.23.2110.035.99.520.010.5110.300.01	Elementary Science Center - Hillside - Salaries	0	0	0	0	0	0	0.0%	12,914	12,914
0001.3620.005.23.2210.035.99.520.010.5110.300.02	Elementary Science Center - Hillside - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.23.2210.035.99.520.010.5146.300.02	Elementary Science Center - Hillside - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.23.2220.035.99.520.010.5110.300.01	Elementary Science Center - Hillside - Salaries	0	0	0	0	12,914	12,914	10,000.0%	-12,914	0
0001.3620.005.23.2305.035.99.520.010.5110.300.01	Elementary Science Center - Hillside - Salaries	8,446	9,421	9,835	9,830	-1	-9,831	-100.0%	1	0
0001.3620.005.23.2305.035.99.520.010.5146.300.01	Elementary Science Center - Hillside - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.23.2324.035.99.520.010.5124.300.01	Elementary Science Center - Hillside -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.23.2324.035.99.520.010.5124.300.03	Elementary Science Center - Hillside -	0	0	0	0	0	0	0.0%	0	0
0001.3620.005.23.2330.035.99.520.010.5110.300.03	Elementary Science Center - Hillside - Salaries	18,465	17,149	20,635	21,471	22,053	582	2.7%		
0001.3620.005.23.2330.035.99.520.010.5130.300.03	Elementary Science Center - Hillside - Additional	0	0	0	0	0	0	0.0%		0
0001.3620.005.23.2330.035.99.520.010.5146.300.03	Gross, Overtime Elementary Science Center - Hillside - Longevity	90	130	130	130	129	-1	-0.8%	0	129
0001.3620.005.23.2340.035.99.520.030.5510.300.05	Elementary Science Center - Hillside - Educational	0	40	0	0	0	0	0.0%	0	0
	Supplies VI - D - 45									

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3620.005.23.2356.035.99.520.010.5136.300.01 Elementary Science Center - Hillside -0 0 0 0 0.0% 1,000 1,000 0001.3620.005.23.2356.035.99.520.030.5710.300.06 0.0% Elementary Science Center - Hillside - In-State Travel 0 0 0 0 0 0001.3620.005.23.2356.035.99.520.030.5780.300.06Elementary Science Center - Hillside - All Other 0 0 0 0 0.0% 0 **Expenses** 0001.3620.005.23.2357.035.99.520.010.5110.300.01 0 0 1,000 1.000 0 0.0% -1,000 Elementary Science Center - Hillside - Salaries 0001.3620.005.23.2357.035.99.520.030.5710.300.06 0 0 0 0 0.0% 0 5 0 0 Elementary Science Center - Hillside - In-State Travel 0001.3620.005.23.2357.035.99.520.030.5780.300.06 0 0 0 0 0.0% 0 Elementary Science Center - Hillside - All Other 155 0 0 Expenses 0001.3620.005.23.2430.035.99.520.030.5510.300.05Elementary Science Center - Hillside - Educational 2,780 3,283 3,119 3,060 3,060 0 0.0% 3,060 Supplies 0001.3620.005.24.2110.035.99.520.010.5110.300.01 Elementary Science Center - Mitchell - Salaries 0 0 0 0 0.0% 12,914 12,914 0 0001.3620.005.24.2210.035.99.520.010.5110.300.02 0 0 0 0.0% 0 Elementary Science Center - Mitchell - Salaries 0001.3620.005.24.2210.035.99.520.010.5146.300.02 0 0 0 0 0 0.0% 0 Elementary Science Center - Mitchell - Longevity 0001.3620.005.24.2220.035.99.520.010.5110.300.01 0 0 0 12,914 12,914 10,000.0% -12,914 Elementary Science Center - Mitchell - Salaries 0001.3620.005.24.2305.035.99.520.010.5110.300.01 Elementary Science Center - Mitchell - Salaries 8,446 9,421 9,835 9,830 -1 -9,831 -100.0% O 0001.3620.005.24.2305.035.99.520.010.5146.300.01 0 0 0 0 0.0% 0 Elementary Science Center - Mitchell - Longevity 0001.3620.005.24.2324.035.99.520.010.5124.300.01 Elementary Science Center - Mitchell -0 0 0 0 0 0.0% 0 0001.3620.005.24.2324.035.99.520.010.5124.300.03 Elementary Science Center - Mitchell 0 0 0 0 0 0.0% 0 0001.3620.005.24.2330.035.99.520.010.5110.300.03 Elementary Science Center - Mitchell - Salaries 18,465 17,150 20,632 21,471 22,053 582 2.7% 0 22,053 0001.3620.005.24.2330.035.99.520.010.5130.300.03Elementary Science Center - Mitchell - Additional 0 0 0 0 0.0% 0 Gross, Overtime 0001.3620.005.24.2330.035.99.520.010.5146.300.03 90 130 130 130 129 129 Elementary Science Center - Mitchell - Longevity -1 -0.8% 0 0001.3620.005.24.2356.035.99.520.010.5136.300.01 1,000 1,000 0 0 0.0% Elementary Science Center - Mitchell -0 0 0 0001.3620.005.24.2356.035.99.520.030.5380.300.04 Elementary Science Center - Mitchell - Other 0 0 0 0.0% 0 0 0 Purchased Services 0001.3620.005.24.2356.035.99.520.030.5710.300.06 0 0 0 0 0.0% 0 Elementary Science Center - Mitchell - In-State Travel 0001.3620.005.24.2356.035.99.520.030.5780.300.060 0 0 0 0.0% 0 Elementary Science Center - Mitchell - All Other 0001.3620.005.24.2357.035.99.520.010.5110.300.01 Elementary Science Center - Mitchell - Salaries 1,000 1,000 0 0.0% -1,000 0001.3620.005.24.2357.035.99.520.030.5380.300.04 Elementary Science Center - Mitchell - Other O 0 0 0 0.0% 0 0 **Purchased Services** 0001.3620.005.24.2357.035.99.520.030.5710.300.06 O 0 5 0 0 0 0.0% O Elementary Science Center - Mitchell - In-State Travel 0001.3620.005.24.2357.035.99.520.030.5780.300.06 91 0 0 0 0 0.0% 0 O O Elementary Science Center - Mitchell - All Other **Expenses** 0001.3620.005.24.2430.035.99.520.030.5510.300.054,260 2,780 3,272 3,082 4,260 4,260 0 0.0% Elementary Science Center - Mitchell - Educational 0001.3620.005.25.2110.035.99.520.010.5110.300.01 Elementary Science Center - Newman - Salaries 0 0 0 0 0 0.0% 12,914 12,914 0001.3620.005.25.2210.035.99.520.010.5110.300.020 0 0 0 0.0% 0 Elementary Science Center - Newman - Salaries 0001.3620.005.25.2210.035.99.520.010.5146.300.020 0 0 0 0.0% 0 Elementary Science Center - Newman - Longevity 0 0001.3620.005.25.2220.035.99.520.010.5110.300.01 12,914 10,000.0% 0 0 12,914 -12,914 Elementary Science Center - Newman - Salaries 0 0001.3620.005.25.2305.035.99.520.010.5110.300.01 64,943 68,006 70,489 74,419 66,041 -8,378 -11.3% 66,041 Elementary Science Center - Newman - Salaries 0 0001.3620.005.25.2305.035.99.520.010.5146.300.01 Elementary Science Center - Newman - Longevity 0 0 0 0 0.0% 0 0001.3620.005.25.2324.035.99.520.010.5124.300.01 0 0 0 0.0% 0 Elementary Science Center - Newman -0001.3620.005.25.2324.035.99.520.010.5124.300.03 0 0 0 0 0.0% 0 Elementary Science Center - Newman -0001.3620.005.25.2330.035.99.520.010.5110.300.01 Elementary Science Center - Newman - Salaries 0 0 0 0.0% 0001.3620.005.25.2330.035.99.520.010.5110.300.0323,194 30,201 39,045 40,019 40,710 691 1.7% 40,710 Elementary Science Center - Newman - Salaries 0001.3620.005.25.2330.035.99.520.010.5130.300.03Elementary Science Center - Newman - Additional 0 0 0 0 0 0 0.0% 0 Gross, Overtime 0001.3620.005.25.2330.035.99.520.010.5146.300.03 15,602 130 127 129 129 Elementary Science Center - Newman - Longevity 130 2 1.6% 0 0001.3620.005.25.2356.035.99.520.010.5136.300.01 0 0 0 0 1,000 1,000 Elementary Science Center - Newman -0 0 0.0% 0001.3620.005.25.2356.035.99.520.030.5710.300.06Elementary Science Center - Newman - In-State Travel 0 0 0 0 0 0.0% 0 0001.3620.005.25.2356.035.99.520.030.5780.300.06Elementary Science Center - Newman - All Other 0 0 0 0 0 0 0.0% Expenses 0001.3620.005.25.2357.035.99.520.010.5110.300.010 0 1,000 1,000 0 0.0% -1,000 Elementary Science Center - Newman - Salaries 0001.3620.005.25.2357.035.99.520.030.5710.300.06Elementary Science Center - Newman - In-State Travel 25 0 19 0 0 0 0.0% 0 0001.3620.005.25.2357.035.99.520.030.5780.300.0691 0 0 0 0 0 0.0% 0 0 Elementary Science Center - Newman - All Other 0001.3620.005.25.2430.035.99.520.030.5510.300.052,780 Elementary Science Center - Newman - Educational 3,268 3,079 4,560 4,560 0 0.0% 0 4,560 Supplies 0001.3620.005.25.2440.035.99.520.030.5710.300.06 Elementary Science Center - Newman - In-State Travel 0 0 0 0 0 18 0 0.0% 0 0001.3620.005.26.2430.035.99.520.030.5510.300.05100 100 Elementary Science Center - High Rock - Educational 0 0 0 100 0 0.0% 0 0001.3620.005.30.2430.035.99.520.030.5510.300.05Elementary Science Center - Pollard - Educational 0 0 100 100 0 0.0% 100

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET** CHG AMT ACTUALS ACTUALS BUDGET ACTUALS **BUDGET** 0001.3620.005.40.2430.035.99.520.030.5510.300.05 Elementary Science Center - NHS - Educational 0 0 0 0.0% 0 Supplies 0001.3620.040.21.2324.035.99.520.010.5124.300.01 0 0 0 Elementary Science Center - Broadmeadow -0 0 0.0% 0 0 O 0001.3620.040.21.2351.035.99.520.010.5110.300.01 8,365 9,094 9,362 9,831 8,609 -1,222 -12.4% 0 8,609 Elementary Science Center - Broadmeadow - Salaries 0001.3620.040.21.2351.035.99.520.010.5146.300.01 0.0% 0 0 0 0 0 0 0 0 Elementary Science Center - Broadmeadow - Longevity 0001.3620.040.22.2324.035.99.520.010.5124.300.01 0 0 0 0 0 0 0.0% 0 0 Elementary Science Center - Eliot -0001.3620.040.22.2351.035.99.520.010.5110.300.01 8,365 9,095 9,362 9,831 8,609 -1,222 -12.4% 8,609 0 Elementary Science Center - Eliot - Salaries 0001.3620.040.22.2351.035.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Elementary Science Center - Eliot - Longevity 0 0 0001.3620.040.23.2324.035.99.520.010.5124.300.01 0 0 Elementary Science Center - Hillside -0 0 0 0.0% 0 0 0 8,609 0001.3620.040.23.2351.035.99.520.010.5110.300.01 8,365 9,362 9.095 9,831 8,609 -1,222 -12.4% 0 Elementary Science Center - Hillside - Salaries 0001.3620.040.23.2351.035.99.520.010.5146.300.01 0 0 0 O 0.0% 0 0 0 0 Elementary Science Center - Hillside - Longevity 0001.3620.040.24.2324.035.99.520.010.5124.300.01 0 0 0 0 0 0.0% O O 0 Elementary Science Center - Mitchell 9,362 0001.3620.040.24.2351.035.99.520.010.5110.300.01 8,365 9.095 9,831 8,609 -1,222 -12.4% 8,609 Elementary Science Center - Mitchell - Salaries 0 0001.3620.040.24.2351.035.99.520.010.5146.300.01 0 0 0 0 0.0% 0 0 0 0 Elementary Science Center - Mitchell - Longevity 0001.3620.040.25.2324.035.99.520.010.5124.300.01 0 0 0 0 0 0 0.0% 0 0 Elementary Science Center - Newman -0001.3620.040.25.2351.035.99.520.010.5110.300.01 9,362 8,365 9,095 9,831 8,609 -1,222 -12.4% 8,609 Elementary Science Center - Newman - Salaries 0 0001.3620.040.25.2351.035.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 Elementary Science Center - Newman - Longevity 0 283,439 272,811 309,522 330,358 347,018 16,660 5.0% 0 347,018 **TOTALS FOR: 3620** 0001.3630.005.10.2110.040.99.520.030.5380.300.04 0 Educational Technology - District - Other Purchased 0 0 204 0 0 0 0.0% 0 0001.3630.005.10.2110.099.99.520.030.5710.300.06Educational Technology - District - In-State Travel 0 0 0 0 0 0.0% 0001.3630.005.10.2220.040.99.520.010.5110.300.01 70,692 0 0 0 0 0 0.0% 0 Educational Technology - District - Salaries 0001.3630.005.10.2220.099.99.520.030.5710.300.06 0 23 0 0 0 0.0% 0 Educational Technology - District - In-State Travel 0001.3630.005.10.2250.040.99.520.010.5110.300.030 0 0.0% 0 Educational Technology - District - Salaries 0001.3630.005.10.2340.099.99.520.010.5110.300.03 Educational Technology - District - Salaries 0 0 0.0% 0 0 0001.3630.005.10.2356.040.99.520.030.5710.300.06Educational Technology - District - In-State Travel 0 0 0 0 0.0% 2,500 2,500 0001.3630.005.10.2356.040.99.520.030.5720.300.06 Educational Technology - District - Out-of-State 0 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3630.005.10.2357.040.99.520.030.5380.300.04 Educational Technology - District - Other Purchased 0 0 10,266 22,125 22,125 0 0.0% -22,125 Services 0001.3630.005.10.2357.040.99.520.030.5710.300.06 2,062 2,500 0 0.0% 10.144 2,823 2,500 -2,500 O Educational Technology - District - In-State Travel 0001.3630.005.10.2357.040.99.520.030.5720.300.06 Educational Technology - District - Out-of-State 0 0 0 0 0 0 0.0% 0 O Travel/ Conferences 0001.3630.005.10.2358.040.99.520.030.5380.300.04Educational Technology - District - Other Purchased 0 0 0 0 0 0.0% 22,125 22,125 0001.3630.005.10.2430.099.99.520.030.5710.300.06 0 0 0 0 0 0.0% 0 0 Educational Technology - District - In-State Travel 4 0001.3630.005.10.2451.040.99.520.030.5525.300.05 Educational Technology - District - Instructional 6,237 50,206 36,745 34,779 29,279 -5,500 -15.8% 0 29,279 Technology 0001.3630.005.10.2451.040.99.520.030.5526.300.05 0 0 0 0 0.0% 0 0 0 0 Educational Technology - District - Toner 0001.3630.005.10.2455.040.99.520.030.5524.300.04 4,719 10,600 Educational Technology - District - Instructional 0 7.024 10,600 10,600 0 0.0% 0 Software 0001.3630.005.21.2305.040.99.520.010.5110.300.01 96,617 4,346 Educational Technology - Broadmeadow - Salaries 67,186 70,910 89,967 92,271 96,617 4.7% 0 0001.3630.005.21.2305.040.99.520.010.5146.300.01 Educational Technology - Broadmeadow - Longevity 0 0 0.0% 0001.3630.005.21.2324.040.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Educational Technology - Broadmeadow -0001.3630.005.21.2430.040.99.520.030.5510.300.05 Educational Technology - Broadmeadow - Educational 594 1,594 2,003 11,092 1,594 -1,000 -62.7% 594 0001.3630.005.21.2451.040.99.520.030.5255.300.045,052 4,743 30 5,053 5,053 0 0.0% 5,053 Educational Technology - Broadmeadow - Repairs & Maintenance - Technology 0001.3630.005.21.2451.040.99.520.030.5525.300.05 Educational Technology - Broadmeadow -32,970 33,002 0 0.0% 33,002 1,002 11,726 33,002 0 **Instructional Technology** 0001.3630.005.21.2451.040.99.520.030.5526.300.05Educational Technology - Broadmeadow - Toner 0 0 0 0 9,000 9,000 10,000.0% 9,000 Educational Technology - Broadmeadow -0001.3630.005.21.2453.090.99.520.030.5524.300.04 0 0 0 0 0 0 0.0% **Instructional Software** 0001.3630.005.21.2455.090.99.520.030.5524.300.04 2,131 2,132 Educational Technology - Broadmeadow -1,730 2,132 2,132 2,132 0 0.0% **Instructional Software** 0001.3630.005.22.2305.040.99.520.010.5110.300.01 Educational Technology - Eliot - Salaries 2,288 103,964 47,716 48,837 69,398 101,676 103,964 2.3% 0 0001.3630.005.22.2305.040.99.520.010.5146.300.01 700 Educational Technology - Eliot - Longevity 0 0 0 0 700 700 10,000.0% 0001.3630.005.22.2324.040.99.520.010.5124.300.01 Educational Technology - Eliot -0 0 0 0 0 0 0.0% 0 0 0001.3630.005.22.2430.040.99.520.030.5510.300.05Educational Technology - Eliot - Educational Supplies 500 594 594 594 12,680 594 0 0.0% 0001.3630.005.22.2451.040.99.520.030.5255.300.04 Educational Technology - Eliot - Repairs & 7,750 0 7,753 0 7,753 7,753 0.0% 7,753 Maintenance - Technology 0001.3630.005.22.2451.040.99.520.030.5525.300.05641 11,730 53,918 64,678 32,678 -32,000 32,678 Educational Technology - Eliot - Instructional -49.5% Technology 0001.3630.005.22.2451.040.99.520.030.5526.300.050 0 8.000 8.000 10.000.0% 8.000 Educational Technology - Eliot - Toner 0 0

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3630.005.22.2453.090.99.520.030.5524.300.04 Educational Technology - Eliot - Instructional Software 0 0 0 0 0 0 0.0% 0 0 0001.3630.005.22.2455.090.99.520.030.5524.300.04 1,171 0.0% 2,187 Educational Technology - Eliot - Instructional Software 1,730 2,187 2,187 2,187 0 0 0001.3630.005.23.2305.040.99.520.010.5110.300.01 Educational Technology - Hillside - Salaries 47,716 48,837 69,870 101,678 103,966 2,288 2.3% 103,966 0001.3630.005.23.2305.040.99.520.010.5146.300.01 Educational Technology - Hillside - Longevity 350 350 350 350 1,100 750 214.3% 1,100 0001.3630.005.23.2305.040.99.520.010.5147.300.01 Educational Technology - Hillside - Alt. Longevity 0 0 0 0 0.0% 0001.3630.005.23.2324.040.99.520.010.5124.300.01 Educational Technology - Hillside -0 0 0 0 0 0.0% 0 0001.3630.005.23.2430.040.99.520.030.5510.300.05 497 Educational Technology - Hillside - Educational 497 835 7,542 497 497 0 0.0% 0001.3630.005.23.2451.040.99.520.030.5255.300.04 Educational Technology - Hillside - Repairs & 3,760 3,767 0 3,767 1,067 -2,700 -71.7% 1,067 0 Maintenance - Technology 0001.3630.005.23.2451.040.99.520.030.5525.300.05 Educational Technology - Hillside - Instructional 711 12,119 780 780 32,780 32,000 4,102.6% 0 32,780 Technology 0001.3630.005.23.2451.040.99.520.030.5526.300.05 Educational Technology - Hillside - Toner 0 0 0 8,500 8,500 10,000.0% 0 8,500 0001.3630.005.23.2453.090.99.520.030.5524.300.04 Educational Technology - Hillside - Instructional 0 0 0 0 0 0.0% 0 0 0 1,171 1,452 0001.3630.005.23.2455.090.99.520.030.5524.300.04 1,452 Educational Technology - Hillside - Instructional 1,452 1,452 1,452 0 0.0% 0 Software 0001.3630.005.24.2305.040.99.520.010.5110.300.01 Educational Technology - Mitchell - Salaries 47,716 48,837 79,312 73,055 79,378 6,323 8.7% 0 79,378 0001.3630.005.24.2305.040.99.520.010.5146.300.010 0 350 350 0 -350 -100.0% 0 0 Educational Technology - Mitchell - Longevity 0001.3630.005.24.2324.040.99.520.010.5124.300.01Educational Technology - Mitchell -0 0 0 0 0 0.0% 0 0 0001.3630.005.24.2430.040.99.520.030.5510.300.05 Educational Technology - Mitchell - Educational 497 400 7,151 497 497 0 0.0% 0 497 0001.3630.005.24.2451.040.99.520.030.5255.300.04 Educational Technology - Mitchell - Repairs & 3,767 3,760 3,767 767 -3,000 -79.6% 0 767 0 Maintenance - Technology 0001.3630.005.24.2451.040.99.520.030.5525.300.05 Educational Technology - Mitchell - Instructional 577 14,855 32,776 32,776 32,776 0 0.0% 32,776 0 Technology 0001.3630.005.24.2451.040.99.520.030.5526.300.05 Educational Technology - Mitchell - Toner 0 0 0 0 8,500 8,500 10,000.0% 0 8,500 0001.3630.005.24.2453.090.99.520.030.5524.300.04 Educational Technology - Mitchell - Instructional 0 0 0 0 0 0.0% 0 0 0 Software 0001.3630.005.24.2455.090.99.520.030.5524.300.04 1,452 Educational Technology - Mitchell - Instructional 1,452 1,171 1,452 1,452 0 0.0% 0 1,452 Software 0001.3630.005.25.2305.040.99.520.010.5110.300.01 Educational Technology - Newman - Salaries 91,017 113,167 95,482 101,678 103,966 2,288 2.3% 103,966 0 0001.3630.005.25.2305.040.99.520.010.5146.300.01 350 700 O 0 0 0 0.0% O Educational Technology - Newman - Longevity 0001.3630.005.25.2305.040.99.520.010.5147.300.01 0 0 0 0.0% O 0 0 O Educational Technology - Newman - Alt. Longevity 0001.3630.005.25.2324.040.99.520.010.5124.300.01 0 0 0 O 0 0.0% O O O Educational Technology - Newman -9,387 0001.3630.005.25.2430.040.99.520.030.5510.300.05 0 0 0 0 0.0% O Educational Technology - Newman - Educational 2,610 O Supplies 0001.3630.005.25.2451.040.99.520.030.5255.300.04 Educational Technology - Newman - Repairs & 7,383 7,380 2,930 7,383 883 -6,500 -88.0% 883 Maintenance - Technology 0001.3630.005.25.2451.040.99.520.030.5525.300.05 Educational Technology - Newman - Instructional 0 21,206 48,253 51,253 51,253 0 0.0% 51,253 Technology 0001.3630.005.25.2451.040.99.520.030.5526.300.05 10,000 10,000 10,000.0% 10,000 Educational Technology - Newman - Toner 0 0 0 0 O 0001.3630.005.25.2453.090.99.520.030.5524.300.04 0 0 0 0.0% Educational Technology - Newman - Instructional 0 0 0 0 0 Software 0001.3630.005.25.2455.090.99.520.030.5524.300.04 1,452 1,452 1,451 1,452 1,452 0 0.0% 1,452 Educational Technology - Newman - Instructional 0001.3630.005.26.2305.040.99.520.010.5110.300.01Educational Technology - High Rock - Salaries 82,335 182,098 125,966 124,651 125,747 1,096 0.9% 0 125,747 0001.3630.005.26.2305.040.99.520.010.5120.300.01 Educational Technology - High Rock - Temp 0 0 0 0 0.0% 0 Salaries/Prof. Dev. Subs 0001.3630.005.26.2305.040.99.520.010.5146.300.01 Educational Technology - High Rock - Longevity 350 0 0 0.0% 0 0001.3630.005.26.2324.040.99.520.010.5124.300.01Educational Technology - High Rock -0001.3630.005.26.2357.040.99.520.030.5380.300.044,172 5,500 6,000 500 0 Educational Technology - High Rock - Other Purchased 11,380 3,448 9.1% -6,000 0001.3630.005.26.2358.040.99.520.030.5380.300.04Educational Technology - High Rock - Other Purchased 0 0 0 0 0 0 0.0% 6,000 6,000 0001.3630.005.26.2430.040.99.520.030.5510.300.05 9,150 3,204 18,836 9,337 337 -9,000 -96.4% 0 337 Educational Technology - High Rock - Educational Supplies 0001.3630.005.26.2451.040.99.520.030.5255.300.04 Educational Technology - High Rock - Repairs & 1,275 0.0% 980 980 2,970 980 980 0 0 Maintenance - Technology 0001.3630.005.26.2451.040.99.520.030.5525.300.05Educational Technology - High Rock - Instructional 404 234,000 293,241 293,245 293,245 0 0.0% 293,245 0001.3630.005.26.2451.040.99.520.030.5526.300.050 10,000 10,000 10,000.0% 10,000 Educational Technology - High Rock - Toner 0 0 0 0001.3630.005.26.2453.099.99.520.030.5524.300.04 0 0 0 0 0 0.0% 0 0 Educational Technology - High Rock - Instructional 0 Software 0001.3630.005.26.2455.099.99.520.030.5524.300.04 Educational Technology - High Rock - Instructional 6,058 3,000 3,808 3,808 3,808 0 0.0% 0 3,808 Software 0001.3630.005.30.2305.040.99.520.010.5110.300.01 Educational Technology - Pollard - Salaries 109,589 118,955 127,757 135,369 143,498 8,129 6.0% 143,498 0001.3630.005.30.2305.040.99.520.010.5120.300.010 0 0 0.0% Educational Technology - Pollard - Temp Salaries/Prof. 0 0001.3630.005.30.2305.040.99.520.010.5146.300.01 0 0 0 0.0% 0 Educational Technology - Pollard - Longevity 0 0 0 0001.3630.005.30.2324.040.99.520.010.5124.300.01 0 0 0 0 0.0% 0 0 Educational Technology - Pollard -0

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ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	<b>\$ Сн</b> G	% Снс	FY19 TM CHG AMT	FY19 TM Budget
0001.3630.005.30.2324.040.99.520.010.5124.300.03	Educational Technology - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3630.005.30.2330.040.99.520.010.5110.300.03	Educational Technology - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3630.005.30.2356.040.99.520.030.5710.300.06	Educational Technology - Pollard - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3630.005.30.2357.040.99.520.030.5380.300.04	Educational Technology - Pollard - Other Purchased Services	3,600	3,103	5,500	5,500	6,000	500	9.1%	-6,000	0
0001.3630.005.30.2357.040.99.520.030.5710.300.06	Educational Technology - Pollard - In-State Travel	0	0	75	0	0	0	0.0%	0	0
0001.3630.005.30.2358.040.99.520.030.5380.300.04	Educational Technology - Pollard - Other Purchased	0	0	0	0	0	0	0.0%	6,000	6,000
0001.3630.005.30.2430.040.99.520.030.5510.300.05	Services Educational Technology - Pollard - Educational	6,504	24,983	31,776	20,130	1,130	-19,000	-94.4%	0	1,130
0001.3630.005.30.2451.040.99.520.030.5255.300.04	Supplies Educational Technology - Pollard - Repairs &	5,178	4,800	30	5,179	5,179	0	0.0%	0	5,179
0001.3630.005.30.2451.040.99.520.030.5525.300.05	Maintenance - Technology Educational Technology - Pollard - Instructional	1,005	1,911	47,978	53,255	53,255	0	0.0%	0	53,255
0001.3630.005.30.2451.040.99.520.030.5526.300.05	Technology Educational Technology - Pollard - Toner	0	0	0	0	12,000	12,000	10,000.0%	0	12,000
0001.3630.005.30.2453.099.99.520.030.5524.300.04	Educational Technology - Pollard - Instructional	0	0	0	0	0	0	0.0%	0	0
0001.3630.005.30.2455.099.99.520.030.5524.300.04	Software Educational Technology - Pollard - Instructional	6,734	6,892	7,223	7,230	7,230	0	0.0%	0	7,230
0001.3630.005.40.2305.040.99.520.010.5110.300.01	Software	71,865	77,409	87,838	137,138	170,258	33,120	24.2%	0	·
0001.3630.005.40.2305.040.99.520.010.5146.300.01	Educational Technology - NHS - Salaries	71,005		07,030	137,136	170,238				
	Educational Technology - NHS - Longevity	0	0			•	0	0.0%	0	0
0001.3630.005.40.2305.040.99.520.010.5147.300.01	Educational Technology - NHS - Alt. Longevity	0	0	0	0	0	0	0.0%	0	
0001.3630.005.40.2324.040.99.520.010.5124.300.01	Educational Technology - NHS -	0	0	0	0	0	0	0.0%	0	
0001.3630.005.40.2430.040.99.520.030.5510.300.05	Educational Technology - NHS - Educational Supplies	14,744	8,571	26,502	8,778	778	-8,000	-91.1%	0	
0001.3630.005.40.2451.040.99.520.030.5255.300.04	Educational Technology - NHS - Repairs & Maintenance - Technology	45,005	6,314	7,594	6,378	6,378	0	0.0%	0	6,378
0001.3630.005.40.2451.040.99.520.030.5525.300.05	Educational Technology - NHS - Instructional Technology	1,587	48,560	82,674	64,500	91,000	26,500	41.1%	0	91,000
0001.3630.005.40.2451.040.99.520.030.5526.300.05	Educational Technology - NHS - Toner	0	0	0	0	12,000	12,000	10,000.0%	0	12,000
0001.3630.005.40.2453.099.99.520.030.5524.300.04	Educational Technology - NHS - Instructional Software	0	11,955	7,277	15,000	15,000	0	0.0%	0	15,000
0001.3630.005.40.2455.099.99.520.030.5524.300.04	Educational Technology - NHS - Instructional Software	5,271	3,825	4,218	4,546	4,546	0	0.0%	0	4,546
0001.3630.010.10.2250.040.99.520.010.5130.300.03	Educational Technology - District - Additional Gross, Overtime	0	0	0	0	0	0	0.0%	0	0
0001.3630.010.10.2250.099.99.520.010.5130.300.03	Educational Technology - District - Additional Gross, Overtime	0	0	0	0	0	0	0.0%	0	0
0001.3630.040.10.2250.040.99.520.010.5110.300.03	Educational Technology - District - Salaries	32,373	287,561	302,508	396,456	408,272	11,816	3.0%	0	408,272
0001.3630.040.10.2250.040.99.520.010.5130.300.03	Educational Technology - District - Additional Gross, Overtime	2,571	126	0	0	0	0	0.0%	0	0
0001.3630.040.10.2250.040.99.520.010.5146.300.03	Educational Technology - District - Longevity	500	7,952	2,300	2,200	2,300	100	4.5%	0	2,300
0001.3630.040.10.2250.040.99.520.030.5255.300.04	Educational Technology - District - Repairs &	18,000	7,250	2,667	18,000	18,000	0	0.0%	0	18,000
0001.3630.040.10.2250.040.99.520.030.5340.300.04	Maintenance - Technology Educational Technology - District - Communication	3,438	8,128	5,540	3,800	3,800	0	0.0%	0	3,800
0001.3630.040.10.2250.040.99.520.030.5510.300.05	Educational Technology - District - Educational	4,436	16,161	21,340	9,435	9,435	0	0.0%	0	9,435
0001.3630.040.10.2250.040.99.520.030.5780.300.06	Supplies Educational Technology - District - All Other Expenses	188	131	500	0	0	0	0.0%	0	0
0001.3630.040.21.2250.040.99.520.010.5110.300.03	Educational Technology - Broadmeadow - Salaries	32,373	560	0	(1)	-1	0	0.0%	1	0
0001.3630.040.21.2250.040.99.520.010.5130.300.03	Educational Technology - Broadmeadow - Additional	2,571	77	0	0	0	0	0.0%	0	0
0001.3630.040.21.2250.040.99.520.010.5146.300.03	Gross, Overtime Educational Technology - Broadmeadow - Longevity	500	0	0	0	0	0	0.0%	0	0
0001.3630.040.21.2455.040.99.520.030.5524.300.05	Educational Technology - Broadmeadow -	871	966	70	966	966	0	0.0%	0	966
0001.3630.040.22.2250.040.99.520.010.5110.300.03	Instructional Software Educational Technology - Eliot - Salaries	20,936	319	0	0	0	0	0.0%	0	0
0001.3630.040.22.2250.040.99.520.010.5130.300.03	Educational Technology - Eliot - Additional Gross,	70	0	0	0	0	0	0.0%	0	0
0001.3630.040.22.2250.040.99.520.010.5146.300.03	Overtime Educational Technology - Eliot - Longevity	138	0	0	0	0	0	0.0%	0	0
0001.3630.040.22.2455.040.99.520.030.5524.300.05	Educational Technology - Eliot - Instructional Software	0	176	0	260	260	0	0.0%	0	260
0001.3630.040.23.2250.040.99.520.010.5110.300.03	Educational Technology - Hillside - Salaries	16,192	319	0	0	0	0	0.0%	0	0
0001.3630.040.23.2250.040.99.520.010.5130.300.03	Educational Technology - Hillside - Additional Gross,	70	0	0	0	0	0	0.0%	0	
0001.3630.040.23.2250.040.99.520.010.5146.300.03	Overtime Educational Technology - Hillside - Longevity	138	0	0	0	0	0	0.0%	0	0
0001.3630.040.23.2455.040.99.520.030.5524.300.05	Educational Technology - Hillside - Instructional	0	17,700	0	344	344	0		0	
0001.3630.040.24.2250.040.99.520.010.5110.300.03	Software Educational Technology - Mitchell - Salaries	32,356	383	0	0	0	0		0	
0001.3630.040.24.2250.040.99.520.010.5146.300.03	Educational Technology - Mitchell - Salaries  Educational Technology - Mitchell - Longevity	32,356	0	0	0	0	0		0	
0001.3630.040.24.2455.040.99.520.030.5524.300.05	Educational Technology - Mitchell - Instructional	700	718	0	718	718	0		0	
0001.3630.040.25.2250.040.99.520.010.5110.300.03	Software	48,834	319	0	0	0	0		0	
0001.3630.040.25.2250.040.99.520.010.5110.300.03	Educational Technology - Newman - Salaries  Educational Technology - Newman - Additional Gross,	48,834	319	0	0	0	0	0.0%	0	
25.2 25.2 25.2 25.2 25.2 25.2 25.2 25.2	Overtime	.50	Ū	J	v	v	J	3.3 /3	J	·

Needham Public Schools

FISCAL YEAR: 2019

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** CHG AMT BUDGET ACTUALS ACTUALS 0001.3630.040.25.2250.040.99.520.010.5146.300.03 Educational Technology - Newman - Longevity 413 0 0 0 0 0.0% 0 0001.3630.040.25.2305.040.99.520.010.5110.300.03 0.0% Educational Technology - Newman - Salaries 0 0 0 0 0 0001.3630.040.25.2324.040.99.520.010.5124.300.03 Educational Technology - Newman -0 0 0 0 0 0.0% 0001.3630.040.25.2455.040.99.520.030.5524.300.05 Educational Technology - Newman - Instructional 1,752 1,960 0 1,960 1,960 0 0.0% 1,960 Software 0001.3630.040.26.2250.040.99.520.010.5110.300.03 9,904 24,885 7,638 -9,437 -100.0% Educational Technology - High Rock - Salaries 9,436 0 -1 0001.3630.040.26.2250.040.99.520.010.5130.300.03 Educational Technology - High Rock - Additional 70 0 0 0 0.0% 0 0 0 Gross, Overtime 0001.3630.040.26.2250.040.99.520.010.5146.300.03 Educational Technology - High Rock - Longevity 138 0 0 0 0 0 0.0% 0 0 0001.3630.040.26.2324.040.99.520.010.5124.300.03 0 0 0 0 0 0 0.0% 0 0 Educational Technology - High Rock -0001.3630.040.26.2330.040.99.520.010.5110.300.03 Educational Technology - High Rock - Salaries 0 0 0 0 0 0 0.0% 0 0 0001.3630.040.26.2455.040.99.520.030.5524.300.05Educational Technology - High Rock - Instructional 2,232 800 800 800 800 0 0.0% 0 800 0001.3630.040.30.2250.040.99.520.010.5110.300.03 Educational Technology - Pollard - Salaries 48,655 2,466 0 0 0 0.0% 0 0 0001.3630.040.30.2250.040.99.520.010.5130.300.03 Educational Technology - Pollard - Additional Gross, 189 0 0 0 0 0 0.0% 0 Overtime 0001.3630.040.30.2250.040.99.520.010.5146.300.03 825 0 0 0 0 0.0% Educational Technology - Pollard - Longevity 0 0 0001.3630.040.30.2324.040.99.520.010.5124.300.03 0 0 0 0 0 0.0% 0 0 Educational Technology - Pollard -0001.3630.040.30.2330.040.99.520.010.5110.300.03 0 0 0 0 0 0.0% 0 Educational Technology - Pollard - Salaries 0 0 0001.3630.040.30.2455.040.99.520.030.5524.300.05 5,780 6,157 5,319 6,157 0 0.0% 6,157 Educational Technology - Pollard - Instructional 6,157 0 Software 0001.3630.040.40.2250.040.99.520.010.5110.300.03 Educational Technology - NHS - Salaries 139,860 44,408 43,470 44,339 44,651 312 0.7% 0 44,651 0001.3630.040.40.2250.040.99.520.010.5130.300.03 4,220 0 0 0 0 0 0.0% 0 Educational Technology - NHS - Additional Gross, Overtime 0001.3630.040.40.2250.040.99.520.010.5146.300.03 Educational Technology - NHS - Longevity 550 0 0 0 0 0 0.0% 0 0 0001.3630.040.40.2455.040.99.520.030.5524.300.05Educational Technology - NHS - Instructional Software 4,528 4,595 12,483 4,595 4,595 0 0.0% 0 4,595 0001.3630.099.40.7350.040.99.520.200.5856.300.99Educational Technology - NHS - Capital Technology 0 0 0 0 0 0.0% 0 0 (Over \$5000) 1,252,634 1,678,647 1,977,729 2,163,120 2,277,689 114,569 5.3% 2 2,277,691 TOTALS FOR: 3630 0001.3631.005.10.2110.045.99.520.030.5420.300.05 O 0 0 0 0 0 0.0% 0 O Library Media Services - District - Office Supplies 0001.3631.005.10.2110.045.99.520.030.5710.300.06 0 0 332 0 0 0.0% Library Media Services - District - In-State Travel 0 0 O 0001.3631.005.10.2110.099.99.520.010.5110.300.01 123,885 122,212 128,678 5.3% 128,678 115,749 121,604 6,466 0 Library Media Services - District - Salaries 60,499 0001.3631.005.10.2110.099.99.520.010.5110.300.02 4,380 0 58,380 59.313 60,499 1,186 2.0% O Library Media Services - District - Salaries 0001.3631.005.10.2110.099.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 Library Media Services - District - Longevity 0 0001.3631.005.10.2110.099.99.520.010.5146.300.02 750 1.000 1,000 1,000 1,000 0.0% 1,000 0 0 Library Media Services - District - Longevity 0001.3631.005.10.2110.099.99.520.010.5147.300.01 0 0 0 0.0% Library Media Services - District - Alt. Longevity 0 0 0 0 O 0001.3631.005.10.2110.099.99.520.030.5257.300.04 Library Media Services - District - Repairs & 0 0 0 0 0.0% 0 0 0 0 Maintenance - Equipment 0001.3631.005.10.2110.099.99.520.030.5420.300.05Library Media Services - District - Office Supplies 3,106 1,224 1,224 0 0.0% 1,224 0001.3631.005.10.2356.045.99.520.030.5710.300.06 0 0 0 0 0 0.0% 1,750 1,750 Library Media Services - District - In-State Travel 0001.3631.005.10.2356.045.99.520.030.5720.300.06Library Media Services - District - Out-of-State Travel/ 0 0 0 0 0.0% 750 750 0001.3631.005.10.2356.099.99.520.030.5710.300.06Library Media Services - District - In-State Travel 0 0 0 0 0 0.0% 0 0 0001.3631.005.10.2356.099.99.520.030.5780.300.06 0 0 0 0 0.0% 1,100 1,100 Library Media Services - District - All Other Expenses 0 0001.3631.005.10.2357.045.99.520.030.5710.300.06 713 1,702 1,522 1,750 1,750 0 0.0% -1,750 Library Media Services - District - In-State Travel 0001.3631.005.10.2357.045.99.520.030.5720.300.0651 750 750 0.0% -750 Library Media Services - District - Out-of-State Travel/ Conferences 0001.3631.005.10.2357.099.99.520.030.5320.300.04 0 0 0 0 0.0% Library Media Services - District - Tuition 0 0 0001.3631.005.10.2357.099.99.520.030.5710.300.06 Library Media Services - District - In-State Travel 0 0 0 0 0.0% 12 147 0 0001.3631.005.10.2357.099.99.520.030.5780.300.06 Library Media Services - District - All Other Expenses 855 4,765 1,100 1,100 1,100 0 0.0% -1,100 0001.3631.005.10.2358.099.99.520.030.5320.300.04 Library Media Services - District - Tuition 0 0 0 0 0 0 0.0% 0 0 0001.3631.005.10.2415.045.99.520.030.5512.300.05 Library Media Services - District - Instr. Mat/Clsrm Lib 337 277 1,570 1,570 1,570 0 0.0% 0 1,570 & Ref - Teaching Aids 0001.3631.005.10.2420.099.99.520.030.5247.300.04 Library Media Services - District - Repairs & 0 0 0 0 0 0.0% 0 Maintenance - Office Eq. 0001.3631.005.10.2420.099.99.520.030.5257.300.04 Library Media Services - District - Repairs & 0 0 0 0 0 0.0% 0 0 Maintenance - Equipment 0001.3631.005.10.2453.099.99.520.030.5380.300.04 Library Media Services - District - Other Purchased 0 6,511 6,425 9,500 9,500 0 0.0% 0 9,500 Services 0001.3631.005.21.2110.099.99.520.010.5110.300.01 0 0 0 0 0.0% Library Media Services - Broadmeadow - Salaries 0001.3631.005.21.2110.099.99.520.010.5110.300.0255,228 57,011 0 0 0.0% Library Media Services - Broadmeadow - Salaries 0001.3631.005.21.2324.075.99.520.010.5124.300.03 0 0 0 0.0% Library Media Services - Broadmeadow -0001.3631.005.21.2330.075.99.520.010.5110.300.030 0 0 0 0.0% 0 Library Media Services - Broadmeadow - Salaries

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ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	<b>\$ Сн</b> G	% Снс	FY19 TM CHG AMT	FY19 TM BUDGET
0001.3631.005.21.2415.045.99.520.030.5512.300.05	Library Media Services - Broadmeadow - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	4,753	4,083	5,386	4,151	4,151	0	0.0%	0	4,151
0001.3631.005.21.2415.045.99.520.030.5780.300.06	Library Media Services - Broadmeadow - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.21.2415.099.99.520.030.5512.300.05	Library Media Services - Broadmeadow - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	0	0	0	513	513	0	0.0%	0	513
0001.3631.005.21.2420.045.99.520.030.5257.300.04	Library Media Services - Broadmeadow - Repairs & Maintenance - Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.21.2420.045.99.520.030.5522.300.05	Library Media Services - Broadmeadow - Instructional	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.21.2430.045.99.520.030.5510.300.05	Equipment Library Media Services - Broadmeadow - Educational	282	267	167	284	284	0	0.0%	0	284
0001.3631.005.22.2324.075.99.520.010.5124.300.03	Supplies Library Media Services - Eliot -	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.22.2330.075.99.520.010.5110.300.03	Library Media Services - Eliot - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.22.2415.045.99.520.030.5512.300.05	Library Media Services - Eliot - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	3,201	3,104	3,074	2,723	2,723	0	0.0%	0	2,723
0001.3631.005.22.2415.045.99.520.030.5780.300.06	Library Media Services - Eliot - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.22.2415.099.99.520.030.5512.300.05	Library Media Services - Eliot - Instr. Mat/Clsrm Lib &	0	0	0	413	413	0	0.0%	0	413
0001.3631.005.22.2420.045.99.520.030.5257.300.04	Ref - Teaching Aids Library Media Services - Eliot - Repairs & Maintenance	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.22.2420.045.99.520.030.5522.300.05	- Equipment Library Media Services - Eliot - Instructional Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.22.2430.045.99.520.030.5510.300.05	Library Media Services - Eliot - Educational Supplies	187	176	848	192	192	0	0.0%	0	192
0001.3631.005.23.2324.075.99.520.010.5124.300.03	Library Media Services - Hillside -	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.23.2330.075.99.520.010.5110.300.03	Library Media Services - Hillside - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.23.2415.045.99.520.030.5512.300.05	Library Media Services - Hillside - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	3,226	3,055	3,169	2,772	2,772	0	0.0%	0	2,772
0001.3631.005.23.2415.045.99.520.030.5780.300.06	Library Media Services - Hillside - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.23.2415.099.99.520.030.5512.300.05	Library Media Services - Hillside - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	0	0	0	413	413	0	0.0%	0	413
0001.3631.005.23.2420.045.99.520.030.5257.300.04	Library Media Services - Hillside - Repairs & Maintenance - Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.23.2420.045.99.520.030.5522.300.05	Library Media Services - Hillside - Instructional Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.23.2430.045.99.520.030.5510.300.05	Library Media Services - Hillside - Educational Supplies	215	146	206	221	221	0	0.0%	0	221
0001.3631.005.24.2324.075.99.520.010.5124.300.03	Library Media Services - Mitchell -	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.24.2330.075.99.520.010.5110.300.03	Library Media Services - Mitchell - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.24.2415.045.99.520.030.5512.300.05	Library Media Services - Mitchell - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	3,955	3,962	3,980	3,556	3,556	0	0.0%	0	3,556
0001.3631.005.24.2415.045.99.520.030.5780.300.06	Library Media Services - Mitchell - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.24.2415.099.99.520.030.5512.300.05	Library Media Services - Mitchell - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	0	0	0	413	413	0	0.0%	0	413
0001.3631.005.24.2420.045.99.520.030.5257.300.04	Library Media Services - Mitchell - Repairs & Maintenance - Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.24.2420.045.99.520.030.5522.300.05	Library Media Services - Mitchell - Instructional Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.24.2430.045.99.520.030.5510.300.05	Library Media Services - Mitchell - Educational Supplies	219	217	226	220	220	0	0.0%	0	220
0001.3631.005.25.2324.075.99.520.010.5124.300.03	Library Media Services - Newman -	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.25.2330.075.99.520.010.5110.300.03	Library Media Services - Newman - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.25.2415.045.99.520.030.5512.300.05	Library Media Services - Newman - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	5,176	5,068	3,690	4,683	4,683	0	0.0%	0	4,683
0001.3631.005.25.2415.045.99.520.030.5780.300.06	Library Media Services - Newman - All Other Expenses	0	0	174	0	0	0	0.0%	0	0
0001.3631.005.25.2415.099.99.520.030.5512.300.05	Library Media Services - Newman - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	0	205	0	600	600	0	0.0%	0	600
0001.3631.005.25.2420.045.99.520.030.5257.300.04	Library Media Services - Newman - Repairs & Maintenance - Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.25.2420.045.99.520.030.5522.300.05	Library Media Services - Newman - Instructional Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.25.2430.045.99.520.030.5510.300.05	Library Media Services - Newman - Educational Supplies	357	241	358	359	359	0	0.0%	0	359
0001.3631.005.26.2415.045.99.520.030.5512.300.05	Library Media Services - High Rock - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	3,843	4,017	3,432	3,419	3,419	0	0.0%	0	3,419
0001.3631.005.26.2415.045.99.520.030.5780.300.06	Library Media Services - High Rock - All Other Expenses	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.26.2415.099.99.520.030.5512.300.05	Library Media Services - High Rock - Instr. Mat/Clsrm Lib & Ref - Teaching Aids	0	0	0	413	413	0	0.0%	0	413
0001.3631.005.26.2420.045.99.520.030.5257.300.04	Library Media Services - High Rock - Repairs & Maintenance - Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.26.2420.045.99.520.030.5522.300.05	Library Media Services - High Rock - Instructional Equipment	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.26.2420.099.99.520.030.5247.300.04	Library Media Services - High Rock - Repairs & Maintenance - Office Eq.	0	0	0	0	0	0	0.0%	0	0
0001.3631.005.26.2430.045.99.520.030.5510.300.05	Library Media Services - High Rock - Educational	375	163	378	384	384	0	0.0%	0	384
0001.3631.005.26.2455.045.99.520.030.5380.300.04	Supplies Library Media Services - High Rock - Other Purchased	0	0	719	500	1,000	500	100.0%	0	1,000
	Services VI - D - 51									

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION ACTUALS BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3631.005.30.2324.075.99.520.010.5124.300.03 Library Media Services - Pollard -0 0 0 0 0.0% 0 0001.3631.005.30.2330.075.99.520.010.5110.300.03 0 0 0.0% Library Media Services - Pollard - Salaries 0 0 0 0 0 0001.3631.005.30.2415.045.99.520.030.5512.300.05 5,882 Library Media Services - Pollard - Instr. Mat/Clsrm Lib 6,252 6,611 5,837 5,882 5,882 0 0.0% 0 & Ref - Teaching Aids 0001.3631.005.30.2415.045.99.520.030.5780.300.06Library Media Services - Pollard - All Other Expenses 0 0 0 0 0 0 0.0% 0 0 0001.3631.005.30.2415.099.99.520.030.5512.300.05 633 0 0 0 633 633 0 0.0% 0 Library Media Services - Pollard - Instr. Mat/Clsrm Lib & Ref - Teaching Aids 0001.3631.005.30.2420.045.99.520.030.5257.300.04 Library Media Services - Pollard - Repairs & 0 0 0 0 0 0.0% 0 0 Maintenance - Equipment 0001.3631.005.30.2420.045.99.520.030.5522.300.05 Library Media Services - Pollard - Instructional 0 0 0 0 0.0% 0 Equipment 0001.3631.005.30.2420.099.99.520.030.5247.300.04 O 0 0 0 0 0.0% 0 Library Media Services - Pollard - Repairs & 0 0 Maintenance - Office Eq. 0001.3631.005.30.2430.045.99.520.030.5510.300.05Library Media Services - Pollard - Educational Supplies 700 583 697 700 700 0 0.0% 0 700 0001.3631.005.30.2455.045.99.520.030.5380.300.04 1,146 Library Media Services - Pollard - Other Purchased 0 500 1,000 500 100.0% 0 1,000 Services 0001.3631.005.40.2324.045.99.520.010.5124.300.030 0 0 0 0.0% 0 Library Media Services - NHS -0 0001.3631.005.40.2330.045.99.520.010.5110.300.030 0 0 0 0.0% 0 Library Media Services - NHS - Salaries 0 0001.3631.005.40.2330.045.99.520.010.5146.300.030 0 0 0.0% 0 Library Media Services - NHS - Longevity 0001.3631.005.40.2330.075.99.520.010.5110.300.03 Library Media Services - NHS - Salaries 0 0 0 0 0.0% 0 0001.3631.005.40.2330.080.99.520.010.5110.300.03 Library Media Services - NHS - Salaries 0 0 0 0 0 0.0% 0 0001.3631.005.40.2415.045.99.520.030.5512.300.05 Library Media Services - NHS - Instr. Mat/Clsrm Lib & 16,826 12,393 12,696 16,874 16,874 0 0.0% 0 16,874 Ref - Teaching Aids 0001.3631.005.40.2415.045.99.520.030.5780.300.06 795 0 0 0.0% 0 Library Media Services - NHS - All Other Expenses 0 0 0 0 0001.3631.005.40.2415.099.99.520.030.5512.300.05 404 Library Media Services - NHS - Instr. Mat/Clsrm Lib & 0 404 404 0 0.0% 0 0 Ref - Teaching Aids 0001.3631.005.40.2420.045.99.520.030.5257.300.04Library Media Services - NHS - Repairs & Maintenance 0 0 0 0 0 0.0% 0 0 - Equipment 0001.3631.005.40.2420.045.99.520.030.5522.300.05Library Media Services - NHS - Instructional 962 710 421 3,000 1,500 -1,500 -50.0% 0 1,500 Equipment 0001.3631.005.40.2420.099.99.520.030.5247.300.04 0 0 0 0 0.0% Library Media Services - NHS - Repairs & Maintenance 0 0 0 O - Office Eq. 0001.3631.005.40.2430.045.99.520.030.5510.300.05 803 2,995 1,233 765 0 0.0% 765 Library Media Services - NHS - Educational Supplies 765 0001.3631.040.10.2250.040.99.520.030.5340.300.04 1,520 2,906 1,520 1,520 0 0.0% 1,520 Library Media Services - District - Communication 1.520 0001.3631.040.10.2340.099.99.520.010.5110.300.03 64,928 70,219 84,344 69,552 70,943 1,391 2.0% 0 70,943 Library Media Services - District - Salaries 0001.3631.040.10.2340.099.99.520.010.5130.300.03582 574 1,377 0 0 0 0.0% 0 Library Media Services - District - Additional Gross, 1,450 0001.3631.040.10.2340.099.99.520.010.5146.300.03 1,450 1,450 Library Media Services - District - Longevity 1,450 1,450 0 0.0% 0 1,450 0001.3631.040.10.2453.045.99.520.030.5523.300.05 52,149 50,372 10,429 9.156 9,156 0 0.0% 0 9,156 Library Media Services - District - Instructional Hardware 0001.3631.040.21.2324.045.99.520.010.5124.300.01 0 0 0 0 0 0.0% O 0 Library Media Services - Broadmeadow -0 0001.3631.040.21.2340.045.99.520.010.5110.300.01 53,605 60,520 85,926 85,926 Library Media Services - Broadmeadow - Salaries 56,850 65,462 20,464 31.3% 0 0001.3631.040.21.2340.045.99.520.010.5110.300.027,672 4.5% 8,014 Library Media Services - Broadmeadow - Salaries 7,450 8,068 7,302 8,014 342 0 0001.3631.040.21.2340.045.99.520.010.5146.300.01 0 0 0 0 0 0 0.0% 0 0 Library Media Services - Broadmeadow - Longevity 0001.3631.040.21.2340.045.99.520.010.5146.300.02 290 290 0 0 0.0% 0 0 0 Library Media Services - Broadmeadow - Longevity 0001.3631.040.21.2453.045.99.520.030.5380.300.04 Library Media Services - Broadmeadow - Other 371 500 0 500 0 0 500 0.0% Purchased Services 0001.3631.040.21.2453.045.99.520.030.5523.300.051,764 Library Media Services - Broadmeadow - Instructional 3,049 2,991 3,050 550 -2,500 -82.0% 550 0001.3631.040.21.2455.045.99.520.030.5380.300.04 1.074 1.000 100.0% Library Media Services - Broadmeadow - Other Purchased Services 0001.3631.040.22.2324.045.99.520.010.5124.300.01 0 0 0 0 0 0.0% Library Media Services - Eliot -0 0 0001.3631.040.22.2340.045.99.520.010.5110.300.01 Library Media Services - Eliot - Salaries 76,346 78,139 79,312 81,342 83,172 1,830 2.2% 83,172 0001.3631.040.22.2340.045.99.520.010.5110.300.02 7,672 4.5% 8,014 Library Media Services - Eliot - Salaries 7,450 8,068 7,302 8,014 342 0 0001.3631.040.22.2340.045.99.520.010.5146.300.01 700 700 700 -20.0% 560 Library Media Services - Eliot - Longevity 0 560 -140 0001.3631.040.22.2340.045.99.520.010.5146.300.02 Library Media Services - Eliot - Longevity 290 290 0 0 0 0.0% 0 0 0001.3631.040.22.2453.045.99.520.030.5380.300.04Library Media Services - Eliot - Other Purchased 0 0 1,000 0 0.0% 1,000 0 1,000 0001.3631.040.22.2453.045.99.520.030.5523.300.05Library Media Services - Eliot - Instructional Hardware 1,880 1,807 900 1,880 680 -1,200 -63.8% 680 0001.3631.040.22.2455.045.99.520.030.5380.300.040 0 1,015 500 1,000 500 100.0% 1,000 Library Media Services - Eliot - Other Purchased 0001.3631.040.23.2340.045.99.520.010.5110.300.0162,789 71,118 82,996 96,289 92,004 -4,285 -4.5% 92,004 Library Media Services - Hillside - Salaries 0001.3631.040.23.2340.045.99.520.010.5110.300.027,450 8,068 7,302 7,672 8,014 342 4.5% 0 8,014 Library Media Services - Hillside - Salaries 0001.3631.040.23.2340.045.99.520.010.5146.300.01Library Media Services - Hillside - Longevity 0 0 0 0 0 0.0% 0 0001.3631.040.23.2340.045.99.520.010.5146.300.02Library Media Services - Hillside - Longevity 290 290 0 0 0 0 0.0% 0001.3631.040.23.2340.045.99.520.010.5147.300.01 0 0 0 0 0 0.0% 0 Library Media Services - Hillside - Alt. Longevity

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET** BUDGET ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3631.040.23.2453.045.99.520.030.5380.300.04 Library Media Services - Hillside - Other Purchased 171 500 500 0 0.0% 0 500 0001.3631.040.23.2453.045.99.520.030.5523.300.05 2,462 -88.5% 2,222 4,293 -3,800 493 4,264 493 0 Library Media Services - Hillside - Instructional Hardware 0001.3631.040.23.2455.045.99.520.030.5380.300.04 780 Library Media Services - Hillside - Other Purchased 0 0 500 1,000 500 100.0% 0 1,000 Services 0001.3631.040.24.2324.045.99.520.010.5124.300.01 Library Media Services - Mitchell -0 0 0 0 0 0 0.0% 0001.3631.040.24.2340.045.99.520.010.5110.300.01 95,432 -3,565 98,112 97,674 99,139 101,677 98,112 -3.5% Library Media Services - Mitchell - Salaries 0001.3631.040.24.2340.045.99.520.010.5110.300.02 7,302 4.5% Library Media Services - Mitchell - Salaries 7,450 8,068 7,672 8,014 342 8,014 0001.3631.040.24.2340.045.99.520.010.5146.300.01 Library Media Services - Mitchell - Longevity 700 700 700 700 560 -140 -20.0% 560 0001.3631.040.24.2340.045.99.520.010.5146.300.02 Library Media Services - Mitchell - Longevity 290 290 0 0 0 0 0.0% 0 0 0001.3631.040.24.2453.045.99.520.030.5380.300.04 Library Media Services - Mitchell - Other Purchased 295 0 500 500 0 0.0% 0 500 Services 0001.3631.040.24.2453.045.99.520.030.5523.300.05 989 4,380 1,976 4,773 773 -4,000 -83.8% 773 Library Media Services - Mitchell - Instructional 0 Hardware 0001.3631.040.24.2455.045.99.520.030.5380.300.04 0 0 780 500 1,000 500 100.0% 0 1,000 Library Media Services - Mitchell - Other Purchased Services 0001.3631.040.25.2324.045.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 Library Media Services - Newman -0001.3631.040.25.2324.045.99.520.010.5124.300.03 0 0 0 0 0 0.0% 0 Library Media Services - Newman -0001.3631.040.25.2340.045.99.520.010.5110.300.01 Library Media Services - Newman - Salaries 93,835 97,674 99,139 127,012 122,469 -4,543 -3.6% 0 122,469 0001.3631.040.25.2340.045.99.520.010.5110.300.02 Library Media Services - Newman - Salaries 7,450 8,068 7,302 7,672 8,014 342 4.5% 0 8,014 0001.3631.040.25.2340.045.99.520.010.5110.300.03 Library Media Services - Newman - Salaries 9,121 9,652 9,672 10,660 -1 -10,661 -100.0% 0001.3631.040.25.2340.045.99.520.010.5146.300.01 0 0 0 0 0.0% 0 Library Media Services - Newman - Longevity 0 0 0001.3631.040.25.2340.045.99.520.010.5146.300.02 290 290 0 0 0 0 0.0% 0 0 Library Media Services - Newman - Longevity 0001.3631.040.25.2340.045.99.520.010.5146.300.03 Library Media Services - Newman - Longevity 51 85 85 84 -1 -85 -101.2% 0 0001.3631.040.25.2453.045.99.520.030.5380.300.04 Library Media Services - Newman - Other Purchased 1,827 3,245 1,820 1,000 1,000 0 0.0% 0 1,000 Services 0001.3631.040.25.2453.045.99.520.030.5523.300.05 5,784 3,472 5,224 7,392 -6,000 -81.2% 1,392 1,392 0 Library Media Services - Newman - Instructional Hardware 0001.3631.040.25.2455.045.99.520.030.5380.300.04 110 110 7,449 500 1,000 500 100.0% 0 1,000 Library Media Services - Newman - Other Purchased 0001.3631.040.26.2324.045.99.520.010.5124.300.01 Library Media Services - High Rock -0 0 0 0 0 0 0.0% 0 0001.3631.040.26.2340.045.99.520.010.5110.300.01 95,432 97,674 99,139 101,677 103,965 2,288 2.3% 0 103,965 Library Media Services - High Rock - Salaries 0001.3631.040.26.2340.045.99.520.010.5110.300.02 0 0 0 0 0 0 0.0% 0 Library Media Services - High Rock - Salaries 0001.3631.040.26.2340.045.99.520.010.5146.300.01 700 700 700 700 1,100 400 57.1% 0 1,100 Library Media Services - High Rock - Longevity 0001.3631.040.26.2340.045.99.520.010.5146.300.02 0 0 0 0 0 0.0% 0 0 Library Media Services - High Rock - Longevity 0 0001.3631.040.26.2453.045.99.520.030.5380.300.04 Library Media Services - High Rock - Other Purchased 500 0 0 660 660 0 0.0% 0 660 Services 0001.3631.040.26.2453.045.99.520.030.5523.300.05 4,581 4,574 3,391 4,582 1,082 -3,500 -76.4% 1,082 Library Media Services - High Rock - Instructional 0 Hardware 0001.3631.040.30.2324.045.99.520.010.5124.300.01 0 0 0 0 0 0 0.0% 0 Library Media Services - Pollard -0001.3631.040.30.2340.045.99.520.010.5110.300.01 Library Media Services - Pollard - Salaries 61,702 67,997 93,885 99,976 102,225 2,249 2.2% 0 102,225 0001.3631.040.30.2340.045.99.520.010.5110.300.0222,728 24,421 17,933 19,383 19,771 388 2.0% 0 19,771 Library Media Services - Pollard - Salaries 0001.3631.040.30.2340.045.99.520.010.5146.300.01 Library Media Services - Pollard - Longevity 0 0 0 0 0 0 0.0% 0001.3631.040.30.2340.045.99.520.010.5146.300.02 Library Media Services - Pollard - Longevity 725 725 725 -725 -100.0% 0 0001.3631.040.30.2453.045.99.520.030.5380.300.041,505 504 1,340 1,840 500 37.3% 1,840 Library Media Services - Pollard - Other Purchased Services 1,305 0001.3631.040.30.2453.045.99.520.030.5523.300.059,106 7,246 10,491 9,305 1,305 -8,000 -86.0% Library Media Services - Pollard - Instructional Hardware 0001.3631.040.40.2324.045.99.520.010.5124.300.01 0 0 0 0 0 0.0% Library Media Services - NHS -0 0001.3631.040.40.2324.045.99.520.010.5124.300.03 0 0 0 0 0 0.0% Library Media Services - NHS -0 0001.3631.040.40.2340.045.99.520.010.5110.300.01 101,379 124,422 146,785 146,785 Library Media Services - NHS - Salaries 132,593 139.841 6,944 5.0% 0 0001.3631.040.40.2340.045.99.520.010.5110.300.020 Library Media Services - NHS - Salaries 0 0 0 0 0 0.0% 0 0001.3631.040.40.2340.045.99.520.010.5110.300.03 69,581 75,506 94,753 82,354 Library Media Services - NHS - Salaries 84,270 82,354 -12,399 -13.1% 0 0001.3631.040.40.2340.045.99.520.010.5146.300.01 0 Library Media Services - NHS - Longevity 0 0 0 0 0 0.0% 0 0001.3631.040.40.2340.045.99.520.010.5146.300.020 0 0 Library Media Services - NHS - Longevity 0 0 0 0.0% 0 0 0001.3631.040.40.2340.045.99.520.010.5146.300.03 Library Media Services - NHS - Longevity 249 765 765 766 451 -315 -41.1% 451 0001.3631.040.40.2453.045.99.520.030.5380.300.043,590 0 5,300 Library Media Services - NHS - Other Purchased 3,856 858 5,300 5,300 0.0% Services 0001.3631.040.40.2453.045.99.520.030.5523.300.05 2,000 10,610 2,635 2,000 500 -1,500 -75.0% 500 Library Media Services - NHS - Instructional Hardware 0001.3631.040.40.2455.045.99.520.030.5380.300.04 0 1,311 14,356 500 1,000 500 100.0% 1,000 Library Media Services - NHS - Other Purchased 0001.3631.040.99.5300.045.99.520.030.5276.300.990 0 0 0.0% 0 0 0 0 Library Media Services - Unassigned - Photocopier Lease 0001.3631.040.99.7350.045.99.520.200.5856.300.99 0 0 0 0 0 0.0% Library Media Services - Unassigned - Capital 0 0 0 Technology (Over \$5000)

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION ACTUALS** BUDGET CHG AMT BUDGET ACTUALS ACTUALS **BUDGET** 1,262,589 1,288,170 1,366,266 1,181,939 1,347,224 -19,042 -1.4% 2 1,347,226 **TOTALS FOR: 3631** 0001.3640.005.10.2305.099.99.520.010.5110.300.01 Physical Education - District - Salaries 0 0 0 0 0 0.0% 0 0001.3640.005.10.2330.099.99.520.010.5110.300.03 0 0 0 0 0.0% Physical Education - District - Salaries 0001.3640.005.21.2305.050.99.520.010.5110.300.01 Physical Education - Broadmeadow - Salaries 110,952 120,605 125,165 132,482 141,066 8,584 6.5% 141,066 0001.3640.005.21.2305.050.99.520.010.5146.300.01 Physical Education - Broadmeadow - Longevity 0 0 0 0 0.0% 0001.3640.005.21.2305.050.99.520.010.5147.300.01 Physical Education - Broadmeadow - Alt. Longevity 0 0 0 0.0% 0001.3640.005.21.2324.050.99.520.010.5124.300.01 0 0 0 0.0% Physical Education - Broadmeadow -0001.3640.005.21.2356.050.99.520.030.5710.300.06Physical Education - Broadmeadow - In-State Travel 0 0 0 0.0% 0 0001.3640.005.21.2356.050.99.520.030.5720.300.06 Physical Education - Broadmeadow - Out-of-State 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3640.005.21.2357.050.99.520.030.5710.300.06 Physical Education - Broadmeadow - In-State Travel 0 0 0 O 0 0.0% 0 0001.3640.005.21.2357.050.99.520.030.5720.300.06 0 0 0 0 0 0 0.0% Physical Education - Broadmeadow - Out-of-State 0 Travel/ Conferences 0001.3640.005.21.2420.050.99.520.030.5257.300.04 Physical Education - Broadmeadow - Repairs & 0 0 0 500 500 0 0.0% -500 0 Maintenance - Equipment 0001.3640.005.21.2420.050.99.520.030.5522.300.05Physical Education - Broadmeadow - Instructional 2,700 1,739 4,128 1,773 1,773 0 0.0% -1,500 273 Equipment 0001.3640.005.21.2430.050.99.520.030.5510.300.05 Physical Education - Broadmeadow - Educational 0 0 0 0.0% 0 0 0 0 0 Supplies 0001.3640.005.21.2440.050.99.520.030.5780.300.06 Physical Education - Broadmeadow - All Other 0 972 31 1,000 -2,000 -3,000 -300.0% 2,000 0 0001.3640.005.22.2305.050.99.520.010.5110.300.01Physical Education - Eliot - Salaries 97,193 95,851 98,647 104,659 107,014 2,355 2.3% 0 107,014 0001.3640.005.22.2305.050.99.520.010.5146.300.010 0 0 0 0.0% 0 Physical Education - Eliot - Longevity 0 0001.3640.005.22.2305.050.99.520.010.5147.300.010 0 0 0 0.0% 0 0 Physical Education - Eliot - Alt. Longevity 0 0001.3640.005.22.2324.050.99.520.010.5124.300.01 0 0 0 0.0% 0 Physical Education - Eliot -0001.3640.005.22.2356.050.99.520.030.5710.300.060 0 0 0.0% 0 Physical Education - Eliot - In-State Travel 0001.3640.005.22.2356.050.99.520.030.5720.300.06Physical Education - Eliot - Out-of-State Travel/ 0 0 0 0.0% 0 Conferences 0001.3640.005.22.2357.050.99.520.030.5710.300.06 O 0 O 0.0% 0 0 O Physical Education - Eliot - In-State Travel 0001.3640.005.22.2357.050.99.520.030.5720.300.06 0 0 0 0.0% O 0 0 O O Physical Education - Eliot - Out-of-State Travel/ Conferences 0001.3640.005.22.2420.050.99.520.030.5257.300.04Physical Education - Eliot - Repairs & Maintenance -0 0 500 500 0 0.0% 500 0001.3640.005.22.2420.050.99.520.030.5522.300.05 Physical Education - Eliot - Instructional Equipment 1.011 3,932 1,242 1,242 0 0.0% 0 1,242 0001.3640.005.22.2430.050.99.520.030.5510.300.050 0 0 0 0 0.0% 0 Physical Education - Eliot - Educational Supplies 0 0001.3640.005.22.2440.050.99.520.030.5780.300.06300 11 300 0 -300 -100.0% 0 Physical Education - Eliot - All Other Expenses 0001.3640.005.23.2305.050.99.520.010.5110.300.01 Physical Education - Hillside - Salaries 70,949 80,092 111,657 116,967 120,691 3,724 3.2% 0 120,691 0001.3640.005.23.2305.050.99.520.010.5146.300.01Physical Education - Hillside - Longevity 560 700 700 700 0 0.0% 0 700 0001.3640.005.23.2305.050.99.520.010.5147.300.010 0 0 0 0.0% 0 Physical Education - Hillside - Alt. Longevity 0 0001.3640.005.23.2324.050.99.520.010.5124.300.010 0 0 0.0% 0 Physical Education - Hillside -0001.3640.005.23.2356.050.99.520.030.5710.300.060 0 0 0.0% 0 Physical Education - Hillside - In-State Travel 0001.3640.005.23.2356.050.99.520.030.5720.300.060 0 0 0.0% 0 Physical Education - Hillside - Out-of-State Travel/ Conferences 0001.3640.005.23.2357.050.99.520.030.5710.300.06 0 0 0 0 0.0% Physical Education - Hillside - In-State Travel 0001.3640.005.23.2357.050.99.520.030.5720.300.060 0 0 0 0 0.0% Physical Education - Hillside - Out-of-State Travel/ 0 0 Conferences 0001.3640.005.23.2420.050.99.520.030.5257.300.040.0% Physical Education - Hillside - Repairs & Maintenance - Equipment 0001.3640.005.23.2420.050.99.520.030.5522.300.05Physical Education - Hillside - Instructional 659 551 3,387 1,335 1,335 0.0% 1,335 Equipment 0001.3640.005.23.2430.050.99.520.030.5510.300.05 0 Physical Education - Hillside - Educational Supplies 0 0 0 0 0 0.0% 0001.3640.005.23.2440.050.99.520.030.5780.300.06Physical Education - Hillside - All Other Expenses 0 300 11 0 0 0 0.0% 0 0 0001.3640.005.24.2305.050.99.520.010.5110.300.01 Physical Education - Mitchell - Salaries 100,307 89,483 96,228 102,695 125,037 22,342 21.8% 0 125,037 0001.3640.005.24.2305.050.99.520.010.5146.300.01 0 Physical Education - Mitchell - Longevity 0 0 0 0 0.0% 0 0001.3640.005.24.2305.050.99.520.010.5147.300.01 0 Physical Education - Mitchell - Alt. Longevity 0 0 0 0.0% 0001.3640.005.24.2324.050.99.520.010.5124.300.01 0 Physical Education - Mitchell -0 0 0 0.0% 0001.3640.005.24.2356.050.99.520.030.5710.300.06Physical Education - Mitchell - In-State Travel 0 0 0 0 0 0.0% 0001.3640.005.24.2356.050.99.520.030.5720.300.06Physical Education - Mitchell - Out-of-State Travel/ 0 0 0 0.0% 0 Conferences 0001.3640.005.24.2357.050.99.520.030.5710.300.060 0 0 0.0% Physical Education - Mitchell - In-State Travel 0001.3640.005.24.2357.050.99.520.030.5720.300.06Physical Education - Mitchell - Out-of-State Travel/ 0 0 0 0 0.0% 0 0001.3640.005.24.2420.050.99.520.030.5257.300.04 0 500 500 0 0.0% 500 Physical Education - Mitchell - Repairs & Maintenance 0 0 0 - Equipment 0001.3640.005.24.2420.050.99.520.030.5522.300.05 Physical Education - Mitchell - Instructional 1,177 913 3,828 1,445 1,445 0 0.0% 0 1,445 Equipment

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3640.005.24.2430.050.99.520.030.5510.300.05Physical Education - Mitchell - Educational Supplies 0 0 0 0 0 0.0% 0 0001.3640.005.24.2440.050.99.520.030.5780.300.06 300 11 0 0 0.0% Physical Education - Mitchell - All Other Expenses 0 0 0001.3640.005.25.2305.050.99.520.010.5110.300.01 167,091 132,896 159,026 151,407 173,238 167,091 -6,147 -3.5% 0 Physical Education - Newman - Salaries 0001.3640.005.25.2305.050.99.520.010.5146.300.01 Physical Education - Newman - Longevity 140 0 0 0 0.0% 0 0001.3640.005.25.2305.050.99.520.010.5147.300.01 Physical Education - Newman - Alt. Longevity 0 0 0 0.0% 0001.3640.005.25.2324.050.99.520.010.5124.300.01 Physical Education - Newman -0 0 0 0.0% 0001.3640.005.25.2356.050.99.520.030.5710.300.06 0 0 0.0% Physical Education - Newman - In-State Travel 0001.3640.005.25.2356.050.99.520.030.5720.300.06 Physical Education - Newman - Out-of-State Travel/ 0 0 0 0 0.0% 0 Conferences 0001.3640.005.25.2357.050.99.520.030.5710.300.06 Physical Education - Newman - In-State Travel 280 140 0 0 O 0 0.0% 0 0 0001.3640.005.25.2357.050.99.520.030.5720.300.06 0 0 0 0 0 0.0% O Physical Education - Newman - Out-of-State Travel/ O 0 Conferences 0001.3640.005.25.2420.050.99.520.030.5257.300.04Physical Education - Newman - Repairs & Maintenance 444 0 3,850 700 700 0 0.0% 700 - Equipment 0001.3640.005.25.2420.050.99.520.030.5522.300.05Physical Education - Newman - Instructional 1,680 2,034 4,160 2,007 2,007 0 0.0% 0 2,007 Equipment 0001.3640.005.25.2430.050.99.520.030.5510.300.05 0 0 0 0 0 0.0% 0 0 Physical Education - Newman - Educational Supplies 0001.3640.005.25.2440.050.99.520.030.5780.300.06 0 11 0 0 0 0.0% 0 Physical Education - Newman - All Other Expenses 0 0 0001.3640.005.26.2305.050.99.520.010.5110.300.01 170,699 182,132 178,932 189,598 196,573 3.7% 196,573 Physical Education - High Rock - Salaries 6,975 0 0001.3640.005.26.2305.050.99.520.010.5146.300.01 1,400 Physical Education - High Rock - Longevity 700 700 700 700 100.0% 0 1.400 0 0001.3640.005.26.2324.050.99.520.010.5124.300.01 Physical Education - High Rock -0 0 0 0 0 0 0.0% 0 0 0001.3640.005.26.2356.050.99.520.030.5710.300.06 0 0.0% 0 0 0 0 0 Physical Education - High Rock - In-State Travel 0001.3640.005.26.2356.050.99.520.030.5720.300.06 0 0.0% Physical Education - High Rock - Out-of-State Travel/ 0 0 0 0 0 Conferences 0001.3640.005.26.2357.050.99.520.030.5710.300.06 Physical Education - High Rock - In-State Travel 0 0 0 0 0.0% 0 0 0001.3640.005.26.2357.050.99.520.030.5720.300.06 Physical Education - High Rock - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 0 Conferences 0001.3640.005.26.2420.050.99.520.030.5257.300.04Physical Education - High Rock - Repairs & 0 0 300 300 0 0.0% 0 300 Maintenance - Equipment 0001.3640.005.26.2420.050.99.520.030.5522.300.05 Physical Education - High Rock - Instructional 469 633 1,086 681 681 0.0% 681 0 0 Equipment 0001.3640.005.26.2430.050.99.520.030.5510.300.05 Physical Education - High Rock - Educational Supplies 541 0 0 300 300 0 0.0% 0 300 0001.3640.005.26.2440.050.99.520.030.5780.300.060 68 11 0 0 0 0.0% 0 0 Physical Education - High Rock - All Other Expenses 0001.3640.005.30.2305.050.99.520.010.5110.300.01 323,322 346,090 359,256 374,072 325,182 -48,890 -13.1% 0 325,182 Physical Education - Pollard - Salaries 0001.3640.005.30.2305.050.99.520.010.5120.300.01 Physical Education - Pollard - Temp Salaries/Prof. Dev. 0 0 0 0 0 0 0.0% 0 0001.3640.005.30.2305.050.99.520.010.5146.300.01Physical Education - Pollard - Longevity 4,100 4,100 4,500 4,500 2,600 -1.900 -42.2% 0 2,600 0001.3640.005.30.2305.050.99.520.010.5147.300.010 0 0 0 0.0% 0 Physical Education - Pollard - Alt. Longevity 0 0001.3640.005.30.2354.050.99.520.010.5128.300.010 0 0 0 0.0% 0 Physical Education - Pollard -0001.3640.005.30.2356.050.99.520.030.5710.300.060 0 0 0 0.0% 0 Physical Education - Pollard - In-State Travel 0 0001.3640.005.30.2356.050.99.520.030.5720.300.06Physical Education - Pollard - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 0 Conferences 0001.3640.005.30.2357.050.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 Physical Education - Pollard - Salaries 0001.3640.005.30.2357.050.99.520.030.5710.300.06295 0 0 0 0 0.0% Physical Education - Pollard - In-State Travel 0 0001.3640.005.30.2357.050.99.520.030.5720.300.06 0 0 0 0.0% Physical Education - Pollard - Out-of-State Travel/ 0 Conferences 0001.3640.005.30.2420.050.99.520.030.5257.300.04 Physical Education - Pollard - Repairs & Maintenance -1,291 1,907 Equipment 0001.3640.005.30.2420.050.99.520.030.5522.300.052,787 1,847 1,593 2,117 2,117 0 0.0% 2,117 Physical Education - Pollard - Instructional Equipment 0001.3640.005.30.2430.050.99.520.030.5510.300.05161 0 0 500 500 0 0.0% 500 Physical Education - Pollard - Educational Supplies 0001.3640.005.30.2440.050.99.520.030.5780.300.060 11 0 0 0 0.0% 0 Physical Education - Pollard - All Other Expenses 0 0001.3640.005.40.2305.050.99.520.010.5110.300.01484,684 551,216 564,435 586,568 624,004 37,436 6.4% 0 624,004 Physical Education - NHS - Salaries 0001.3640.005.40.2305.050.99.520.010.5146.300.01 Physical Education - NHS - Longevity 2,100 2,100 2,800 2,100 3,200 1,100 52.4% 0 3,200 0001.3640.005.40.2305.050.99.520.010.5147.300.01 0 0 0 0 0.0% 0 Physical Education - NHS - Alt. Longevity 0 0 0001.3640.005.40.2324.050.99.520.010.5124.300.010 0 0 0 0.0% Physical Education - NHS -0001.3640.005.40.2356.050.99.520.030.5710.300.06Physical Education - NHS - In-State Travel 0 0 0 0 0.0% 0 0001.3640.005.40.2356.050.99.520.030.5720.300.06Physical Education - NHS - Out-of-State Travel/ 0 0 0 0.0% Conferences 0001.3640.005.40.2357.050.99.520.030.5710.300.06Physical Education - NHS - In-State Travel 570 655 1,072 0 0 0 0.0% 0001.3640.005.40.2357.050.99.520.030.5720.300.06Physical Education - NHS - Out-of-State Travel/ 0 1,380 0 0 0 0.0% 1,015 0 Conferences 0001.3640.005.40.2420.050.99.520.030.5257.300.044,099 4,029 7,307 4,150 4,150 0 0.0% 4,150 Physical Education - NHS - Repairs & Maintenance -0001.3640.005.40.2420.050.99.520.030.5522.300.05Physical Education - NHS - Instructional Equipment 1,717 30.111 7,694 30,586 30,886 300 1.0% 30,886

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% CHG FY19 TM FY19 TM **FY16 FY17 FY18 TM FY19 SC** \$ CHG **FY15 ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS BUDGET **BUDGET** CHG AMT BUDGET ACTUALS ACTUALS 0001.3640.005.40.2430.050.99.520.030.5510.300.05Physical Education - NHS - Educational Supplies 2,183 1,775 196 1,500 2,000 500 33.3% 0 2,000 0001.3640.005.40.2430.050.99.520.030.5710.300.06Physical Education - NHS - In-State Travel 0 0 280 0 0 0 0.0% 0 0001.3640.005.40.2440.050.99.520.030.5780.300.06 Physical Education - NHS - All Other Expenses 1,240 3,084 4,063 0 0 0 0.0% 0001.3640.040.40.3520.099.99.520.010.5110.300.01 Physical Education - NHS - Salaries 0 0 0 0 0 0.0% 1,519,541 1,684,142 1,743,361 1,842,122 1,865,901 23,779 1.3% 0 1,865,901 TOTALS FOR: 3640 0001.3641.005.10.2356.055.99.520.030.5710.300.06 Health Education - District - In-State Travel 0 0 0 0.0% 0 0001.3641.005.10.2356.055.99.520.030.5720.300.06 Health Education - District - Out-of-State Travel/ 0 0 0 0 0.0% Conferences 0001.3641.005.10.2357.055.99.520.030.5710.300.06 600 Health Education - District - In-State Travel 2,300 0 0 0 0 0.0% 0 0001.3641.005.10.2357.055.99.520.030.5720.300.06 1,217 0 0.0% 0 0 0 0 0 0 Health Education - District - Out-of-State Travel/ Conferences 0001.3641.005.21.2305.055.99.520.010.5110.300.01 0 0 0 0 0.0% 0 0 Health Education - Broadmeadow - Salaries 0001.3641.005.21.2324.055.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 Health Education - Broadmeadow -0001.3641.005.21.2356.055.99.520.030.5710.300.060 0 0 0.0% 0 Health Education - Broadmeadow - In-State Travel 0001.3641.005.21.2356.055.99.520.030.5720.300.06Health Education - Broadmeadow - Out-of-State 0 0 0 0 0.0% 0 Travel/ Conferences 0001.3641.005.21.2357.055.99.520.030.5710.300.06Health Education - Broadmeadow - In-State Travel 0 0 0 0 0.0% 0 0 0 0001.3641.005.21.2357.055.99.520.030.5720.300.06Health Education - Broadmeadow - Out-of-State 0 0 0 0.0% 0 Travel/ Conferences 0001.3641.005.21.2410.055.99.520.030.5517.300.05 Health Education - Broadmeadow - Textbooks/ 0 0 0 0 0.0% 0 0 Workbooks 0001.3641.005.21.2415.055.99.520.030.5512.300.05Health Education - Broadmeadow - Instr. Mat/Clsrm 0 0 76 76 0 0.0% 0 76 Lib & Ref - Teaching Aids 0001.3641.005.22.2305.055.99.520.010.5110.300.01 Health Education - Eliot - Salaries 0 0 0 0 0.0% 0 0 0 0001.3641.005.22.2324.055.99.520.010.5124.300.01 0 0 0 0.0% 0 Health Education - Eliot -0001.3641.005.22.2356.055.99.520.030.5710.300.06Health Education - Eliot - In-State Travel 0 0 0 0.0% 0 0001.3641.005.22.2356.055.99.520.030.5720.300.06Health Education - Eliot - Out-of-State Travel/ 0 0 0 0 0.0% 0 Conferences 0001.3641.005.22.2357.055.99.520.030.5710.300.06 O 0 0.0% 0 O 0 O Health Education - Eliot - In-State Travel 0001.3641.005.22.2357.055.99.520.030.5720.300.06 O 0 0.0% O O 0 0 O O Health Education - Eliot - Out-of-State Travel/ Conferences 0001.3641.005.22.2410.055.99.520.030.5517.300.05 Health Education - Eliot - Textbooks/ Workbooks 0 0 0 0 0.0% 0 0 0001.3641.005.22.2415.055.99.520.030.5512.300.05 Health Education - Eliot - Instr. Mat/Clsrm Lib & Ref -0 52 52 0 0.0% 0 52 **Teaching Aids** 0001.3641.005.23.2305.055.99.520.010.5110.300.01 Health Education - Hillside - Salaries 0 0 0 0 0.0% 0 0 0 0001.3641.005.23.2324.055.99.520.010.5124.300.01 0 0 0 0 0.0% 0 Health Education - Hillside -0001.3641.005.23.2356.055.99.520.030.5710.300.06Health Education - Hillside - In-State Travel 0 0 0 0.0% 0 0 0 0001.3641.005.23.2356.055.99.520.030.5720.300.06Health Education - Hillside - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 Conferences 0001.3641.005.23.2357.055.99.520.030.5710.300.06Health Education - Hillside - In-State Travel 0 0 0 0 0 0.0% 0001.3641.005.23.2357.055.99.520.030.5720.300.06 Health Education - Hillside - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 0 Conferences 0001.3641.005.23.2410.055.99.520.030.5517.300.05 Health Education - Hillside - Textbooks/ Workbooks 0 0 0 0 0.0% 0001.3641.005.23.2415.055.99.520.030.5512.300.05 Health Education - Hillside - Instr. Mat/Clsrm Lib & 0 59 59 0 0.0% 59 Ref - Teaching Aids 0001.3641.005.24.2305.055.99.520.010.5110.300.01 0 0 0 0.0% 0 Health Education - Mitchell - Salaries 0 0 0 0001.3641.005.24.2324.055.99.520.010.5124.300.010 0 0.0% Health Education - Mitchell -0001.3641.005.24.2356.055.99.520.030.5710.300.06 Health Education - Mitchell - In-State Travel 0001.3641.005.24.2356.055.99.520.030.5720.300.060 0.0% Health Education - Mitchell - Out-of-State Travel/ Conferences 0001.3641.005.24.2357.055.99.520.030.5710.300.06 Health Education - Mitchell - In-State Travel 0 0.0% 0001.3641.005.24.2357.055.99.520.030.5720.300.060 Health Education - Mitchell - Out-of-State Travel/ 0 0 0 0 0.0% Conferences 0001.3641.005.24.2410.055.99.520.030.5517.300.05Health Education - Mitchell - Textbooks/ Workbooks 0 0.0% 0001.3641.005.24.2415.055.99.520.030.5512.300.05 59 59 0 0.0% 59 Health Education - Mitchell - Instr. Mat/Clsrm Lib & Ref - Teaching Aids 0001.3641.005.25.2305.055.99.520.010.5110.300.01Health Education - Newman - Salaries 0 0 0 0.0% 0 0001.3641.005.25.2324.055.99.520.010.5124.300.01 0 0 0.0% Health Education - Newman -0001.3641.005.25.2356.055.99.520.030.5710.300.060 0.0% Health Education - Newman - In-State Travel 0001.3641.005.25.2356.055.99.520.030.5720.300.060 0 0.0% Health Education - Newman - Out-of-State Travel/ Conferences 0001.3641.005.25.2357.055.99.520.030.5710.300.060 Health Education - Newman - In-State Travel 0 0.0% 0001.3641.005.25.2357.055.99.520.030.5720.300.06 Health Education - Newman - Out-of-State Travel/ 0 0 0 0.0% Conferences 0001.3641.005.25.2410.055.99.520.030.5517.300.05Health Education - Newman - Textbooks/ Workbooks 0 0 0.0% 0001.3641.005.25.2415.055.99.520.030.5512.300.050 96 96 0 0.0% 0 96 Health Education - Newman - Instr. Mat/Clsrm Lib & Ref - Teaching Aids

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS BUDGET **BUDGET ACTUALS** CHG AMT BUDGET ACTUALS 0001.3641.005.26.2305.055.99.520.010.5110.300.01 Health Education - High Rock - Salaries 0 0 0 0 0.0% 0 0001.3641.005.26.2305.055.99.520.010.5146.300.01 Health Education - High Rock - Longevity 0.0% 0 0 0 0 0 0001.3641.005.26.2305.055.99.520.010.5147.300.01 0 0 0 0 0.0% Health Education - High Rock - Alt. Longevity 0001.3641.005.26.2324.055.99.520.010.5124.300.01 Health Education - High Rock -0 0 0 0 0.0% 0001.3641.005.26.2356.055.99.520.030.5710.300.060 0 0 0.0% 0 Health Education - High Rock - In-State Travel 0001.3641.005.26.2356.055.99.520.030.5720.300.06 Health Education - High Rock - Out-of-State Travel/ 0 0 0 0.0% Conferences 0001.3641.005.26.2357.055.99.520.030.5710.300.060 0 0 0 0.0% 0 Health Education - High Rock - In-State Travel 0 0 0 0001.3641.005.26.2357.055.99.520.030.5720.300.06 Health Education - High Rock - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 0 0 Conferences 0001.3641.005.26.2410.055.99.520.030.5517.300.05 Health Education - High Rock - Textbooks/ 0 0 0 0 0 0 0.0% 0 0 Workbooks 0001.3641.005.26.2415.055.99.520.030.5512.300.05 Health Education - High Rock - Instr. Mat/Clsrm Lib & 240 0 113 113 0 0.0% 0 113 Ref - Teaching Aids 0001.3641.005.30.2305.055.99.520.010.5110.300.01 58,861 51,990 60,817 65,292 -9.8% 0 58,861 Health Education - Pollard - Salaries 57.273 -6.4310001.3641.005.30.2305.055.99.520.010.5120.300.01 Health Education - Pollard - Temp Salaries/Prof. Dev. 0 0 0 0 0 0 0.0% 0 0 0001.3641.005.30.2305.055.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Health Education - Pollard - Longevity 0001.3641.005.30.2305.055.99.520.010.5147.300.01 0 0 0 0 0 0.0% 0 0 Health Education - Pollard - Alt. Longevity 0001.3641.005.30.2324.055.99.520.010.5124.300.01 Health Education - Pollard -0 0 0 0 0 0.0% 0 0001.3641.005.30.2356.055.99.520.030.5710.300.06 Health Education - Pollard - In-State Travel 0 0 0 0 0.0% 0 0001.3641.005.30.2356.055.99.520.030.5720.300.06Health Education - Pollard - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 0 Conferences 0001.3641.005.30.2357.055.99.520.030.5710.300.06Health Education - Pollard - In-State Travel 350 55 0 0 0 0.0% 0 0 0001.3641.005.30.2357.055.99.520.030.5720.300.06 Health Education - Pollard - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 0 Conferences 0001.3641.005.30.2410.055.99.520.030.5517.300.05 Health Education - Pollard - Textbooks/ Workbooks 0 0 0 0 0 0 0.0% 0 0 0001.3641.005.30.2415.055.99.520.030.5512.300.05 1,480 1,500 758 513 1,500 0.0% 1,500 0 0 Health Education - Pollard - Instr. Mat/Clsrm Lib & Ref - Teaching Aids 0001.3641.005.40.2305.055.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 0 Health Education - NHS - Salaries 0001.3641.005.40.2305.055.99.520.010.5146.300.01 Health Education - NHS - Longevity 0 0 0 0 0 0.0% 0 0001.3641.005.40.2305.055.99.520.010.5147.300.01 0 0 0 0.0% 0 Health Education - NHS - Alt. Longevity 0001.3641.005.40.2324.055.99.520.010.5124.300.01 0 0 0 0.0% Health Education - NHS -0001.3641.005.40.2356.055.99.520.030.5710.300.060 0 0 0 0 0.0% 0 Health Education - NHS - In-State Travel 0001.3641.005.40.2357.055.99.520.030.5710.300.060 380 305 0 0 0 0.0% 0 0 Health Education - NHS - In-State Travel 0001.3641.005.40.2410.055.99.520.030.5517.300.05 Health Education - NHS - Textbooks/ Workbooks 0 0 0 0 0 0.0% 0 0 0001.3641.005.40.2415.055.99.520.030.5512.300.05 Health Education - NHS - Instr. Mat/Clsrm Lib & Ref -571 146 1,000 342 342 0 0.0% 342 **Teaching Aids** 0001.3641.005.40.2455.040.99.520.030.5524.300.04 Health Education - NHS - Instructional Software 0 0 2,372 3,000 5,000 2,000 66.7% 0 5,000 56,340 60,364 65,663 70,589 66,158 -4,431 -6.3% 0 66,158 **TOTALS FOR: 3641** 0001.3642.005.10.2110.099.99.520.010.5110.300.01 121,443 K-12 Physical Education & Health Director - District -124,783 126,650 129,809 134,018 4,209 3.2% 0 134,018 **Salaries** 0001.3642.005.10.2110.099.99.520.010.5110.300.02 K-12 Physical Education & Health Director - District -0 0 0 0 0 0 0.0% 0 0 0001.3642.005.10.2110.099.99.520.010.5146.300.01 1,099 1,100 1,100 1,100 1,100 0 0.0% 0 1,100 K-12 Physical Education & Health Director - District -0001.3642.005.10.2110.099.99.520.010.5146.300.02 0 0 0 0.0% K-12 Physical Education & Health Director - District -Longevity 0001.3642.005.10.2110.099.99.520.010.5147.300.01 K-12 Physical Education & Health Director - District -0 0.0% 0 Alt. Longevity 0001.3642.005.10.2110.099.99.520.030.5420.300.05K-12 Physical Education & Health Director - District -36 1,272 500 500 0 0.0% 500 Office Supplies 0001.3642.005.10.2110.099.99.520.030.5525.300.05K-12 Physical Education & Health Director - District -0 0 0 0 0 0.0% 0 Instructional Technology 0001.3642.005.10.2120.099.99.520.010.5110.300.01 K-12 Physical Education & Health Director - District -0 0 0 0 0.0% 0 Salaries 0001.3642.005.10.2305.099.99.520.010.5110.300.01K-12 Physical Education & Health Director - District -0 0 0 0 0.0% 0001.3642.005.10.2354.099.99.520.010.5128.300.01 0 0 0.0% 0 K-12 Physical Education & Health Director - District -0001.3642.005.10.2356.099.99.520.030.5710.300.060 0 0 0 0.0% 2,600 2,600 K-12 Physical Education & Health Director - District -**In-State Travel** 0001.3642.005.10.2356.099.99.520.030.5720.300.06 K-12 Physical Education & Health Director - District -0 0 0.0% 0 0 0 Out-of-State Travel/ Conferences 0001.3642.005.10.2356.099.99.520.030.5780.300.060 0 0 0 0.0% 1,100 1,100 K-12 Physical Education & Health Director - District -All Other Expenses 0001.3642.005.10.2357.099.99.520.010.5110.300.01K-12 Physical Education & Health Director - District -0 0 0 0 0.0% 0 Salaries 0001.3642.005.10.2357.099.99.520.030.5320.300.04 0 0 0 K-12 Physical Education & Health Director - District -0 0 0 0.0% 0 0 Tuition 0001.3642.005.10.2357.099.99.520.030.5710.300.06K-12 Physical Education & Health Director - District -868 95 355 100 2,600 2,500 2,500.0% -2,600 0

In-State Travel

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION ACTUALS BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3642.005.10.2357.099.99.520.030.5720.300.06 K-12 Physical Education & Health Director - District -0 0 0 0 0 0 0.0% 0 Out-of-State Travel/ Conferences 1,100 -1,100 0001.3642.005.10.2357.099.99.520.030.5780.300.06 906 1,299 1,100 1,100 0 0.0% 0 K-12 Physical Education & Health Director - District -All Other Expenses 0001.3642.005.10.2358.099.99.520.030.5320.300.04 K-12 Physical Education & Health Director - District -0 0 0 0 0 0 0.0% 0 0 Tuition 124,511 126,920 130,676 132,609 139,318 6,709 5.1% 0 139,318 **TOTALS FOR: 3642** 0001.3650.005.10.2356.070.99.520.030.5710.300.06Fine Arts - District - In-State Travel 0 0 0 0 0.0% 0 0 0001.3650.005.10.2356.070.99.520.030.5720.300.06 0 0 0 0 0.0% 250 250 Fine Arts - District - Out-of-State Travel/ Conferences 0001.3650.005.10.2357.070.99.520.030.5710.300.06Fine Arts - District - In-State Travel 0 0 0 0.0% 0 0001.3650.005.10.2357.070.99.520.030.5720.300.06 Fine Arts - District - Out-of-State Travel/ Conferences 0 250 250 0 0.0% -250 0001.3650.005.10.2420.070.99.520.030.5510.300.0591 0 35 0 0 0 0.0% 0 Fine Arts - District - Educational Supplies 0001.3650.005.10.2420.070.99.520.030.5522.300.05 0 0 0 0 0 0 0.0% 0 0 Fine Arts - District - Instructional Equipment 0001.3650.005.21.2305.070.99.520.010.5110.300.01 82,213 73,051 76,214 85,405 89,085 3,680 4.3% 0 89,085 Fine Arts - Broadmeadow - Salaries 0001.3650.005.21.2305.070.99.520.010.5146.300.01 0 0 0 0 0.0% 0 0 Fine Arts - Broadmeadow - Longevity 0 0001.3650.005.21.2305.070.99.520.010.5147.300.01 Fine Arts - Broadmeadow - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3650.005.21.2324.070.99.520.010.5124.300.01 Fine Arts - Broadmeadow -0 0 0 0 0 0.0% 0 0 0001.3650.005.21.2356.070.99.520.010.5136.300.01 Fine Arts - Broadmeadow -0 0 0 0.0% 300 300 0001.3650.005.21.2356.070.99.520.030.5710.300.06 Fine Arts - Broadmeadow - In-State Travel 0 0 0 0.0% 0 0 0001.3650.005.21.2356.070.99.520.030.5720.300.060 0 0 0 0.0% 0 Fine Arts - Broadmeadow - Out-of-State Travel/ Conferences 0001.3650.005.21.2357.070.99.520.010.5110.300.01 0 0 300 300 0 0.0% -300 Fine Arts - Broadmeadow - Salaries 0001.3650.005.21.2357.070.99.520.030.5710.300.06 0 0 0 0 0.0% Fine Arts - Broadmeadow - In-State Travel 0 0 0 0 0001.3650.005.21.2357.070.99.520.030.5720.300.06 0 0 0 0 0.0% Fine Arts - Broadmeadow - Out-of-State Travel/ 0 0 0 0 Conferences 0001.3650.005.21.2420.070.99.520.030.5257.300.04Fine Arts - Broadmeadow - Repairs & Maintenance -0 0 0 500 500 0 0.0% 0 500 0001.3650.005.21.2420.070.99.520.030.5510.300.05 2,240 2,644 2,339 2,444 2,787 343 14.0% 0 2,787 Fine Arts - Broadmeadow - Educational Supplies 0001.3650.005.21.2420.070.99.520.030.5522.300.05414 323 323 0 0.0% 0 323 Fine Arts - Broadmeadow - Instructional Equipment 0001.3650.005.21.2440.070.99.520.030.5510.300.050 0 0 0 0.0% 0 0 Fine Arts - Broadmeadow - Educational Supplies 0 0001.3650.005.21.2440.070.99.520.030.5780.300.060 0 0 0 0.0% Fine Arts - Broadmeadow - All Other Expenses Fine Arts - Broadmeadow - Repairs & Maintenance -0001.3650.005.21.2451.070.99.520.030.5255.300.04 5,467 0 0 0 0 0 0.0% 0 O Technology 0001.3650.005.21.2451.070.99.520.030.5525.300.05 0 0 0 0 0 0 0.0% 0 O Fine Arts - Broadmeadow - Instructional Technology 0001.3650.005.22.2305.070.99.520.010.5110.300.01 65.735 69,709 70,569 75,149 -37,410 -49.8% 37,739 37,739 0 Fine Arts - Eliot - Salaries 0001.3650.005.22.2305.070.99.520.010.5146.300.01 420 -420 -100.0% Fine Arts - Eliot - Longevity 0 420 420 0 0 O 0001.3650.005.22.2305.070.99.520.010.5147.300.01 0 0 0.0% O 0 0 0 0 O Fine Arts - Eliot - Alt. Longevity 0001.3650.005.22.2324.070.99.520.010.5124.300.01 Fine Arts - Eliot -0 0 0 0 0 0 0.0% 0 0 0001.3650.005.22.2356.070.99.520.010.5136.300.01 0 0 0 0.0% 300 300 Fine Arts - Eliot -0 0 0001.3650.005.22.2356.070.99.520.030.5710.300.06 0.0% 0 0 0 0 0 0 0 Fine Arts - Eliot - In-State Travel 0001.3650.005.22.2356.070.99.520.030.5720.300.06 0.0% 0 Fine Arts - Eliot - Out-of-State Travel/ Conferences 0 0 0 0 0 0001 3650 005 22 2357 070 99 520 010 5110 300 01 0 0 0 300 300 0 0.0% -300 0 Fine Arts - Eliot - Salaries 0001.3650.005.22.2357.070.99.520.030.5710.300.0611 0 0 0 0 0.0% Fine Arts - Eliot - In-State Travel 0 0 0001.3650.005.22.2357.070.99.520.030.5720.300.06Fine Arts - Eliot - Out-of-State Travel/ Conferences 0001.3650.005.22.2420.070.99.520.030.5257.300.040 0 500 0.0% 500 Fine Arts - Eliot - Repairs & Maintenance - Equipment 0 500 0 0001.3650.005.22.2420.070.99.520.030.5510.300.05Fine Arts - Eliot - Educational Supplies 1,435 2,114 879 1,701 1,953 252 14.8% 1,953 0001.3650.005.22.2420.070.99.520.030.5522.300.05Fine Arts - Eliot - Instructional Equipment 0 251 251 0 0.0% 251 0 88 0001.3650.005.22.2440.070.99.520.030.5510.300.050 0 0.0% Fine Arts - Eliot - Educational Supplies 0 0 0 0001.3650.005.22.2440.070.99.520.030.5780.300.06 Fine Arts - Eliot - All Other Expenses 0 0 0 0 0.0% 0001.3650.005.22.2451.070.99.520.030.5255.300.04Fine Arts - Eliot - Repairs & Maintenance - Technology 0 5,633 0 0 0.0% 0001.3650.005.22.2451.070.99.520.030.5525.300.05Fine Arts - Eliot - Instructional Technology 0 0 0 0 0 0 0.0% 0001.3650.005.23.2305.070.99.520.010.5110.300.01Fine Arts - Hillside - Salaries 69,601 58,409 64,737 67,789 107,961 40,172 59.3% 107,961 0 0001.3650.005.23.2305.070.99.520.010.5146.300.01Fine Arts - Hillside - Longevity 210 490 770 770 490 490 280 57.1% 0001.3650.005.23.2305.070.99.520.010.5147.300.01Fine Arts - Hillside - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3650.005.23.2324.070.99.520.010.5124.300.01Fine Arts - Hillside -0 0 0 0 0.0% 0 0001.3650.005.23.2356.070.99.520.010.5136.300.01 Fine Arts - Hillside -0 0.0% 300 300 0001.3650.005.23.2356.070.99.520.030.5710.300.060 0 0 0.0% 0 Fine Arts - Hillside - In-State Travel 0001.3650.005.23.2356.070.99.520.030.5720.300.060 0 0 0.0% 0 Fine Arts - Hillside - Out-of-State Travel/ Conferences

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% CHG FY19 TM FY19 TM **FY15 FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3650.005.23.2357.070.99.520.010.5110.300.01 Fine Arts - Hillside - Salaries 0 300 300 0 0.0% -300 0001.3650.005.23.2357.070.99.520.030.5710.300.060.0% Fine Arts - Hillside - In-State Travel 0 0 0 0 0 0001.3650.005.23.2357.070.99.520.030.5720.300.06Fine Arts - Hillside - Out-of-State Travel/ Conferences 0 0 0 0 0.0% Fine Arts - Hillside - Repairs & Maintenance -0001.3650.005.23.2420.070.99.520.030.5257.300.040 0 0 0 0 0.0% 0 Equipment 0001.3650.005.23.2420.070.99.520.030.5510.300.05 1,679 1,810 0 0.0% Fine Arts - Hillside - Educational Supplies 2.199 2,073 1,810 1,810 0 0001.3650.005.23.2420.070.99.520.030.5522.300.05 0 273 273 0 0.0% 273 150 0 0 Fine Arts - Hillside - Instructional Equipment 0001.3650.005.23.2440.070.99.520.030.5510.300.050 0 323 323 10,000.0% 323 Fine Arts - Hillside - Educational Supplies 0 0 0 0001.3650.005.23.2440.070.99.520.030.5780.300.06 0 0 0 0 0 0.0% 0 Fine Arts - Hillside - All Other Expenses 0 0001.3650.005.23.2451.070.99.520.030.5255.300.04 0 0 0 0 0 0 0.0% 0 O Fine Arts - Hillside - Repairs & Maintenance -Technology 0001.3650.005.23.2451.070.99.520.030.5525.300.050 0 0 0 0 0 0.0% 0 0 Fine Arts - Hillside - Instructional Technology 0001.3650.005.24.2305.070.99.520.010.5110.300.01 63,944 68,854 71,702 73,674 75,332 1,658 2.3% 0 75,332 Fine Arts - Mitchell - Salaries 0001.3650.005.24.2305.070.99.520.010.5146.300.01 Fine Arts - Mitchell - Longevity 490 490 490 490 490 0 0.0% 0 490 0001.3650.005.24.2305.070.99.520.010.5147.300.01 0 0 0 0 0 0.0% 0 Fine Arts - Mitchell - Alt. Longevity 0001.3650.005.24.2324.070.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Fine Arts - Mitchell -0001.3650.005.24.2356.070.99.520.010.5136.300.01 0 0 0 0 0 0.0% 300 300 Fine Arts - Mitchell -0001.3650.005.24.2356.070.99.520.030.5710.300.06 0 0 0 0 0.0% 0 Fine Arts - Mitchell - In-State Travel 0001.3650.005.24.2356.070.99.520.030.5720.300.06 Fine Arts - Mitchell - Out-of-State Travel/ Conferences 0 0 0 0 0.0% 0 0001.3650.005.24.2357.070.99.520.010.5110.300.01 0 300 300 0 0.0% -300 Fine Arts - Mitchell - Salaries 0001.3650.005.24.2357.070.99.520.030.5710.300.06Fine Arts - Mitchell - In-State Travel 0 0 0 0 0 0.0% 0 0001.3650.005.24.2357.070.99.520.030.5720.300.06Fine Arts - Mitchell - Out-of-State Travel/ Conferences 0 0 0 0 0 0.0% 0 0001.3650.005.24.2420.070.99.520.030.5257.300.040 0 0 0 0 0.0% 0 0 Fine Arts - Mitchell - Repairs & Maintenance -0001.3650.005.24.2420.070.99.520.030.5510.300.05 Fine Arts - Mitchell - Educational Supplies 2,115 2,317 2,439 1,915 1,915 0 0.0% 0 1,915 0001.3650.005.24.2420.070.99.520.030.5522.300.05173 272 272 0 0.0% 0 272 Fine Arts - Mitchell - Instructional Equipment 0 0 0001.3650.005.24.2440.070.99.520.030.5510.300.050 0 315 315 10.000.0% 0 315 Fine Arts - Mitchell - Educational Supplies 0 0001.3650.005.24.2440.070.99.520.030.5780.300.06Fine Arts - Mitchell - All Other Expenses 0 0 0 0 0.0% 0 0001.3650.005.24.2451.070.99.520.030.5255.300.04 Fine Arts - Mitchell - Repairs & Maintenance -0 0 0 0 0 0.0% 0 0 Technology 0001.3650.005.24.2451.070.99.520.030.5525.300.05 O 0 0 0 0 0 0.0% 0 O Fine Arts - Mitchell - Instructional Technology -39,669 0001.3650.005.25.2305.070.99.520.010.5110.300.01 113,003 113,383 116,442 -34.1% 111,574 76,773 0 76,773 Fine Arts - Newman - Salaries 0001.3650.005.25.2305.070.99.520.010.5146.300.01 1,100 1,500 -1,500 -100.0% 1,500 1,500 0 0 Fine Arts - Newman - Longevity 0001.3650.005.25.2305.070.99.520.010.5147.300.01 0 0 0 0.0% Fine Arts - Newman - Alt. Longevity 0 0 0 0 0001.3650.005.25.2324.070.99.520.010.5124.300.01 0 0.0% 0 0 0 0 0 0 Fine Arts - Newman -0001.3650.005.25.2356.070.99.520.010.5136.300.01 0.0% 0 0 0 0 0 300 300 Fine Arts - Newman -0001.3650.005.25.2356.070.99.520.030.5710.300.060 0 0.0% 0 0 0 0 0 Fine Arts - Newman - In-State Travel 0001.3650.005.25.2356.070.99.520.030.5720.300.060 0 0 0 0 0.0% 0 Fine Arts - Newman - Out-of-State Travel/ Conferences 0001.3650.005.25.2357.070.99.520.010.5110.300.01 300 0.0% Fine Arts - Newman - Salaries 0 0 300 0 -300 0001.3650.005.25.2357.070.99.520.030.5710.300.0611 0 0 0.0% 0 0 0 0 Fine Arts - Newman - In-State Travel 0001.3650.005.25.2357.070.99.520.030.5720.300.06 0.0% Fine Arts - Newman - Out-of-State Travel/ Conferences 0 0 0 0001.3650.005.25.2420.070.99.520.030.5257.300.04 0 0.0% Fine Arts - Newman - Repairs & Maintenance -0 0 0 0 0 0 0001.3650.005.25.2420.070.99.520.030.5510.300.05Fine Arts - Newman - Educational Supplies 4,420 3,003 4,755 3,020 3,459 439 14.5% 3,459 0001.3650.005.25.2420.070.99.520.030.5522.300.05 Fine Arts - Newman - Instructional Equipment 0 0 381 381 0 0.0% 381 0001.3650.005.25.2440.070.99.520.030.5510.300.050 (135)0 0 0.0% Fine Arts - Newman - Educational Supplies 0001.3650.005.25.2440.070.99.520.030.5780.300.060 0 0 0.0% Fine Arts - Newman - All Other Expenses 0001.3650.005.25.2451.070.99.520.030.5255.300.04 0 0 0 0 0.0% Fine Arts - Newman - Repairs & Maintenance -0001.3650.005.25.2451.070.99.520.030.5525.300.050 0 0 0 0 0 0.0% 0 0 Fine Arts - Newman - Instructional Technology 0001.3650.005.26.2305.070.99.520.010.5110.300.01Fine Arts - High Rock - Salaries 37,997 48,649 64,817 69,785 74,700 4,915 7.0% 0 74,700 0001.3650.005.26.2305.070.99.520.010.5146.300.010 0.0% 0 Fine Arts - High Rock - Longevity 0 0 0 0 0 0001.3650.005.26.2324.070.99.520.010.5124.300.010 0 0 0 0.0% 0 0 Fine Arts - High Rock -0001.3650.005.26.2351.070.99.520.010.5110.300.010 0 0 Fine Arts - High Rock - Salaries 0 0 0.0% 0001.3650.005.26.2356.070.99.520.030.5710.300.060 0 0 0.0% 0 Fine Arts - High Rock - In-State Travel 0001.3650.005.26.2356.070.99.520.030.5720.300.06Fine Arts - High Rock - Out-of-State Travel/ 0 0 0 0.0% 0 0 Conferences

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17** FY18 TM **FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS BUDGET **BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3650.005.26.2357.070.99.520.030.5710.300.06Fine Arts - High Rock - In-State Travel 0 0 0 0 0.0% 0 0001.3650.005.26.2357.070.99.520.030.5720.300.060 0 0 0.0% Fine Arts - High Rock - Out-of-State Travel/ 0 0 0 0 Conferences 0001.3650.005.26.2420.070.99.520.030.5257.300.04 Fine Arts - High Rock - Repairs & Maintenance -0 0 1,200 1,200 0 0.0% 1,200 O 0 Equipment 0001.3650.005.26.2420.070.99.520.030.5510.300.05 Fine Arts - High Rock - Educational Supplies 1,565 1,619 2,159 2,130 2,130 0 0.0% 0 2,130 0001.3650.005.26.2420.070.99.520.030.5522.300.05 Fine Arts - High Rock - Instructional Equipment 0 42 0 4,430 430 -4,000 -90.3% 0 430 0001.3650.005.26.2440.070.99.520.030.5510.300.05Fine Arts - High Rock - Educational Supplies 0 0 0 0 191 191 10,000.0% 0 191 0001.3650.005.26.2440.070.99.520.030.5780.300.06 Fine Arts - High Rock - All Other Expenses 0 0 120 0 0 0 0.0% 0 0 0001.3650.005.26.2451.070.99.520.030.5525.300.050 0 0 0 0 0.0% 0 0 Fine Arts - High Rock - Instructional Technology 0 0001.3650.005.30.2305.070.99.520.010.5110.300.01 251,103 257,003 260,858 267,537 273,557 6,020 2.3% 0 273,557 Fine Arts - Pollard - Salaries 0001.3650.005.30.2305.070.99.520.010.5120.300.01 Fine Arts - Pollard - Temp Salaries/Prof. Dev. Subs 0 0 0 0 0 0 0.0% 0 0001.3650.005.30.2305.070.99.520.010.5146.300.01 1,800 1,800 1,800 1,800 1,800 0 0.0% 0 1,800 Fine Arts - Pollard - Longevity 0001.3650.005.30.2305.070.99.520.010.5147.300.01 Fine Arts - Pollard - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3650.005.30.2324.070.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 Fine Arts - Pollard -0001.3650.005.30.2356.070.99.520.030.5710.300.060 0 0 0 0 0.0% 0 Fine Arts - Pollard - In-State Travel 0001.3650.005.30.2356.070.99.520.030.5720.300.060 0 0 0 0 0.0% 0 0 Fine Arts - Pollard - Out-of-State Travel/ Conferences 0001.3650.005.30.2357.070.99.520.030.5710.300.060 0 0 0 0 0.0% 0 0 Fine Arts - Pollard - In-State Travel 0001.3650.005.30.2357.070.99.520.030.5720.300.06Fine Arts - Pollard - Out-of-State Travel/ Conferences 0 0 0 0 0 0.0% 0 0 0001.3650.005.30.2420.070.99.520.030.5257.300.0460 0 0 525 525 0 0.0% 0 525 Fine Arts - Pollard - Repairs & Maintenance -0001.3650.005.30.2420.070.99.520.030.5510.300.05Fine Arts - Pollard - Educational Supplies 7,279 7,041 7,769 8,074 8,074 0 0.0% 0 8,074 0001.3650.005.30.2420.070.99.520.030.5522.300.050 1,376 705 870 870 0 0.0% 0 870 Fine Arts - Pollard - Instructional Equipment 0001.3650.005.30.2430.070.99.520.030.5510.300.05 0 420 420 0 0.0% 0 420 Fine Arts - Pollard - Educational Supplies 0 0001.3650.005.30.2440.070.99.520.030.5510.300.05 Fine Arts - Pollard - Educational Supplies 0 0 0 0 0 0.0% 0 0 0001.3650.005.30.2440.070.99.520.030.5780.300.060 0 0 0 0.0% 0 O Fine Arts - Pollard - All Other Expenses 0 0001.3650.005.30.2451.070.99.520.030.5525.300.050 0 0 0 0 0.0% 0 Fine Arts - Pollard - Instructional Technology 0001.3650.005.40.2305.070.99.520.010.5110.300.01 559,414 638,780 641,280 696,961 718,448 21,487 3.1% 0 718,448 Fine Arts - NHS - Salaries 0001.3650.005.40.2305.070.99.520.010.5146.300.01 1,100 1,100 1,800 1,100 3,600 2,500 227.3% 0 3,600 Fine Arts - NHS - Longevity 0001.3650.005.40.2305.070.99.520.010.5147.300.01 Fine Arts - NHS - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0001.3650.005.40.2324.070.99.520.010.5124.300.01 0 0 0 0 0.0% 0 Fine Arts - NHS -0 0001.3650.005.40.2356.070.99.520.030.5710.300.06 0 0 0 0 0.0% 0 Fine Arts - NHS - In-State Travel 0001.3650.005.40.2356.070.99.520.030.5720.300.06 0 0 0 0 0.0% 0 0 Fine Arts - NHS - Out-of-State Travel/ Conferences 0 0001.3650.005.40.2357.070.99.520.030.5710.300.060 0 0 0 0.0% 0 0 Fine Arts - NHS - In-State Travel 0 0001.3650.005.40.2357.070.99.520.030.5720.300.06Fine Arts - NHS - Out-of-State Travel/ Conferences 0 0 0 0 0 0 0.0% 0 0 0001.3650.005.40.2420.070.99.520.030.5257.300.04698 662 700 1,200 1,200 0 0.0% 0 1,200 Fine Arts - NHS - Repairs & Maintenance - Equipment 0001.3650.005.40.2420.070.99.520.030.5510.300.0514,432 13,718 16,632 16,155 16,155 0 0.0% 0 16,155 Fine Arts - NHS - Educational Supplies 0001.3650.005.40.2420.070.99.520.030.5522.300.05954 5,319 792 9,900 13,900 4,000 40.4% 0 13,900 Fine Arts - NHS - Instructional Equipment 0001.3650.005.40.2430.070.99.520.030.5510.300.05 634 0 0 0 0 0 0.0% 0 Fine Arts - NHS - Educational Supplies 0001.3650.005.40.2440.070.99.520.030.5380.300.04 Fine Arts - NHS - Other Purchased Services 939 0 0 0.0% 0001.3650.005.40.2440.070.99.520.030.5510.300.050.0% Fine Arts - NHS - Educational Supplies 0001.3650.005.40.2440.070.99.520.030.5780.300.060 65 0 0 0 0.0% Fine Arts - NHS - All Other Expenses 0001.3650.005.40.2451.070.99.520.030.5524.300.040 2,182 0 2,500 2,500 10,000.0% 2,500 Fine Arts - NHS - Instructional Software 0001.3650.005.40.2451.070.99.520.030.5525.300.052,985 2,000 2,000 0 0.0% 2,000 0 Fine Arts - NHS - Instructional Technology 0001.3650.040.26.2351.070.99.520.010.5110.300.010 0 0 0 0 0.0% 0 Fine Arts - High Rock - Salaries 0001.3650.099.99.7300.070.99.520.200.5850.300.995,550 11,765 0 0 0 0.0% 0 Fine Arts - Unassigned - Additional Equipment (Over \$5000) 1,289,521 1.526.662 1.526.662 1,385,839 1,430,588 1,520,586 6,076 0.4% 0 **TOTALS FOR: 3650** 0001.3651.005.10.2305.075.99.520.010.5110.300.01 Performing Arts - District - Salaries 0 0 0 0 0 0 0.0% 0 0001.3651.005.10.2330.075.99.520.010.5110.300.01 Performing Arts - District - Salaries 0 0 0 0 0 0 0.0% 0001.3651.005.10.2330.075.99.520.010.5110.300.03 0 0 Performing Arts - District - Salaries 63 0 0.0% 0 0001.3651.005.10.2356.075.99.520.010.5136.300.01 0 1,000 Performing Arts - District -0 0 0 0.0% 1,000 0001.3651.005.10.2356.075.99.520.030.5710.300.060 0 Performing Arts - District - In-State Travel 0 0 0.0% 0 0 0001.3651.005.10.2356.075.99.520.030.5720.300.060 0 0 250 250 Performing Arts - District - Out-of-State Travel/ 0 0.0% Conferences 0001.3651.005.10.2356.075.99.520.030.5730.300.06Performing Arts - District - Dues and Memberships 0 0 0.0% 0 0

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS ACTUALS CHG AMT BUDGET ACTUALS 0001.3651.005.10.2357.075.99.520.010.5110.300.01 Performing Arts - District - Salaries 0 1,000 1,000 0 0.0% -1,000 0001.3651.005.10.2357.075.99.520.030.5710.300.06599 0.0% Performing Arts - District - In-State Travel 0 0 0 0 0001.3651.005.10.2357.075.99.520.030.5720.300.06 250 -250 Performing Arts - District - Out-of-State Travel/ 0 250 0 0.0% Conferences 0001.3651.005.10.2357.075.99.520.030.5730.300.06 0 0 0 0 0 0 0.0% 0 0 Performing Arts - District - Dues and Memberships 0001.3651.005.21.2305.075.99.520.010.5110.300.01 11,803 124,953 116,165 119,354 122,478 134,281 9.6% 134,281 0 Performing Arts - Broadmeadow - Salaries 0001.3651.005.21.2305.075.99.520.010.5146.300.01 140 880 840 840 920 9.5% 0 920 Performing Arts - Broadmeadow - Longevity 80 0001.3651.005.21.2305.075.99.520.010.5147.300.01 0 0 0 0 0.0% 0 0 Performing Arts - Broadmeadow - Alt. Longevity 0 0 0001.3651.005.21.2324.075.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 0 Performing Arts - Broadmeadow -2,171 2,171 0001.3651.005.21.2330.075.99.520.010.5110.300.03 1,424 1,478 1,730 2,094 77 3.7% 0 Performing Arts - Broadmeadow - Salaries 0001.3651.005.21.2330.099.99.520.010.5110.300.01 0 0 O 0 0.0% 0 0 0 Performing Arts - Broadmeadow - Salaries 0001.3651.005.21.2330.099.99.520.010.5110.300.03 0 0 0.0% 0 O 0 O 0 Performing Arts - Broadmeadow - Salaries 0001.3651.005.21.2356.075.99.520.030.5710.300.06 0 0 O O 0.0% Performing Arts - Broadmeadow - In-State Travel O 0 0 0001.3651.005.21.2356.075.99.520.030.5720.300.06 0 0 0 O 0 0.0% O 0 0 Performing Arts - Broadmeadow - Out-of-State Travel/ Conferences 0001.3651.005.21.2357.075.99.520.030.5710.300.06 Performing Arts - Broadmeadow - In-State Travel 49 65 24 0 0 0 0.0% 0 0 0001.3651.005.21.2357.075.99.520.030.5720.300.06 0 0 0 0 0 0 0.0% 0 0 Performing Arts - Broadmeadow - Out-of-State Travel/ Conferences 0001.3651.005.21.2410.075.99.520.030.5517.300.05Performing Arts - Broadmeadow - Textbooks/ 505 693 471 699 699 0 0.0% 0 699 Workbooks 0001.3651.005.21.2420.075.99.520.030.5257.300.04 Performing Arts - Broadmeadow - Repairs & 320 125 190 200 200 0 0.0% 0 200 Maintenance - Equipment 0001.3651.005.21.2420.075.99.520.030.5522.300.05Performing Arts - Broadmeadow - Instructional 443 319 506 223 223 0 0.0% 0 223 Equipment 0001.3651.005.21.2430.075.99.520.030.5510.300.05Performing Arts - Broadmeadow - Educational 119 0 300 0 0 0 0.0% 0 0 Supplies 0001.3651.005.21.2440.075.99.520.030.5510.300.05 Performing Arts - Broadmeadow - Educational 0 0 0 0 0 0 0.0% 0 0 Supplies 0001.3651.005.21.2440.075.99.520.030.5780.300.060 0 185 0 0 0 0.0% 0 0 Performing Arts - Broadmeadow - All Other Expenses 0001.3651.005.22.2305.075.99.520.010.5110.300.01 89,254 81,216 82,501 84,684 93,509 8,825 10.4% 0 93,509 Performing Arts - Eliot - Salaries 0001.3651.005.22.2305.075.99.520.010.5146.300.01 Performing Arts - Eliot - Longevity 560 560 560 560 880 320 57.1% 0 880 0001.3651.005.22.2305.075.99.520.010.5147.300.01 0 0 0 0 0 0.0% 0 0 Performing Arts - Eliot - Alt. Longevity 0001.3651.005.22.2324.075.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Performing Arts - Eliot -0001.3651.005.22.2330.075.99.520.010.5110.300.03 1,184 686 587 815 1,028 156 15.2% 0 1,184 Performing Arts - Eliot - Salaries 0001.3651.005.22.2330.099.99.520.010.5110.300.01 0 0 0 0 0 0 0.0% 0 0 Performing Arts - Eliot - Salaries 0001.3651.005.22.2330.099.99.520.010.5110.300.03 Performing Arts - Eliot - Salaries 0 0 0 0 0.0% 0 0001.3651.005.22.2356.075.99.520.030.5710.300.060 0 0 0 0.0% 0 Performing Arts - Eliot - In-State Travel 0001.3651.005.22.2356.075.99.520.030.5720.300.06Performing Arts - Eliot - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 0001.3651.005.22.2357.075.99.520.030.5710.300.06 32 13 0 0 0 0.0% 0 Performing Arts - Eliot - In-State Travel 0001.3651.005.22.2357.075.99.520.030.5720.300.060 0 0 0 0 0 0.0% 0 0 Performing Arts - Eliot - Out-of-State Travel/ Conferences 0001.3651.005.22.2410.075.99.520.030.5517.300.05183 335 (60)490 490 0 0.0% 0 490 Performing Arts - Eliot - Textbooks/ Workbooks 0001.3651.005.22.2410.075.99.520.030.5522.300.050 Performing Arts - Eliot - Instructional Equipment 0 160 0 0 0 0.0% 0 0 0001.3651.005.22.2420.075.99.520.030.5257.300.04 Performing Arts - Eliot - Repairs & Maintenance -125 200 200 0 0.0% 200 390 0 0 Equipment 0001.3651.005.22.2420.075.99.520.030.5522.300.05 Performing Arts - Eliot - Instructional Equipment 0001.3651.005.22.2430.075.99.520.030.5510.300.05 129 0.0% Performing Arts - Eliot - Educational Supplies 0001.3651.005.22.2440.075.99.520.030.5510.300.05 0 0 0 0.0% Performing Arts - Eliot - Educational Supplies 0001.3651.005.22.2440.075.99.520.030.5780.300.06 0 0 120 0 0 0 0.0% Performing Arts - Eliot - All Other Expenses 0001.3651.005.23.2305.075.99.520.010.5110.300.01 90,379 102,095 103,693 112,451 123,206 10,755 9.6% 123,206 Performing Arts - Hillside - Salaries 0001.3651.005.23.2305.075.99.520.010.5146.300.01 Performing Arts - Hillside - Longevity 660 700 700 700 0 0.0% 700 0001.3651.005.23.2305.075.99.520.010.5147.300.010 0 0 0 0 0.0% Performing Arts - Hillside - Alt. Longevity 0001.3651.005.23.2324.075.99.520.010.5124.300.01 0 0 0 0 0 0.0% Performing Arts - Hillside -0001.3651.005.23.2330.075.99.520.010.5110.300.03Performing Arts - Hillside - Salaries 531 708 1,731 2,361 2,303 -58 -2.5% 2,303 0001.3651.005.23.2330.099.99.520.010.5110.300.010 0 0 0 0.0% Performing Arts - Hillside - Salaries 0001.3651.005.23.2330.099.99.520.010.5110.300.03 Performing Arts - Hillside - Salaries 0 0 0 0.0% 0001.3651.005.23.2356.075.99.520.030.5710.300.060 0.0% Performing Arts - Hillside - In-State Travel 0001.3651.005.23.2356.075.99.520.030.5720.300.060.0% Performing Arts - Hillside - Out-of-State Travel/ 0001.3651.005.23.2357.075.99.520.030.5710.300.060 0.0% Performing Arts - Hillside - In-State Travel

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS **ACTUALS** CHG AMT BUDGET ACTUALS 0001.3651.005.23.2357.075.99.520.030.5720.300.06Performing Arts - Hillside - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 Conferences 0001.3651.005.23.2410.075.99.520.030.5517.300.05 197 0.0% 593 588 595 595 0 0 595 Performing Arts - Hillside - Textbooks/ Workbooks 0001.3651.005.23.2420.075.99.520.030.5257.300.04 200 200 125 200 200 0 0.0% 0 200 Performing Arts - Hillside - Repairs & Maintenance -Equipment 0001.3651.005.23.2420.075.99.520.030.5522.300.05 Performing Arts - Hillside - Instructional Equipment 54 59 0 173 173 0 0.0% 0 173 0001.3651.005.23.2430.075.99.520.030.5510.300.05 Performing Arts - Hillside - Educational Supplies 0 0 223 0 0 0 0.0% 0 0 0001.3651.005.23.2440.075.99.520.030.5510.300.05 Performing Arts - Hillside - Educational Supplies 0 0 0 0 0 0 0.0% 0 0 0001.3651.005.23.2440.075.99.520.030.5780.300.06 Performing Arts - Hillside - All Other Expenses 0 80 154 0 0 0 0.0% 0 0 0001.3651.005.24.2305.075.99.520.010.5110.300.01 Performing Arts - Mitchell - Salaries 90,821 105,104 109,364 116,251 119,613 3,362 2.9% 0 119,613 0001.3651.005.24.2305.075.99.520.010.5146.300.01 0 0 0 700 700 0 0.0% 0 700 Performing Arts - Mitchell - Longevity 0001.3651.005.24.2305.075.99.520.010.5147.300.01 Performing Arts - Mitchell - Alt. Longevity 0 0 0 0 0 0.0% 0 0001.3651.005.24.2324.075.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Performing Arts - Mitchell 0001.3651.005.24.2330.075.99.520.010.5110.300.03 Performing Arts - Mitchell - Salaries 1,085 888 763 1,598 2,236 638 39.9% 0 2,236 0001.3651.005.24.2330.099.99.520.010.5110.300.01 231 0 0 0 0 0.0% 0 Performing Arts - Mitchell - Salaries 0001.3651.005.24.2330.099.99.520.010.5110.300.030 0 0 0 0 0.0% 0 Performing Arts - Mitchell - Salaries 0001.3651.005.24.2356.075.99.520.030.5710.300.06 Performing Arts - Mitchell - In-State Travel 0 0 0 0 0 0.0% 0 0001.3651.005.24.2356.075.99.520.030.5720.300.06 Performing Arts - Mitchell - Out-of-State Travel/ 0 0 0 0 0.0% 0 0001.3651.005.24.2357.075.99.520.030.5710.300.06Performing Arts - Mitchell - In-State Travel 10 10 6 0 0 0 0.0% 0 0001.3651.005.24.2357.075.99.520.030.5720.300.06Performing Arts - Mitchell - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 0 Conferences 0001.3651.005.24.2410.075.99.520.030.5517.300.05 293 314 699 699 0 0.0% 699 Performing Arts - Mitchell - Textbooks/ Workbooks 418 0 0001.3651.005.24.2420.075.99.520.030.5257.300.04 465 125 200 200 0.0% 200 Performing Arts - Mitchell - Repairs & Maintenance -345 0 0 Equipment 0001.3651.005.24.2420.075.99.520.030.5522.300.05 60 244 369 172 172 0 0.0% 0 172 Performing Arts - Mitchell - Instructional Equipment 0001.3651.005.24.2430.075.99.520.030.5510.300.05 0 0 182 0 0 0 0.0% 0 0 Performing Arts - Mitchell - Educational Supplies 0001.3651.005.24.2440.075.99.520.030.5510.300.05 0 0 0 0 0 0 0.0% 0 0 Performing Arts - Mitchell - Educational Supplies 0001.3651.005.24.2440.075.99.520.030.5780.300.0680 127 0 0 0 0.0% 0 0 Performing Arts - Mitchell - All Other Expenses 0001.3651.005.25.2305.075.99.520.010.5110.300.01 Performing Arts - Newman - Salaries 109,289 124,394 130,379 152,032 150,835 -1,197 -0.8% 0 150,835 0001.3651.005.25.2305.075.99.520.010.5146.300.01 0 0 0 0 0 0.0% 0 Performing Arts - Newman - Longevity 0001.3651.005.25.2305.075.99.520.010.5147.300.01 0 0 0 0 0 0.0% 0 0 Performing Arts - Newman - Alt. Longevity 0001.3651.005.25.2324.075.99.520.010.5124.300.01 0 0 0 0 0 0.0% 0 0 Performing Arts - Newman -0001.3651.005.25.2330.075.99.520.010.5110.300.03 887 3,962 1,528 2,590 2,214 -376 -14.5% 2,214 Performing Arts - Newman - Salaries 0001.3651.005.25.2330.099.99.520.010.5110.300.01 Performing Arts - Newman - Salaries 0 0 0 0 0 0 0.0% 0 0001.3651.005.25.2330.099.99.520.010.5110.300.03 0 0 0 0 0 0.0% 0 Performing Arts - Newman - Salaries 0001.3651.005.25.2356.075.99.520.030.5710.300.060 0 0 0 0.0% 0 Performing Arts - Newman - In-State Travel 0001.3651.005.25.2356.075.99.520.030.5720.300.06Performing Arts - Newman - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 0 0001.3651.005.25.2357.075.99.520.030.5710.300.06396 66 42 0 0 0 0.0% 0 0 Performing Arts - Newman - In-State Travel 0001.3651.005.25.2357.075.99.520.030.5720.300.06 Performing Arts - Newman - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 0 0001.3651.005.25.2410.075.99.520.030.5517.300.05 722 0.0% 861 269 1,117 1,117 0 1,117 Performing Arts - Newman - Textbooks/ Workbooks 0 0001.3651.005.25.2420.075.99.520.030.5257.300.04200 200 0.0% Performing Arts - Newman - Repairs & Maintenance -392 595 45 200 Equipment 0001.3651.005.25.2420.075.99.520.030.5522.300.05Performing Arts - Newman - Instructional Equipment 319 822 455 281 281 0 0.0% 281 0001.3651.005.25.2430.075.99.520.030.5510.300.05Performing Arts - Newman - Educational Supplies 0 0 250 0 0 0 0.0% 0001.3651.005.25.2440.075.99.520.030.5510.300.050 0 0 0.0% Performing Arts - Newman - Educational Supplies 0001.3651.005.25.2440.075.99.520.030.5780.300.060 68 0 0 0.0% Performing Arts - Newman - All Other Expenses 0001.3651.005.26.2305.075.99.520.010.5110.300.01 133,517 139,205 145,135 155,063 167,456 12,393 8.0% 167,456 Performing Arts - High Rock - Salaries 0001.3651.005.26.2305.075.99.520.010.5146.300.01 Performing Arts - High Rock - Longevity 0 0 0 0 0 0.0% 0001.3651.005.26.2305.075.99.520.010.5147.300.01 0 0 0 0 0.0% Performing Arts - High Rock - Alt. Longevity 0001.3651.005.26.2324.075.99.520.010.5124.300.010 0 0 0.0% Performing Arts - High Rock -0001.3651.005.26.2330.075.99.520.010.5110.300.03 Performing Arts - High Rock - Salaries 191 0 396 1,600 1,107 -493 -30.8% 1,107 0001.3651.005.26.2330.099.99.520.010.5110.300.01 0 15 0 0 0 0 0.0% Performing Arts - High Rock - Salaries 0001.3651.005.26.2330.099.99.520.010.5110.300.03 Performing Arts - High Rock - Salaries 596 724 0 0 0.0% 0001.3651.005.26.2356.075.99.520.030.5710.300.060 0 0 0.0% Performing Arts - High Rock - In-State Travel 0001.3651.005.26.2356.075.99.520.030.5720.300.060 0 0 0.0% Performing Arts - High Rock - Out-of-State Travel/

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Needham Public Schools

ACCOUNTNO	ACCOUNT DESCRIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	<b>\$ Сн</b> G	% Снс	FY19 TM CHG AMT	
0001.3651.005.26.2357.075.99.520.030.5710.300.06	Performing Arts - High Rock - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.26.2357.075.99.520.030.5720.300.06	Performing Arts - High Rock - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.26.2410.075.99.520.030.5517.300.05	Conferences Performing Arts - High Rock - Textbooks/ Workbooks	1,086	709	501	726	726	0	0.0%	0	726
0001.3651.005.26.2420.075.99.520.030.5257.300.04	Performing Arts - High Rock - Repairs & Maintenance	0	250	250	330	330	0	0.0%	0	330
0001.3651.005.26.2420.075.99.520.030.5522.300.05	- Equipment	255	0	1,067	330	330	0	0.0%	0	
0001.3651.005.26.2420.075.99.520.030.5710.300.05	Performing Arts - High Rock - Instructional Equipment		0	,						
0001.3651.005.26.2430.075.99.520.030.5510.300.05	Performing Arts - High Rock - In-State Travel	0	0	0	0	0	0	0.0%	0	
	Performing Arts - High Rock - Educational Supplies	0	0	0	660	660	0	0.0%	0	
0001.3651.005.26.2440.075.99.520.030.5510.300.05	Performing Arts - High Rock - Educational Supplies	0	0	0	0	0	0	0.0%	0	
0001.3651.005.26.2440.075.99.520.030.5780.300.06	Performing Arts - High Rock - All Other Expenses	0	0	0	0	0	0	0.0%	0	
0001.3651.005.30.2305.075.99.520.010.5110.300.01	Performing Arts - Pollard - Salaries	140,928	172,312	180,834	196,072	197,607	1,535	0.8%	0	,
0001.3651.005.30.2305.075.99.520.010.5120.300.01	Performing Arts - Pollard - Temp Salaries/Prof. Dev. Subs	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2305.075.99.520.010.5146.300.01	Performing Arts - Pollard - Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2305.075.99.520.010.5147.300.01	Performing Arts - Pollard - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2324.075.99.520.010.5124.300.01	Performing Arts - Pollard -	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2330.075.99.520.010.5110.300.03	Performing Arts - Pollard - Salaries	1,142	1,478	1,334	3,694	782	-2,912	-78.8%	0	782
0001.3651.005.30.2330.099.99.520.010.5110.300.01	Performing Arts - Pollard - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2330.099.99.520.010.5110.300.03	Performing Arts - Pollard - Salaries	161	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2356.075.99.520.030.5710.300.06	Performing Arts - Pollard - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2356.075.99.520.030.5720.300.06	Performing Arts - Pollard - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2357.075.99.520.030.5710.300.06	Performing Arts - Pollard - In-State Travel	1	1	0	0	0	0	0.0%	0	0
0001.3651.005.30.2357.075.99.520.030.5720.300.06	Performing Arts - Pollard - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.30.2410.075.99.520.030.5517.300.05	Conferences Performing Arts - Pollard - Textbooks/ Workbooks	1,492	1,298	2,773	1,124	1,124	0	0.0%	0	1,124
0001.3651.005.30.2420.075.99.520.030.5257.300.04	Performing Arts - Pollard - Repairs & Maintenance -	670	670	950	670	670	0	0.0%	0	•
	Equipment									
0001.3651.005.30.2420.075.99.520.030.5522.300.05	Performing Arts - Pollard - Instructional Equipment	508	56	95	2,670	2,670	0	0.0%	0	_,,
0001.3651.005.30.2430.075.99.520.030.5510.300.05	Performing Arts - Pollard - Educational Supplies	0	0	0	0	0	0	0.0%	0	
0001.3651.005.30.2440.075.99.520.030.5510.300.05	Performing Arts - Pollard - Educational Supplies	0	67	0	990	990	0	0.0%	0	
0001.3651.005.30.2440.075.99.520.030.5780.300.06	Performing Arts - Pollard - All Other Expenses	0	0	0	0	0	0	0.0%	0	
0001.3651.005.40.2305.075.99.520.010.5110.300.01	Performing Arts - NHS - Salaries	218,909	245,802	244,659	265,157	276,803	11,646	4.4%	0	276,803
0001.3651.005.40.2305.075.99.520.010.5146.300.01	Performing Arts - NHS - Longevity	1,800	1,800	1,800	1,800	2,200	400	22.2%	0	2,200
0001.3651.005.40.2305.075.99.520.010.5147.300.01	Performing Arts - NHS - Alt. Longevity	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.40.2324.075.99.520.010.5124.300.01	Performing Arts - NHS -	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.40.2330.075.99.520.010.5110.300.03	Performing Arts - NHS - Salaries	40	2,062	21	0	0	0	0.0%	0	0
0001.3651.005.40.2330.099.99.520.010.5110.300.03	Performing Arts - NHS - Salaries	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.40.2356.075.99.520.030.5710.300.06	Performing Arts - NHS - In-State Travel	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.40.2356.075.99.520.030.5720.300.06	Performing Arts - NHS - Out-of-State Travel/ Conferences	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.40.2357.075.99.520.030.5710.300.06	Performing Arts - NHS - In-State Travel	6	6	4	0	0	0	0.0%	0	0
0001.3651.005.40.2357.075.99.520.030.5720.300.06	Performing Arts - NHS - Out-of-State Travel/	0	0	0	0	0	0	0.0%	0	0
0001.3651.005.40.2410.075.99.520.030.5517.300.05	Conferences Performing Arts - NHS - Textbooks/ Workbooks	2,460	2,817	1,819	1,947	1,947	0	0.0%	0	1,947
0001.3651.005.40.2420.045.99.520.030.5522.300.05	Performing Arts - NHS - Instructional Equipment	0	8,562	6,016	15,000	15,000	0	0.0%	0	15,000
0001.3651.005.40.2420.075.99.520.030.5257.300.04	Performing Arts - NHS - Repairs & Maintenance -	1,210	1,911	1,395	1,750	1,750	0	0.0%	0	1,750
0001.3651.005.40.2420.075.99.520.030.5522.300.05	Equipment Performing Arts - NHS - Instructional Equipment	1,536	6,193	681	2,000	2,000	0	0.0%	0	2,000
0001.3651.005.40.2430.045.99.520.030.5510.300.05	Performing Arts - NHS - Educational Supplies	86	62	8,120	0	0	0	0.0%	0	•
0001.3651.005.40.2430.075.99.520.030.5510.300.05	Performing Arts - NHS - Educational Supplies	0	0	12	0	0	0	0.0%	0	
0001.3651.005.40.2440.075.99.520.030.5510.300.05	Performing Arts - NHS - Educational Supplies	0	0	0	0	0	0	0.0%	0	
0001.3651.005.40.2440.075.99.520.030.5780.300.06		0		105	0		0	0.0%	0	
0001.3651.005.40.2451.075.99.520.030.5255.300.04	Performing Arts - NHS - All Other Expenses  Performing Arts - NHS - Pengirs & Maintanance	0	0			0	0	0.0%	0	
	Performing Arts - NHS - Repairs & Maintenance - Technology		0	0	0					
0001.3651.005.40.2451.075.99.520.030.5525.300.05	Performing Arts - NHS - Instructional Technology	0	0	0	3,000	3,000	0	0.0%	0	3,000
0001.3652.005.10.2110.099.99.520.010.5110.300.01	TOTALS FOR: 3651 K-12 Fine & Performing Arts Director - District -	1,022,129 120,221	1,131,457 123,519	1,157,486 134,918	1,261,800 128,491	1,318,754 124,311	56,954 -4,180	4.5% -3.3%	0	1,318,754 124,311
	Salaries								J	
0001.3652.005.10.2110.099.99.520.010.5110.300.02	K-12 Fine & Performing Arts Director - District - Salaries	40,130	41,126	40,375	51,651	52,030	379	0.7%	0	52,030

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION BUDGET BUDGET** ACTUALS **ACTUALS** CHG AMT BUDGET ACTUALS 0001.3652.005.10.2110.099.99.520.010.5146.300.01 K-12 Fine & Performing Arts Director - District -0 0 0 0 0.0% 0 Longevity 0001.3652.005.10.2110.099.99.520.010.5146.300.02 675 675 675 455 1,350 675 -675 -50.0% 0 K-12 Fine & Performing Arts Director - District -Longevity 0001.3652.005.10.2110.099.99.520.010.5147.300.01 K-12 Fine & Performing Arts Director - District - Alt. 0 0 0 0 0 0 0.0% 0 0 Longevity 0001.3652.005.10.2110.099.99.520.030.5420.300.05 K-12 Fine & Performing Arts Director - District - Office 1,091 958 704 1,101 1,101 0 0.0% 1,101 **Supplies** 0001.3652.005.10.2356.099.99.520.030.5780.300.06 1,100 1,100 0 0 0 0 0 0 0.0% K-12 Fine & Performing Arts Director - District - All Other Expenses 0001.3652.005.10.2357.099.99.520.030.5320.300.04 K-12 Fine & Performing Arts Director - District -0 0 0 0 0 0 0.0% 0 0 Tuition 0001.3652.005.10.2357.099.99.520.030.5780.300.06 K-12 Fine & Performing Arts Director - District - All 929 295 1,128 1,100 1,100 0 0.0% -1,100 Other Expenses 0001.3652.005.10.2358.099.99.520.030.5320.300.04 0 0 0 0 0 0.0% 0 K-12 Fine & Performing Arts Director - District -0 0 Tuition 162,827 177,800 183,693 179,217 -4,476 -2.4% 179.217 166.573 0 **TOTALS FOR: 3652** 0001.3660.005.10.2110.080.99.520.030.5420.300.05 World Languages - District - Office Supplies 0 0 139 139 0 0.0% 0 139 0001.3660.005.10.2356.099.99.520.030.5710.300.06 0 0 0 0 0 0.0% 1,380 1,380 World Languages - District - In-State Travel 0001.3660.005.10.2356.099.99.520.030.5720.300.06World Languages - District - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 Conferences 0001.3660.005.10.2357.099.99.520.030.5300.300.04 World Languages - District - Professional and 0 0 0 0 0.0% 0 **Technical** 0001.3660.005.10.2357.099.99.520.030.5300.300.06 World Languages - District - Professional and 0 0 0 0 0 0 0.0% 0 0 Technical 0001.3660.005.10.2357.099.99.520.030.5710.300.06 World Languages - District - In-State Travel 102 75 50 1,380 1,380 0 0.0% -1,380 0001.3660.005.10.2357.099.99.520.030.5720.300.060 0 0 0 0 0 0.0% 0 0 World Languages - District - Out-of-State Travel/ Conferences 0001.3660.005.10.2358.099.99.520.030.5300.300.04World Languages - District - Professional and 0 0 0 0 0.0% 0 **Technical** 0001.3660.005.10.2358.099.99.520.030.5300.300.06 World Languages - District - Professional and 0 0 0 0 0.0% 0 0 0 0 Technical 0001.3660.005.10.2420.080.99.520.030.5522.300.05World Languages - District - Instructional Equipment 0 0 0 0 0 0 0.0% 0 0 0001.3660.005.21.2305.080.99.520.010.5110.300.01 World Languages - Broadmeadow - Salaries 65,140 71,873 78,702 82,844 90,362 7,518 9.1% 0 90,362 0001.3660.005.21.2305.080.99.520.010.5120.300.010 0 0 0 0 0 0.0% 0 0 World Languages - Broadmeadow - Temp Salaries/Prof. Dev. Subs 0001.3660.005.21.2305.080.99.520.010.5124.300.01 0 0 0 0 0.0% 0 0 World Languages - Broadmeadow -0 0001.3660.005.21.2305.080.99.520.010.5146.300.010 0 0 0.0% 0 World Languages - Broadmeadow - Longevity 0001.3660.005.21.2305.080.99.520.010.5147.300.010 0 0 0.0% 0 World Languages - Broadmeadow - Alt. Longevity 0001.3660.005.21.2324.080.99.520.010.5124.300.01 World Languages - Broadmeadow -0 0 0.0% 0 0001.3660.005.21.2356.080.99.520.030.5710.300.06 0 0 0 0 0.0% 200 200 World Languages - Broadmeadow - In-State Travel 0 0001.3660.005.21.2356.080.99.520.030.5720.300.06 0 0 0 0 0.0% 0 World Languages - Broadmeadow - Out-of-State Travel/ Conferences 0001.3660.005.21.2357.080.99.520.010.5110.300.01 0 0 0 0 0.0% 0 World Languages - Broadmeadow - Salaries O 0 0001.3660.005.21.2357.080.99.520.030.5710.300.06 195 200 200 0.0% -200 199 45 0 World Languages - Broadmeadow - In-State Travel 0001.3660.005.21.2357.080.99.520.030.5720.300.06 World Languages - Broadmeadow - Out-of-State 0 0 0 0 0 0 0.0% 0 0 Travel/ Conferences 0001.3660.005.21.2415.080.99.520.030.5512.300.05World Languages - Broadmeadow - Instr. Mat/Clsrm 705 0 0 0 0.0% 0 0 Lib & Ref - Teaching Aids 0001.3660.005.21.2420.080.99.520.030.5257.300.04 World Languages - Broadmeadow - Repairs & 0 0 0 0 0.0% 0 0 0 Maintenance - Equipment 0001.3660.005.21.2420.080.99.520.030.5522.300.05 World Languages - Broadmeadow - Instructional 0 0 0 0 0 0.0% 0 0 Equipment 0001.3660.005.21.2430.080.99.520.030.5510.300.05655 1,291 350 1,500 1,500 0 0.0% 1,500 World Languages - Broadmeadow - Educational Supplies 0001.3660.005.21.2451.080.99.520.030.5525.300.05120 0 0 0.0% World Languages - Broadmeadow - Instructional Technology 0001.3660.005.22.2305.080.99.520.010.5110.300.01 41,592 44,239 48,654 52,233 55,822 3,589 55,822 World Languages - Eliot - Salaries 6.9% 0001.3660.005.22.2305.080.99.520.010.5146.300.01 0 0 World Languages - Eliot - Longevity 0 0 0 0 0.0% 0 0001.3660.005.22.2305.080.99.520.010.5147.300.01World Languages - Eliot - Alt. Longevity 0 0 0 0 0 0 0.0% 0 0001.3660.005.22.2324.080.99.520.010.5124.300.01 World Languages - Eliot -0 0 0 0 0 0.0% 0 0001.3660.005.22.2356.080.99.520.030.5710.300.060 0 0 200 200 World Languages - Eliot - In-State Travel 0 0 0.0% 0001.3660.005.22.2356.080.99.520.030.5720.300.06World Languages - Eliot - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 Conferences 0001.3660.005.22.2357.080.99.520.010.5110.300.01 0 0 0 0 0.0% 0 World Languages - Eliot - Salaries 0001.3660.005.22.2357.080.99.520.030.5710.300.06World Languages - Eliot - In-State Travel 0 0 200 200 0 0.0% -200 0001.3660.005.22.2357.080.99.520.030.5720.300.06World Languages - Eliot - Out-of-State Travel/ 0 0 0 0 0.0% Conferences 0001.3660.005.22.2415.080.99.520.030.5512.300.05246 720 0 0 0 0.0% 0 World Languages - Eliot - Instr. Mat/Clsrm Lib & Ref -**Teaching Aids** 0001.3660.005.22.2420.080.99.520.030.5257.300.04 World Languages - Eliot - Repairs & Maintenance -0 0 0 0 0 0 0.0% 0 Equipment 0001.3660.005.22.2420.080.99.520.030.5522.300.05World Languages - Eliot - Instructional Equipment 0 0 0 0 0 0.0% 0 0

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% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** CHG AMT BUDGET ACTUALS ACTUALS 0001.3660.005.22.2430.080.99.520.030.5510.300.05 World Languages - Eliot - Educational Supplies 184 59 100 100 0 0.0% 0 100 0001.3660.005.22.2451.080.99.520.030.5525.300.05120 0.0% World Languages - Eliot - Instructional Technology 0 0 0 0 0 0 0 0001.3660.005.23.2305.080.99.520.010.5110.300.01 60,514 64,767 World Languages - Hillside - Salaries 48,288 51,531 56,480 64,767 4,253 7.0% 0 0001.3660.005.23.2305.080.99.520.010.5146.300.01 World Languages - Hillside - Longevity 0 0 0 0 0 0 0.0% 0 0001.3660.005.23.2305.080.99.520.010.5147.300.01 World Languages - Hillside - Alt. Longevity 0 0 0 0 0.0% 0001.3660.005.23.2324.080.99.520.010.5124.300.01 0 0 0 0.0% 0 World Languages - Hillside -0001.3660.005.23.2356.080.99.520.030.5710.300.06 World Languages - Hillside - In-State Travel 0 0 0.0% 200 200 0001.3660.005.23.2356.080.99.520.030.5720.300.06World Languages - Hillside - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 Conferences 0001.3660.005.23.2357.080.99.520.010.5110.300.01 World Languages - Hillside - Salaries O 0 0 0 0 0 0.0% 0 0001.3660.005.23.2357.080.99.520.030.5710.300.06 World Languages - Hillside - In-State Travel 205 0 200 200 0 0.0% -200 0001.3660.005.23.2357.080.99.520.030.5720.300.06 0 0 0 0.0% World Languages - Hillside - Out-of-State Travel/ 0 0 0 0 Conferences 0001.3660.005.23.2415.080.99.520.030.5512.300.05 World Languages - Hillside - Instr. Mat/Clsrm Lib & 380 0 0 0 0 0.0% 0 0 Ref - Teaching Aids 0001.3660.005.23.2420.080.99.520.030.5257.300.04 World Languages - Hillside - Repairs & Maintenance -0 0 0 0 0 0.0% 0 Equipment 0001.3660.005.23.2420.080.99.520.030.5522.300.05 0 0 0 0 0 0 0.0% 0 0 World Languages - Hillside - Instructional Equipment 0001.3660.005.23.2430.080.99.520.030.5510.300.05 17 70 45 700 700 0 0.0% 700 World Languages - Hillside - Educational Supplies 0 0001.3660.005.23.2451.080.99.520.030.5525.300.05 World Languages - Hillside - Instructional Technology 0 120 0 0 0 0.0% 0 0 0 0001.3660.005.24.2305.080.99.520.010.5110.300.01 78,435 80,882 66,507 73.016 76,228 80,882 2,447 3.1% 0 World Languages - Mitchell - Salaries 0001.3660.005.24.2305.080.99.520.010.5146.300.01 0 0 0 0.0% 0 0 0 0 World Languages - Mitchell - Longevity 0001.3660.005.24.2305.080.99.520.010.5147.300.01 0 0 0.0% World Languages - Mitchell - Alt. Longevity 0 0 0 0 0 0001.3660.005.24.2324.080.99.520.010.5124.300.01 0 0 0 0 0.0% World Languages - Mitchell -0 0 0 0001.3660.005.24.2356.080.99.520.030.5710.300.06 0 0 0 0 0.0% 200 200 World Languages - Mitchell - In-State Travel 0 0001.3660.005.24.2356.080.99.520.030.5720.300.06 World Languages - Mitchell - Out-of-State Travel/ O O 0 0 0 0.0% 0 Conferences 0001.3660.005.24.2357.080.99.520.010.5110.300.01 0 0 0 0 0 0.0% 0 World Languages - Mitchell - Salaries 0001.3660.005.24.2357.080.99.520.030.5710.300.06World Languages - Mitchell - In-State Travel 0 200 200 0 0.0% -200 0001.3660.005.24.2357.080.99.520.030.5720.300.06World Languages - Mitchell - Out-of-State Travel/ 0 0 0 0 0 0.0% 0 0 Conferences 0001.3660.005.24.2415.080.99.520.030.5512.300.05 World Languages - Mitchell - Instr. Mat/Clsrm Lib & 2,944 227 0 0 0 0.0% 0 0 0 Ref - Teaching Aids 0001.3660.005.24.2420.080.99.520.030.5257.300.04 0 0 0 0.0% O World Languages - Mitchell - Repairs & Maintenance -0 0 0 0 Equipment 0001.3660.005.24.2420.080.99.520.030.5522.300.05World Languages - Mitchell - Instructional Equipment 0 0 0 0 0 0 0.0% 0 0 0001.3660.005.24.2430.080.99.520.030.5510.300.05437 2,263 295 1,500 1,500 0 0.0% 0 1,500 World Languages - Mitchell - Educational Supplies 0001.3660.005.24.2451.080.99.520.030.5525.300.05 0 120 0 0 0 0 0.0% 0 World Languages - Mitchell - Instructional Technology 0001.3660.005.25.2305.080.99.520.010.5110.300.01 World Languages - Newman - Salaries 110,362 104,637 109,895 113,728 119,017 5,289 4.7% 0 119,017 0001.3660.005.25.2305.080.99.520.010.5146.300.01 0 0 0 0.0% 0 World Languages - Newman - Longevity 0 0001.3660.005.25.2305.080.99.520.010.5147.300.01 World Languages - Newman - Alt. Longevity 0 0 0 0 0.0% 0001.3660.005.25.2324.080.99.520.010.5124.300.01 0 0 0 0 0.0% World Languages - Newman -0001.3660.005.25.2356.080.99.520.030.5710.300.06World Languages - Newman - In-State Travel 0 0 0 0 0.0% 320 320 0001.3660.005.25.2356.080.99.520.030.5720.300.060 0 0 0.0% 0 World Languages - Newman - Out-of-State Travel/ Conferences 0001.3660.005.25.2357.080.99.520.010.5110.300.01 0 0.0% 0 World Languages - Newman - Salaries 0001.3660.005.25.2357.080.99.520.030.5710.300.0627 118 320 320 0 0.0% -320 World Languages - Newman - In-State Travel 0001.3660.005.25.2357.080.99.520.030.5720.300.06World Languages - Newman - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 Conferences 0001.3660.005.25.2415.080.99.520.030.5512.300.05 World Languages - Newman - Instr. Mat/Clsrm Lib & 227 0 0 0 0.0% 0 0 0 Ref - Teaching Aids 0001.3660.005.25.2420.080.99.520.030.5257.300.04World Languages - Newman - Repairs & Maintenance -0 0 0 0 0.0% Equipment 0001.3660.005.25.2420.080.99.520.030.5522.300.050 0 0 0 0.0% 0 0 World Languages - Newman - Instructional Equipment 0 0001.3660.005.25.2430.080.99.520.030.5510.300.05197 1,500 1,500 0 0.0% 1,500 0 World Languages - Newman - Educational Supplies 0001.3660.005.25.2451.080.99.520.030.5525.300.050 0 0 0 0 0 0.0% 0 World Languages - Newman - Instructional Technology 0001.3660.005.26.2305.080.99.520.010.5110.300.01205,949 211,802 198,942 World Languages - High Rock - Salaries 199,178 219,379 198,942 -20,437 -9.3% 0 0001.3660.005.26.2305.080.99.520.010.5146.300.01 World Languages - High Rock - Longevity 1,100 700 700 700 700 1,100 400 57.1% 0 0001.3660.005.26.2324.080.99.520.010.5124.300.01 World Languages - High Rock -0 0 0 0 0 0 0.0% 0 0 0001.3660.005.26.2356.080.99.520.030.5710.300.06 0 0 300 300 World Languages - High Rock - In-State Travel 0 0 0 0.0% 0001.3660.005.26.2356.080.99.520.030.5720.300.060 0 World Languages - High Rock - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 Conferences

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Needham Public Schools

% CHG FY19 TM FY19 TM FY15 **FY16 FY17 FY18 TM FY19 SC** \$ CHG **ACCOUNTNO ACCOUNT DESCRIPTION** ACTUALS **BUDGET BUDGET** ACTUALS CHG AMT BUDGET ACTUALS 0001.3660.005.26.2357.080.99.520.030.5710.300.06 World Languages - High Rock - In-State Travel 154 0 330 300 300 0 0.0% -300 0001.3660.005.26.2357.080.99.520.030.5720.300.06 World Languages - High Rock - Out-of-State Travel/ 0.0% 0 0 0 0 0 0 0 Conferences 0001.3660.005.26.2410.080.99.520.030.5517.300.05 0 0 0 0 O 0.0% 0 0 World Languages - High Rock - Textbooks/ Workbooks O 0001.3660.005.26.2415.080.99.520.030.5512.300.05 952 0.0% 952 World Languages - High Rock - Instr. Mat/Clsrm Lib & 22 0 0 952 0 0 Ref - Teaching Aids 0001.3660.005.26.2420.080.99.520.030.5257.300.04 World Languages - High Rock - Repairs & Maintenance 0 0 0 0 0 0 0.0% 0 0 - Equipment 0001.3660.005.26.2420.080.99.520.030.5522.300.05 World Languages - High Rock - Instructional 0 0 0 0 0 0.0% 0 Equipment 0001.3660.005.26.2430.080.99.520.030.5510.300.05 660 World Languages - High Rock - Educational Supplies 140 0 45 660 660 0 0.0% 0 0001.3660.005.30.2305.080.99.520.010.5110.300.01 493,782 454,154 467,310 493,995 519,755 25,760 5.2% 0 519,755 World Languages - Pollard - Salaries 1,400 0001.3660.005.30.2305.080.99.520.010.5146.300.01 8 280 -280 -100.0% 0 0 0 0 World Languages - Pollard - Longevity 0001.3660.005.30.2305.080.99.520.010.5147.300.01 0 0 0 0 0.0% 0 World Languages - Pollard - Alt. Longevity O 0 0 0001.3660.005.30.2324.080.99.520.010.5124.300.01 0 0 O 0 0.0% 0 O O World Languages - Pollard -0001.3660.005.30.2356.080.99.520.030.5710.300.06 700 World Languages - Pollard - In-State Travel 0 0 0 0 O 0.0% 700 0001.3660.005.30.2356.080.99.520.030.5720.300.060 0 0 0 0 0.0% 0 World Languages - Pollard - Out-of-State Travel/ 0 0 Conferences 0001.3660.005.30.2357.080.99.520.030.5710.300.06 World Languages - Pollard - In-State Travel 389 344 866 700 700 0 0.0% -700 0 0001.3660.005.30.2357.080.99.520.030.5720.300.06World Languages - Pollard - Out-of-State Travel/ 0 0 0 0 0 0 0.0% 0 0 0001.3660.005.30.2410.080.99.520.030.5517.300.05World Languages - Pollard - Textbooks/ Workbooks 834 0 2,217 3,383 3,383 0 0.0% 0 3,383 0001.3660.005.30.2415.080.99.520.030.5512.300.05World Languages - Pollard - Instr. Mat/Clsrm Lib & 687 569 2,102 697 697 0 0.0% 0 697 Ref - Teaching Aids 0001.3660.005.30.2420.080.99.520.030.5257.300.04 World Languages - Pollard - Repairs & Maintenance -0 0 0 0 0.0% 0 0 0 0 Equipment 0001.3660.005.30.2420.080.99.520.030.5522.300.050 0 0 0 0 0 0.0% 0 0 World Languages - Pollard - Instructional Equipment 0001.3660.005.30.2430.080.99.520.030.5510.300.05World Languages - Pollard - Educational Supplies 4,720 734 6,491 5,591 5,591 0 0.0% 0 5,591 0001.3660.005.40.2305.080.99.520.010.5110.300.01 977,486 1,056,813 1,110,902 1,142,504 1,253,689 111,185 9.7% 0 ,253,689 World Languages - NHS - Salaries 0001.3660.005.40.2305.080.99.520.010.5146.300.01 0 1,400 0 0 0 0.0% 0 0 World Languages - NHS - Longevity 0001.3660.005.40.2305.080.99.520.010.5147.300.01 World Languages - NHS - Alt. Longevity 0 0 0 0 0 0.0% 0 0 0001.3660.005.40.2324.080.99.520.010.5124.300.01 0 0 0 0.0% 0 0 World Languages - NHS -0001.3660.005.40.2356.080.99.520.030.5710.300.06 0 0 0 0.0% 600 600 World Languages - NHS - In-State Travel 0001.3660.005.40.2356.080.99.520.030.5720.300.060 0 0 0 0.0% 0 0 World Languages - NHS - Out-of-State Travel/ Conferences 0001.3660.005.40.2356.080.99.520.030.5730.300.06 0 0 0 0 0 0.0% 0 World Languages - NHS - Dues and Memberships 0 0001.3660.005.40.2357.080.99.520.030.5710.300.06World Languages - NHS - In-State Travel 1,866 697 6.040 600 600 0 0.0% -600 0 0001.3660.005.40.2357.080.99.520.030.5720.300.06World Languages - NHS - Out-of-State Travel/ 0 0 0 0 0.0% 0 0 Conferences 0001.3660.005.40.2357.080.99.520.030.5730.300.060 40 0 0 0 0.0% World Languages - NHS - Dues and Memberships 0 0 0 4,602 0001.3660.005.40.2410.080.99.520.030.5517.300.05 World Languages - NHS - Textbooks/ Workbooks 4,790 4,602 0.0% 10,178 2,595 4,602 0 0 0001.3660.005.40.2415.080.99.520.030.5512.300.05 1,100 World Languages - NHS - Instr. Mat/Clsrm Lib & Ref -3,863 2,234 4,123 1,100 1,100 0 0.0% 0 **Teaching Aids** 0001.3660.005.40.2420.080.99.520.030.5255.300.04 World Languages - NHS - Repairs & Maintenance -0 0 0 0 0 0 0.0% 0001.3660.005.40.2420.080.99.520.030.5257.300.043,659 0 1,852 3,700 3,700 0.0% 3,700 World Languages - NHS - Repairs & Maintenance -0 0 Equipment 0001.3660.005.40.2420.080.99.520.030.5522.300.05 World Languages - NHS - Instructional Equipment 0 0.0% 0 0 0 0 0 0 0001.3660.005.40.2430.080.99.520.030.5510.300.05World Languages - NHS - Educational Supplies 3,081 2,600 2,600 0.0% 2,600 9,996 5,131 0001.3660.005.40.2455.099.99.520.030.5524.300.04 World Languages - NHS - Instructional Software 0 5,595 5,595 0.0% 5,595 0 186 0 0001.3660.040.40.2110.080.99.520.030.5420.300.05World Languages - NHS - Office Supplies 0 0 0 0 0.0% 0 0 0001.3660.040.40.2220.080.99.520.030.5420.300.05World Languages - NHS - Office Supplies 0 0 0 0 0 0 0.0% 0 2,031,565 2,096,005 2,195,658 2.283.031 2.422.755 139,724 6.1% 0 2,422,755 **TOTALS FOR: 3660** 0001.3661.005.10.2110.080.99.520.030.5710.300.06 0 0 0 0 52 0 0 K-12 World Languages Director - District - In-State 0.0% Travel 0001.3661.005.10.2110.099.99.520.010.5110.300.01116,637 123,219 120,109 125,364 132,013 6,649 5.3% 26 132,039 K-12 World Languages Director - District - Salaries 0001.3661.005.10.2110.099.99.520.010.5110.300.02 0 0 0 0 0 0.0% 0 K-12 World Languages Director - District - Salaries 0001.3661.005.10.2110.099.99.520.010.5146.300.01 1,100 1,100 0 0 0 0.0% K-12 World Languages Director - District - Longevity 0001.3661.005.10.2110.099.99.520.010.5146.300.02 K-12 World Languages Director - District - Longevity 0 0 0 0 0 0.0% 0001.3661.005.10.2110.099.99.520.030.5420.300.05 0 0 0 0.0% K-12 World Languages Director - District - Office 0001.3661.005.10.2220.099.99.520.010.5110.300.01 K-12 World Languages Director - District - Salaries 26 26 0 0.0% -26 0001.3661.005.10.2356.099.99.520.030.5320.300.04 0 0 0 0 0.0% 0 K-12 World Languages Director - District - Tuition 0 0001.3661.005.10.2356.099.99.520.030.5710.300.060 0 0 0 0.0% 0 K-12 World Languages Director - District - In-State

Travel

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ACCOUNTNO	Account Desc	RIPTION	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 TM BUDGET	FY19 SC Budget	<b>\$ Сн</b> G	% Снс	FY19 TM CHG AMT	FY19 TM BUDGET
0001.3661.005.10.2356.099.99.520.030.5720.300.06	K-12 World Languages Director State Travel/ Conferences	- District - Out-of-	0	0	0	0	0	0	0.0%	0	0
0001.3661.005.10.2356.099.99.520.030.5780.300.06	K-12 World Languages Director Expenses	- District - All Other	0	0	0	0	0	0	0.0%	1,100	1,100
0001.3661.005.10.2357.099.99.520.030.5320.300.04	K-12 World Languages Director	- District - Tuition	0	0	0	0	0	0	0.0%	0	0
0001.3661.005.10.2357.099.99.520.030.5710.300.06	K-12 World Languages Director Travel	- District - In-State	0	0	200	0	0	0	0.0%	0	0
0001.3661.005.10.2357.099.99.520.030.5720.300.06	K-12 World Languages Director State Travel/ Conferences	- District - Out-of-	0	0	0	0	0	0	0.0%	0	0
0001.3661.005.10.2357.099.99.520.030.5780.300.06	K-12 World Languages Director Expenses	- District - All Other	816	324	324	1,100	1,100	0	0.0%	-1,100	0
0001.3661.005.40.2220.099.99.520.010.5146.300.01	K-12 World Languages Director	- NHS - Longevity	0	0	0	0	0	0	0.0%	0	0
		TOTALS FOR: 3661	118,553	124,643	120,686	126,490	133,139	6,649	5.3%	0	133,139
		GRAND TOTAI	57,873,958	60,961,890	64,637,394	68,350,083	71,105,942	2,755,859		0	71,105,942